



กรมส่งเสริมสหกรณ์
COOPERATIVE PROMOTION DEPARTMENT



**ANNUAL STATISTICS OF
COOPERATIVES, AGRICULTURAL GROUPS
AND VOCATIONAL GROUPS IN THAILAND**
31st DECEMBER 2025

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Forward

One of the Information Technology Center's roles is to prepare a statistical data on Thai co-operatives to provide supporting information for effective implementation and monitoring of activities for promotion of co-operatives, agricultural groups and vocational groups. ICT realizes the tremendous importance of such duty, we therefore put considerable efforts into compiling statistical data on co-operatives, agricultural groups, and vocational groups in key areas in this handy Co-operative Information 31st December 2025 booklet for convenient use.

We would like to express our sincere gratitude to provincial cooperative offices' personnel including Cooperative Promotion Office Area 1 – 2's, Registrar and Law Office's, Bureau of Cooperative Business Development's, and all involved. We hope that you will be realized that the information presented in this booklet useful. We also appreciate your suggestion for future improvement.

*Information Technology Center
Cooperative Promotion Department
February 2026*

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In 2025 (as of 31st December 2025), the number of co-operatives in Thailand were 7,308 which can be classified into active and non-active co-operatives. The active co-operatives are those in ready-for operation and in-operation status. Non-active co-operatives are those with dissolution status. There were 6,113 active co-operatives, 6,100 of which were in-operation and 32 of which were ready-for operation.

Table 1 Total number of Co-operatives in Thailand (incl. co-operatives & co-operative federations) (Dec.2025)

Type of Cooperatives	Operational Status											
	Ready-for-operation			In-operation			Dissolution (Under liquidation process)			Total		
	Coops	Coop Feds	Total	Coops	Coop Feds	Total	Coops	Coop Feds	Total	Coops	Coop Feds	Total
Agricultural Cooperatives	5	0	5	2,854	77	2,931	722	28	750	3,581	105	3,686
Fishery Cooperatives	0	0	0	55	2	57	18	0	18	73	2	75
Land Settlement Cooperatives	0	0	0	85	1	86	6	0	6	91	1	92
Thrift & Credit Cooperatives	6	1	7	1,364	14	1,378	79	0	79	1,449	15	1,464
Consumer Cooperatives	1	0	1	98	1	99	57	1	58	156	2	158
Service Cooperatives	15	0	15	963	2	965	216	1	217	1,194	3	1,197
Credit Union Cooperatives	5	0	5	582	2	584	45	2	47	632	4	636
Total	32	1	33	6,001	99	6,100	1,143	32	1,175	7,176	132	7,308
	Active 6,133						Non-Active 1,175			Total 7,308		

Figure 1 Total number of co-operatives in Thailand (Dec.2025)

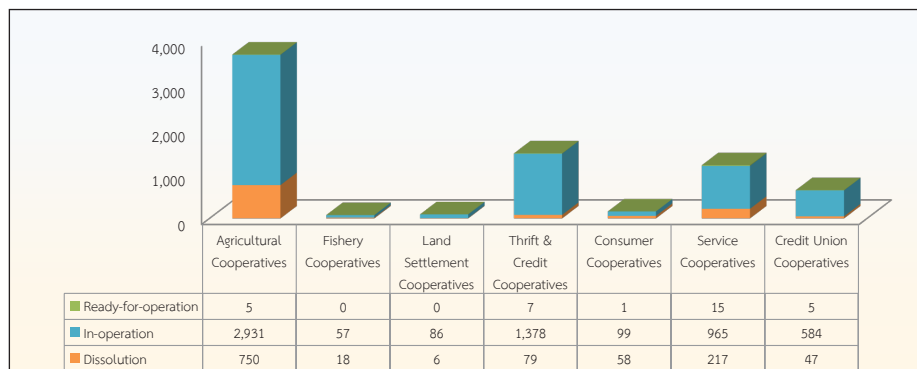
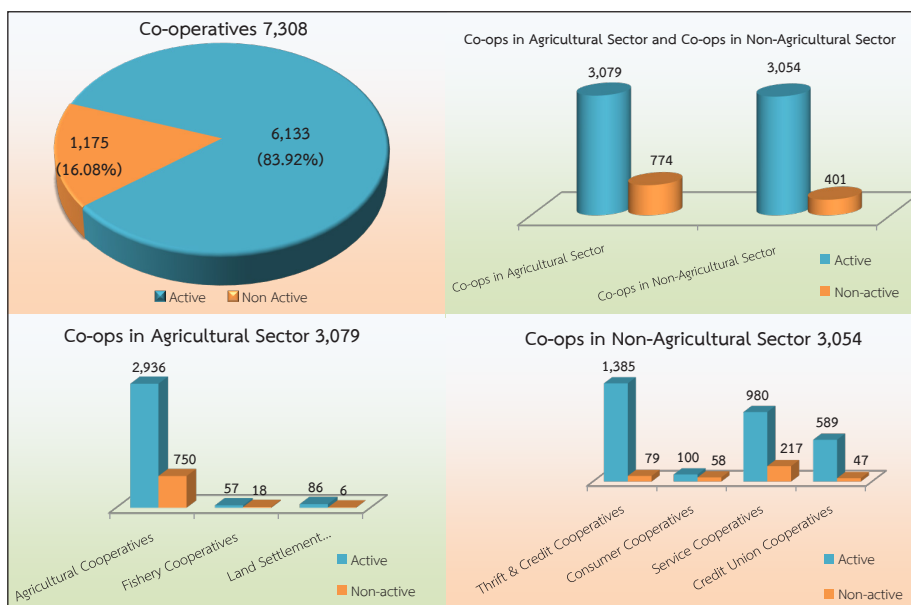


Table 2 Number of co-operatives by type of co-operatives (Dec.2025)

Type of Cooperatives	Operational Status								
	Active (Ready-for-operation & in-operation)			Non-active (Dissolution)			Total		
	Co-ops	Co-op Feds	Total	Co-op	Co-op Feds	Total	Co-op	Co-op Feds	Total
Co-ops in Agricultural Sector	2,999	80	3,079	746	28	774	3,745	108	3,853
Agricultural Cooperatives	2,859	77	2,936	722	28	750	3,581	105	3,686
Fishery Cooperatives	55	2	57	18	0	18	73	2	75
Land Settlement Cooperatives	85	1	86	6	0	6	91	1	92
Co-ops in Non-Agricultural Sector	3,034	20	3,054	397	4	401	3,431	24	3,455
Thrift & Credit Cooperatives	1,370	15	1,385	79	0	79	1,449	15	1,464
Consumer Cooperatives	99	1	100	57	1	58	156	2	158
Service Cooperatives	978	2	980	216	1	217	1,194	3	1,197
Credit Union Cooperatives	587	2	589	45	2	47	632	4	636
Total	6,033	100	6,133	1,143	32	1,175	7,176	132	7,308

Figure 2 Number of Co-ops in Agricultural Sector and Non-Agricultural Sector



**Table 3 Total number of co-operatives in Thailand by type of co-operatives
from 2023 - 2025 (Dec.2023 - Dec.2025)**

Unit : Co-ops

Type of Cooperatives	2023 (Dec. 2023)			2024 (Dec. 2024)			2025 (Dec. 2025)		
	number of co-operatives	Active co-operatives	Non Active co-operatives	number of co-operatives	Active co-operatives	Non Active co-operatives	number of co-operatives	Active co-operatives	Non Active co-operatives
Co-ops in Agricultural Sector	4,022	3,193	829	3,956	3,133	823	3,853	3,079	774
Agricultural Cooperatives	3,848	3,048	800	3,785	2,988	797	3,686	2,936	750
Fishery Cooperatives	84	61	23	80	60	20	75	57	18
Land Settlement Cooperatives	90	84	6	91	85	6	92	86	6
Co-ops in Non-Agricultural Sector	3,476	3,075	401	3,457	3,060	397	3,455	3,054	401
Thrift & Credit Cooperatives	1,467	1,391	76	1,462	1,383	79	1,464	1,385	79
Consumer Cooperatives	167	105	62	162	102	60	158	100	58
Service Cooperatives	1,218	997	221	1,205	988	217	1,197	980	217
Credit Union Cooperatives	624	582	42	628	587	41	636	589	47
Total	7,498	6,268	1,230	7,413	6,193	1,220	7,308	6,133	1,175

Table 4 Total number of co-operatives in Thailand from 2016 - 2025
(Dec.2016 - Dec.2025)

Unit : Co-ops

Type of Co-ops	Dec. 2016	Dec. 2017	Dec. 2018	Dec. 2019	Dec. 2020	Dec. 2021	Dec. 2022	Dec. 2023	Dec. 2024	Dec. 2025
Co-ops in Agricultural Sector	4,684	4,629	4,576	4,509	4,422	4,285	4,139	4,022	3,956	3,853
Agricultural Cooperatives	4,480	4,426	4,376	4,314	4,228	4,098	3,956	3,848	3,785	3,686
Fishery Cooperatives	110	108	108	104	103	96	92	84	80	75
Land Settlement Cooperatives	94	95	92	91	91	91	91	90	91	92
Co-ops in Non-Agricultural Sector	3,579	3,565	3,553	3,564	3,554	3,527	3,499	3,476	3,457	3,455
Thrift & Credit Cooperatives	1,499	1,488	1,474	1,485	1,485	1,479	1,475	1,467	1,462	1,464
Consumer Cooperatives	225	208	199	196	191	182	171	167	162	158
Service Cooperatives	1,284	1,282	1,277	1,276	1,268	1,255	1,241	1,218	1,205	1,197
Credit Union Cooperatives	571	587	603	607	610	611	612	624	628	636
Total	8,263	8,194	8,129	8,073	7,976	7,812	7,638	7,498	7,413	7,308
Growth Rate		-0.84	-0.79	-0.69	-1.20	-2.06	-2.23	-1.83	-1.13	-1.42

Figure 3 Trend of co-operatives (Total) from 2016 - 2025 (Dec.2016 - Dec.2025)

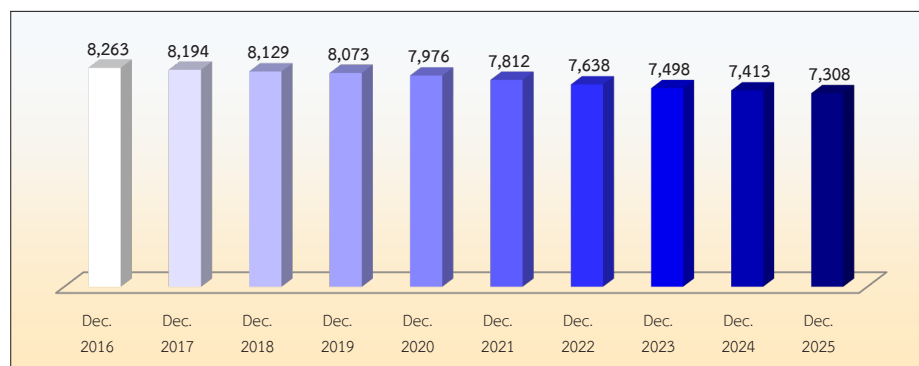
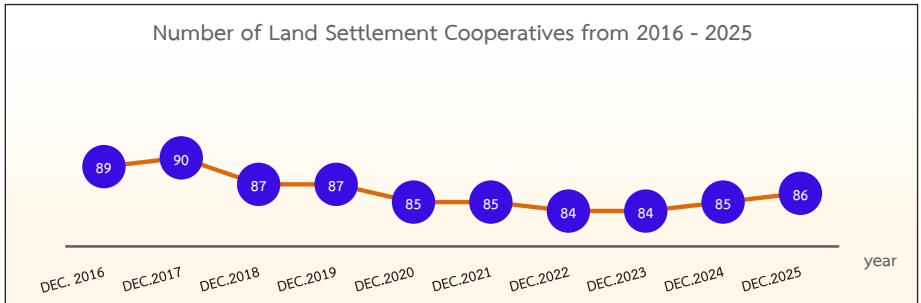
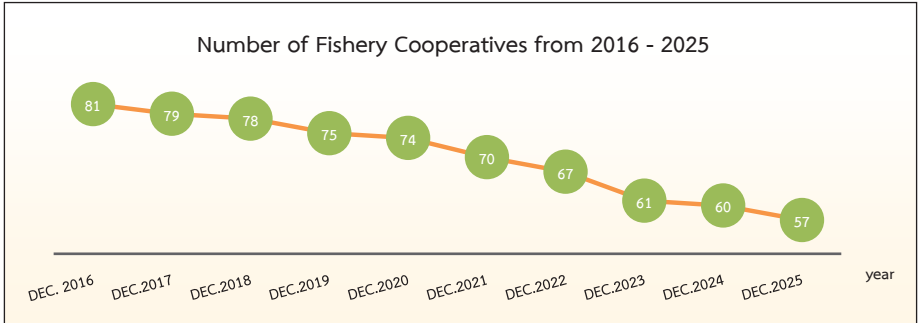
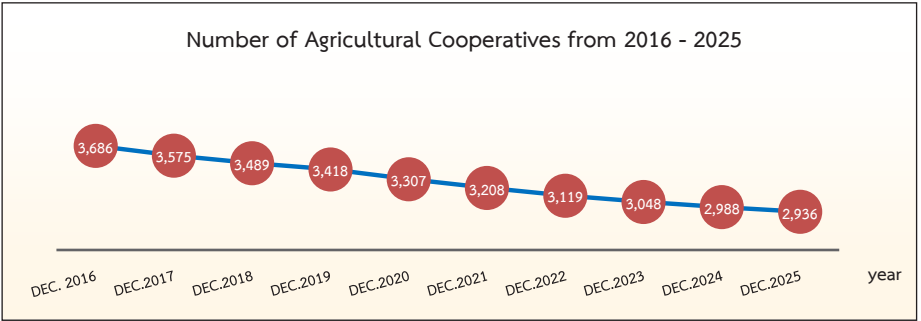
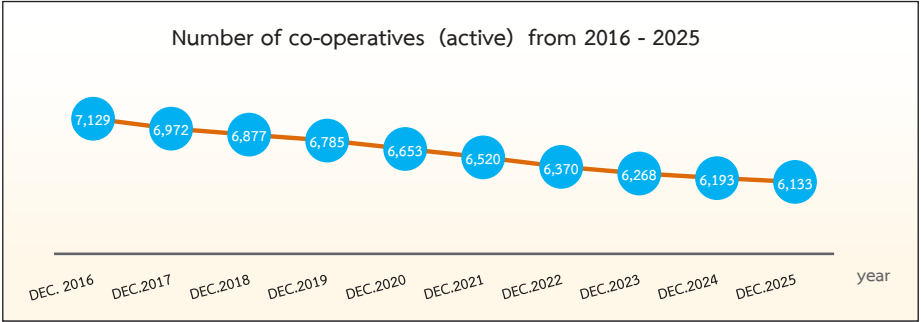
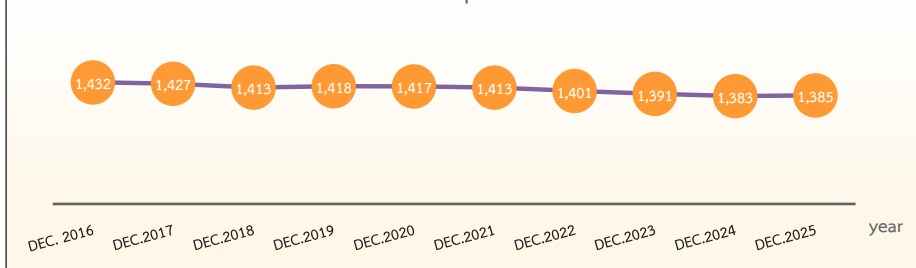


