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About AFC

The Africa Finance Corporation (AFC) is a multilateral development finance institution, which was created through collaboration between sovereign African states and the African private sector, to provide pragmatic solutions to Africa's infrastructure deficit and challenging operating environment. We develop, de-risk and finance infrastructure, natural resources, industrial assets and opportunities to enhance the productivity and economic growth of African states.

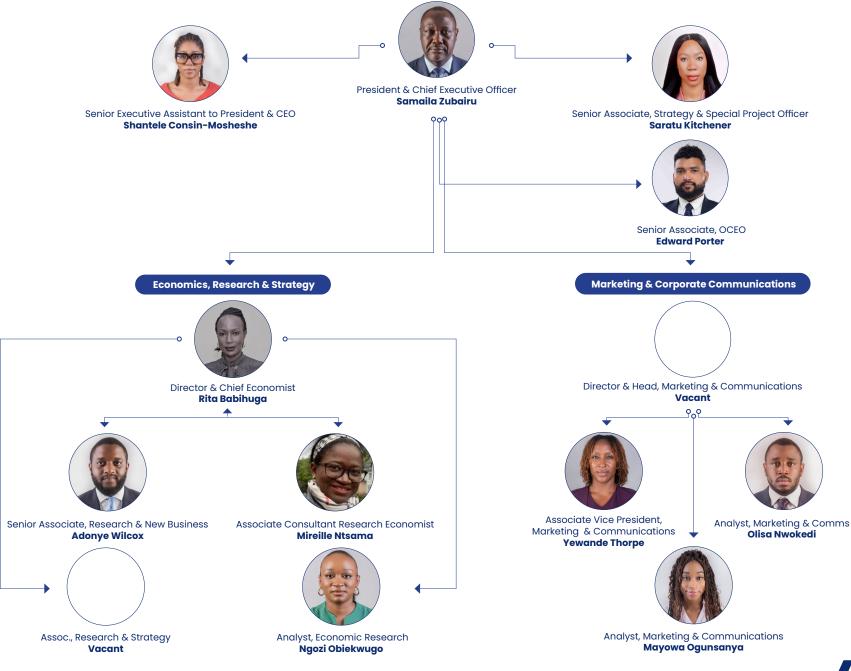


