ST JOSEPH'S COLLEGE (AUTONOMOUS) BANGALORE 560027



Re-Accredited by NAAC with 'A++' Grade with a CGPA of 3.79/4

Recognised as 'College of Excellence' by UGC

B.Com International Finance and Accounting B.Com IFA

2019 – 20 ONWARDS

PREAMBLE

The Department of Commerce offers a three-year regular B.Com, B.Com (industry Integrated), B.Com International Finance and Accounting, BBA and BBA Strategic Finance courses. All courses are divided into six semesters.

Degree in Commerce opens up opportunities in higher education for graduates to pursue Master's-level courses. They also have opportunities to apply for professional courses in commerce and management.

B,Com International Finance & Accounting (Integrated program with ACCA) offering globally recognized accountancy qualification from UK. Students can get industry relevant skills, professional qualification along with B.Com degree. Students of B.Com ACCA benefited with an exemptions of six ACCA papers and Placement assistance to students clearing ACCA exams. The curriculum designed in such a way that the students can complete ACCA Professional qualification without much additional training.

Students take-up live projects related to finance & accounting; laws & policies concerning international commerce; business management; financial decision making; financial statement analysis; wealth management; marketing etc. Practical projects and surveys are a part of the learning with a view to give them a hold on theoretical aspects of different concepts of commerce and finance.

VISION

To impart value-based quality education to serve the ever-changing global needs in the field of commerce by preparing men and women who will be agents of change.

MISSION STATEMENT

The Department of Commerce strives to provide quality Commerce education by adopting effective teaching – learning processes along with developing the required values, skills and attitudes to create business leaders with a passion for the world of business who will understand the economic, social, and global context of business.

Focus of the papers

The highlights of the course are:

B,Com Out of 33 core and allied papers 24 papers are designed and offered by ACCA, UK. This help students can complete ACCA before the completion of 6th semester of B.Com.

Both the curriculum and course content is presented below for the B.Com IFA.

The curriculum beginning from the academic year 2019 offers a variety of papers in the discipline of finance and accounting, with each set of papers catering to a particular nature of subjects.

Subject Title	
SEMESTER	s Marks
BCIFA1119	3 IAIGI V2
BCIFA1219	100
BCIFA1319 Business Economics	100
BCIFA119	100
SEMESTER 2	100
BCIFA2119 Cost Accounting 4	
BCIFA2219 Financial Reporting	100
BUSINESS LAW 4 4	100
SEMESTER 3	100
SEMESTER 3	100
BCIFA3119	
BCIFA3219 Financial Management	100
BCIFA3319 Marketing Management 4 4 4 BCIFA3419 Business Statistics 4 4 4 4 BCIFA3519 Performance Management 4 4 4 4 BCIFA3619 Corporate Law & Administration 4 4 4 4 4 4 4 4 4	100
BUSINESS Statistics	100
BCIFA3519 Performance Management 4 4 4 4 4 BCIFA3619 Corporate Law & Administration 4 4 4 4	100
SEMESTER 4 A A	100
SEMESTER 4	100
BCIFA4119 Taxation – GST	
BCIFA4219 Financial Reporting II 4 4 4 BCIFA4319 Principles of Audit 4 4 4 BCIFA4419 Financial Management II 4 4 4 4 BCIFA4519 Performance Management II 4 4 4 4 4 4 4 4 4	100
BCIFA4319	100
BCIFA4419 Financial Management II 4 4 4 BCIFA4519 Performance Management II 4 4 4 4 4 4 4 4 4	100
BCIFA4519 Performance Management II	100
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SEMESTER 5 BCIFA5119 Corporate Reporting I 4 4 BCIFA5219 Governance, Ethics & Professional skills 4 4 BCIFA5319 Business Strategy & Analysis I 4 4 BCIFA5419 Advanced Financial Management I 4 4 BCIFA5519 Entrepreneurial Development 4 4 BCIFADEA5619 Advanced Performance Management I or Advanced Audit & Assurance I – (ELECTIVE) BCIFAI5719 Internship 6 2 Weeks SEMESTER 6 BCIFA6219 Business Strategy & Analysis II 4 4 BCIFA6219 Business Strategy & Analysis II 4 4	50
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BCIFA6319 Advanced Financial Management II 4 4	100
BCIFA6419 Financial Modelling 3 4 4	100
BCIFA6519 International Business 4 4	100
Electives (Anyone to be opted) 4 4	100
BCIFADEA6619 Advanced Performance Management II or BCIFADEB6619 Advanced Audit & Assurance II – (FLECTIVE)	

PEDAGOGY

The B.Com International Finance and Accounting is designed to provide greater insights in finance & accounting; laws & policies concerning international commerce; business management; financial decision making; financial statement analysis etc. Through this program, students complete the entire ACCA course alongside the Bachelor's degree from St Joseph's College (Autonomous), Bangalore. This program enables students to pick up qualifications such as the Advanced Diploma in Accounting and Business from ACCA, en route to becoming an ACCA finance professional The methodology of the course includes lectures, case studies, group discussion, student presentations, class tests, quizzes etc, to develop communication, conceptual and analytical skills.

CREDIT GRADE BASED PERFORMANCE ASSESSMENT (CGPA)

Being in an Autonomous system, the college has adopted the Credit Grade Based Performance Assessment (CGPA). The weightage of the components of the course is as directed by the Bangalore University.

The course gives 30% weightage to Continuous Assessment (CA) comprising of Centrally Organized Mid Semester Test and other exercises such as quiz, seminars, assignments, etc. and 70% weightage is given to End semester Examinations.

EXAMINATION EVALUATION PATTERN

Students must score a minimum of 35% / 25 marks in their End Semester Examination (ESE). The End Semester Examination (ESE) will be held for 2½ hours 70 marks. Students must score a minimum of 40% in aggregate of the CIA+ESE in each paper, as minimum marks for passing.

Assessment methods	Remarks		CA
			marks
Mid semester examination	- One hour examina	tion	
	- 30 marks written e	examination	15
	- Centrally organized test		
Seminar, assignment	Will be decide by the depart	artment / individual faculty	
projects, quizzes,			10
discussions, model making			10
etc			
Attendance	Attendance	Marks	
	95% - 100%	5	
	91% - 94.99%	4	5
	85% - 90.99%	3	5
	80% - 84.99%	2	
	75% - 79.99%	1	
	TOTAL		30

GUIDELINES FOR QUESTION PAPER SETTING AND SCHEME OF EVALUATION

End semester Examination Question Paper Pattern. Time: 2 hours 30 minutes. Maximum marks: 70. The evaluation system comprises of both internal faculty for question paper setting and for valuation of papers.

Question papers received will go through the Board of Examiners for scrutiny for content, suitability of marks, inclusion of topics and typological / mistakes and language.

Section A: Conceptual (5x2 marks = 10) 5/6 questions

In this section questions seek to test a student's conceptual knowledge of the subject and fact retaining abilities

Section B: Analytical (3x5marks = 15) 3/4 questions

Questions in this section are to test whether students can analyse.

Section C: Descriptive (2 x15 marks =30) 2/3 questions

In this section, students are required to use a combination of facts, concepts, theories and judgment to explain the subject matter. Writing skills are also tested in this section.

Section D: Case Study/ Compulsory Question (1 x 15 marks = 15)

This section tests a student's ability to practically apply their theoretical knowledge of the subject. For papers theory based papers, either a case study of compulsory question can be asked. For practical based papers, questions are numerical in nature.

Course Code	A =1:1	o '''			
3000	Course Title	Credits	Hours		
BCIFA1119	FINANCIAL ACCOUNTING	4	60		
Objectives: To equip students with the basic principles of financial accounting for different types of organisations. To expose students to the underlying concepts relating to financial accounting.					
	Course Contents				
Unit F	Purpose of financial accounting		04 Hours		
main e	ion of financial accounting – purposes of financial sta lements of financial reports – conceptual framework – y, equity, income & expenses				
Unit C	Qualitative characteristics of financial statements		12 Hours		
conce	pts of relevance, faithful presentation, materiality, sub- rn, business entity, accruals, consistency, comparabili standability and timeliness.				
Unit A	Accounting records & double entry accounting system		12 Hours		
purcha & debi accou	ata sources for accounting – different business docun ase order, goods received note, quotation, goods desp t notes, receipt, remittance advice, cash vouchers – ur nting & duality concept – types of transactions such as ents & receipts.	atched no	ote, invoice, credit I the double entry		
Unit F	Recording transactions		12 Hours		
4	Recording into journals – ledger accounts – balancing of ledger accounts – accounting for discounts, sales tax – recording cash transactions – accounting & valuation of inventories – accruals & prepayments – tangible & non-tangible assets – depreciation & amortisation accounting – receivables & payables – provisions & contingencies – errors & rectification – bank reconciliation statements				
for dis invent amorti	scounts, sales tax – recording cash transactions – ories – accruals & prepayments – tangible & non-tang	account jible asse	ing & valuation of ets – depreciation &		
for dis invent amorti & recti	scounts, sales tax – recording cash transactions – ories – accruals & prepayments – tangible & non-tang sation accounting – receivables & payables – provision	account gible asse ons & cor	ing & valuation of ets – depreciation &		
for dis invent amorti & recti Unit 7 5 Statem balance	scounts, sales tax – recording cash transactions – ories – accruals & prepayments – tangible & non-tang sation accounting – receivables & payables – provision fication – bank reconciliation statements.	account gible asse ons & cor 1 ome, cas on of fina	ing & valuation of ets – depreciation & ntingencies – errors 2 Hours sh flow statements, ancial statements –		
for dis invent amorti & recti Unit 7 5 Statem balance	scounts, sales tax – recording cash transactions – ories – accruals & prepayments – tangible & non-tang sation accounting – receivables & payables – provision fication – bank reconciliation statements. Trial balance, financial statements The second of profit or loss and other comprehensive increases the second of the sec	account gible asse ons & cor 1 ome, cas on of fina	ing & valuation of ets – depreciation & ntingencies – errors 2 Hours sh flow statements, ancial statements –		
for dis invent amorti & recti Unit 15 Statem balance use of Self-Study	scounts, sales tax – recording cash transactions – ories – accruals & prepayments – tangible & non-tang sation accounting – receivables & payables – provision fication – bank reconciliation statements. Trial balance, financial statements The second of profit or loss and other comprehensive increases the second of the sec	account gible asse ons & cor 1 ome, cas on of fina	ing & valuation of ets – depreciation & ntingencies – errors 2 Hours th flow statements, ancial statements – ace utilisation.		