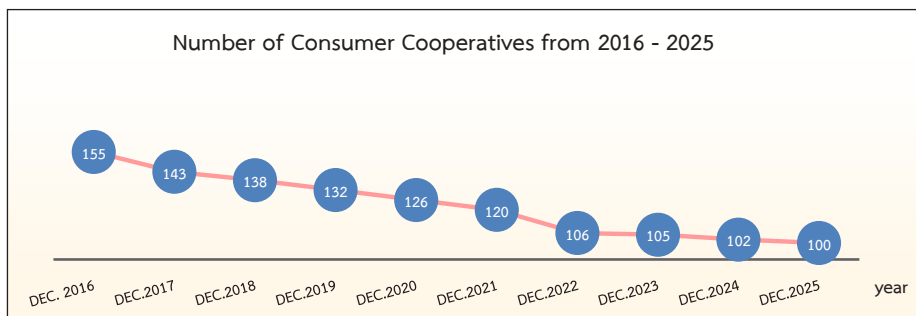
Figure 4 Trend of co-operatives (active) from 2016 - 2025 (Dec.2016 - Dec.2025)



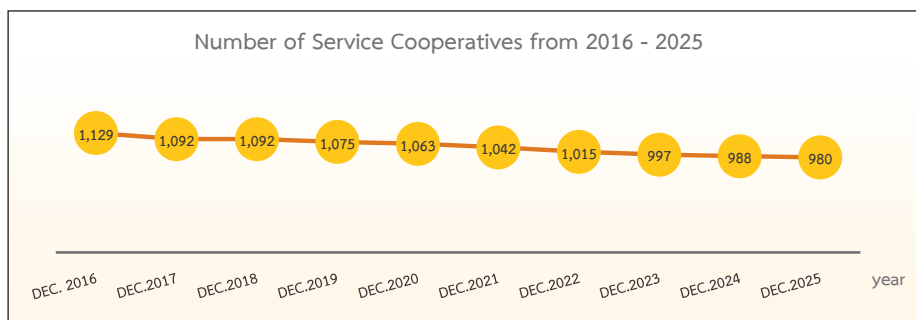
Number of Thrift & Credit Cooperatives from 2016 - 2025



Number of Consumer Cooperatives from 2016 - 2025



Number of Service Cooperatives from 2016 - 2025



Number of Credit Union Cooperatives from 2016 - 2025

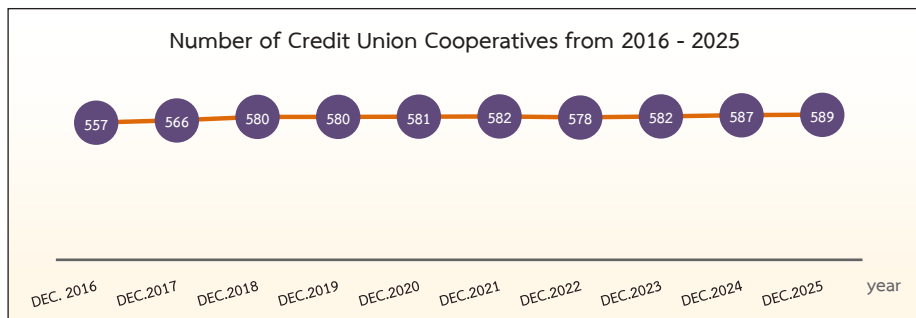


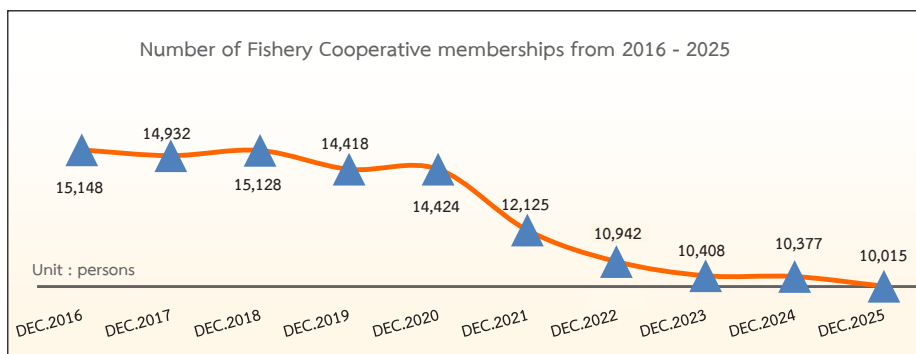
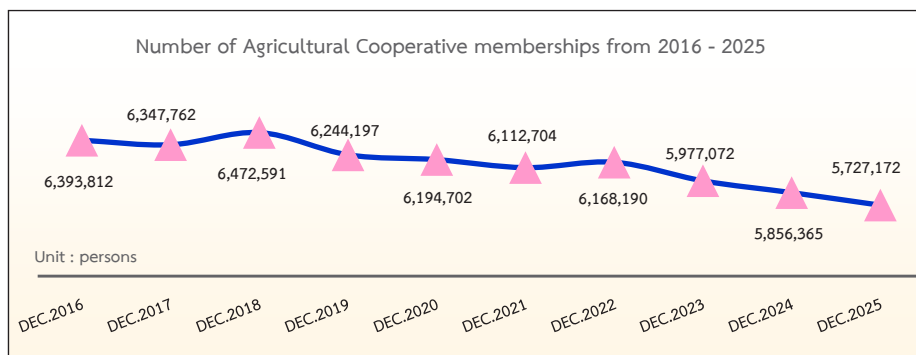
Table 5 Number of co-operative memberships by type of co-operatives from 2016 - 2025 (Dec.2016 - Dec.2025)

Unit:persons

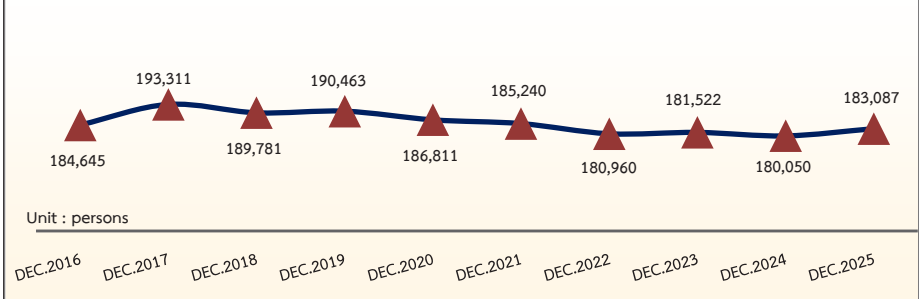
Type of Cooperatives	Dec. 2016	Dec. 2017	Dec. 2018	Dec. 2019	Dec. 2020	Dec. 2021	Dec. 2022	Dec. 2023	Dec. 2024	Dec. 2025
Co-ops in Agricultural Sector	6,593,605	6,556,005	6,677,500	6,449,078	6,395,937	6,310,069	6,360,092	6,169,002	6,046,792	5,920,274
Agricultural Cooperatives	6,393,812	6,347,762	6,472,591	6,244,197	6,194,702	6,112,704	6,168,190	5,977,072	5,856,365	5,727,172
Fishery Cooperatives	15,148	14,932	15,128	14,418	14,424	12,125	10,942	10,408	10,377	10,015
Land Settlement Cooperatives	184,645	193,311	189,781	190,463	186,811	185,240	180,960	181,522	180,050	183,087
Co-ops in Non-Agricultural Sector	4,853,800	5,018,266	4,958,666	5,007,993	5,037,503	5,053,826	4,961,655	4,944,458	4,975,601	4,992,512
Thrift & Credit Cooperatives	2,935,517	3,107,188	3,020,182	3,080,486	3,101,782	3,146,326	3,142,169	3,158,583	3,198,522	3,215,623
Consumer Cooperatives	642,782	641,399	645,544	643,391	655,388	625,891	544,278	529,644	520,833	523,306
Service Cooperatives	482,806	484,943	489,829	486,163	481,761	485,034	486,419	477,923	481,781	481,992
Credit Union Cooperatives	792,695	784,736	803,111	797,953	798,572	796,575	788,789	778,308	774,465	771,591
Total	11,447,405	11,574,271	11,636,166	11,457,071	11,433,440	11,363,895	11,321,747	11,113,460	11,022,393	10,912,786
Growth Rate	-0.35	1.11	0.53	-1.54	-0.21	-0.61	-0.37	-1.84	-0.82	-0.99

Note : the statistics shown here only reflect number of active co-operatives
(ready-for-operation and in-operation co-operatives)

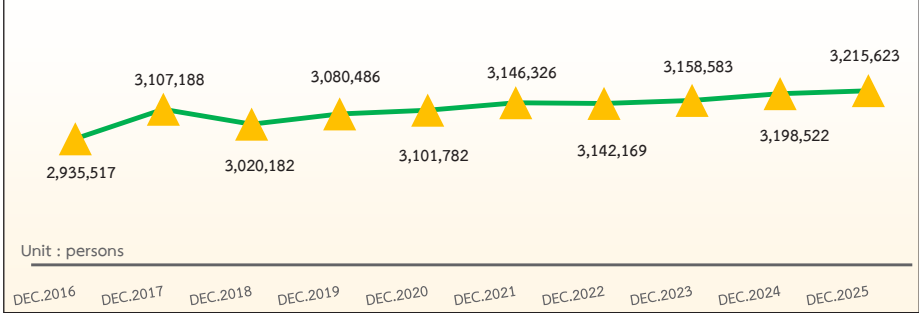
Figure 5 Trend of co-operative memberships from 2016 - 2025
(Dec.2016 - Dec.2025)



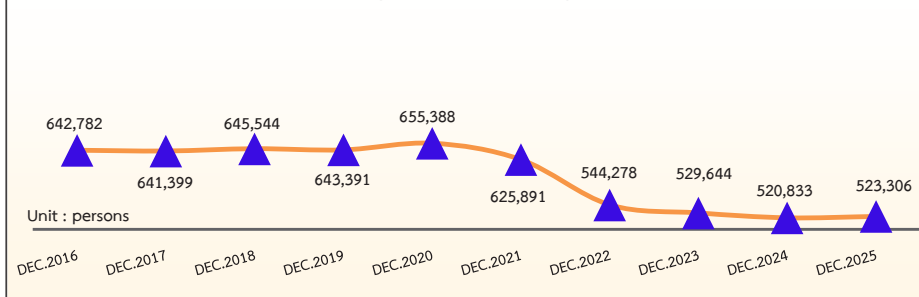
Number of Land Settlement Cooperative membership from 2016 - 2025



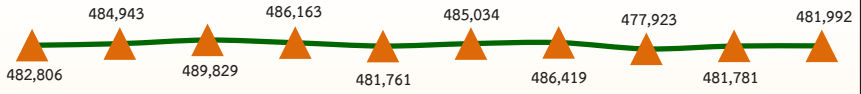
Number of Thrift & Credit Cooperative memberships from 2016 - 2025