CEO'S DIRECT REPORTS



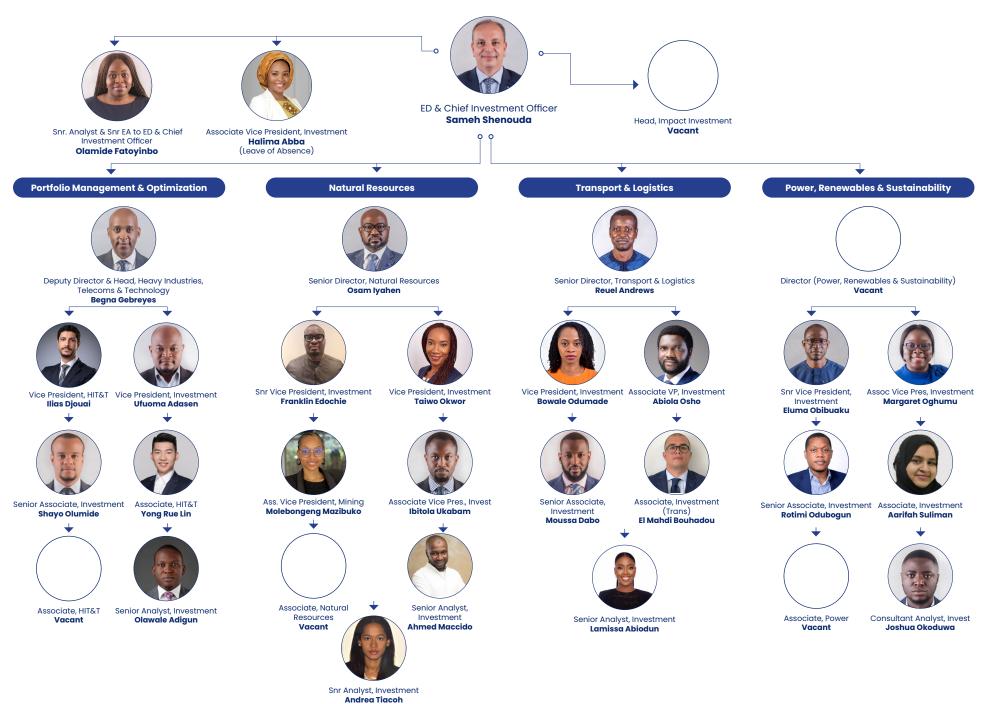


OFFICE OF THE CEO



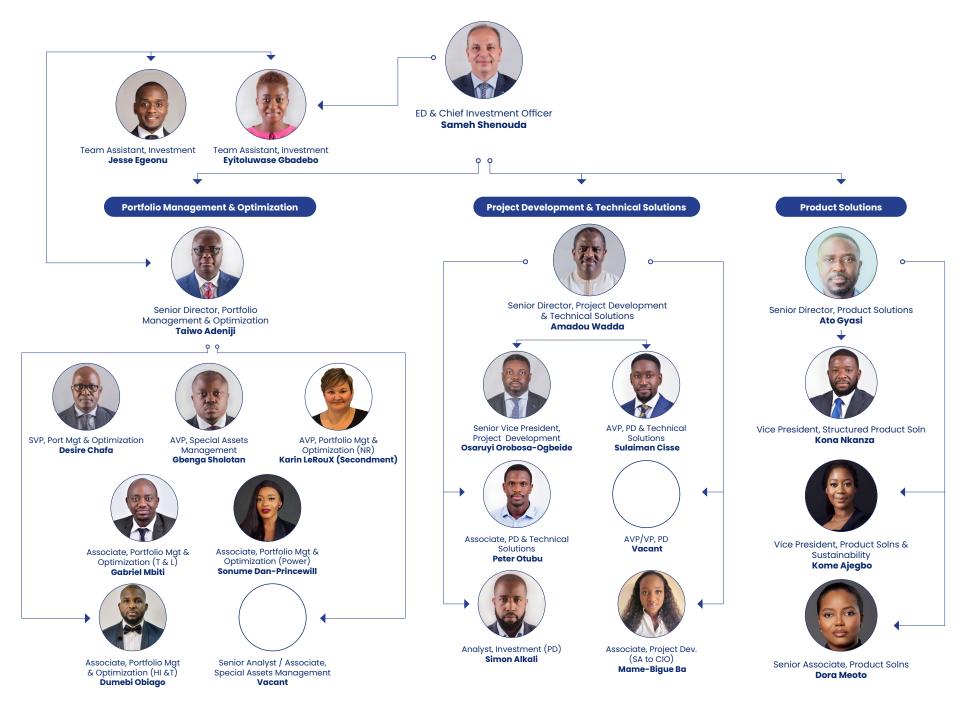


INVESTMENT 1



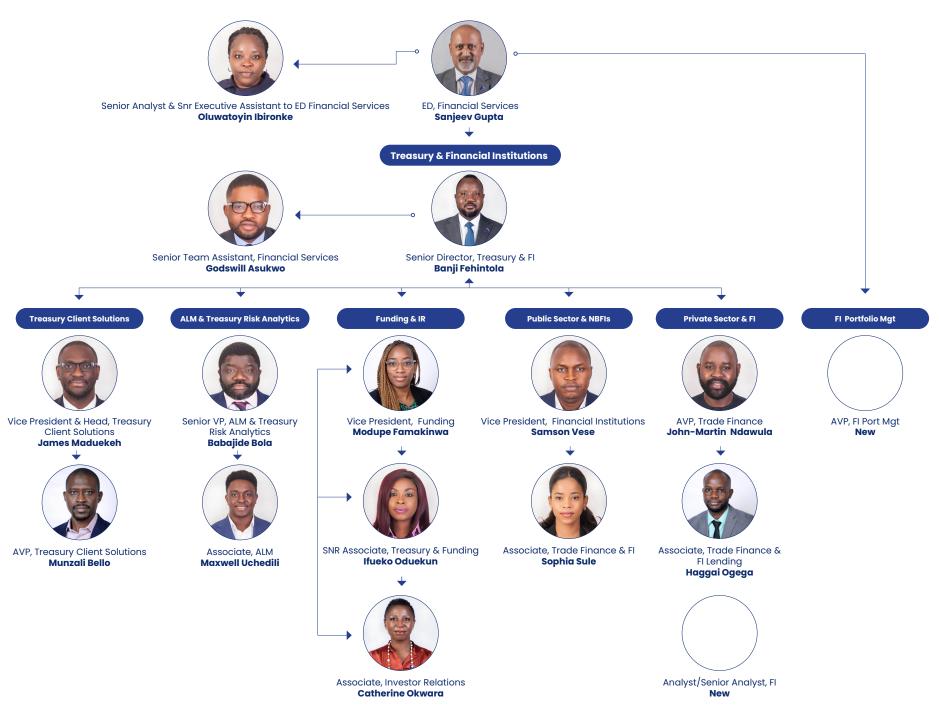
Africa Finance Corporation

INVESTMENT 2



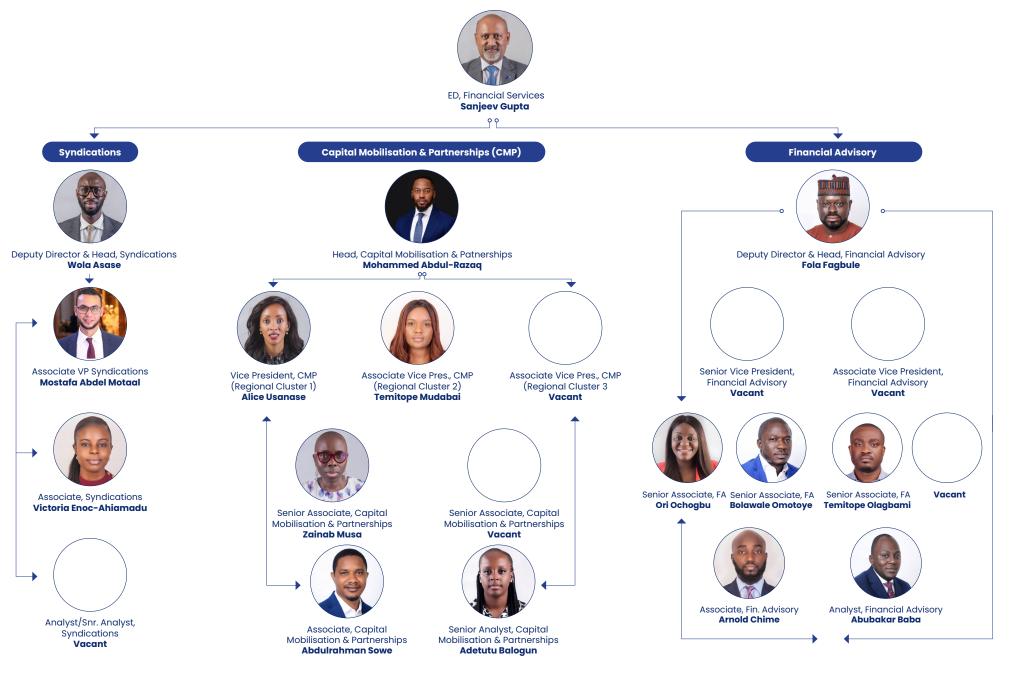