- Gupta, R.L. and V.K. Gupta; Financial Accounting: Fundamental, Sultan Chand Publishers, 2017.
- Jain S P & Narang, Basic Financial Accounting, 2017, Kalyani Publishers
- Maheshwari, S.N. and S. K. Maheshwari; An Introduction to Accountancy, Eighth Edition, Vikas Publishing House, 2016.

I Semester			
Course	Course Title	Credits	Hours
Code			
BCIFA1219	PRINCIPLES OF MANAGEMENT	4	60

- To introduce the students with the principles of management of an organisation and to various management theories.
- To enable the students learn how different managerial functions are integrated together to provide a sound platform to achieve business objectives.

Course Contents

Unit 1 Levels of management in an organisation

08 Hours

Understand the functions, role and information needs of various levels of management such as strategic, middle management & operational levels – delegation of authority – communication – formal & informal organisation

Unit 2 Management Functions

12 Hours

Understand the role of different functions within an organisation such as R & D, sales, marketing, production, purchase, administration, finance & accounting, support services, and human resources – relationship between accounting and other business functions

Unit 3 Functions of Management

10 Hours

Understand the fundamental functions of management such as planning, organising, decision-making, communicating, coordinating and control – financial systems and use of IT

Unit 4 Management and Leadership theories

10 Hours

Management theories founded by Taylor, Fayol, Mayo, Mintzberg and Drucker - Define leadership – different types of leadership styles – Approaches to leadership referring to theories of Adair, Fiedler, Bennis, Kotter & Heifetz, Ashridge, Blake & Mouton – managing teams

Unit 5 Leading and managing individuals and teams

12 Hours

Leadership, management and supervision, Recruitment and selection of employees, Individual and group behaviour in business organisations, Team formation, development and management, Motivating individuals and groups, Learning and training at work, Review and appraisal of individual performance

Self-Study 08 Hours

Application of management theories, business functions in an organisation.

- ACCA Study Material, Accountant in Business ('AB') (earlier known as 'F1') Kaplan Publishing
- Drucker P, The Practice of Management (2018), Routledge
- L. M Prasad: Principles of Management.
- Appaniah, Reddy: Essentials of Management.
- Subba Rao, P, and Hari Shankar Pande. Principles and Practice of Management. Mumbai [India]: Himalaya

I Semester			
Course	Course Title	Credits	Hours
Code			
BCIFA1319	BUSINESS ECONOMICS	4	60

- To enable students to use microeconomic principles and quantitative tools to making sound managerial decisions.
- To present business topics using graphs, equations and numerical insight.

Course Contents

Unit 1 Introduction to Managerial Economics

03 Hours

Introduction, meaning and scope of managerial economics. Relationship with production, marketing, finance and personnel.

Unit 2 Theory Of Consumption

15 Hours

Cardinal utility- Law of demand - Determinants of demand - movements vs. shift in demand curve, Elasticity of demand, demand forecasting, techniques. Determinants of supply –elasticity of supply. Application, problems solving of demand, supply and elasticity. Ordinal Utility - Indifference curve - Budget line; Consumer's equilibrium; Income and substitution effect; Price consumption curve and the derivation of demand curve for a commodity.

Unit 3 Theory of Production

12 Hours

Concept of Production function - Law of variables proportions - Isoquants, Return to scale- Economies and Diseconomies of scale. The concept of opportunity cost. Accounting cost and opportunity cost, Costs in the short run and long run, Profit maximization and cost minimization. Revenue curves - Equilibrium of the firm, Break Even Point (problem solving).

Unit 4 Market Structures

14 Hours

Perfect competition – assumptions - Equilibrium of the firm - role of time in price determination. Difference between perfect competition and imperfect competition; Theory of Monopoly Firm - Equilibrium of monopoly firm (short and long run). Allocative inefficiency & dead weight loss monopoly; Price discrimination, Theory of monopolistic competition – feature – Short-run and Long-run Equilibrium; Concept of excess capacity, product differentiation; Empirical relevance. Oligopoly- Causes for the existence of oligopolistic firms; Cooperative vs. Non – cooperative Behaviour & dilemma of oligopolistic firms.

Unit 5 Macro Economic Concepts

08 Hours

Definition of macro-economics - Circular flow of income and wealth, National Income – meaning, purpose, calculation of NI, Monetary and Fiscal policies.

Self-Study 08 Hours

The role of managerial economist, Objectives of a firm, Features of a Monopoly firm, Features of Oligopoly market.

- Hall R. Varian (2015) Intermediate Microeconomics: A Modern Approach, East West publication 8th edition.
- Lipsey Richard G and Chrystal Alec (2015) Principles of Economics, Oxford Univ Press.
- Mankiw Gregory Principles of Economics, Cengage Learning, 6th edition.
- PyndickRobert.S and Rubinfeld Daniel L (2016) Microeconomics, Prentice Hall 9th edition.

• Stonier A.W. And Hague -A Text Book of Economic Theory, Longman Higher Education.

I Semester			
I Semester			
Course Code	Course Title	Credits	Hours
BCIFA1419	ORGANIZATION MANAGEMENT	4	60

- **Objectives:**
 - To underpin the way different types of organisations are managed.
 - To introduce the students to the framework of ethics and governance and the influence they create on a business organisation.

creat	e on a business organisation.			
	Course Contents			
Unit 1	Types of organisation & stakeholder analysis	08 Hours		
Definition a	nd common features of business organisation, the purpose & types of organisat	ion and their		
main feature	es such as profit-oriented, not-for-profit, public sector, Co-operatives and Non-	-government		
(NGOs)-Sta	keholders of an organisation – internal & external – objectives of stakeholders	– how an		
organisation	should satisfy these objectives – the power & interest of stakeholders in the or	ganisation		
_	delow matrix)			
Unit 2	Effect of environment on organisation	12 Hours		
	egal factors – how the policy framework of political system & legal framework			
_	anisation in terms of employment, consumer protection, data security-Macro-			
	derstanding the effect of macro-economic policies, inflation, interest rates, une			
	netary policies, global economic environment-Social & demographic factors – i	-		
	ocial structure, values and demographic changes-Technological factors – infor			
0.0	- automation, digitisation-Competitive factors – understanding of SWOT analy	sis, Porter's		
	and Porter's Five Forces models.			
Unit 3	Organisation structure & Governance	12 Hours		
	& informal structures – types of structures such as entrepreneurial, functional			
	boundary-less organisations – suitability and relative merits & demerits of the	· -		
	n-Principles of business governance – separation of ownership from manageme	-		
_	ontrol-Centralisation vs decentralisation of business functions – shared services			
U	toutsourcing of business functions – Hierarchical levels of business organisation	n-		
Unit 4	& social responsibility of an organisation – role of ethics in business. Personal effectiveness and communication-I	12 Hours		
	al principles of ethical behaviour, The role of regulatory and professional bodie			
promoting ethical and professional standards in the accountancy profession, Corporate codes of ethics, Ethical conflicts and dilemmas.				
Unit 5	Personal effectiveness and communication-II	08 Hours		
Personal effectiveness techniques, Consequences of ineffectiveness at work, Competence frameworks				
and personal development, Sources of conflicts and techniques for conflict resolution and referral,				
Communicating in business.				
Self-Study	08 Hours			

Centralisation vs decentralisation, corporate code of ethics, ethical conflicts.

Suggested readings: : ACCA course materials.

II Seme	ester			
Cou	rse Code	Course Title	Credits	Hours
BCIFA2	119	COST ACCOUNTING	4	60
Object	ives:			
F		m understand the principles of cost & management accounting.		
F	To apply the	cost accounting methods & techniques to various business con	texts	
		Course Contents		
Unit 1	Introduc	tion		06 Hours
Sources of data (internal & external) – concept of cost – cost classification based on nature of expenses, function, variability – cost behaviour with use of graphs – concept of cost objects, cost units & cost centres				
Unit 2	Accounting	for Costs	-	16 Hours
Accounting for material costs – ordering, receiving & issuing material – methods of valuing purchases and issues (FIFO & Weighted Average methods only) – EOQ – inventory levels – Accounting for labour – direct & indirect cost of labour – remuneration methods (individual & group) – labour turnover – overtime & idle time – labour efficiency, capacity & volume ratios – Accounting for overheads – allocation fo overheads to production & nonproduction departments – apportion service overheads to production departments - production overhead absorption rates – entries for accounting of material, labour & overhead costs.				
Unit 3	Methods of			08 Hours
Applica	ation of job &	batch costing, Process costing (including joint products & by-page)	roducts, ϵ	equivalent

production), service costing – differences between absorption & marginal costing.

Unit 4 **Budgeting & Standard costing**

10 Hours

Use of budgets and standard costs for planning & control – flexible budgets – reconciliation budgeted profits with actuals – meaning & calculation of standard costs – computation of simple variances v/s budgets & standards.

Unit 5 Performance measurement

12 Hours

Performance measurement – overview, application, Cost reductions and value enhancement, Monitoring performance and reporting, Balanced score card & Building block model **Self-Study**

08 Hours

Advantages and disadvantages of Job costing, Meaning, advantages, disadvantages of Batch costing, **Features of Process Costing.**

Suggested readings:

ACCA Study Material, Management Accounting ('MA') (earlier known as 'F2') Kaplan Publishing

II Semester			
Course Code	Course Title	Credits	Hours
BCIFA2219	FINANCIAL REPORTING -1	4	60

- To make them understand the various accounting standards and the conceptual framework.
- To prepare financial statements for individual entities for the use of shareholders.

Course Contents

Unit 1 Framework for Financial Reporting

06 Hours

Conceptual framework and characteristics of useful information, Recognition and measurement, fair value, Regulatory framework.

Unit 2 Application of IFRS

12 Hours

Asset based standards such as PPE, Intangible assets, borrowing costs, impairment of assets, inventory & biological assets, provisions & contingencies, events after reporting period, accounting policies, estimates & errors. Government Grants, Investment Property.

Unit 3 Revenue recognition

10 Hours

Understand the principles of recognising revenue of the business – revenue recognition for goods, services, interest and dividends – concept of deferred income and accounting thereof.

Unit 4 Preparation & Presentation of Financial Statements

12 Hours

Thorough knowledge of preparation & presentation of financial statements by incorporating the effects of the accounting standards (covered in module 2 only) - statement of profit or loss and other comprehensive income – statement of financial position (Balance sheet).

Unit 5 Analysis of Financial Statements

12 Hours

Analysis of the financial performance of an entity using the financial statements – use of ratios in performance evaluation – trend analysis – comparison with competition or industry average.