Number of Consumer Cooperative memberships from 2016 - 2025



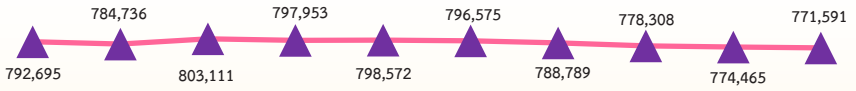
Number of Service Cooperative memberships from 2016 - 2025



Unit : persons

DEC.2016 DEC.2017 DEC.2018 DEC.2019 DEC.2020 DEC.2021 DEC.2022 DEC.2023 DEC.2024 DEC.2025

Number of Credit Union Cooperative memberships from 2016 - 2025



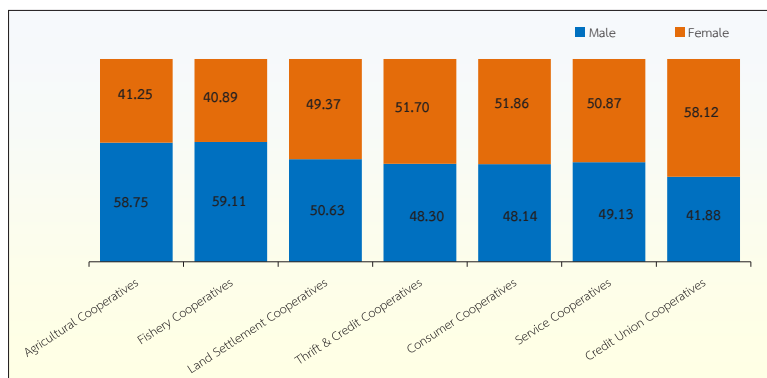
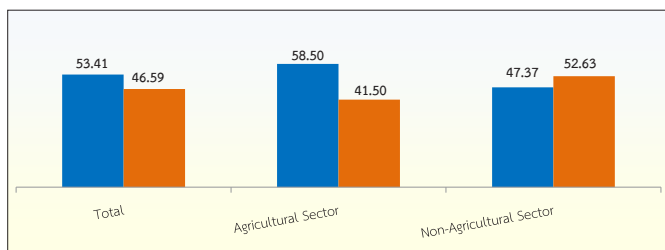
Unit : persons

DEC.2016 DEC.2017 DEC.2018 DEC.2019 DEC.2020 DEC.2021 DEC.2022 DEC.2023 DEC.2024 DEC.2025

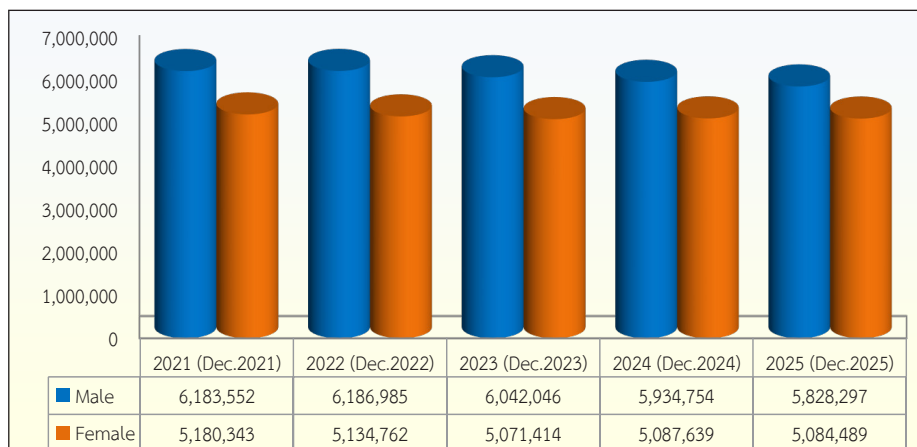
Table 6 Number of male and female co-operative memberships by type of co-operatives

Type of Cooperatives	No. of Co-op Memberships	Male		Female	
		No.	%	No.	%
Co-ops in Agricultural Sector	5,920,274	3,463,226	58.50	2,457,048	41.50
Agricultural Cooperatives	5,727,172	3,364,610	58.75	2,362,562	41.25
Fishery Cooperatives	10,015	5,920	59.11	4,095	40.89
Land Settlement Cooperatives	183,087	92,696	50.63	90,391	49.37
Co-ops in Non-Agricultural Sector	4,992,512	2,365,071	47.37	2,627,441	52.63
Thrift & Credit Cooperatives	3,215,623	1,553,185	48.30	1,662,438	51.70
Consumer Cooperatives	523,306	251,934	48.14	271,372	51.86
Service Cooperatives	481,992	236,788	49.13	245,204	50.87
Credit Union Cooperatives	771,591	323,164	41.88	448,427	58.12
Total	10,912,786	5,828,297	53.41	5,084,489	46.59

Figure 6 Percentage of male and female co-operative memberships by type of co-operatives



**Figure 7 Comparison of male and female co-operative memberships
from 2021 - 2025**



**Table 7 Number of male and female co-operatives' board of directors by
type of co-operatives**

Type of Cooperatives	No. of BoDs	Male BoDs		Female BoDs	
		No.	%	No.	%
Co-ops in Agricultural Sector	31,155	18,784	60.29	12,371	39.71
Agricultural Cooperatives	29,618	17,812	60.14	11,806	39.86
Fishery Cooperatives	541	347	64.14	194	35.86
Land Settlement Cooperatives	996	625	62.75	371	37.25
Co-ops in Non-Agricultural Sector	33,734	19,133	56.72	14,601	43.28
Thrift & Credit Cooperatives	17,232	11,253	65.30	5,979	34.70
Consumer Cooperatives	1,054	620	58.82	434	41.18
Service Cooperatives	8,790	4,454	50.67	4,336	49.33
Credit Union Cooperatives	6,658	2,806	42.14	3,852	57.86
Total	64,889	37,917	58.43	26,972	41.57

Figure 8 Percentage of male and female co-operatives' board of directors by type of co-operatives



Figure 9 Comparison of male and female co-operatives' board of directors from 2021 - 2025

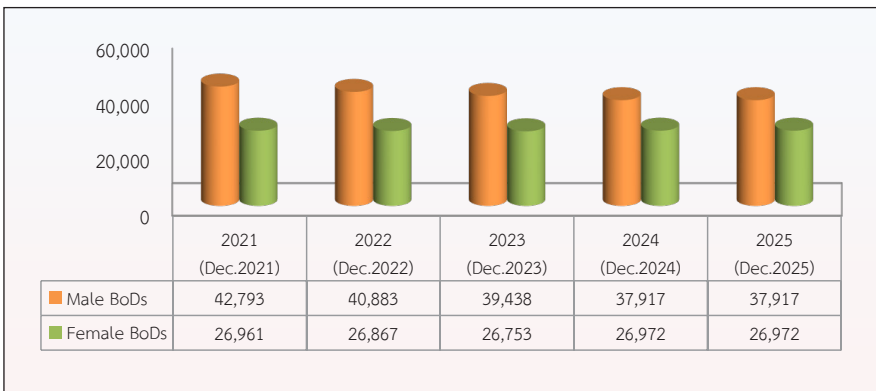


Table 8 Number of co-operative managers and personnel

Type of Cooperatives	No. of Co-op Managers			No. of Co-op Personnel		
	Total	Male	Female	Total	Male	Female
Co-ops in Agricultural Sector	1,259	510	749	18,494	7,920	10,574
Agricultural Cooperatives	1,181	479	702	17,454	7,475	9,979
Fishery Cooperatives	17	8	9	173	96	77
Land Settlement Cooperatives	61	23	38	867	349	518
Co-ops in Non-Agricultural Sector	1,669	591	1,078	13,700	3,233	10,467
Thrift & Credit Cooperatives	1,097	428	669	9,419	2,226	7,193
Consumer Cooperatives	74	23	51	725	151	574
Service Cooperatives	200	75	125	1,491	467	1,024
Credit Union Cooperatives	298	65	233	2,065	389	1,676
Total	2,928	1,101	1,827	32,194	11,153	21,041

Note: Statistic on co-operatives' managers and personnel reflect only available data.

In some co-operatives, there were no managers or personnel as BoDs perform managerial duties.

Figure 10 Percentage of co-operative managers by gender

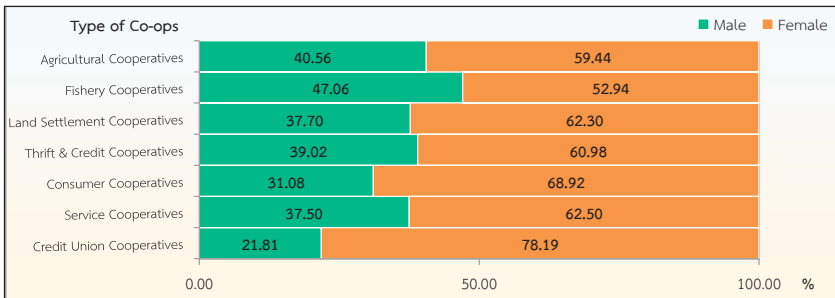


Figure 11 Percentage of co-operative personnel by gender

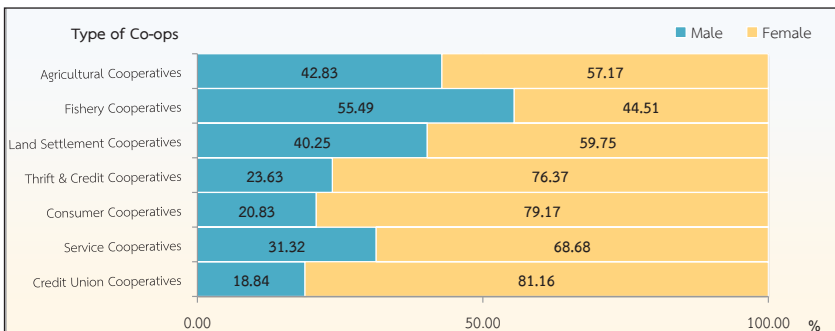


Table 9 Number of co-operative board of directors by type of co-operative and by educational level

Type of Cooperatives	No Ed. Certification	Primary School Certification	Secondary /Vocational School Certification	Diploma /High Vocational School Certification	Bachelor Degree	Master Degree	Doctoral Degree	Total
Agricultural Cooperatives	523	9,429	13,093	2,262	3,235	254	18	28,814
Fishery Cooperatives	23	116	143	74	129	13	2	500
Land Settlement Cooperatives	2	348	425	106	131	6	0	1,018
Thrift & Credit Cooperatives	276	88	1,281	1,147	9,844	4,193	390	17,219
Consumer Cooperatives	12	28	71	67	643	205	17	1,043
Service Cooperatives	420	1,977	2,861	1,055	1,925	323	48	8,609
Credit Union Cooperatives	106	1,390	2,365	655	1,790	245	33	6,584
Total	1,362	13,376	20,239	5,366	17,697	5,239	508	63,787

Figure 12 Percentage of co-operative board of directors by educational level

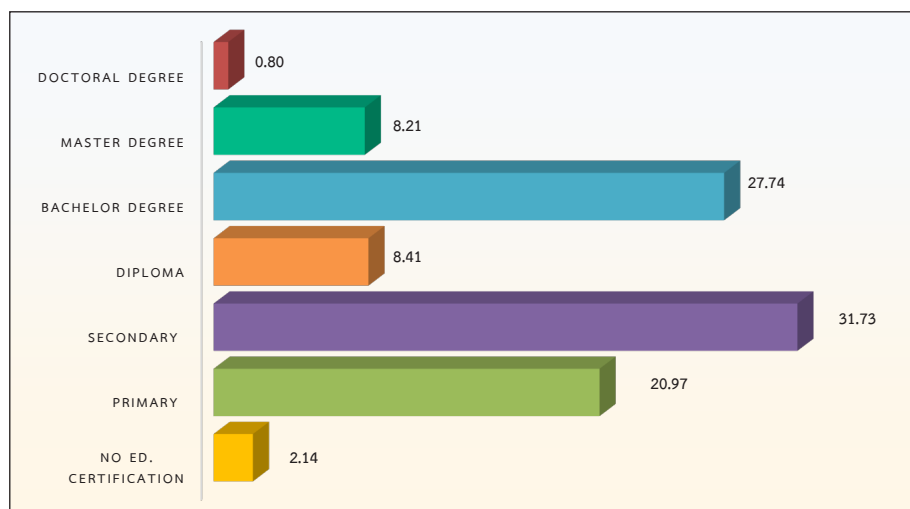


Table 10 Educational level statistic of co-operative managers

Type of Cooperatives	No. of Co-op Managers	Educational Level of Co-operative Managers							
		Total	No. Ed. Cert.	Primary School Cert.	Secondary /Vocational School Cert.	Diploma /High Vocational School Cert.	Bachelor Degree	Master Degree	Doctoral Degree
Agricultural Cooperatives	2,936	1,181	2	10	76	129	861	99	4
Fishery Cooperatives	57	17	0	0	2	2	12	1	0
Land Settlement Cooperatives	86	61	0	0	6	7	48	0	0
Thrift & Credit Cooperatives	1,385	1,097	1	0	20	41	755	271	9
Consumer Cooperatives	100	74	0	0	6	2	53	12	1
Service Cooperatives	980	200	2	6	28	26	120	14	4
Credit Union Cooperatives	589	298	0	2	20	35	222	19	0
Total	6,133	2,928	5	18	158	242	2,071	416	18