FINANCIAL SERVICES - TREASURY & FI



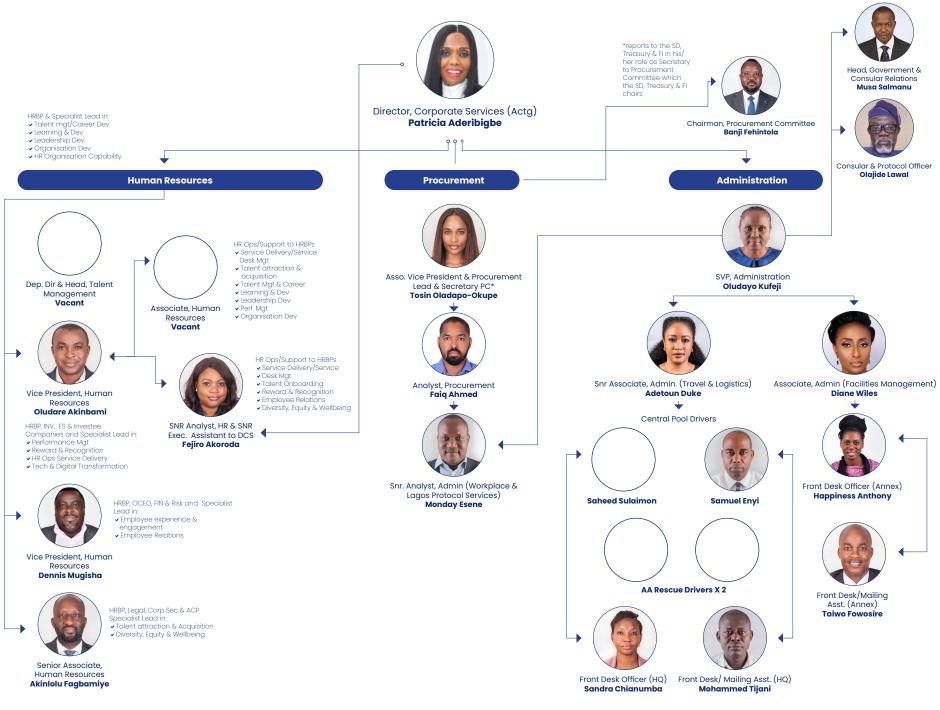


FINANCIAL SERVICES - SYNDICATIONS, CAPITAL MOBILIZATION AND PARTNERSHIPS & FINANCIAL ADVISORY



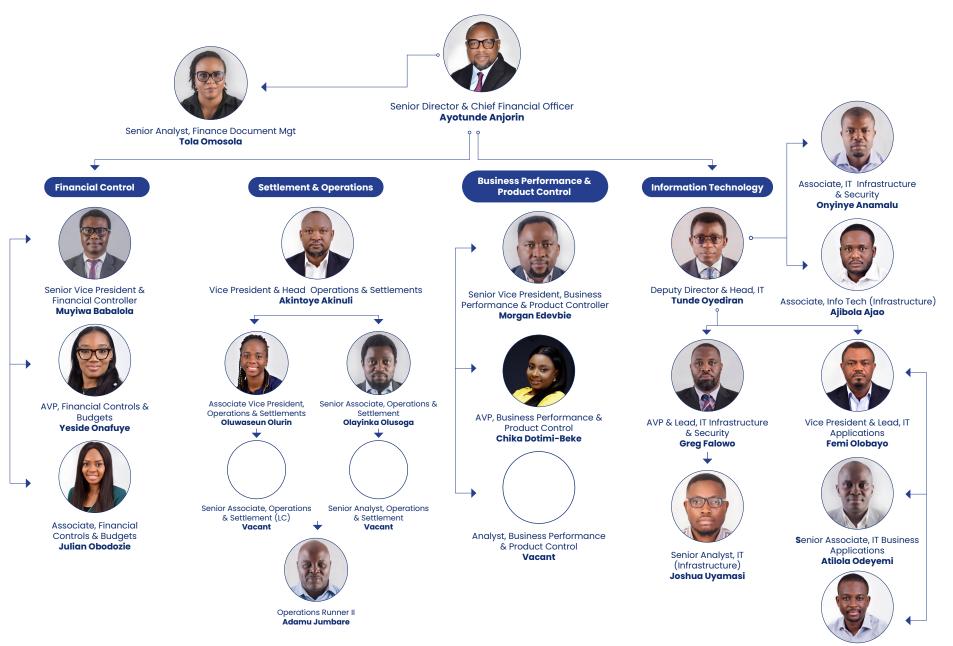
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CORPORATE SERVICES DIVISION