Self-Study 08 Hours

Financial Statement analysis, IFRS in India.

Suggested readings:

ACCA Study Material, Financial Reporting ('FR') (earlier known as 'F7') Kaplan Publishing.

II Semester			
Course Code	Course Title	Credits	Hours
BCIFA2319	BUSINESS LAW	4	60

- To provide students with an understanding of the Indian legal system and
- To make them analyse how it impacts the functioning of business and commercial transactions.

Course Contents

Unit 1 Introduction To Business Laws

05 Hours

Jurisprudence: Introduction to law – Classification of law – Hierarchy of Courts – Meaning and Scope of Business law – Sources of Indian Business Law.

Unit 2 Contract Laws

20 Hours

Indian Contract Act, 1872: Definition of Contract - Essentials of a valid contract - Discharge of Contract-Remedies for breach of contract.

Indian Sale of Goods Act, 1930: Definition of contract of sale, essentials of contract of sale, conditions and warrantees, Rights and duties of buyer, rights of an unpaid seller.

Unit 3 Competition And Consumer Laws:

12 Hours

The Competition Act, 2002: Objectives-Features of Competition Act, CAT, offences and penalties under the Act, Competition Commission of India.

Consumer Protection Act, 1986: Definition of the terms consumer, consumer dispute, defect, deficiency, unfair trade practices and services. Rights of the consumer under the Act, Consumer Redressal Agencies – District Forum, State Commission, National Commission.

Unit 4 Economic and Cyber Laws

10 Hours

Indian Patent Laws and WTO Patent Rules: Meaning of IPR, invention and non-invention, procedure to get patent, restoration and surrender of lapsed patent, infringement of patent. Cyber Laws-Objectives of Cyber Laws- Definitions and salient features – Provisions pertaining to Piracy & related Offences & Penalties.

Unit 5 Environmental Law

05 Hours

Environment Protection Act, 1986: Objects of the Act, definitions of important terms: environment, environment pollutant, environment pollution, hazardous substance and occupier, types of pollution.

Self-Study 08 Hours

Reasons for replacing MRTP with Competition Act, Procedure of filing consumer case. Rules and powers of central government to protect environment in India.

- Aswathappa. K & Ramachandra. (2017). Business Law. Mumbai: HPH.
- Garg, Sareen, Sharma & Chawla. Business Law.
- Kapoor N.D. (2016). Business Law. New Delhi: Sultan Chand & Co.
- M.C. Kuchhal. (2015).8th edition. Business Law.
- Nabhi. Business Law. Mumbai: Indian Law House.
- Tulsian. (2015). Business Law. New Delhi: Tata McGraw Hill.

II Semester			
Course Code	Course Title	Credits	Hours
BCIFA2419	INCOME TAX I	4	60

- To familiarize students with Income tax concepts.
- To familiarize students about IT returns and procedures.

Course Contents

Unit 1 Introduction to Income Tax

05 Hours

Meaning and Classification of taxes, Brief history of Income Tax, legal frame work, cannons of taxation; Finance Bill; Scheme of income tax; Definitions - Assesse, person, assessment year, previous year; Income, gross total income, total income, agricultural income, exempted incomes u/s 10 (restricted to individual assesse).

Unit 2 Residential Status and Tax Incidence

12 Hours

Concept of Residential status, residential status of individual assesse - resident and ordinarily resident, resident but not ordinarily resident, non-resident; Residential status and incidence of tax – Indian and foreign income, incidence of tax for different tax payers, meaning of receipt of income, receipt vs. remittance, actual receipt vs. deemed receipt.

Unit 3 Income from Salary – I

10 Hours

Concept of salary income, basis of charge, incomes forming part of salary, retirement benefits-computation of Gratuity, Pension, Leave encashment and Provident Fund.

Unit 4 Income from Salary – II

13 Hours

Computation of basic salary in grade system, types of employee commissions, concept of allowances, various income tax provisions for computing taxable value of allowances, concept of perquisites, classification of perquisites for their tax treatment, valuation of perquisites, computation of income from salary after deductions u/s 16.

Unit 5 Income from House Property

12 Hours

Meaning of house property, treatment as owner of house property, treatment of rental income from properties under different circumstances, determination of the annual value of a house property, expenses deductible from rental/notional income from house property, special treatment given to self-occupied house property, treatment of income/loss from house property; Computation of income from house property after deductions u/s 24.

Self-Study 08 Hours

Prepare ITR-1 sahaj form, Determine residential status of an individual, Steps for computing salary.

- Singhania, Vinod K. and Monica Singhania. Students' Guide to Income Tax. Taxmann Publications Pvt. Ltd., New Delhi.
- Mehrotra and Dr. Goyal. Direct Taxes Law and Practice. Sahitya Bhavan Publication.
- Gaur & Narang. Income Tax. Kalyani Publishers.
- Lal, B.B. Income Tax Law and Practice. Konark Publications, New Delhi.

III Semester			
Course Code	Course Title	Credits	Hours
BCIFA3119	INCOME TAX- II	4	60

• To expose students to the various provision of Income Tax Act relating to computation of Income of individual assesse only.

Course Contents

Unit 1 Profits and gains from business and profession

14 Hours

Heads of income, Income from business – meaning and basis of charge, essential features of a business, scope of income from business, guidelines for computing income from business, provisions related to admissible & inadmissible incomes & expenses, application based problems on admissibility of incomes and expenses, problems on computation of profits and gains from business.

Income from profession –meaning and features, procedure for computing income from profession, problems on profession relating to chartered accountant, advocate and doctor only.

Unit 2 Income from Capital Gains

12 Hours

Capital gain – meaning and basis of charge, concept of capital asset, concept of transfer, transactions not regarded as transfer, steps in computing capital gain, concept of indexing, forfeiture of advance, application based illustrations, problems on capital gain, exemption for capital gains - U/S 54, 54B, 54D, 54EC,54F.

Unit 3 Income from Other Sources

10 Hours

Income from other sources - basis of charge, incomes chargeable under income from other sources, various kinds of securities and their tax treatment, tax provisions related to gifts, concept of TDS and grossing, deductions from incomes under the head other sources, expenses not allowed as deduction, application based illustrations, illustrations related to gifts, illustrations on income from other sources.

Unit 4 Deductions from Gross Total Income

06 Hours

Set-Off & Carry Forward of Losses (theory only), concept of gross total income, exemption vs. deduction, Deductions u/s: 80 C, 80 CCC, 80 CCD, 80 D, 80 DD, 80 E, 80 G, 80 GGA, 80 QQB, 80TTA, 80 U and other relevant sections introduced in current finance bill applicable to individual assesse.

Unit 5 Assessment of individuals

08 Hours

Assessment – meaning and types, Computation of total income and tax liability of Individual assesse, problems - In case of Income from Salary & House Property (Computed income shall be given). Preparation of return of income: Manually - On-line filing of returns of income & TDS.

Self-Study 08 Hours

Compute total income and tax liability of an Individual assesse.

- Singhania, Vinod K. and Monica Singhania. Students' Guide to Income Tax. Taxmann Publications Pvt. Ltd., New Delhi.
- Mehrotra and Goyal. Direct Taxes Law and Practice. Sahitya Bhavan Publication.
- Gaur & Narang. Income Tax. Kalvani Publishers.
- Lal, B.B. Income Tax Law and Practice. Konark Publications, New Delhi.

III Semester			
Course Code	Course Title	Credits	Hours
BCIFA3219	Financial Management I	4	60

- This paper aims at providing the students with the comprehensive understanding of the function of financial management in the context of a business organisation.
- The paper expects the students to understand different functions of a financial manager in a globalised environment.

Course Contents

Unit 1 Role & purpose of finance function

10 Hours

Financial objective of a business organisation – shareholder value maximisation v/s profit maximisation, growth in earning per share, total shareholder return – possible conflict between stakeholder objectives and balancing them– linkage of financial objective with corporate strategy – financial & other objectives of a not-for-profit organisation.

Unit 2 Financial management environment

10 Hours

Macroeconomic environment of the business – role & impact of fiscal & monetary policies, interest rate & exchange rate policies – competition policies – nature & role of financial markets such as capital market, money market, currency market – products in capital markets & money markets such as derivatives.

Unit 3 Working capital management

12 Hours

Elements and composition of working capital – objective of working capital management through balancing of profitability v/s liquidity – cash operating cycle, factors influencing it and computation thereof – management of inventory through EOQ, inventory levels, availing bulk discounts, early payment discounts and Just-In-Time (JIT) techniques – management of receivables through credit policy, early settlement discounts, extending credit period, factoring & invoice discounting – managing accounts payables through bulk discounts, early payment discounts – managing cash using Baumol's model and Millar-Orr model – working capital financing strategies

Unit 4 Investment Appraisal techniques

10 Hours

Types of investment projects such as mutually exclusive projects & independent projects - Use of discounted cash flow (DCF) and non-DCF tools for investment appraisal – payback period & discounted payback – Return on Capital Employed (ROCE) – Net Present Value (NPV) and Internal rate of Return (IRR) – relative merits & demerits of these methods – project risk assessment through sensitivity analysis

Unit 5 Special investment decisions

10 Hours

Lease v/s buy decision – replacement cycle decision – use of the equivalent annual cost technique – single period capital rationing including computation of project ranking for divisible & non-divisible projects using techniques of profitability index & Trial & Error method – risk adjusted discount rate

Self-Study 08 Hours

To prepare the Capital & Money markets instruments.

Suggested readings:

III Semester			
Course Code	Course Title	Credits	Hours
BCIFA3319	MARKETING MANAGEMENT	4	60

- To enable students to understand the principles and concepts of marketing
- To provide an overview of the basic marketing planning process

Course Contents

Unit 1 Introduction to Marketing

4 Hours

Meaning, concepts of Marketing – Marketing environment (Micro and Macro) – Basic elements of Marketing Mix – Marketing Management (meaning and scope)

Unit 2 Consumer Behaviour

10 Hours

Meaning of Consumer Behaviour – factors influencing consumer behavior: An overview – Customer Value and Satisfaction – Consumer buying process- Changing profile of Indian consumers.