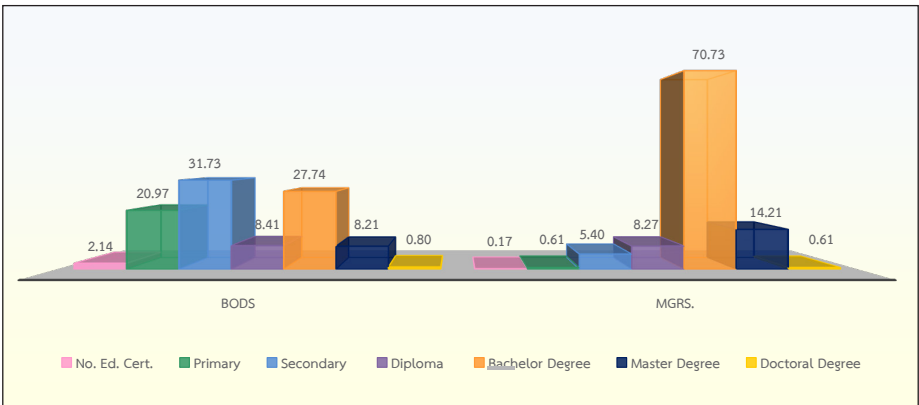
Figure 13 Comparison of percentage of co-operative board of directors and managers by educational level

Table 11 Ratio of co-operative registration and dissolution by type of co-operatives for 2025 (Dec.2025)

Type of Cooperatives	Co-op Registration	Co-op Dissolution	Differences between No. of Co-op Registration & Dissolution	Ratio of Co-op Registration to Dissolution
Co-ops in Agricultural Sector	6	47	-41	1 : 7.83
Agricultural Cooperatives	6	45	-39	1 : 7.50
Fishery Cooperatives	0	2	-2	N/A
Land Settlement Cooperatives	0	0	0	N/A
Co-ops in Non-Agricultural Sector	40	40	0	1 : 1.46
Thrift & Credit Cooperatives	11	9	2	1 : 0.82
Consumer Cooperatives	1	3	-2	1 : 3
Service Cooperatives	20	23	-3	1 : 1.15
Credit Union Cooperatives	8	5	3	1 : 0.63
Total	46	87	-41	1 : 1.89

Source: Registrar and Law Office

Figure 14 Comparison of co-operative registration and dissolution from 2016 - 2025

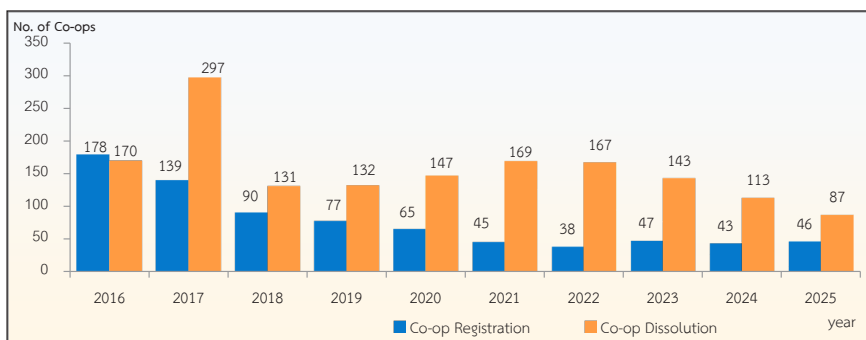


Figure 15 Ratio of co-operative registration to dissolution from 2016 - 2025

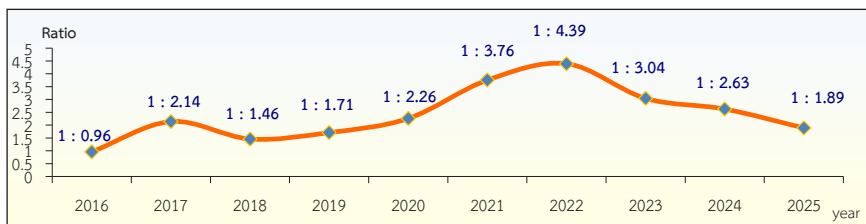


Table 12 Summary of the results of the cooperative strength assessment for the year 2025 (as of 31st August 2025)

Unit : Co-ops

Type of Cooperatives	Database As of 1 Jan 2024	Bring to arrange Level Strength As of Aug 2025	Strength Level 1		Strength Level 2		Strength Level 3		Total Strength Level Level 1 + Level 2	
			Number	Percentage*	Number	Percentage*	Number	Percentage*	Number	Percentage*
Co-ops in Agricultural Sector	3,193	3,069	652	20.42	960	30.07	1,457	45.63	1,612	50.49
Agricultural Cooperatives	3,048	2,928	632	20.73	913	29.95	1,383	45.37	1,545	50.69
Fishery Cooperatives	61	57	10	16.39	21	34.43	26	42.62	31	50.82
Land Settlement Cooperatives	84	84	10	11.90	26	30.95	48	57.14	36	42.86
Co-ops in Non-Agricultural Sector	3,075	2,968	1,371	44.59	476	15.48	1,121	36.46	1,847	60.07
Thrift & Credit Cooperatives	1,391	1,359	973	69.95	201	14.45	185	13.30	1,174	84.40
Consumer Cooperatives	105	98	34	32.38	13	12.38	51	48.57	47	44.76
Service Cooperatives	997	950	131	13.14	156	15.65	663	66.50	287	28.79
Credit Union Cooperatives	582	561	233	40.03	106	18.21	222	38.14	339	58.25
Total	6,268	6,037	2,023	32.28	1,436	22.91	2,578	41.13	3,459	55.19

Note : Percentage* compared to the number of cooperatives as of 1 January 2024 according to the announcement of Cooperative Promotion Department

Source : Cooperative and Agricultural Group Strength Assessment System

Figure 16 Percentage of cooperative strength classification results for 2025 (as of 31 August 2025)

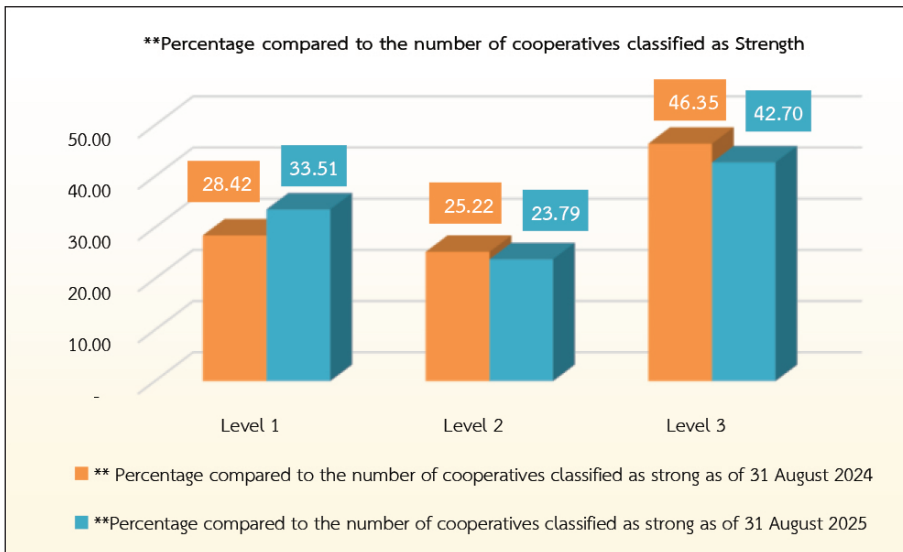
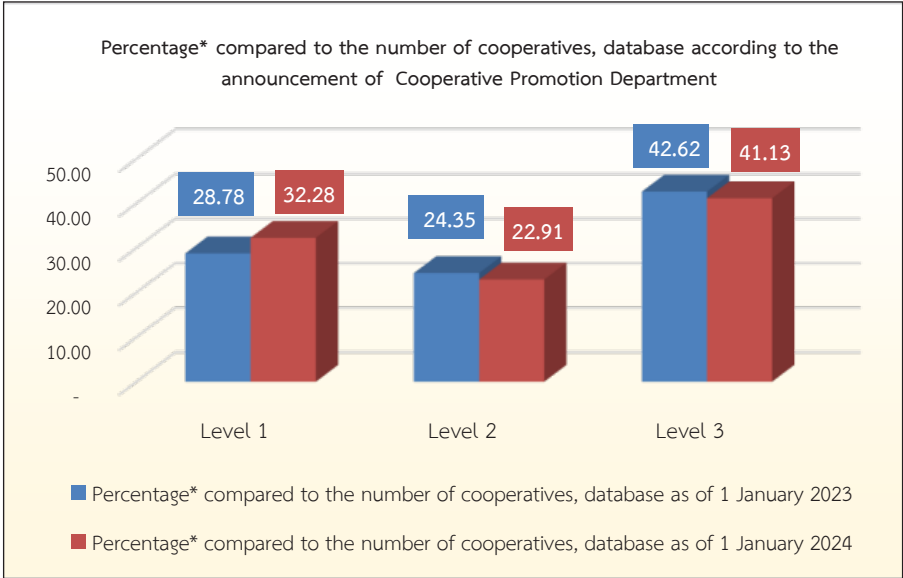


Figure 17 Percentage of cooperative strength ranking results by cooperative type for the year 2025 (as of 31 August 2025)

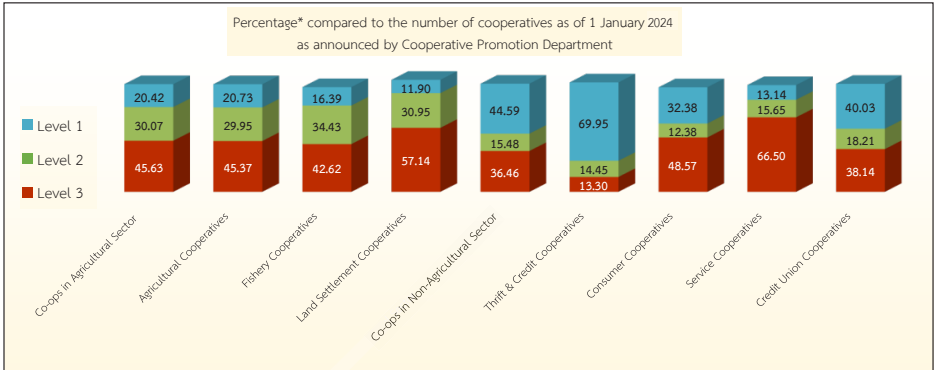


Table 13 Number of cooperatives whose board of directors has a high level of education (Bachelor's degree, Master's degree and Doctorate degree) 70% of the board of directors as of 31 Dec 2025

Type of Cooperatives	Number of cooperatives	Percentage
Agricultural Cooperatives	54	3.79
Fishery Cooperatives	6	0.42
Land Settlement Cooperatives	2	0.14
Thrift & Credit Cooperatives	1,065	74.74
Consumer Cooperatives	81	5.68
Service Cooperatives	142	9.96
Credit Union Cooperatives	75	5.26
Total	1,425	100.00

Figure 18 Number of cooperatives whose board of directors has a high level of education (Bachelor’s degree, Master’s degree and Doctorate degree) 70% of the board of directors as of 31 Dec 2025

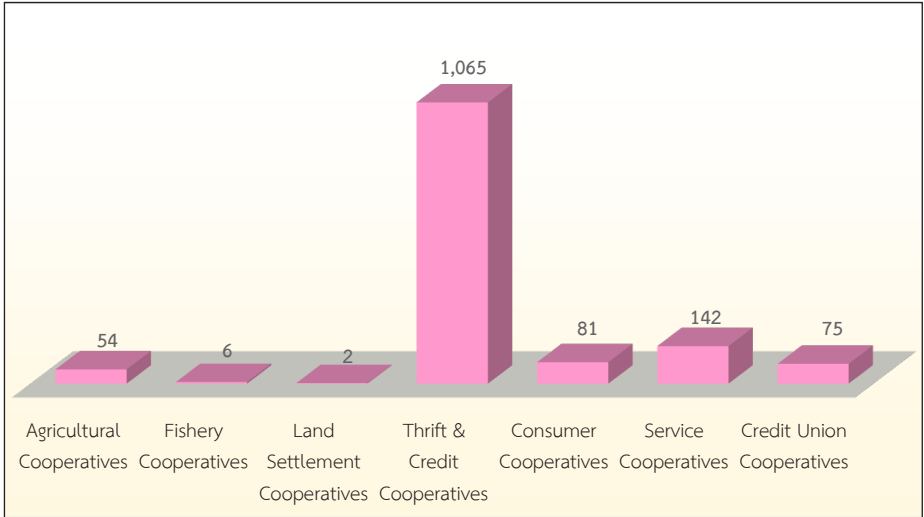


Figure 19 Percentage of cooperatives whose board of directors has a high level of education (Bachelor's, Master's and Doctoral degrees) 70% of the board of directors as of 31 Dec 2025