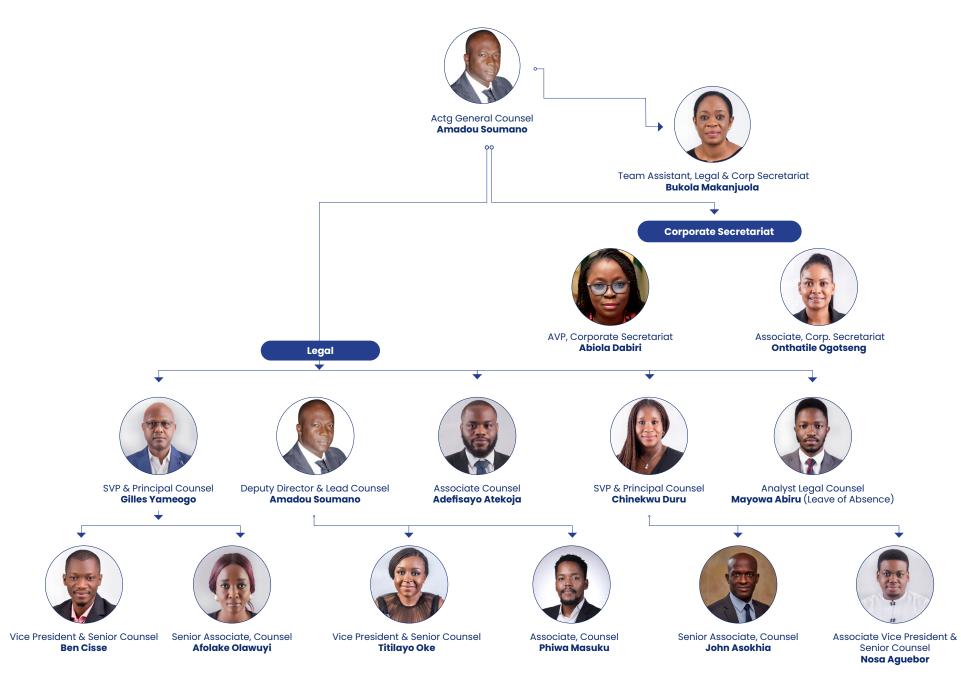
FINANCE



Senior Analyst, IT (Applications) Yusuf Aliyu

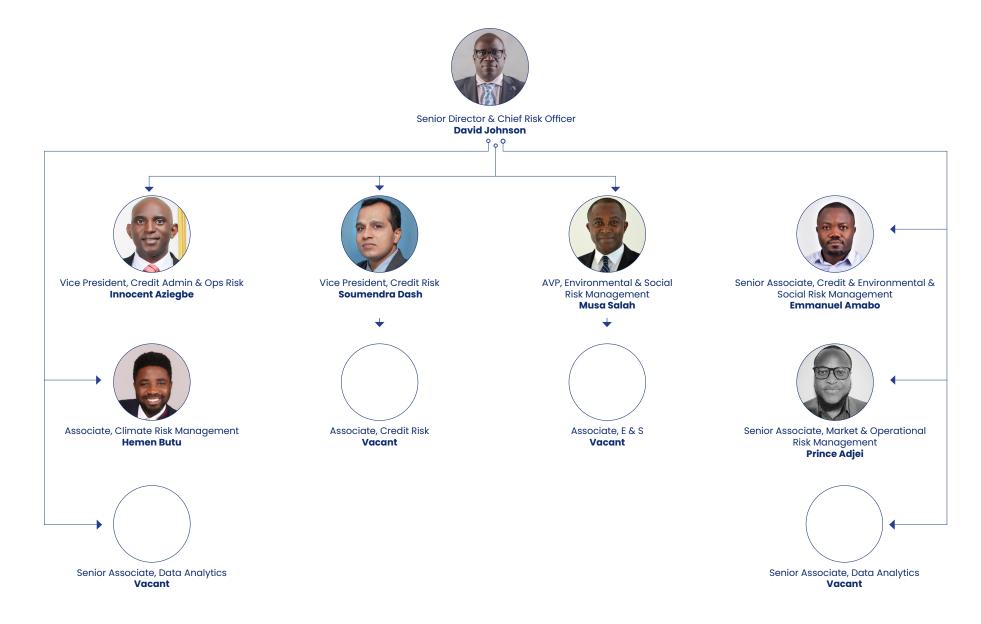


LEGAL & CORPORATE SECRETARIAT

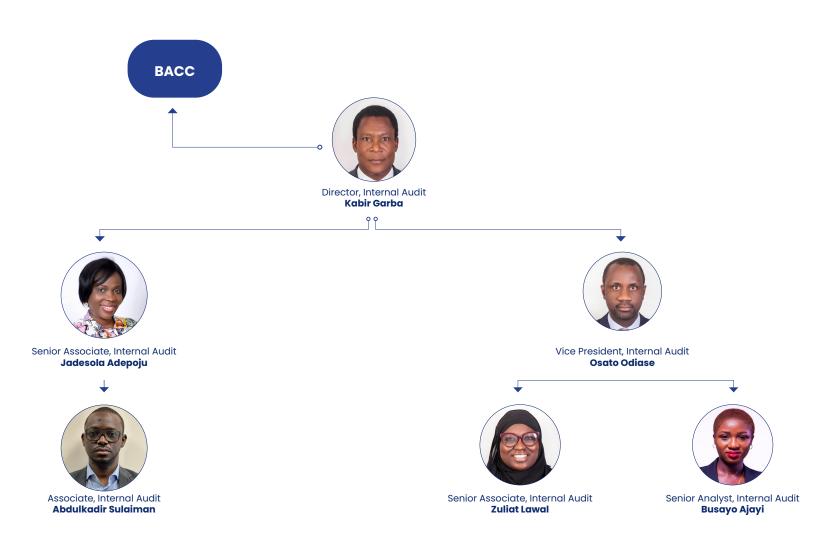




COMPLIANCE AND RISK MANAGEMENT

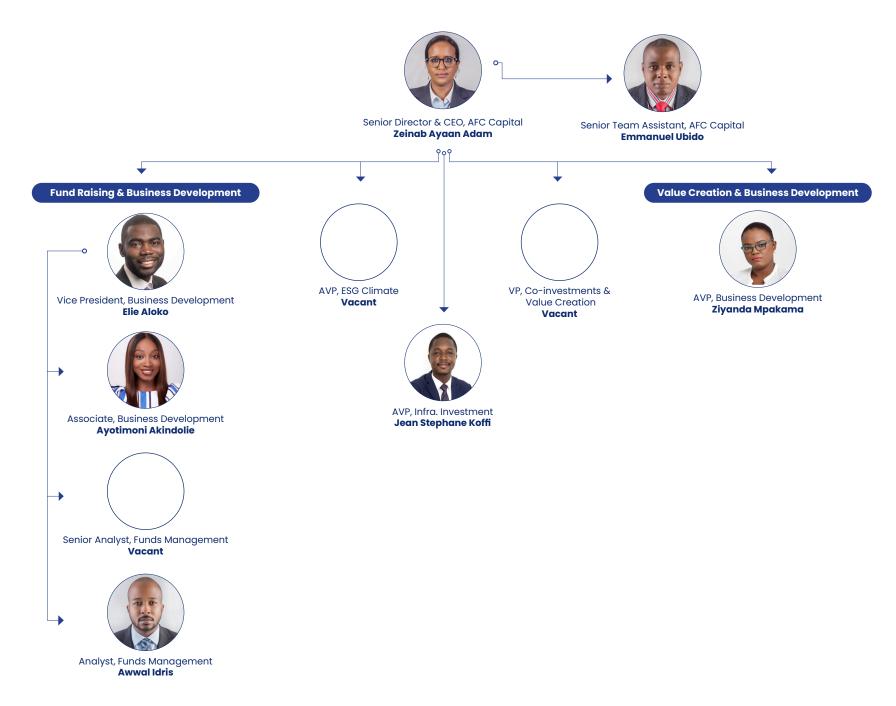


INTERNAL AUDIT





AFC CAPITAL







President & Chief Executive Officer Samaila Zubairu

PROFILE

A champion for African value capture, job creation and industrialisation, Mr. Samaila Zubairu has corralled billions of dollars into transformative infrastructure over three decades of leadership. In over five years as President and CEO of AFC, Africa's leading infrastructure solutions provider has more than doubled membership to 42 African nations, tripled investments to US\$13.2 billion — including the largest renewable energy acquisition on the continent – grown Total Assets from US\$4.1 billion to \$12.3 billion, and increased Total Comprehensive Income to US\$327 million, navigating multiple global economic shocks including the COVID-19 pandemic.

Mr. Zubairu was also honoured as the African CEO of the Year at the recent AsiaOne Magazine Awards, recognizing his contribution to driving growth and positively impacting communities across Africa through his visionary leadership and strategic expertise.

As the pioneer CFO for Dangote Cement Plc, Mr. Zubairu launched Africa's largest syndicated project finance facility for a local corporation and managed the watershed unbundling of Dangote Industries Limited to listed subsidiaries on the Nigerian Stock Exchange. During his time as CEO of Africapital Management Limited, Mr. Zubairu partnered with Old Mutual's African Infrastructure Investment Managers (AIIM) to develop the Nigerian Infrastructure Investment Fund1 and drive private equity investment into