Unit 3 Marketing Mix

16 Hours

Product: Concept, Product classifications – Major product decisions: Product attributes – Branding, Packaging and labeling – New product development – Product life cycle. Pricing: pricing methods and strategies – Market skimming and penetration pricing policies. Place: Distribution- Channels of Distribution-— Distribution Logistics: Meaning, importance and decisions. Promotion: promotion mix – promotion methods

Unit 4 Segmentation, Targeting and Positioning

10 Hours

Segmentation: Meaning, benefits and bases of segmentation – Target marketing strategies – Positioning: Meaning and importance, major bases for positioning

Unit 5 Ethics and Recent Marketing Trends

12 Hours

Marketing Ethics – Ethical issues in Marketing – Social responsibility and sustainable marketing. Recent trends in marketing – Social media marketing - Relationship marketing – e-tailing – M-tailing -Concept marketing – Digital Marketing, Guerrilla marketing, Neuro marketing, Current trends.

Self-Study 08

hours

Nature and scope of Marketing, Meaning and importance of Promotion, Significance – Factors affecting price determination, Meaning, importance and functions of Distribution.

- Kotler, P., &Keller, K. Marketing Management (2014) (13th edition). Prentice Hall
- Kumar, A., & Meenakshi, N, Marketing Management. (2016) Vikas Publications.
- Sheralekar, S A. (nd). Marketing Management (2015) (13th edition). Himalaya Publishing House
- Mohammed Umair. Marketing Management (2017). Skyward Publishers

III Semester			
Course Code	Course Title	Credits	Hours
	BUSINESS STATISTICS	4	60
BCIFA3419			

- To facilitate students to understand the fundamentals of Statistics
- To enable students to apply statistical methods in business contexts and interpret results

Course Contents

Unit 1 8 Hours Introduction

Importance of Statistics, Scope, Limitations and distrust of statistics, Classification of data, Tabulationdiagrammatic representation of data – Excel applications, Sampling design.

Unit 2 Measures of Central Tendency and Dispersion

12 Hours

Mean, Median, Mode, Quartiles. Standard Deviation and Coefficient of variation. Skewness and Kurtosis

Unit 3 Correlation & Regression

12 Hours

Scatter diagram, Karl Pearson's & Spearman's correlation of coefficient. Regression, Properties of regression coefficient, coefficient of determination.

Unit 4 **Index Numbers**

12 Hours

Meaning, features, classification of index numbers. Construction of Index Numbers. Fisher's Price index number, CPI, WPI.

Unit 5 **Time Series – Components of Time Series**

8 Hours

Trend analysis by Moving Averages and Least Squares Method (linear).

Self-Study Hours

8

Comparative study on company's capital structure, asset allocation, stock prices using statistical tools. Usage of measures of Central tendency, trend analysis through Excel application, preparation of questionnaire

- Aggarwal S.L. (2016). Business Mathematics and Statistics. New Delhi: Ane Books.
- Elhance D.N. (2014). Fundamentals of Statistics. Kitab Mahal Publication.
- Ellahance, D.N. Veena Ellahance, B.M. and Agarwal -Fundamentals of Statistics. Kitab Mahal
- Publication.
- Gupta S.C. (2016). Fundamentals of Statistics. New Delhi: Himalaya Publishing House.
- Gupta S.P. (2016). Statistical Methods. New Delhi: S.Chand& Sons

III Semester			
Course Code	Course Title	Credits	Hours
BCIFA3519	Performance Management I	4	60

- This paper underpins the knowledge and skills in the area of management accounting and apply the same to evaluate the performance of an entity.
- The aim is to set out performance measurement in the context of business objectives.

Course Contents

Unit 1 Advanced management accounting techniques - 1

10 Hours

Activity-based-costing – use of appropriate cost drivers – calculation of costs per driver & per unit – comparing the ABC and traditional absorption costing; Target costing – derive a target cost in manufacturing & service industry – suggest how a target cost gap can be reduced

Unit 2 Advanced management accounting techniques – 2

12 Hours

Life cycle costing – costs involved at different stages of life cycle – benefits & application of life cycle costing; Throughput accounting – theory of constraints – calculation & interpretation of Throughput Accounting Ratio (TPAR) – application in a multi-product entity; and environmental accounting – management of environmental costs – accounting for environment costs.

Unit 3 Decision making techniques

12 Hours

Understand & apply the concept of relevant costs – determination of relevance with regard to a contextual decision – opportunity costs – cost-volume-profit (CVP) relationship – calculate & interpret break-even point and margin of safety – estimation of target profit in single & multi-product scenario – resource optimisation in light of limiting factors – single or multiple factors – make or buy decisions.

Unit 4 Pricing decisions and risk analysis

8 Hours

Factors affecting pricing of product or services – price elasticity of demand – demand equation – calculate optimum selling price with MR = MC equation – pricing strategies such as skimming, penetration, differential, cost-plus pricing.

Unit 5 Risk analysis in business decisions

10 Hours

Understand the risk & uncertainty in short term and their impact on business decisions - apply techniques of maximax, maximin and minimax regret – use of expected value technique – decision tree – value of perfect & imperfect information.

Self-Study

8 Hours

To Analyze various costing methods.

- ACCA Study Material, Performance Management Kaplan Publishing
- BPP Study Material

III Semester			
Course Code	Course Title	Credits	Hours
BCIFA3619	CORPORATE LAW & ADMINISTRATION	4	60
Objectives:			

- To familiarize students with The Companies Act 2013 and its significant rules and regulations
- To provide a general awareness about corporate rules

Course Contents

Unit 1 Introduction

12 Hours

Definition of Company — Highlights of Companies Act 2013-Characteristics — Lifting of the corporate veil — Types of Companies.

Unit 2 Formation of Companies

14 Hours

Meaning-Features-Legal Formalities— Administration. Formation of Company: Promotion Stage: Meaning of Promoter, Position of Promoter & Functions of Promoter, Incorporation Stage — Meaning & contents of MOA & AOA, Distinction. Certificate of Incorporation, Subscription Stage — Meaning & contents of Prospectus, Statement in lieu of Prospects and DRHP, Doctrine of Ultra virus, Doctrine of indoor Management, Commencement Stage — Document to be filed, e-filing, Register of Companies, Certificate of Commencement of Business.

Unit 3 Company Administration

10 Hours

Key Managerial Personnel — Managing Director, Whole time Directors— Appointment –Powers- Duties & Responsibilities. Chief Financial Officer, Resident Director, Independent Director, Auditors — Appointment — Powers - Duties & Responsibilities. Audit Committee, CSR Committee. Company Secretary - Meaning, Types, Qualification, Appointment, Position, Rights, Duties, Liabilities & Removal or dismissal

Unit 4 Company Meetings

08 Hours

Types of meetings — AGM — EGM — Essentials of a valid meeting — Quorum — Chairman — Adjourned meetings — Proxies — Voting - Different types of resolutions

Unit 5 Winding Up

08 Hours

Modes of Winding up — Consequences of winding up — Official Liquidator — Defunct Company, Insolvency code.

Self-Study: 8 Hours

Meaning and Definition of a company, Characteristics of a Company.

- Kapoor, N.D., Company Law & Secretarial Practice, S Chand & Sons Publication
- Companies Act 2013
- Tulsian, P.C., 2016, Tulsian's Company & Company Laws, S. Chand & Co. Ltd.
- Majumdar, A.K, Kapoor, G.K, 2012, Company Law, Taxmann Publications (P) Ltd
- Singh, Avatar, 2009. Company Law, Eastern Book Company.
- (2016), Corporate Administration (Professional Development) 4th Revised edition, ICSA Publishing
 Ltd.
- P.P.S.Gogna (2015), A Textbook of Company Law (Corporate Law), (18th ed), Jain Book Agency, New Delhi.

IV Semester			
Course Code	TAXATION- GOODS AND SERVICES TAX	Credits	Hours
BCIFA4119		4	60

- To equip students with the principles and provisions of Goods and Services Tax (GST)
- To provide an insight into practical aspects and apply the provisions of GST laws to various situations.

Course Contents

Unit 1 Fundamentals of GST

08 Hours

Objectives and basic scheme of GST, Meaning – Salient features of GST – Subsuming of taxes – Benefits of implementing GST – Constitutional amendments - Structure of GST (Dual Model) – Central GST – State / Union Territory GST – Integrated GST - GST Council: Structure, Powers and Functions. Provisions for amendments, GST administration.

Unit 2 GST Acts - CGST, SGST (Karnataka State), IGST

08 Hours

Salient features of CGST Act, SGST Act (Karnataka State), IGST Act - Meaning and Definition: Aggregate turnover, Adjudicating authority, Agent, Business, Capital goods, Casual taxable person, Composite supply, Mixed supply, Exempt supply, Outward supply, Principal supply, Place of supply, Supplier, Goods, Input service distributor, Job work, Manufacture, Input tax, Input tax credit, Person, Place of business, Reverse charge, Works contract, Casual taxable person, Non-resident person. Export of goods / services, Import of goods / services, Intermediary, Location of supplier of service, Location of recipient of service.

Unit 3 Procedure and Levy Under GST

20 Hours

Registration under GST: Procedure for registration, Persons liable for registration, Persons not liable for registration, Compulsory registration, Deemed registration, Special provisions for Casual taxable persons and Non-resident taxable persons. Exempted goods and services - Rates of GST. Procedure relating to Levy: (CGST & SGST): Scope of supply, Tax liability on Mixed and Composite supply, Time of supply of goods and services, Value of taxable supply. Computation of taxable value and tax liability. Procedure relating to Levy: (IGST): Inter-state supply, intra-state supply, Zero rates supply, Value of taxable supply – Computation of taxable value and tax liability. Input tax Credit: Eligibility, Apportionment, Inputs on capital goods, Distribution of credit by Input Service Distributor (ISD) – Transfer of Input tax credit - Simple Problems on utilization of input tax credit.

Unit 4 Assessment and Returns

10 Hours

Furnishing details of outward supplies and inward supplies, First return, Claim of input tax credit, Matching reversal and reclaim of input tax credit, Annual return and Final return. Problems on Assessment of tax and tax liability.

Unit 5 GST and Technology

06 Hours

GST Network: Structure, Vision and Mission, Powers and Functions. Goods and Service Tax Suvidha Providers (GSP): Concept, Framework and Guidelines and architecture to integrate with GST system. GSP Eco system. (Theory only).

Self-Study 08 hours

Pre and Post GST analysis, Comparative analysis of indirect taxes and GST

- Madhukar N Hiregange: Goods and Services Tax, Wolters Kluwer,
- Goods & Services Tax: Dr. Sanjiv Agrawal & CA. Sanjeev Malhotra,
- Understanding GST: Kamal Garg, Barat's Publication.
- GST Law & Practice: Dr. B.G. Bhaskara, Manjunath. N & Naveen Kumar IM.