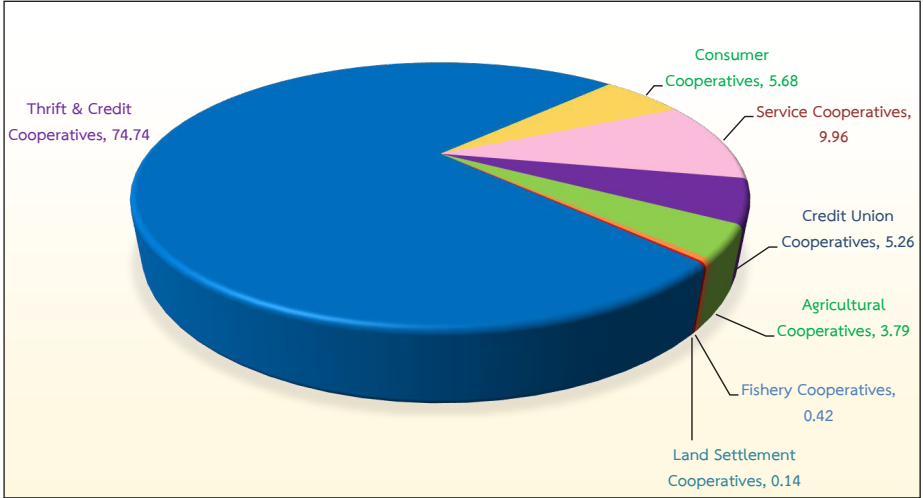


Table 14 Number of co-operatives can close normal accounts and co-operatives can not close accounts (Dec.2025)

Type of Cooperatives	Total No. of co-operative (Active)	Co-operatives can close normal accounts		Co-operatives can not close accounts	
		No.	%	No.	%
Agricultural Cooperatives	2,936	2,774	94.48	162	5.52
Fishery Cooperatives	57	52	91.23	5	8.77
Land Settlement Cooperatives	86	80	93.02	6	6.98
Thrift & Credit Cooperatives	1,385	1,341	96.82	44	3.18
Consumer Cooperatives	100	88	88.00	12	12.00
Service Cooperatives	980	733	74.80	247	25.20
Credit Union Cooperatives	589	543	92.19	46	7.81
Total	6,133	5,611	91.49	522	8.51

Figure 20 Percentage of co-operatives can close normal accounts and co-operatives can not close accounts

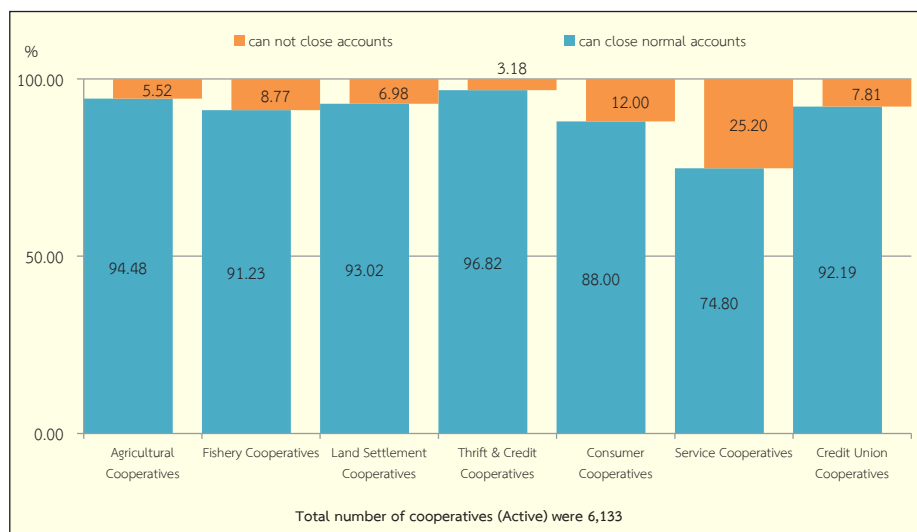


Table 15 Number of co-operatives in Initiatives Project and Royal Project

Type of Cooperatives	Initiatives Project		Royal Project		Total
	No.	%	No.	%	
Agricultural Cooperatives	71	81.61	56	96.55	127
Fishery Cooperatives	2	2.30		0.00	2
Land Settlement Cooperatives	3	3.45		0.00	3
Thrift & Credit Cooperatives	2	2.30		0.00	2
Consumer Cooperatives	1	1.15	1	1.72	2
Service Cooperatives	6	6.90	1	1.72	7
Credit Union Cooperatives	2	2.30		0.00	2
Total	87	100.00	58	100.00	145

Figure 21 Number (Percentage) of co-operatives by The age of the co-operatives

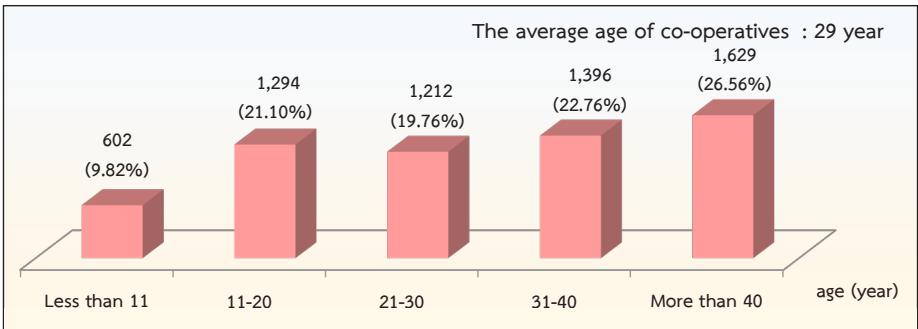


Table 16 Number of co-operatives (The age of the co-operatives) by Type of Co-operatives

Type of Co-operatives	The age of the co-operatives (year)				
	< 11	11-20	21-30	31-40	> 40
Agricultural Cooperatives	290	497	688	713	800
Fishery Cooperatives	9	19	16	10	6
Land Settlement Cooperatives	2	1	2	8	72
Thrift & Credit Cooperatives	100	240	283	315	445
Consumer Cooperatives	6	8	10	24	54
Service Cooperatives	216	421	134	62	155
Credit Union Cooperatives	85	179	163	99	61
Total	708	1,365	1,296	1,231	1,593

Table 17 Number of cooperatives engaged in business, categorized by business type, as of as of 31 December 2025

Unit : place

Type of Co-operatives	Number of cooperatives	Number of cooperatives categorized by business type					
		Depositing	Credit	Purchasing	Marketing	Processing	Service
Co-ops in Agricultural Sector	3,079	1,874	2,390	2,131	1,280	680	496
Agricultural Cooperatives	2,936	1,769	2,279	2,004	1,211	646	456
Fishery Cooperatives	57	25	32	50	21	10	9
Land Settlement Cooperatives	86	80	79	77	48	24	31
Co-ops in Non-Agricultural Sector	3,054	1,833	2,673	478	15	16	290
Thrift & Credit Cooperatives	1,385	1,022	1,361	1	0	0	0
Consumer Cooperatives	100	1	0	97	1	7	9
Service Cooperatives	980	330	747	268	6	5	270
Credit Union Cooperatives	589	480	565	112	8	4	11
Total	6,133	3,707	5,063	2,609	1,295	696	786

Note : 1 cooperative can engage in multiple types of businesses.

Figure 22 Number of cooperatives engaged in business, categorized by business type, as of 31 December 2025

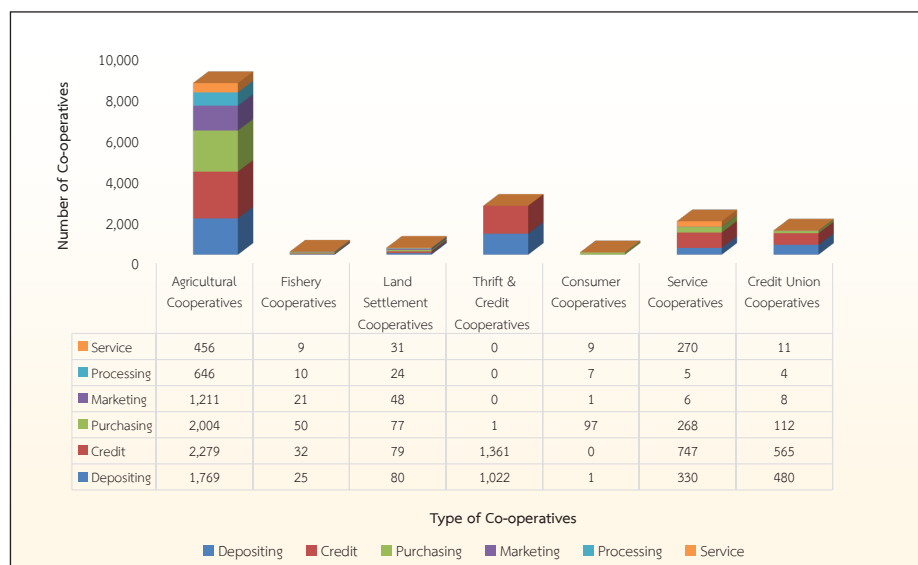


Table 18 Percentage of cooperatives engaged in business, categorized by business type, as of 31 December 2025

Type of Co-operatives	*Percentage of cooperatives engaged in each type of business compared to the total number of cooperatives.					
	Depositing	Credit	Purchasing	Marketing	Processing	Service
Co-ops in Agricultural Sector	60.86	77.62	69.21	41.57	22.09	16.11
Agricultural Cooperatives	60.25	77.62	68.26	41.25	22.00	15.53
Fishery Cooperatives	43.86	56.14	87.72	36.84	17.54	15.79
Land Settlement Cooperatives	93.02	91.86	89.53	55.81	27.91	36.05
Co-ops in Non-Agricultural Sector	60.02	87.52	15.65	0.49	0.52	9.50
Thrift & Credit Cooperatives	73.79	98.27	0.07	0.00	0.00	0.00
Consumer Cooperatives	1.00	0.00	97.00	1.00	7.00	9.00
Service Cooperatives	33.67	76.22	27.35	0.61	0.51	27.55
Credit Union Cooperatives	81.49	95.93	19.02	1.36	0.68	1.87
Total	60.44	82.55	42.54	21.12	11.35	12.82

Note : *Percentage of cooperatives engaged in business compared to the total number of cooperatives of each type.

Figure 23 Percentage of cooperatives engaged in business, categorized by business type, as of 31 December 2025

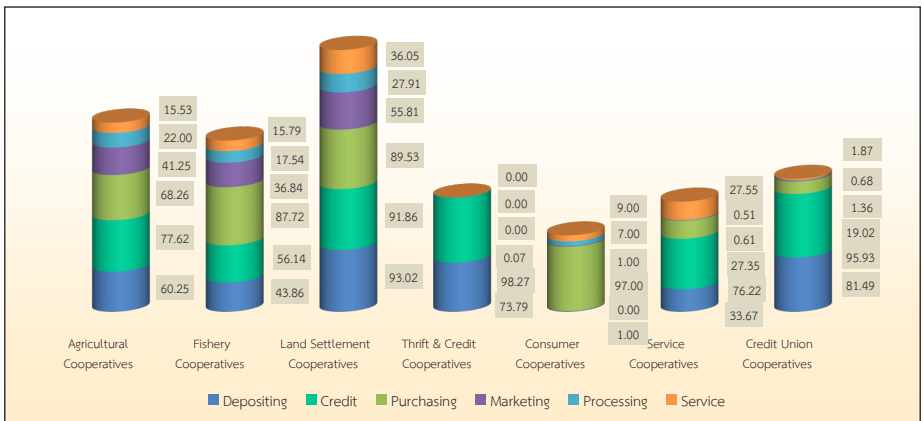


Figure 24 Number of marketing facilities for 2025 (Dec. 2025)

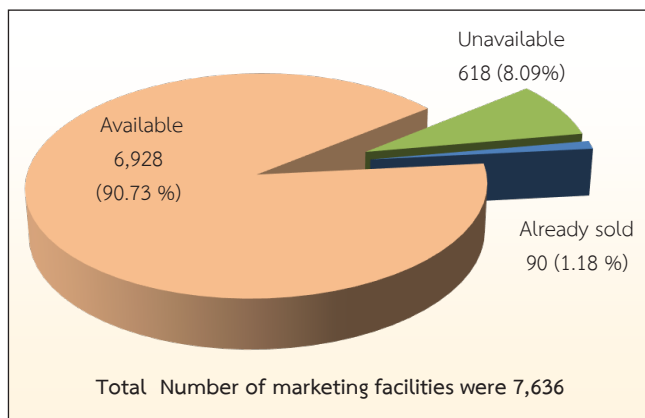


Table 19 Number of marketing facilities

Item	Descriptions	Availability Status						Total
		Already sold		Available		Unavailable		
		Amount	%	Amount	%	Amount	%	
1	Drying Pavement	11	12.22	1,228	17.73	91	14.72	1,330
2	Granary	12	13.33	1,219	17.60	73	11.81	1,304
3	Scales	11	12.22	1,138	16.43	112	18.12	1,261
4	Drying/smoke training equipment (rubber)	0	0.00	334	4.82	25	4.05	359
5	Warehouse	0	0.00	344	4.97	8	1.29	352
6	Drying/dehumidification equipment (for seeds/vegetables/fruits)	14	15.56	145	2.09	75	12.14	234
7	Gas station	1	1.11	214	3.09	8	1.29	223
8	Mill	15	16.67	135	1.95	39	6.31	189
9	Other materials/expenses	1	1.11	154	2.22	4	0.65	159
10	Building/office	1	1.11	129	1.86	5	0.81	135
11	Milling machine/thresher/grain separator	0	0.00	103	1.49	6	0.97	109
12	Equipment for chopping/crushing/slicing/trimming (plants)	2	2.22	91	1.31	3	0.49	96
13	Raw milk collection center	2	2.22	83	1.20	2	0.32	87
14	Packing machine	0	0.00	79	1.14	7	1.13	86
15	Cold storage	0	0.00	77	1.11	3	0.49	80
16	Silo	10	11.11	49	0.71	19	3.07	78