infrastructure projects across West Africa. Mr. Zubairu cochairs the Network to Mobilise Investment for Clean Energy in the Global South, a World Economic Forum alliance which brings together public and private stakeholders to unlock solutions for attracting clean energy capital flows in the Global South. Mr. Zubairu is an Eisenhower Fellow and sits on the Board of Trustees for the fellowship. He is also a Fellow of the Institute of Chartered Accountants of Nigeria (FCA), and holds a BSc in Accounting from Ahmadu Bello University, Nigeria.





ED, Financial Services Sanjeev Gupta

PROFILE

r. Sanjeev Gupta is a Board member and Executive Director for Financial Services at AFC. He is responsible for treasury, trade finance and syndications, capital mobilisation and country relations, and the advisory lines of business within AFC. Mr. Gupta has over 30 years' experience in investment management, private equity and corporate finance. His forte has been to blend together global and indigenous corporates, financial investors and governments to develop commercially viable businesses and development models that leave a sustainable impact on emerging market economies.

Prior to joining AFC, Mr. Gupta was the Managing Partner of Emerging Markets Mergers and Acquisitions Centre of Excellence at Ernst & Young. He has also held the roles of Chief Executive Officer of Sanlam Investment Management

Emerging Markets operations and a Founder and Managing Partner of Emerging Opportunity Consulting, a boutique advisory firm specialising in SME financing.

Mr. Gupta holds a Bachelor's degree from the University of Calcutta, India, and is an alumnus of the Saïd Business School, University of Oxford, England, and the MIT Sloan School of Management. He is a Fellow of the Institute of Chartered

Accountants, India (FCA).