IV Semester			
Course Code	Course Title	Credits	Hours
BCIFA4219	Financial Reporting II	4	60

- The course underpins the knowledge & understanding of various accounting standards and the conceptual framework (based on IFRS and Ind AS) that are applicable to corporate entities.
- The students will learn how to prepare financial statements for individual entities for the use of shareholder

Course Contents

Unit 1 Application of Accounting standards

12 Hours

Standards related to Incomes Taxes, cash flows, effects of changes in foreign exchange rates, investments in associates & joint ventures, leases, financial instruments (excluding hedge accounting & impairment of financial assets), earnings per share, non-current assets held for sale and fair value measurement.

Unit 2 Preparation of single entity financial statements

12 Hours

Preparation of statement of changes to equity and cash flow statements for a single entity, statement of profit or loss and balance sheet with adjustments pertaining to the standards covered in module 1).

Unit 3 Group Accounts – basics

06 Hours

Concept of group – concepts of parent, subsidiary & associate – concept of control of parent over subsidiary – concept of non-controlling interest – basics of consolidation – identify which entity should prepare consolidated financial statements.

Unit 4 Preparation of consolidated financial statements I

12 Hours

Consolidated financial statements (excluding group cash flow statement) for a simple group with one subsidiary and/or one associate – computation of fair value of net assets, goodwill and Non-Controlling Interest (NCI) on date of acquisition.

Unit 5 Preparation of consolidated financial statements II

10 Hours

Computation of group reserves on date of consolidation – fair value adjustments on consolidation – effects of intra-group trading on consolidation – effect of disposal of parent's investment in subsidiary in parent's individual financial statements and in consolidated financial statements.

Self-Study 08 Hours

Converion of Ind AS & IFRS

Preparation of Financial statements.

Suggested readings:

IV Semester			
Course Code	Course Title	Credits	Hours
BCIFA4319	Principles of Audit	4	60

- This paper aims at developing the knowledge and skills required to carry out an audit and assurance assignment. It also covers the process of internal control testing.
- It provides the working knowledge of the audit process and standards of auditing.

Course Contents

Unit 1 Audit framework & regulation

8 Hours

Concept of audit & assurance – professional ethics of an auditor – scope of internal & external audit – governance & audit, corporate governance, OECD principle- code of corporate governance in US and SOX Act of 2002, Rules based approach & Principle based approach.

Unit 2 Audit planning & risk assessment

10 Hours

Obtaining & planning for audit assignments – understanding the entity & its environment – assessing audit risk – fraud risk – interim audit and impact of work performed - audit planning & documentation – audit evidence, documentation, working papers.

Unit 3 Internal control & audit tests

10 Hours

Internal control system assessment – control environment, risk assessment procedures, monitoring of controls – evaluation of internal control system by auditor – test of control – communication on internal controls-Explain how auditors record internal control systems including the use of narrative notes, flowcharts and questionnaires. Internal audit: Meaning, function, scope, importance , role & responsibility, outsourcing of internal audit.

Unit 4 Audit evidence & reporting

14 Hours

Techniques of collecting audit evidence such as inspection, observation, external confirmation, recalculation, analytical procedures, and enquiry – quality & quantity of audit evidence – audit sampling – computer assisted auditing techniques – review procedures including subsequent events, going concern, written representations – auditor's report contents & opinion- Explain the overall objectives and importance of quality control procedures in concluding an audit.- Discuss the need for auditors to communicate with those charged with governance.

Unit 5 Audit of specific items

10 Hours

Audit of receivables, inventory, payables & accruals, bank & cash, tangible & intangible assets, share capital & reserves, directors' remuneration – details of audit checks for these items and reporting thereof – use of management representation

Self-Study 08 Hours

Collecting the Audit reports of firms and analyzing for decision making.

Suggested readings:

IV Semester			
Course Code	Course Title	Credits	Hours
BCIFA4419	Financial Management II	4	60

- This paper aims at providing the students with the comprehensive understanding of the function of financial management in the context of financing and distribution decisions, business valuation and financial risk management.
- The paper expects the students to understand different functions of a financial manager in a globalised environment.

Course Contents

Unit 1 Business finance and sources of funds

8 Hours

Understand & evaluate various short & long term sources of finance such as equity and debt – methods of raising equity such as rights issue, initial public offer (IPO) – sources of Islamic financing such as Murabaha, Musharaka, Mudaraba, Sukuk, Ijara – sources of financé for SME sector including venture capital, crowd funding and angel financing

Unit 2 Capital structure theories and cost of capital

10 Hours

Estimating cost of equity using dividend growth model (DGM), Capital Asset pricing Model (CAPM), concept of systematic & unsystematic risk – estimating cost of debt (irredeemable & redeemable), convertible debt – estimating Weighted Average Cost of Capital (WACC) using book value and market value weightages – capital structure theories including traditional view and Modigliani-Millar view (without & with tax) – pecking order theory

Unit 3 Business valuations

12 Hours

Purpose of business valuation – various situations which demand business valuation – models for valuation of equity using dividend model, net asset method, cash flow approach, earning method (using PE ratio), earnings yield method – valuation of debt

Unit 4 Financial risk management

12 Hours

Sources of & factors influencing Foreign currency risks – types of currency risks such as transaction risk, translation risk, & economic risks – causes of currency rate fluctuations including balance of payments, purchasing power parity (PPP), interest rate parity (IRP), Fischer equation – centralised & decentralised treasury function.

Unit 5 Risk management tools – currency & interest rate risks

10 Hours

08 Hours

Tools of managing currency risks such as internal tools (currency of invoice, netting, leading & lagging) and external tools (forwards, futures, options & swaps, money market hedging) – Causes of interest rate fluctuations - managing interest rate risks through internal tools (matching and smoothing, asset & liability management, forward rate agreements (FRA)

Self-Study

Understand the different sources of finance for SME

Suggested readings:

IV Semester			
Course Code	Course Title	Credits	Hours
BCIFA4519	Performance Management II	4	60

- This paper aims at providing the tools of budgetary control and standard costing to evaluate the performance of a company.
- Additionally, the students will be introduced to the use of performance measurement models that help analysing financial and non-financial performance of an entity.

Course Contents

Unit 1 Advanced budgetary control and standard costing

10 Hours

Budgetary systems in an organisation such as top-bottom, bottom-up, rolling, zero based, activity based, incremental budgets – preparation of flexed budgets – beyond budgeting model – employee participation in budgetary system – quantitative analysis using high-low method, applying learning curve model.

Unit 2 Standard costing – variance analysis

10 Hours

Advanced variance analysis with the help of material mix & yield variances, sales mix & quantity variances, planning & operational variances – performance analysis with variances – assigning the variances to the managers.

Unit 3 Performance analysis

12 Hours

Understand & apply financial & non-financial performance indicators (KPIs) – using Norton's Balanced Scorecard model and Fitzgerald & Moon's Building Block model for performance measurement – using Value-for-money approach for not-for-profit organisations – economy, efficiency & effectiveness approach.

Unit 4 Divisional performance

12 Hours

Mechanism for evaluating the performance of a business division and the divisional managers – tools such as Return on Investment (ROI), Residual Income (RI) – impact of transfer pricing on divisional performance – methods of setting transfer prices.

Unit 5 Behavioural considerations

8 Hours

Need to factor external considerations in performance management such as environment, market conditions and stakeholder impact – illustrate how behavioural aspects affect the performance of an organisation- Information, technologies and systems for organisational performance.

Self-Study 08 Hours

Prepared the budgetary system of firms.

Suggested readings:

V Semester				
Course Code	CORPORATE REPORTING I	Credits	Hours	
BCIFA5119		4	60	
Objectives				
 To understand the perspective of professional behavior & compliance with accounting standards. 				
•	To interpret financial performance for different stakeholde	ers.		
Course Contents				
Unit 1	Conceptual Framework & Ethics	8	Hours	
Conceptual 1	Framework – Qualitative characteristics, concept of Pru	dence. 1	Definition	of

Conceptual Framework – Qualitative characteristics, concept of Prudence, Definition of elements of financial statements & Recognition and Derecognition - Ethical & professional issues in financial reporting – relevance & importance of ethical & professional issues while complying with accounting standards – potential ethical implications of professional & management decisions in preparation of corporate reports – consequences of not upholding ethical principles – implications of related party relationships in preparing corporate reports

Unit 2 Reporting of financial performance

16 Hours

Recognition of revenue for goods & services, contracts, sale with right of return, agency, warranties – Non-current tangible & intangible assets recognition & derecognition, measurement bases –income taxes including deferred taxes – Events after the reporting period, provisions & contingencies – share based payments – fair value measurement.

Unit 3 Interpretation of financial statements

10 Hours

Analysis & interpretation of financial information and measurement of performance – financial & non-financial performance measures – concept of integrated reporting including objectives, concepts, guiding principles and contents thereof.

Unit 4 Changes in Accounting regulations

10 Hours

Current issues in financial reporting including criticisms on accounting standards – accounting implications of first-time adoption of new accounting standards – potential implications of the relevant exposure drafts issued – IFRS for SMEs.

Unit 5 Current Issues

8 Hours

Accounting for crypto currency in Digital age - accounting for the effects of a natural disaster and the resulting environmental liabilities – Management commentary.

Self-Study 08 hours

• Initial recognition and subsequent measurement of IAS 41 and IAS 2

- ACCA Study Material, Financial Accounting ('FA') (earlier known as 'F3') Kaplan Publishing.
- Anil Kumar, V Rajesh Kumar & B Mariyappa: Himalaya Publishing House.
- B S Raman, Advanced Financial Accounting, United Publishers.
- R L Gupta, M Radhaswamy: Sultan Chand & Sons
- Institute of Cost & Works Accounts of India, Advanced Financial Accounting.

V Semester					
Course Code	GOVERNANCE, ETHICS & PROFESSIONAL SKILLS	Credits	Hours		
BCIFA5219		4	60		
Objectives					
	Fo provide the students with the principles of corporate governal business entity. Fo discuss various professional skills that a manager needs to ac	• •			
Course Conten	ts	-	~ ~ ~		
Unit 1	Corporate Governance	1	0 Hours		
ownership and Mendelow mat citizen in the c	Principal-agent relationship in the context of governance – issues connected with separation of ownership and control over organisation activity – stakeholder analysis (power & interest) using Mendelow matrix and applying it to strategy & governance – CSR and organisation as a corporate citizen in the context of governance. Organisation for economic cooperation and development (OECD)				
_	ational corporate governance network (ICGN) Global Governan tent and limitations of governance codes intended to appl	_			
Unit 2	Governance approaches & scope	1	0 Hours		
duties of direct	ional investors in Governance systems – rules v/s principles ap ors, functions of the Board, composition & balance of the Boar management systems & internal control – purposes, roles & tors	d – respoi	nsibility of the		

Unit 3 Public sector governance

08 Hours

Compare & contrast the principles of governance in private sector, public sector, charitable trusts and NGOs – linking strategic objectives of a public sector organisation with governance systems.