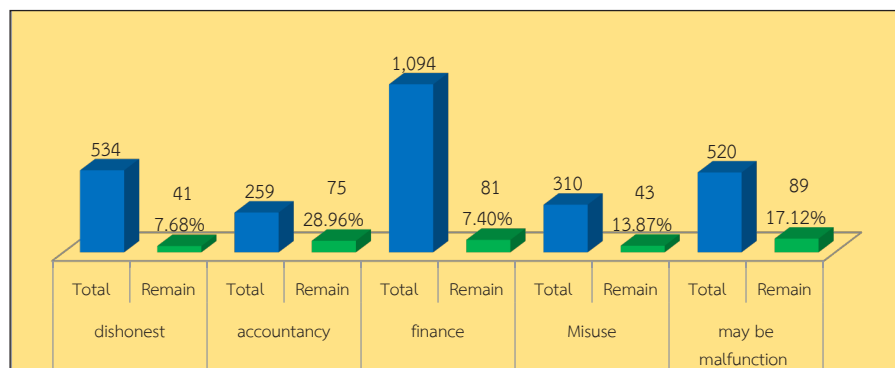
Item	Descriptions	Availability Status						Total
		Already sold		Available		Unavailable		
		Amount	%	Amount	%	Amount	%	
17	Moving Equipment/ Conveyor Belt Set	1	1.11	76	1.10	1	0.16	78
18	Product sizing/grading device	1	1.11	72	1.04	5	0.81	78
19	Equipment for placing items (shelf/rack/pallet)	1	1.11	74	1.07	1	0.16	76
20	Rubber lump factory	0	0.00	54	0.78	20	3.24	74
21	Production/processing equipment (products from rubber)	0	0.00	66	0.95	5	0.81	71
22	Palm pouring yard	0	0.00	62	0.89	7	1.13	69
23	Shoulder mower	1	1.11	66	0.95	1	0.16	68
24	Seed improvement plant	1	1.11	56	0.81	10	1.62	67
25	Fertilizer factory	0	0.00	59	0.85	6	0.97	65
26	Rubber pressing machine/ Rubber pressing machine	0	0.00	60	0.87	0	0.00	60
27	Animal feed mixer	1	1.11	53	0.77	2	0.32	56
28	Drying plant for raw rubber sheets / crepe rubber	0	0.00	49	0.71	6	0.97	55
29	Raw material processing equipment (rubber)	0	0.00	50	0.72	3	0.49	53
30	Electrical/Gas Equipment	0	0.00	31	0.45	19	3.07	50
31	Lab room / analytical equipment (milk)	1	1.11	41	0.59	5	0.81	47
32	Freezer/cold	0	0.00	35	0.51	3	0.49	38
33	Production/processing equipment (meat/egg products)	0	0.00	28	0.40	9	1.46	37
34	Agricultural Product Sorting Center	0	0.00	32	0.46	2	0.32	34
35	Feed mill	0	0.00	30	0.43	2	0.32	32
36	Lab/Equipment for milk analysis	0	0.00	27	0.39	4	0.65	31
37	Production/processing equipment (coffee)	0	0.00	27	0.39	1	0.16	28
38	Raw milk storage tank	0	0.00	27	0.39	0	0.00	27
39	production/processing equipment (milk/milk products)	0	0.00	21	0.30	1	0.16	22
40	Manufacturing/processing plant (product from rubber processing)	0	0.00	19	0.27	2	0.32	21

Item	Descriptions	Availability Status						Total
		Already sold		Available		Unavailable		
		Amount	%	Amount	%	Amount	%	
41	Meat chopping/grinding/ butchering/cutting equipment.	0	0.00	20	0.29	1	0.16	21
42	Cleaning/cleaning kit	1	1.11	17	0.25	2	0.32	20
43	Sorting and packaging of fruits and vegetables	0	0.00	20	0.29	0	0.00	20
44	Pump	0	0.00	19	0.27	0	0.00	19
45	Pasteurized milk processing plant	0	0.00	18	0.26	0	0.00	18
46	Cleaning/removal/ decontamination equipment	0	0.00	15	0.22	3	0.49	18
47	Fertilizer mixer	0	0.00	15	0.22	1	0.16	16
48	Ice Bank	0	0.00	16	0.23	0	0.00	16
49	Production/processing equipment (vegetables/fruits)	0	0.00	12	0.17	1	0.16	13
50	Lab room / analytical equipment (Rubber/Plastic)	0	0.00	10	0.14	0	0.00	10
51	Drinking water plant	0	0.00	10	0.14	0	0.00	10
52	Animal husbandry	0	0.00	9	0.13	1	0.16	10
53	Drying/smoke/steaming/boiling equipment (meat/egg)	0	0.00	9	0.13	1	0.16	10
54	Shoulder type cutting machine/harvest	1	1.11	7	0.10	1	0.16	9
55	Palm oil mill	0	0.00	6	0.09	3	0.49	9
56	Greenhouse	0	0.00	7	0.10	1	0.16	8
57	Lab room / analytical equipment (Rubber/Plastic)	0	0.00	8	0.12	0	0.00	8
58	Slaughterhouses/ slaughterhouses/meat processing plants	0	0.00	6	0.09	1	0.16	7
59	STR Block Rubber Factory	0	0.00	6	0.09	1	0.16	7
60	Longan drying plant	0	0.00	7	0.10	0	0.00	7
61	Fresh latex collection center	0	0.00	6	0.09	1	0.16	7
62	Waste treatment/disposal equipment	1	1.11	4	0.06	2	0.32	7
63	Water filter	0	0.00	6	0.09	0	0.00	6

Item	Descriptions	Availability Status						Total
		Already sold		Available		Unavailable		
		Amount	%	Amount	%	Amount	%	
64	Sowing machine	0	0.00	5	0.07	1	0.16	6
65	UHT milk processing plant	0	0.00	6	0.09	0	0.00	6
66	Sulfur Dioxide Plant	0	0.00	6	0.09	0	0.00	6
67	Biodiesel oil production plant	0	0.00	3	0.04	1	0.16	4
68	Sowing machine (Pellet fertilizer, seeds)	0	0.00	3	0.04	0	0.00	3
69	Milking machine	0	0.00	2	0.03	1	0.16	3
70	Fish market building	0	0.00	3	0.04	0	0.00	3
71	Tank containing fresh latex	0	0.00	2	0.03	0	0.00	2
72	Garlic Hanging Plant	0	0.00	2	0.03	0	0.00	2
73	UHT and pasteurized milk processing plant	0	0.00	2	0.03	0	0.00	2
74	Solar drying oven	0	0.00	2	0.03	0	0.00	2
75	Cash register (cash register)	0	0.00	1	0.01	0	0.00	1
76	Ice pack factory	0	0.00	1	0.01	0	0.00	1
Total		90	100.00	6,928	100.00	618	100.00	7,636

Figure 25 Number of co-operatives found defected actions as of 31st December 2025

The total number of co-operatives found detected actions were 2,005 societies.
The total number of co-operatives found detected were 263 societies (13.12 %).
(One cooperative There may be many flaws.)

**Table 20** Value of dishonesty of co-operatives from 2025

Type of Co-operatives	dishonest		accountancy		finance		Misuse		may be malfunction	
	Total	Remain	Total	Remain	Total	Remain	Total	Remain	Total	Remain
Agricultural Cooperatives	287	19	123	21	783	58	201	29	320	54
Fishery Cooperatives	2		1		19		2		4	
Land Settlement Cooperatives	18	2	3	2	25	3	7	1	13	1
Thrift & Credit Cooperatives	75	6	18	5	60	5	43	6	89	21
Consumer Cooperatives	9	1	11	2	27	1	2		10	
Service Cooperatives	69	2	88	42	125	9	28		48	5
Credit Union Cooperatives	74	11	15	3	55	5	27	7	36	8
Total	534	41	259	75	1,094	81	310	43	520	89
%		7.68		28.96		7.40		13.87		17.12

Figure 26 Percentage of dishonesty of co-operatives for 2025 (Dec.2025)

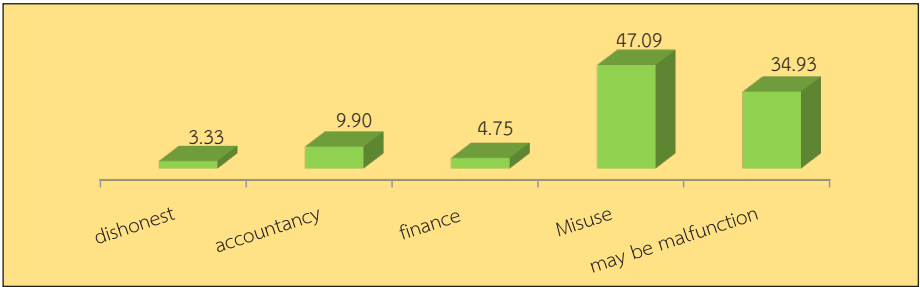


Figure 27 Mean of defected value for 2025 (Dec.2025)

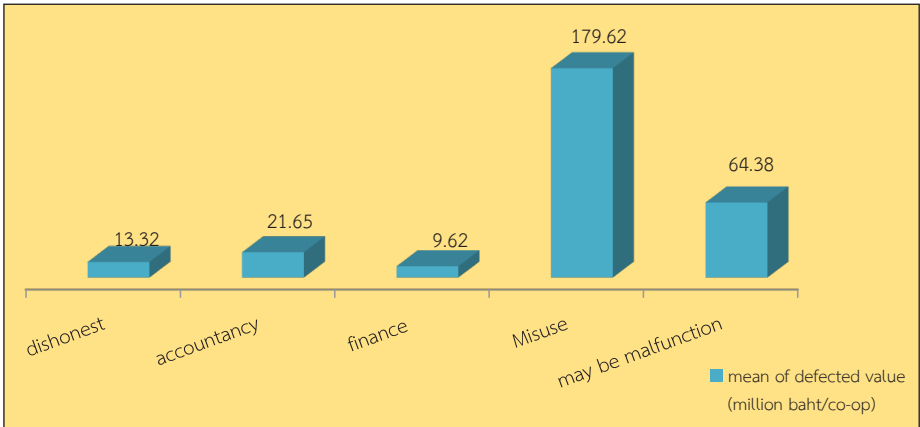


Figure 28 Number of co-operatives taken the corrective actions

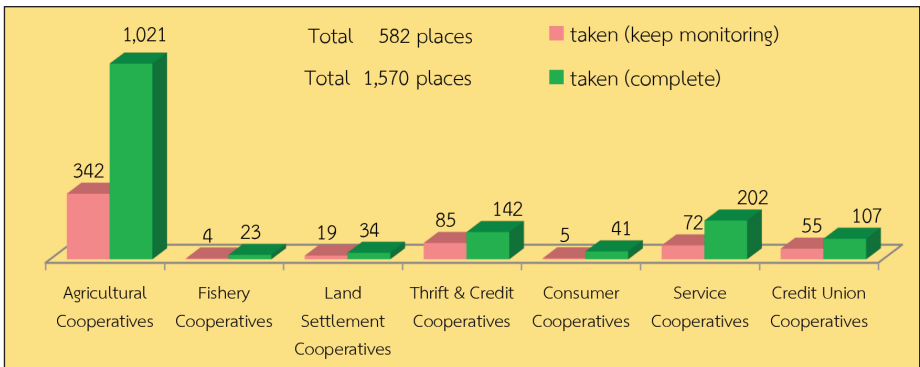


Figure 29 Number of co-operatives preparing strategic plan by type of planning

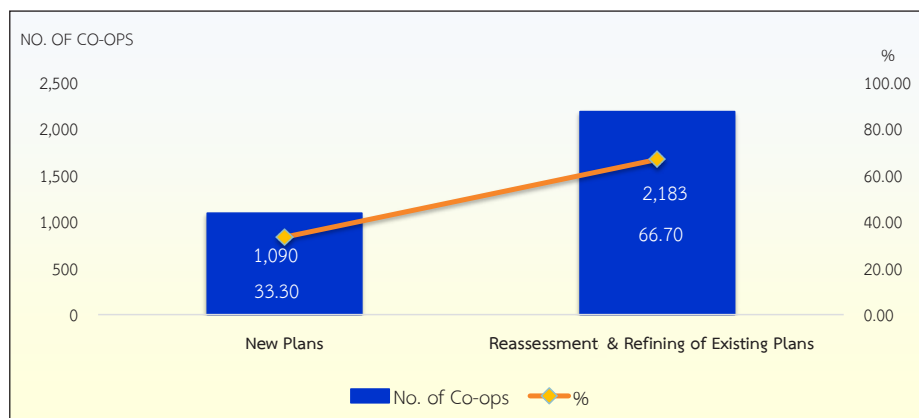


Table 21 Number of co-operatives following through with the strategic plan by type of co-operatives