Sanjeev is a Board Member at various charitable and not for profit organisations globally. He is a member of the Institute of Directors, United Kingdom. Also, a Guest Lecturer at various universities, e.g., UCLA Anderson School of Management, University of Amsterdam Business School, Indian Institute of Management: Shillong, India, Murdoch University, Virginia Military Institute, Dubai etc.



ED & Chief Investment Officer Sameh Shenouda

PROFILE

Sameh Shenouda is the Executive Director and Chief Investment Officer. He leads origination, execution and portfolio management of transactions across a wide range of sectors and products. With over 27 years of experience in infrastructure investments, project development and fundraising in international capital markets, Mr. Shenouda has a deep knowledge of African markets, with specific experience in power, transport and logistics, industrial and oil and gas sectors.

Since Mr. Shenouda joined the Corporation in 2021, AFC has invested US\$3 billion in its key sectors: Power, Natural Resources, Heavy Industries and Technology, Transport and Logistics and Sovereign Lending. Examples of transformational projects include AFC's investment into Infinity Capital followed by the acquisition of Lekela Power – making Infinity the largest renewable energy company in Africa; Arise Integrated Industrial Platforms; Cap-des-Biches Independent Power Plant; Dangote Refinery; Cabinda Refinery; AFC's first technology transaction (M-Kopa); landmark exits from MainOne and Takoradi port; and the growth of the sovereign lending book to US\$1 billion.

Prior to joining the Africa Finance Corporation, Mr. Shenouda was the Chief Executive Officer of Zarou, a US\$1 billion developer, owner, investor and operator of infrastructure projects in Africa, the Middle East and Asia. Zarou was 100% owned by the Blackstone Group, one of the world's leading private equity investors.

Sameh Shenouda previously served as Head of Infrastructure at CDC Group Plc, now known as the British International Investment (BII), the UK government owned development finance institution. He built the institution's direct infrastructure equity business, investing over US\$2 billion in Africa and South Asia across manufacturing, infrastructure, financial institutions, power and other sectors. Mr. Shenouda was the Natural Gas Industries Director at Orascom

Construction Industries and Investment Principal at Actis, a leading US\$15 billion emerging markets private equity fund management business, with investments in over 50 countries. Mr. Shenouda holds an MBA in Financial Management from the University of Exeter, UK, and degrees from the American University in Cairo, Egypt, in Development Studies and Economics. He is a graduate of INSEAD's International Executive Programme and a Member of the Institute of Directors, UK.





Senior Director & Chief Financial Officer Ayotunde Anjorin yotunde Anjorin is the Senior Director and Chief Financial Officer of the Corporation, with strategic leadership responsibilities for all finance-related activities comprising banking operations, financial reporting and control, performance management, product control, settlements and information technology.

Prior to his current position, he was AFC's Senior Vice President and Head of Finance and Operations. Ayotunde joined the Corporation as the Vice President and Financial Controller. He has also worked at Standard Chartered Bank Nigeria, where he held several positions within the finance group and internal audit, at both national and regional levels. In his last role in Standard Chartered Bank, he served as the Regional Head of Wholesale Banking Finance, where he was responsible for managing wholesale banking finance activities across West

Africa. Earlier in his career, he worked at Andersen/KPMG as an Audit Senior within the Financial Services Division.

Ayotunde holds a Bachelor of Science degree in Accounting from Obafemi Awolowo University, Ile-Ife. He is a Fellow of the Institute of Chartered Accountants of Nigeria (ICAN), with over 20 years' post qualification experience encompassing financial accounting, reporting and control, performance management, financial risk management, process reengineering and reviews. He is an alumnus of the Harvard Business School, IMD & Wharton School of the University of Pennsylvania, and the London Business School Executive Management programmes.





SNR Director & Chief Risk Officer David Johnson avid Johnson became the Chief Risk Officer of AFC in 2016, after being employed at AFC as Vice President in charge of Market Risk Management for the previous five years, during which time he led a comprehensive review of all the major risk management policies.

Prior to joining AFC, David spent 15 years working as a risk manager, trader and structurer at various international banks including Stanbic IBTC Bank Plc, where he was Regional Head of Market Risk for West Africa and trained other risk managers; a Fund Derivatives Structurer at Rabobank, where he provided structured finance solutions to investors including CPPI and total return swaps; and WestLB AG, where he structured and traded structured finance transactions and managed market risks using Value at Risk methodology.