Unit 4 Professional skills in workplace

12 Hours

Effective communication (verbal, written, formal, informal & hierarchical) – commercial acumen (using judgement, exhibit awareness) – analytical mind (creating information and using it for the purpose of analysis in diagnosing business problems, strategic performance and evaluate strategic alternatives) – scepticism (challenging the status-quo and innovate) – evaluation (assess & appraise the business scenario)- Advise on the implications of collaborative working and partnering, such as franchising, organization process outsourcing, shared services and global business services.

Unit 5 Leadership & ethics

12 Hours

Qualities of leadership – leadership & organisational culture – Analysing the culture of an organisation using the cultural web, recommend suitable changes, ethical codes & leadership in the context of governance – management behaviour & ethics – ethical threats & safeguards against the threats – handling fraud, bribery & corruption, AAA Model and Tucker's 5 question model- Concepts of entrepreneurship and intrapreneurship to exploit strategic opportunities and innovate successfully. Organisation governance and leadership qualities, the key ethical and professional values underpinning governance.

Self-Study 08 hours

• Difference between entrepreneurship and Intrapreneurship

- "Strategic Management Concepts" by Robert E Hoskisson and Michael A Hitt. Cloudtail India.
- "Strategic Planning and Management in Contemporary Zambia" by James Mulungushi, Lambert Academic Publications.
- "Strategic Management" Kazmi, McGraw Hill India.
- Strategic Management SIE By Pearce, Mcgraw Hill.
- ACCA Approved learning material by Kaplan Publishing :Strategic Business Leader".

V Semester				
Course Code		BUSINESS STRATEGY & ANALYSIS I	Credits	Hours
BCIFA5319			4	60
Objectives				
•		paper underpins the knowledge, skills and expertise ness strategies and their impact on business performan	_	to assess the
•		objective is to equip students with the tools & te		of assessing
		tegic position, develop strategic choices and impleme	_	_
	thro	ugh change management.		
Course Cont	ents			
Unit 1	Con	cepts of Strategy	1	2 Hours
of organisation	on – u	ain the fundamental nature of strategy & strategic decise of the Johnson, Scholes and Whittington (JSW) models	del – strat	egic position,
_		nd strategic action – use of models such as PESTEL		
forces and Po	orter's			
Unit 2	Inte	rnal competencies, capabilities and resources	1	0 Hours
Identify organisation's capabilities and competencies in light of the strategic position – assessment of these for sustaining competitive position – use of SWOT model to assess organisation's abilities to assess its capabilities.				
Unit 3	Stra	tegic choices	1	2 Hours
strategic cho strategies in	oices f	oility, feasibility & acceptability of different strategic cl for product/market diversification in a globalised of g the 7-P model and its impact on competitive pos folio & strategies related thereto using the Boston Co	environme sition — n	nt – pricing nanaging the

matrix - use of Ansoff's matrix for developing generic strategies - evaluate different choices such as mergers, acquisitions, alliances, joint ventures and franchises- Impact of internal development, business combinations, strategic alliances and partnering on business growth.

Unit 4 Strategic action

8 Hours

Implementing strategic plan – aspects of the change management process – challenges of change management - organising & enabling success - business change life-cycle - Harmon's processstrategy matrix – improving processes in organisation.

Use of technology in developing strategic alternatives Unit 5

10 Hours

Use of mobile & cloud technology with their benefits & risks - cloud v/s owned hardware & software - use of big data & data analytics for strategy development - use of data analytics for decisions regarding product development, marketing & pricing – IT systems security & Control. **Self-Study** 08 hours

- PESTEL analysis and PORTER'S 5 FORCES for real life companies.
- E-Business value chain.

- ACCA Approved learning material by Kaplan Publishing: Strategic Business Leader"
- Strategic Management Concepts" by Robert E Hoskisson and Michael A Hitt. Cloudtail
- "Strategic Planning and Management in Contemporary Zambia" by James Mulungushi, **Lambert Academic Publications**
- "Strategic Management" Kazmi, McGraw Hill India
- Strategic Management SIE By Pearce, Mcgraw Hill

V Semester			
Course Code	ADVANCED FINANCIAL MANAGEMENT I	Credits	Hours
BCIFA5419		4	60
Objectives			
	develop the knowledge and skill expected of a finance	•	
	stment, financing, and dividend policy decisions in a	_	
	paper also deals with the role of financial manager in business reorganization.	iinanciai re	econstruction
Course Contents	business reorganization.		
	tegic Business Management and Governance	8	Hours
	oility of senior financial executivesEthical and gov		
	nical Financial Policy for Financial Management		
	s -role of treasury in multinationals-strategic busines		•
	Financial strategic formulation for financing, investigation		•
Decisions			
	ital structure and dividend policies		0 Hours
	proaches to capital structure – capital structure theo		
	ompany valuation – use of MM prepositions in financi	ial managen	nent- pecking
order-static trade (off theory-Agency effects-Dividend -forms-Theories.		
	anced investment appraisal techniques		6 Hours
	oncept of duration and modified duration – adjuste		
	financing on project NPV) – use of options theory		
	nbedded real option (using Black-Scholes model) – N		
C	t risk (VaR model) – risk adjusted discount ra	_	_
	rogramming - only setting up LP problem & interpressive interpressions of capital using Beta and CAPM.	eting the out	iput) –
	gers & acquisitions	1	0 Hours
	d Acquisitions for Corporate Expansion - Evaluation		
_	equisition Strategy - Choosing Appropriate Target	_	_
1 0	re - Reverse Takeovers - Global Regulatory Frame		
	on - Defensive Tactics for Hostile Takeover-Sources		-
and acquisitions.			
	iness reorganisation & financial reconstruction		Hours
U	nisation - Meaning and Types - Divestments, De	O	
	Outs and Buy-Ins, Firm Value - Reconstruction Sche	• •	
	Financial Reconstruction and Firm Value - Levera	ged Buy-Oı	ıts - Market
	cial Reconstruction.		20.1
Self-Study			08 hours
	cept of adjusted WACC, Reasons for Mergers and A	equisitions,	Synergy and
type Suggested readings			
00 0	tegic Professional - Advanced Financial Managemen	t (AFM) Sti	ıdv Tevt
	als of Financial Management, A.P.Rao (Everest Publ	` /	•
	nancial Management - A.N Sridhar	naming mous	,,,,
O	Ianagement - Theory and Practice - Dr. Prasanna Ch	nandra	
	Valuation - Dr. Prasanna Chandra Financial Manage		Kishore
(Toymonn)	manual Divirusumma Shanqia i manciai Manage	13471	1101101

• Advanced Financial management, N.M. Vechalekar

(Taxmann)

V Semester				
Course Code	ENTREPRENEURIAL DEVELOPMENT	Credits	Hours	
BCIFA5519		4	60	
Objectives				
*	enable students to understand the basic concepts of ent	repreneui	rship.	
	help students in preparing a business plan.	•	•	
Course Contents				
Unit 1 Ent	repreneurship	1	0 Hours	
Introduction- Me	eaning & Definition of Entrepreneurship, Entrepren	neur &	Enterprise –	
Functions and 1	ole of Entrepreneur in economic development -	Factors	influencing	
Entrepreneurship	- Pros and Cons of being an Entrepreneur - Qualities	of an En	trepreneur –	
Types of Entrepre	neur. Women entrepreneurs- SHGs and new venture ma	anagemen	t	
Unit 2 Mic	ero Small and Medium Enterprises (MSMEs)	1	0 Hours	
Meaning & Defini	tion – Product Range - Capital Investment - Ownershi	p Pattern	s – Meaning	
and importance of	Tiny Industries, Ancillary Industries, Cottage Industri	ies. Role p	olayed by SSI	
in the developmen	t of Indian Economy. Problems faced by SSIs and the s	steps take	n to solve the	
problems - Policies	s Governing SSIs.			
Unit 3 For	mation of Small Scale Industry	1	2 Hours	
Business opportui	nity, scanning the environment for opportunities, eva	luation of	f alternatives	
and selection based on personal competencies. Steps involved in the formation of a small business				
venture: location, clearances and permits required, formalities, licensing and registration				
	uality management.			
Unit 4 Pre	paring the Business Plan	1	0 Hours	

Meaning – importance – preparation –BP format: Various dimensions of a Business Plan, business models.

Unit 5 Project Assistance

10 Hours

Financial assistance through SFCs, SIDBI, Commercial Banks, IFCI - Non-financial assistance from DIC, SISI, AWAKE, KVIC - PM MUDRA yojana - procedures for obtaining loan under MUDRA. Crowd Funding, Angel Investor, Venture Capitalist. Financial incentives for SSIs and Tax Concessions - Industrial Estates: Role and Types. Mezzanine financing.

Self-Study 08 hours

• Challenges faced by an Entrepreneur - financial assistance schemes available for Women Entrepreneurs - Format of a Business Plan - Aspects of a BP - Problems faced by SSIs In India - reforms to overcome problems, Role and functions of SFCs, IFCI and AWAKE.

- Poornima M (2016) Entrepreneurship Development and Small Business Enterprise, Pearson Education, New Delhi
- Mark. J. Dollinger, Entrepreneurship Strategies and Resources, Pearson Edition.
- Dr. Venkataramana; Entrepreneurial Development, Sultan Chand Publishing House,
- Kumar S, (2015) Small Business and Entrepreneurship, I. K. International Pvt Ltd, Bangalore
- Rekha&Vibha (2014) Entrepreneurship Development, Vision Book House, New Delhi
- Sharma S (2016), Developing Entrepreneurship, PHI learning Private Limited, New Delhi.

V Semester			
Course Code	ADVANCED PERFORMANCE MANAGEMENT I	Credits	Hours
BCIFADEA5619		4	60
011			

• The paper aims to understand the role of Strategic performance management in strategic planning and control considering the environment in which an organization operates, adopting various Business structures integrating with technology.

Course Contents

Unit 1 Strategic planning and control mechanism

10 Hours

Role of strategic management accounting in strategic planning & control – measuring progress towards achieving strategic objectives – planning & control at strategic & operational levels – managing conflict between strategic long-term objectives & short term decisions – use of models such as SWOT, BCG matrix, Porter's generic strategies and Porter's five forces in strategic planning.