Type of Co-operatives	The strategic plan	New Plans	Reassessment & Refining of Existing Plans
Co-ops in Agricultural Sector	1,789	518	1,271
Agricultural Cooperatives	1,701	493	1,208
Fishery Cooperatives	32	13	19
Land Settlement Cooperatives	56	12	44
Co-ops in Non-Agricultural Sector	1,484	572	912
Thrift & Credit Cooperatives	783	315	468
Consumer Cooperatives	41	17	24
Service Cooperatives	312	134	178
Credit Union Cooperatives	348	106	242
Total	3,273	1,090	2,183

* Numbers shown as a ratio of co-operatives following through with the strategic plans to total numbers of co-operatives of each type that have strategic plans

Figure 30 Number of co-operatives with annual plans

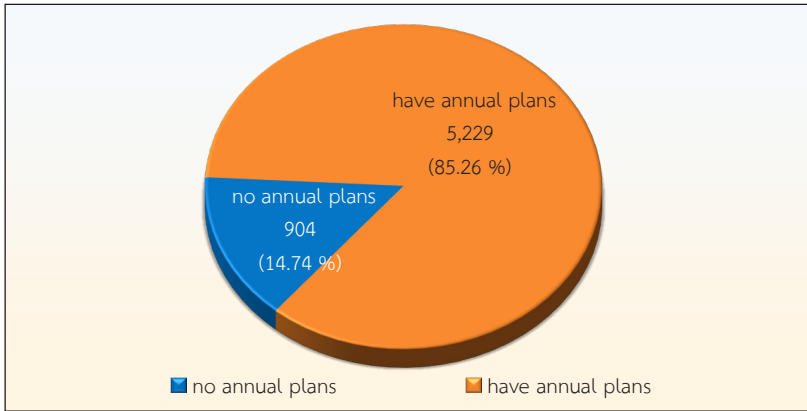
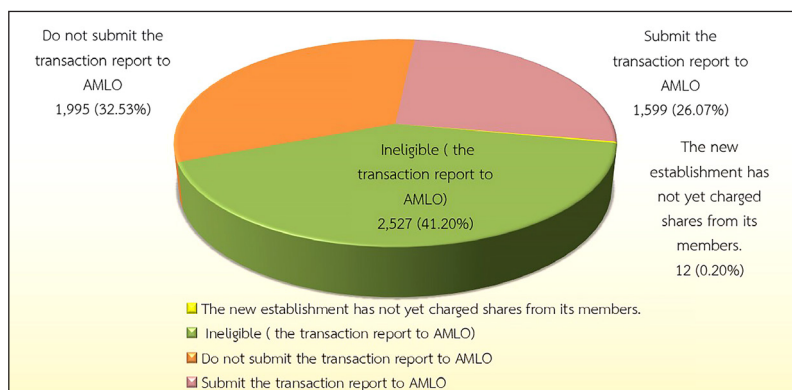


Table 22 Number of cooperatives that have established strategic/strategic plans categorized by type of cooperative.

Type of Co-operatives	Total No. of co-operative (Active)	no annual plan	have annual plan	Percent*
Co-ops in Agricultural Sector	3,079	349	2,730	88.67
Agricultural Cooperatives	2,936	342	2,594	88.35
Fishery Cooperatives	57	2	55	96.49
Land Settlement Cooperatives	86	5	81	94.19
Co-ops in Non-Agricultural Sector	3,054	555	2,499	81.83
Thrift & Credit Cooperatives	1,385	207	1,178	85.05
Consumer Cooperatives	100	15	85	85.00
Service Cooperatives	980	265	715	72.96
Credit Union Cooperatives	589	68	521	88.46
Total	6,133	904	5,229	85.26

Note : Percentage of the number of cooperatives developing strategic plans compared to the number of cooperatives of each type.

Figure 31 Number (percentage) of co-operatives preparing and submitting the transaction report to AMLO



Note : Percentage compared to the number of active cooperatives (6,133 cooperatives)

Cooperatives that submit transaction reporting forms to the Anti-Money Laundering Office (AMLO) must have more than 2 million in capital.

Table 23 Number of co-operatives submitting transaction report to AMLO by type of co-operatives

Type of Co-operatives	No. of Co-ops (Active)	The new establishment has not yet charged shares from its members.	Ineligible (the transaction report to AMLO)	the transaction report to AMLO (co-op of capital stock >= 2MB)			%*
				Do not submit the transaction report to AMLO	Submit the transaction report to AMLO	Total	
Co-ops in Agricultural Sector	3,079	2	1,592	921	564	1,485	18.32
Agricultural Cooperatives	2,936	2	1,535	865	534	1,399	18.19
Fishery Cooperatives	57	0	39	12	6	18	10.53
Land Settlement Cooperatives	86	0	18	44	24	68	27.91
Co-ops in Non-Agricultural Sector	3,054	10	935	1,074	1,035	2,109	33.89
Thrifty & Credit Cooperatives	1,385	3	32	640	710	1,350	51.26
Consumer Cooperatives	100	0	74	19	7	26	7.00
Service Cooperatives	980	5	766	177	32	209	3.27
Credit Union Cooperatives	589	2	63	238	286	524	48.56
Total	6,133	12	2,527	1,995	1,599	3,594	26.07

* Percentage of co-operatives submitting the financial transaction report to AMLO

Table 24 The last day of its fiscal year by Type of Co-operatives

Type of Co-operatives	months (The last day of its fiscal year)												Total	The most (%)
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec		
Co-ops in Agricultural Sector	73	48	1,476	183	106	450	33	20	173	32	31	454	3,079	Mar (47.94%)
Agricultural Cooperatives	70	48	1,422	169	100	438	31	19	162	28	29	420	2,936	Mar (48.43%)
Fishery Cooperatives	2		5	4	2	6		1	8	4	2	23	57	Dec (40.35%)
Land Settlement Cooperatives	1		49	10	4	6	2		3			11	86	Mar (56.98%)
Co-ops in Non-Agricultural Sector	47	12	134	49	42	167	48	39	640	165	131	1,580	3,054	Dec (51.74%)
Thrift & Credit Cooperatives	17	2	48	9	19	72	20	13	430	92	92	571	1,385	Dec (41.23%)
Consumer Cooperatives	1	2	11	2	1	3	1	2	34	7	3	33	100	Sep (33.00%)
Service Cooperatives	18	6	61	29	17	76	22	19	121	44	26	541	980	Dec (55.20%)
Credit Union Cooperatives	11	2	14	9	5	16	5	5	55	22	10	435	589	Dec (73.85%)
Total	120	60	1,610	232	148	617	81	59	813	197	162	2,034	6,133	Dec (33.16%)
percentage	1.96	0.98	26.25	3.78	2.41	10.06	1.32	0.96	13.26	3.21	2.64	33.16		

Figure 32 Percentage of The last day of its fiscal year by Months

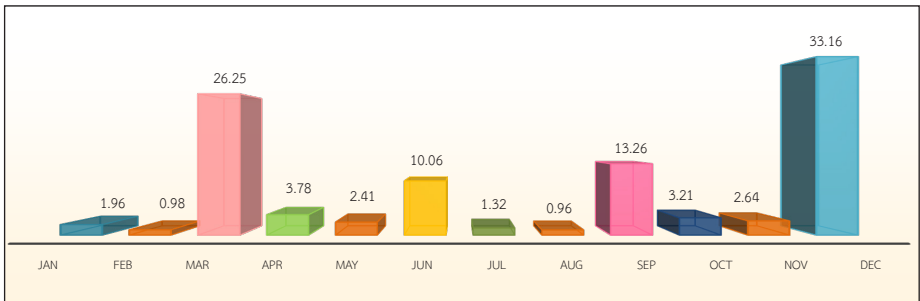


Figure 33 Number of The last day of its fiscal year by Type of Co-operatives

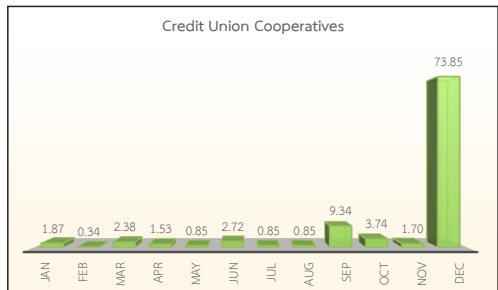
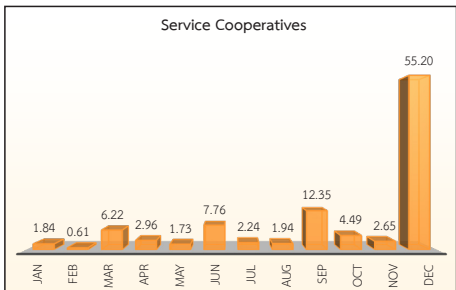
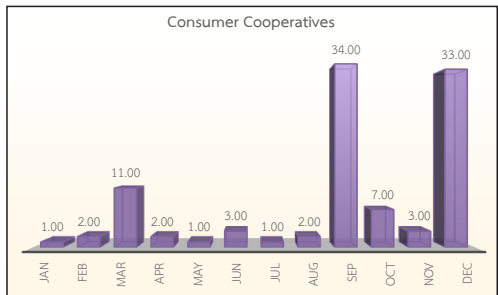
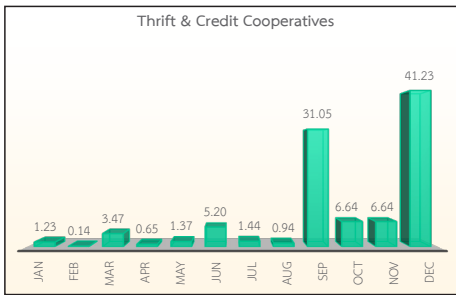
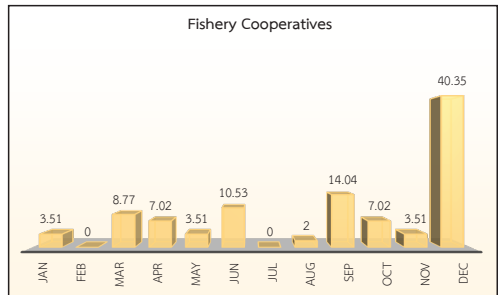
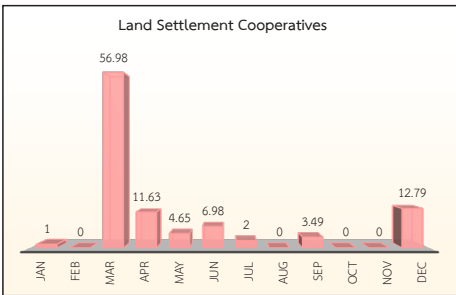
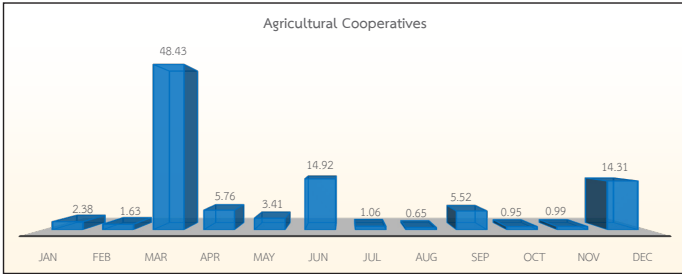


Figure 34 Number and Percentage of Co-operative memberships groups by Type of Co-operatives

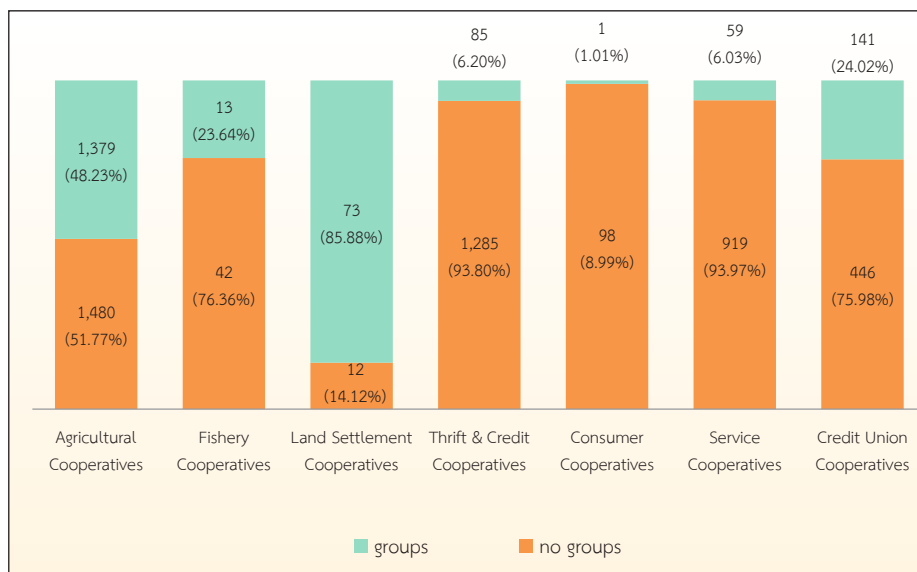


Table 25 Percentage of Co-operative memberships groups

Type of Co-operatives	number of co-op. (exclude Co-op Feds)	Co-operative memberships groups (Co-operatives)	% of Co-operative memberships groups
Agricultural Cooperatives	2,859	1,379	48.23
Fishery Cooperatives	55	13	23.64
Land Settlement Cooperatives	85	73	85.88
Thrift & Credit Cooperatives	1,370	85	6.20
Consumer Cooperatives	99	1	1.01
Service Cooperatives	978	59	6.03
Credit Union Cooperatives	587	141	24.02
Total	6,033	1,751	29.02