David holds an MSc. in Business Systems Analysis and Design from City University as well as in Mathematical Trading and Finance from the Cass Business School, both in London, and a BSc. (Hons) in Mechanical Engineering from the University of Lagos.





Director & Chief Economist **Rita Babihuga** Rina Babihuga-Nsanze holds dual Honours degrees (BSc. & BA) in Computer Science and Economics from Smith College, Massachusetts, USA, alongside MA and PhD degrees in Economics from Clark University, Massachusetts, USA. Previously, she served as Director of Macro Research for sub- Saharan Africa at Barclays Investment Bank, London, UK, from October 2017 to December 2019. Before that, she held the role of Vice President and Senior Analyst at Moody's Investors Service (September 2014 – September 2017), overseeing credit ratings for sovereigns and multilateral development banks across Africa and Europe.

Rita's career began at the International Monetary Fund, where she spent over a decade as an Economist and Senior Economist across various departments. During her tenure, she undertook a secondment at the Bank of England, focusing on global financial stability issues during a pivotal period of reshaping prudential and regulatory frameworks.

With extensive experience as a global macroeconomist and sovereign credit expert, Rita has deep expertise within the financial services industry, across international and domestic policymaking institutions, global credit ratings, and financial markets.





Director, Corporate Services (Actg) Patricia Aderibigbe Patricia Aderibigbe is the Human Resources Director of the Africa Finance Corporation (AFC). She joined AFC in 2022, bringing to the role over 24 years of visionary leadership and a strong track record in organisations across Africa and Europe.

Before AFC, Mrs. Aderibigbe was the Group Head Human Resources for United Bank for Africa where she played a key role in development and implementation of the People Strategy, creating a diverse, multicultural and inclusive environment, leading the bank's learning academy through digital transformation, with innovation in proprietary Learning Management System (cloud-based & mobile solutions), proprietary curriculum and contents with emphasis on learning culture rather than training, transcribing a culture of appreciation in alignment with the bank's expansion across Africa, Europe and the Middle East.

Prior to UBA, she was Chief Operating Officer at Tenoil Energy and Chief Operating Officer/ Director of Integration and Synergy at Heirs Holdings, after a 13-year career with ELAN IT, a UK- based International Management Consultancy firm where she played a pivotal role in the expansion across 18 European country as HR Director and COO.

Patricia is a Fellow of the Chartered Institute of Personnel and Development, a life Member of the Institute of Directors (UK), a member of the Global CHRO forum of the World Economic Forum, an Honorary Senior Member of the Chartered Institute of Banking Nigeria and trained member of the UK Employment Tribunal (Practised for 15 years).

Mrs. Aderibigbe holds a Master of Arts in Employment Relations and Law from Kingston University, United Kingdom, a Post Graduate Diploma in Personnel Management from South Bank University, United Kingdom, a Master of Arts in English Literature from the University of Ibadan and a Bachelor of Arts in English Language and Literature from University of Benin.





Dep. Director & Actg General Counsel
Amadou Soumano

Amadou Soumano is a highly experienced legal professional with over 15 years of expertise in transactional and investment law. Following the retirement of Nana Eshun, Amadou assumed the role of Acting Head of Legal and Corporate Secretariat at AFC. In his previous capacity as Deputy Director & Lead Counsel, he played a pivotal role in managing and providing legal oversight for key AFC investment, funds and asset management, and borrowing transactions, driving the strategic direction of the Corporation. Additionally, he represented AFC on the boards of select investee companies, further solidifying the Corporation's influence in strategic investment transactions.

Prior to joining AFC in 2019, Amadou amassed extensive experience in the African market and private equity sector during his tenure at Emerging Capital Partners (ECP), where he served as Principal Legal Counsel across multiple international offices. A distinguished lawyer admitted to the Bar of Paris, Amadou previously practiced corporate, banking and project finance laws at esteemed firms including Linklaters and White & Case, based in Paris.

Fluent in both English and French, Amadou possesses exceptional communication abilities, facilitating seamless collaboration across diverse environments. His extensive expertise and experience make him an invaluable asset to AFC, as the corporation continues to address Africa's infrastructure deficit and challenging operating environment.

Amadou is qualified (Avocat à la Cour) at the Paris Bar. Amadou holds a Master's degree (Maitrise) in Business and Tax Law from the University of Paris II Panthéon-Assas, and is a graduate of the Audencia School of Management, Nantes, France, where he majored in Finance.





Senior Director & CEO, AFC Capital Ayaan Adam

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Director, Internal Audit Kabir Garba

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Senior Associate, Internal Audit Jadesola Adepoju

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Vice President, Internal Audit Osato Odiase

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