Unit 2 Development and assessment of performance hierarchy

12 Hours

Purpose, structure & content of mission statement, vision statement and corporate objectives – identify Critical Success Factors (CSF) of an organisation and its linkage with mission/vision & objectives – development of Key Performance Indicators (KPI) for measuring & monitoring performance, Balanced Scorecard-Perspectives, performance measurement models such as balanced scorecard, building blocks, performance pyramid, Social and ethical issues that impact strategy formulation.

Unit 3 External influences on an organisation

8 Hours

Impact of risk & uncertainty on performance by applying different risk assessment techniques – use of expected value, decision tree and tools like maximax, maximin and minimax regret – use of PESTEL to assess impact of external influences.

Unit 4 Changes in business structure and performance management

10 Hours

Information needs at different hierarchical levels in a manufacturing & service organisation – influence of business process reengineering in improving performance – role of performance management systems in business integration using Mckinsey's 7-S structure and value chain – impact of organisational structure & culture on performance.

Unit 5 Designing management information systems

12 Hours

Role of information system in performance management – integration of management accounting information with the use of Enterprise Resource Planning Systems (ERPS) – lean information systems – internal & external sources of management information – impact of big data analysis – use of technology in recording & processing information such as RFID, unified databases, access controls, data security – use of various management reports evaluating performance, contents & structure of management reports.

Self-Study 08 hours

- Evaluating and Applying Environmental Management Accounting using lifecycle costing.
- Evaluate different types of budget variances and how these relate to issues in planning and controlling organizations.
- Discuss the ways in which stakeholder groups operate.

- ACCA approved learning material by Kaplan Publishing "Advanced Performance Management"
- Strategic Performance Management Bernard Marr and James Creelman Bernard Marr & Co
- Managing and delivering performance Bernard Marr Bernard Marr & Co
- Strategic Cost Management Prof Jawaharlal HPH
- Strategic Cost Management Ravi M Kishore Taxmann's

V Semester			
Course Code	ADVANCED AUDIT AND ASSURANCE I	Credits	Hours
BCIFADEB5619		4	60
011			

- To develop the knowledge and skill expected of an auditor in relation to audit of financial statements.
- To Recognize the legal and regulatory environment and its impact on audit and assurance practice.

Course Contents

Unit 1 Regulatory environment

06 Hours

International regulatory frameworks for audit and assurance services – Current issues and developments - need for laws, regulations, standards and other guidance relating to audit, assurance and related services - need for the legal and professional framework including: (i) public oversight of audit and assurance practice (ii) the impact of corporate governance principles on audit and assurance practice (UK: the impact of the UK Corporate Governance Code on audit and assurance practice) (iii) the role of audit committees and impact on audit and assurance practice.

Unit 2 Code of ethics and Professional responsibilities

20 Hours

Code of Ethics for Professional Accountants – Professional and ethical developments - Laws and regulations – Fraud and error – Professional liability -fundamental principles and the conceptual framework approach. Importance of professional skepticism in planning and performing an audit - ethical implications of the external auditor - legal liability -criteria for legal liability to be recognized - liability owed to third parties (contract vs establishing a duty of care) - liability limitation agreements -expectation gap

Unit 3 Ouality control and Practice Management

10 Hours

Quality control (firm-wide), principles, purpose of quality control of audit and other assurance engagements elements of a system of quality control relevant to a given firm - Quality control procedures - Advertising, tendering and obtaining professional work and fees - Professional appointments current developments in business practices, practice management and audit methodology- potential impact on the conduct of an audit and audit quality.

Unit 4 Planning, Assessment Risk of Misstatement and Evidence

08 Hours

Definition-materiality and performance materiality- application in financial reporting and auditing – Evaluation of business risks, audit risks and risks of material misstatement for a given assignment – Uses of analytical procedures in the planning of an assignment – Evidence and testing considerations – Audit procedures and obtaining evidence -current developments in emerging technologies.

Unit 5 Review and Reporting

08 Hours

Uses of analytical procedures in evaluation and review - Audit evidence - Assessment of professional standards - Auditor's reports - Reports to those charged with governance and management - content and assessment of an unmodified auditor's report - factors determining in forming an audit opinion - justification of audit opinions with audit procedures - Content of an auditor's report in a given situation. - Proposed audit opinion.

Self-Study 08 hours

- International regulatory frameworks for audit and assurance services.
- Professional liability.

- ACCA Strategic Professional Advanced Audit and Assurance (AAA) Study Text of BPP/Kaplan/Becker
- S. K Basu: Auditing principles and Techniques, Pearson Education
- Aruna Jha: Elements of Auditing, Taxmann's

VI Semester					
Course Cod	le	CORPORATE REPORTING II	Credits	Hours	
BCIFA611	9		4	60	
Objectives					
•	To t	understand the corporate reporting practices in a globa	alized env	rironment.	
•	To a	account for changes in group structures			
		Course Contents			
Unit 1	_	orting financial performance		12 Hours	
		easurement principles for transactions related to: Leas			
		instruments (financial assets, financial liabilities,			
	-	dge accounting) - employee benefits (including defined		ution plans &	
		ns) - impact of current reporting issues in corporate rep			
Unit 2		up financial statements		3 Hours	
		plication of business combination concept - identify			
		rol principle – cost of business combination – princ			
		lentifiable assets & liabilities in acquisition – business			
		stances when group financial statements must be prep			
		inting can be exempted – group financial statements i	including	cash flows –	
		arrangements & associates		9 Hours	
Unit 3		inges in Group structure			
		sidiary with a view to subsequent disposal—implications			
		group accounts – group accounts of a complex group - on the complex group.			
control	iccou	nung for acquisition in stages – disposar of enuties with	or witho	ut 1088 01	
Unit 4	For	eign transactions & entities	1	10 Hours	
		ifying the functional currency of a parent entity – Cor			
		ciate – applying the rules for translation of foreign of		U	
functional currency of a parent – accounting for foreign assets & liabilities					
Unit 5		rent developments		8 Hours	
Convergence between national & international reporting standards – practice of integrated					
reporting – relevant indicators of financial and non-financial performance - operating					
		nd extent of reportable segments, disclosures)		S	
Self-Study				08 hours	
Principles in a	appli	cation of accounting policies and measurement in inter	im report	S	

- ACCA approved study material issued by Kaplan Publishing "Strategic Business Reporting"
- S Anil Kumar, V Rajesh Kumar & B Mariyappa: Himalaya Publishing House
- **B** S Raman, Advance Financial Accounting, United Publishers
- R L Gupta, M Radhaswamy: Sultan Chand & Sons
- Institute of Cost & Works Accounts of India, Advanced Financial Accounting.

VI Semester			
Course Code	BUSINESS STRATEGY & ANALYSIS II	Credits	Hours
BCIFA6219		4	60

- To assess the business strategies and their impact on business performance.
- To equip students with the tools & techniques of assessing strategic position, develop strategic choices and implement the chosen strategy through change management

Course Contents

Unit 1 Risk management

10 Hours

Identification, assessment & measurement of risk – framework of risk management systems – concepts of risk appetite and risk response – strategic & operational risks – assessing severity & probability of risk events – TARA framework for risk responses by management – monitoring of risks management strategies, Assessment of ALARP – Risk Map

Unit 2 Organisation control & audit

12 Hours

Features of effective internal control system – information flow for internal control – evaluating effectiveness of internal control system – role of internal control systems to help prevent fraud, errors & waste – importance of internal audit function – audit independence – effective audit committee – reporting on internal control & audit – linkage with financial reporting

Unit 3 Finance function in planning & decision making

12 Hours

Relationship between business strategy and financial objectives – developments in financial technology – alternative structures for finance function such as partnering, outsourcing, shared or global business services – role of finance function in investment decisions, financial reporting, tax implications, financial KPIs and ratios - use of advanced cost and management accounting techniques, Assessment of suitability, feasibility and acceptability of alternative sources of short and long term finance including initial coin offerings (ICO).

Unit 4 Innovation management

10 Hours

Enabling organization success through organizing, disruptive technology, talent management & performance excellence using concepts of FinTech, POPIT, Baldridge model and empowerment

Unit 5 Change management

8 Hours

Different types of strategic change & its implications – assess organisation culture using Balogun & Hope Hailey's contextual features – managing change using Lewin's 3 stage model – assessing effectiveness of organisational processes & change therein using Harmon's process-strategy matrix – leading and managing change projects – post project reviews

Self-Study 08 hours

- Types of risk
- Recent examples of Audit fraud
- Challenges of change management.

- ACCA approved learning material by Kaplan Publishing "Advanced Performance Management"
- Strategic Performance Management Bernard Marr and James Creelman Bernard Marr & Co
- Managing and delivering performance Bernard Marr Bernard Marr & Co
- Strategic Cost Management Prof Jawaharlal HPH
- Strategic Cost Management Ravi M Kishore Taxmann's

VI Semester			
Course Code	ADVANCED FINANCIAL MANAGEMENT II	Credits	Hours
BCIFA6319		4	60
Objectives			
inves • The	levelop the knowledge and skill expected of a finance nestment, financing, and dividend policy decisions in a global paper also deals with the role of financial manager in invented and financial risk management.	lized enviro	ıment.
IIm:4 1 Adv	Course Contents	11	Пония
	vanced risk management nent models-Structure of interest risk and credit sp		Hours
(internal – current operations of deriv	tion & economic risks related to currency fluctuations — icy of invoice, leading & lagging, matching, netting atives— managing -interest rate risk through different hing, asset/liability management, external — forward r	and extern techniques	al through (internal –
	iness Valuations	10	Hours
Principles of Busine	ess Valuation - Asset-Based Models - Market-Based Model	s - Cash-Ba	sed Models
- Valuation of High	Growth Start-Ups & firms with Product Options - Method Offer - Effect of an offer on Financial Position and perfor	ls of Financi	
Unit 3 Inte	ernational Finance and Operations	12	Hours
Theory and Practi	ce of Free Trade and barriers to trade- Major trade a	greements -	Sources of
International Finar treasury function (c	ce — Euro bonds, Euro Dollar & Foreign currency b ncial Institutions and Markets and their Impact - Role of tentralized v/s decentralized) - New Developments in Macro nsfer Pricing of Goods and Services across International E	of treasury - oeconomic	
	ernational project appraisal		Hours
parity (PPP) and in	n of international projects – estimating exchange rates unterest rate parity (IRP) equations – applying Fischer equing relevant cost of capital – exchange controls, rest	ation – estir	nating cash
Unit 5 Fin	ancing International Projects		Hours
concept of Islamic organizations (Mur	tional finance – Euro bonds, Euro Dollar & Foreign cu financing & the role of Islamic financing as the gro abaha, Mudaraba, Musharaka, Ijara and Sukuk bond) –	wing source role of IMF	e of financ and WTO
Self-Study		08 hou	rs
Role of Inter Bank and Ba	cipal Credit Rating Agencies national Financial Institutions like FED, Bank of England, ank of Japan aded VS OTC agreements.	European o	central
Suggested readings	9		
	egic Professional - Advanced Financial Management (AFN als of Financial Management, A.P.Rao (Everest Publishing	,	ext

- Fundamentals of Financial Management, A.P.Rao (Everest Publishing House)
- Strategic Financial Management A.N Sridhar
- Financial Management Theory and Practice Dr. Prasanna Chandra
- Corporate Valuation Dr. Prasanna Chandra Financial Management, Ravi Kishore (Taxmann)
- Advanced Financial management, N.M. Vechalekar

VI Semester					
Course Code	FINANCIAL MODELLING	Credits	Hours		
BCIFA6419		4	60		
Objectives • To gain expansive knowledge of financial modelling through an experiential learning • To understand and apply the principles of finance to business problems and strategies • To build key financial management and analytics skills required for financial planning, evaluating and controlling to achieve desired target					
Course Contents					
Unit 1 In	ntroduction to Financial Modelling	8	Hours		
Basics of Financial M	Basics of Financial Modelling, financial models, excel tools and techniques for financial modelling,				
referencing cells-relation	ive and absolute referencing, naming ranges, linking i	n excel-	external and		
Unit 2 Ex	xcel functions	8	Hours		
Getting familiar with the most important functions-sum, max, min, average, count and counta, round, roundup, round-down, if, and, or, countif, sumif, vlookup and hlookup					
Unit 3 Fo	orecasting and decision making	1	4 Hours		
Cost Volume Profit (CVP) analysis, Break even analysis, goal seek-(Number of units to sell to earn desired profit), scenario manager, Capital budgeting techniques- Practical application of NPV, IRR					

Unit 4 Building scenarios and portfolio analysis

14 Hours

Building drop down scenario, applying sensitivity analysis with data tables-setting up the calculation-building a data table with one input and two input and applying weightage to data table. Calculation of individual risk and return, portfolio risk and returns. Constructing an optimum portfolio using market data. Calculation of beta. Portfolio evaluation using morkowitz model

Unit 5 Charting and presenting model output

8 Hours

Data Visualization and Interpretation Deciding which data to display, charting scenarios, deciding which type of chart to use-line chart, bar chart, combo chart, pie charts, construction of histogram. Self-Study

08 hours

- Different versions of MS Excel, features and functions
- Applying conditional formatting, building model with consistent formulas
- Structuring a financial model- what goes where?
- Error check in excel, dealing with #Ref! other errors

Suggested readings:

and payback period

 International financial modeling in excel by Danielle stein Fairhurst, published by John Wiley India Ltd

VI Semester			
Course Code	INTERNATIONAL BUSINESS	Credits	Hours
BCIFA6519		4	60

 To familiarize the students with the concepts, functions and practices of international business

Course Contents

Unit 1 Nature of International Business

8 Hours

Nature of International Business (IB); Scope of International Business; Forms of International Trade Drivers of IB; IB and domestic business; Participants in International Business; Evolution of IB; reasons for Internalization; Strategies of entering international business; Approaches to International Business (Ethnocentric, Polycentric and Regio-centric); Integration between countries-Levels of integration.

Unit 2 Globalization

10 Hours

Features of Globalization; Stages of Globalization; Manifestation of Globalization; Benefits and pitfalls of globalization on Indian economy; Essential Conditions for Globalization; Barriers to Globalization in India; Role of WTO in promoting Globalization; International Organization Models (International, Multinational, Global, Transnational Companies); Types of MNCs; Organizational Structures for International Operations-Functional Structure, Product Structure, Geographical Structure, Matrix Structure, SBU structure; Role of MNCs in International Business. Deglobalization and Competition (Meaning only).

Unit 3 International Marketing Environment

10 Hours

Analyzing Market Environment; Components of International Marketing Environment-Micro Environment (Functional areas of Business, Suppliers, Marketing intermediaries, Customer; Competitors; Shareholders); Macro Environment (PESTLE)

Unit 4 Resources for International Operation

14 Hours

Human Resources- IHRM and domestic HRM; Scope of IHRM. HR planning; Selection of expatriates; Expat training; Expat remuneration. Expat failures and ways of avoiding; Repatriation. Foreign exchange- Need and importance of foreign exchange; Types of FOREX rates; Factors determining FOREX; Convertibility of rupee and its implications in India.

Facilities & location- strategic role of foreign plants; components of international logistics; managing service operations- Outsourcing and Offshoring (Meaning, scope of services, benefits and limitations).

Unit 5 Foreign trade

10 Hours

Purpose of Export Trade; Benefits of exports to companies; Types of Exports, Procedure, Steps & Documentation; Pricing in Export/Import Trade; Functions and services of EXIM bank; India's Foreign Trade Policy.

Self-Study

08 hours

 A brief understanding of Make in India (New FDI policy), International Marketing Intelligence (Meaning and sources); Concept of International product life cycle. Regional trading blocs-EU, NAFTA, Mercosur, APEC, ASEAN, BRICS, SAARC (Structure and functions only) bilateral agreements

- Aswathappa. K. (2016). International Business. New Delhi: Tata McGraw Hill
- Don Ball and Wendell McCulloch-International Business. New Delhi: McGraw Hill.
- Subba Rao. (2016). International Business. New Delhi: Tata McGraw Hill
- Mohammed Umair (2014). International Business. Skyward publishers, Bangalore

VI Semester						
Course Code	ADVANCED PERFORMANCE MANAGEMENT II	Credits	Hours			
BCIFADEA6619		4	60			
Objectives						
 The paper aims to describe, compute and evaluate performance measures in the private sector with reference to divisional performance and transfer pricing and also in not-for- profit organizations. 						
	Course Contents					
Unit 1 F	Performance measurement in private sector	08	8 Hours			
	objectives – measuring financial KPIs such as ROCE, ROI,					
	nomic value added (EVA), liquidity & gearing ratios.					
Unit 2	Divisional performance & transfer pricing	10) Hours			
Evaluation of performance in divisional organization – use of ROI, RI and EVA tools – divisional performance and manager's performance assessment – effect of transfer pricing on divisional performance – transfer pricing methods and objective of goal congruence – transfer pricing in international environment.						
Unit 3	Performance measurement and SHRM issues	10) Hours			
Achievement of corporonsequences of linking Accounting issues ari	nd performance measurement and suitable remuneration me orate strategy and HR, Methods of rewards practices, Benefi ng reward schemes to performance measurement, risk appe sing from Performance measurement.	its and A	mployees.			
Unit 4	Performance measurement in not-for-profit organizations (N	(FP) 12	2 Hours			
performance of NFP	performance objectives in NFP organization — difficul s — use of league tables in managing performance — Valu a-financial performance indicators					
	Alternative views of performance management	12	2 Hours			
Use of management accounting techniques such as Kaizen costing, target costing, JIT and TQM – six sigma approach – value based and activity-based performance measurement – performance issues in complex structures such as joint ventures, alliances -predicting & preventing corporate failures using Z-score and A-score models - Process automation and the internet of things - Artificial intelligence – The use of presentation techniques such as data visualization.						
Self-Study	•	08	3 hours			
•	teraction of non-performance financial indicators with fin					
	ropriate benchmarks to use in evaluating performance. racteristics of Quality in MIS.					
Suggested readings:	v					

- ACCA approved learning material by Kaplan Publishing "Advanced Performance Management
- Strategic Performance Management Bernard Marr and James Creelman Bernard Marr &
- Managing and delivering performance Bernard Marr Bernard Marr & Co
- Strategic Cost Management Prof Jawaharlal HPH
- Strategic Cost Management Ravi M Kishore Taxmann's

VI Semester			
Course Code	ADVANCED AUDIT AND ASSURANCE II	Credits	Hours
BCIFADEB6619		4	60

- To identify and formulate the work required to meet the objectives of audit assignments and apply the International Standards on Auditing.
- To understand the current issues and developments relating to the provision of auditrelated and assurance services.

Course Contents

Unit 1 Money laundering

04 Hours

Definition- international methods for combatting money laundering - scope of criminal offences of money - need for ethical guidance - obligations to help prevent and detect money laundering including record keeping and reporting of suspicion to the appropriate regulatory body - importance of customer due diligence (CDD)

Unit 2 Group and transnational audits

08 Hours

Preliminary steps before accepting appointment as group auditor- procedures- assessment of group and component materiality-impact of non-coterminous year ends within a group, changes in group structure or a complex group structure – Recommendation of the component auditor.

Unit 3 Audit-related services

05 Hours

Content of the professional accountant's report-negative assurance - nature of audit - related services - levels of assurance provided by professional accountants - distinguish between - audit - related services and an audit of historical financial statements - categories of assurance services - Level of assurance (reasonable, high, moderate, limited, negative) for an engagement-criteria- procedures of evidences.

Unit 4 Other and Specific Assignments

23 Hours

Specific assignments: Review of interim financial information - Prospective financial information - content of a report - Due diligence.

Other assignments: Forensic audits. Type of assignment - Evaluation of engagement, ethical and professional considerations - factors to be considered in determining the nature, timing and extent of examination procedures - Examination or investigative procedures to gather sufficient appropriate evidence in the circumstances.

Unit 5 Special Audits

12 Hours

Audit of social, environmental and integrated reporting - Audit of performance information (predetermined objectives) in the public sector- performance measures and sustainability indicators-measuring and reporting on economic, environmental and social performance - substantive procedures to detect potential misstatements of socio-environmental matters - form and content of an independent verification statement of an integrated report- compliance with reporting requirements, usefulness, measurability and reliability - content of a report on the audit of performance information - content of an audit conclusion against pre-determined objectives.

Self-Study 08 hours

• Financial reporting revision.

- ACCA Strategic Professional Advanced Audit and Assurance (AAA) Study Text of BPP/Kaplan/Becker
- S. K Basu: Auditing principles and Techniques, Pearson Education
- Aruna Jha: Elements of Auditing, Taxmann