Table 26 Number of Co-operative memberships groups by Type of Co-operatives

Type of Co-operatives	Co-operative memberships groups (Co-operatives)	Number of Co-operative memberships groups (groups)	Average (groups/Co-operatives)
Agricultural Cooperatives	1,379	111,322	81
Fishery Cooperatives	13	87	7
Land Settlement Cooperatives	73	1,793	25
Thrift & Credit Cooperatives	85	7,318	86
Consumer Cooperatives	1	6	NA
Service Cooperatives	59	1,994	34
Credit Union Cooperatives	141	4,078	29
Total	1,751	126,598	72

There were totally 3,762 agricultural groups in Thailand 3,287 of which were active (in operation and ready for operation) and 475 of which were non-active (under liquidation process)

Figure 35 Number of agricultural groups (in every operational status)

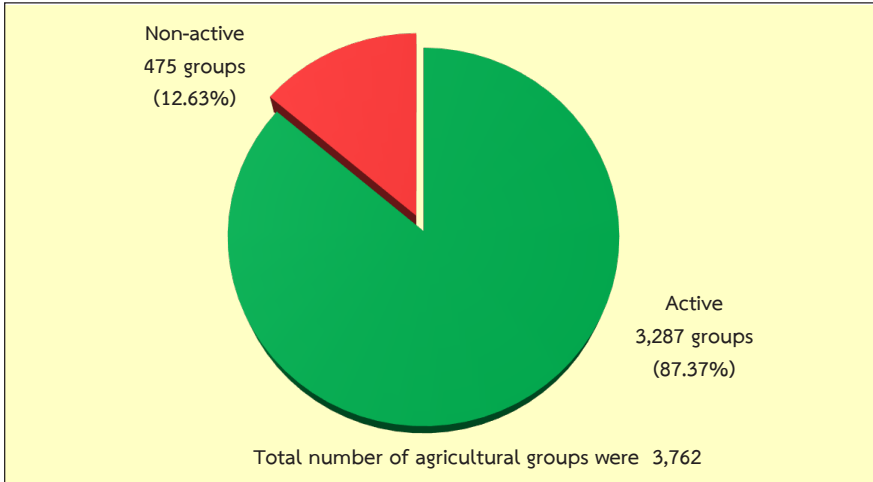


Figure 36 Number of active agricultural groups (in-operation and ready-for-operation)

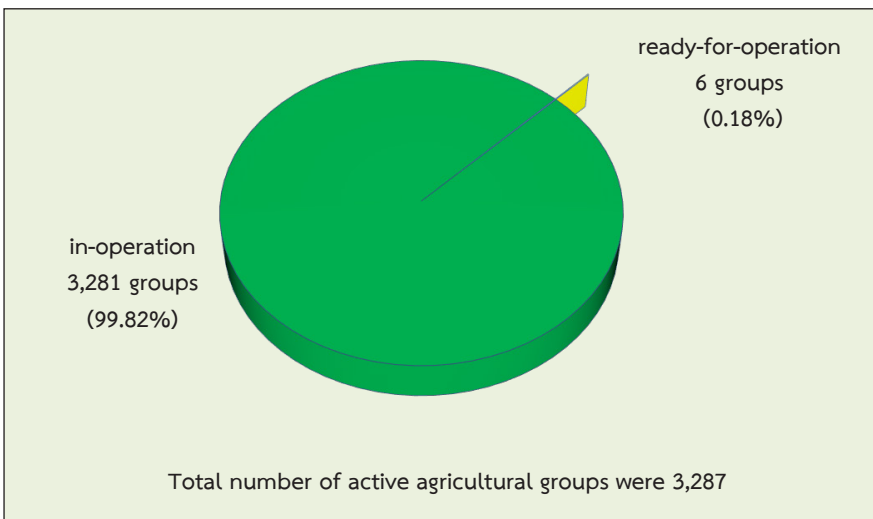


Table 27 Number of agricultural groups by operational status

Agricultural Groups Type	Operational Status			
	Total	Ready-for-operation	In-operation	Closing operation (Terminating)
Rice Production AG	1,719	1	1,483	235
Agronomic Crop Farming AG	495		420	75
Horticultural Farming AG	915	5	830	80
Fishery AG	37		30	7
Livestock Farming AG	559		485	74
Others	37		33	4
National Total	3,762	6	3,281	475

Figure 37 Percentage of agricultural groups by operational status

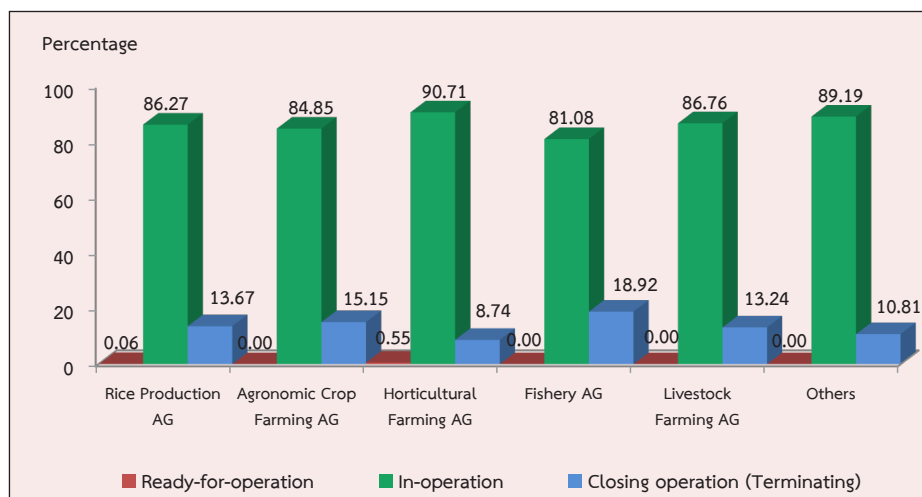


Table 28 Number of agricultural groups and memberships from year 2016 - 2025

Year	Number of active agricultural groups	Number of agricultural groups	Number of Memberships (person)
2016	4,834	4,097	530,845
2017	4,765	4,044	506,966
2018	4,829	3,971	481,474
2019	4,661	3,879	448,369
2020	4,503	3,777	420,804
2021	4,308	3,660	393,080
2022	4,133	3,535	365,283
2023	3,995	3,415	339,162
2024	3,884	3,346	320,462
2025	3,762	3,287	305,814

Note : Active (The Agricultural Groups are those in ready-for operation and in-operation status)

Non-active (Dissolution)

Number of memberships are No. of active agricultural groups

Figure 38 Number of agricultural groups and memberships from year 2016 - 2025

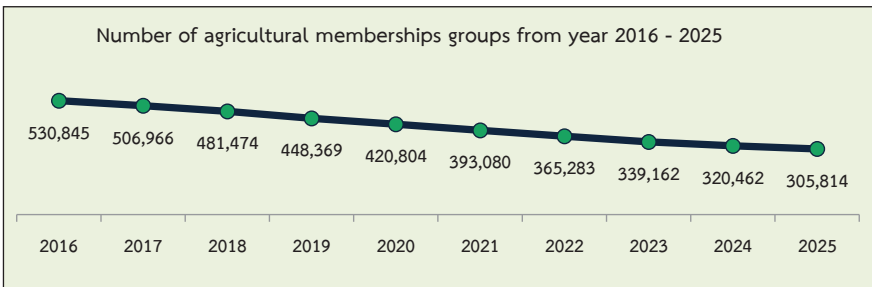
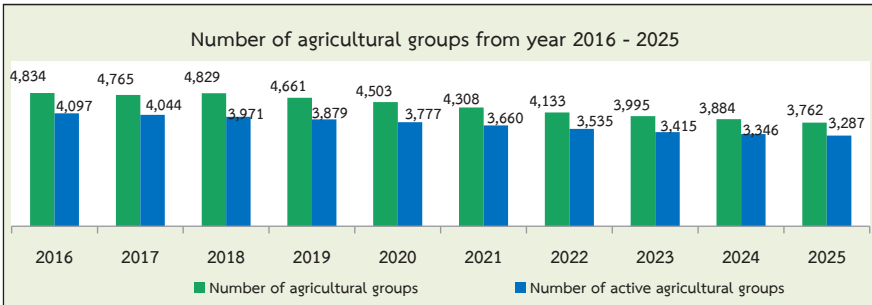


Table 29 Number of agricultural groups and memberships by type

Agricultural Groups Type	Agricultural groups		Memberships	
	Number	Percentages	Number	Percentages
Rice Production AG	1,484	45.15	143,927	47.06
Agronomic Crop Farming AG	420	12.78	34,110	11.15
Horticultural Farming AG	835	25.40	89,524	29.27
Fishery AG	30	0.91	2,457	0.80
Livestock Farming AG	485	14.76	33,447	10.94
Others	33	1.00	2,349	0.77
National Total	3,287	100.00	305,814	100.00

Note: Total number of agricultural groups in Thailand in December 2025 were 3,762
 3,287 groups were active which include in-operation and ready-for operation agricultural groups.

Figure 39 Percentages of agricultural groups by type

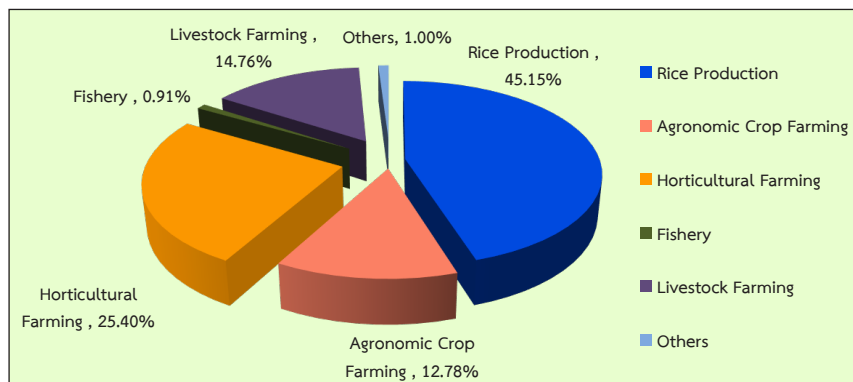


Figure 40 Percentages of memberships by type

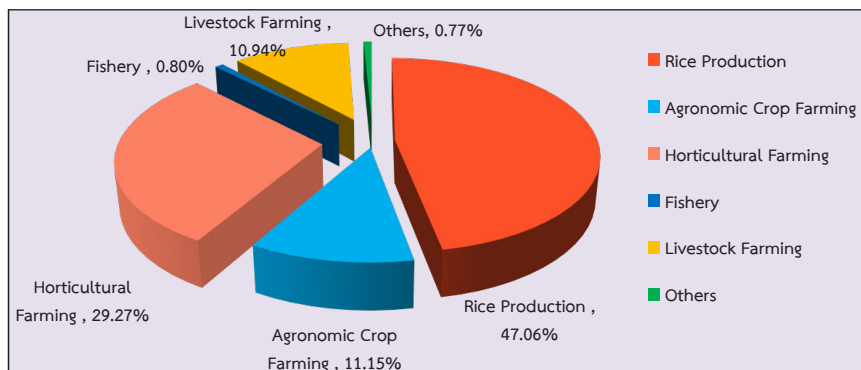


Table 30 Number of agricultural groups (Active) from 2016 - 2025

Unit : Group

Agricultural Groups	Dec. 2016	Dec. 2017	Dec. 2018	Dec. 2019	Dec. 2020	Dec. 2021	Dec. 2022	Dec. 2023	Dec. 2024	Dec. 2025
Rice Production AG	1,959	1,910	1,857	1,781	1,724	1,670	1,599	1,549	1,520	1,484
Agronomic Crop Farming AG	562	550	528	521	504	482	463	444	428	420
Horticultural Farming AG	824	845	875	881	881	871	864	840	833	835
Fishery AG	40	39	38	38	38	35	34	32	31	30
Livestock Farming AG	669	654	628	615	590	564	538	515	500	485
Others	43	46	45	43	40	38	37	35	34	33
National Total	4,097	4,044	3,971	3,879	3,777	3,660	3,535	3,415	3,346	3,287

Table 31 Increase/decrease rate of agricultural groups (Active) from 2016 - 2025

Agricultural Groups	Dec. 2016	Dec. 2017	Dec. 2018	Dec. 2019	Dec. 2020	Dec. 2021	Dec. 2022	Dec. 2023	Dec. 2024	Dec. 2025
Rice Production AG	-3.01	-2.50	-2.77	-4.09	-3.20	-3.13	-4.25	-3.13	-1.87	-2.37
Agronomic Crop Farming AG	-2.59	-2.14	-4.00	-1.33	-3.26	-4.37	-3.94	-4.10	-3.60	-1.87
Horticultural Farming AG	-3.17	2.55	3.55	0.69	0.00	-1.14	-0.80	-2.78	-0.83	0.24
Fishery AG	-4.88	-2.50	-2.56	0.00	0.00	-7.89	-2.86	-5.88	-3.13	-3.23
Livestock Farming AG	-3.30	-2.24	-3.98	-2.07	-4.07	-4.41	-4.61	-4.28	-2.91	-3.00
Others	2.17	6.98	-2.17	-4.44	-6.98	-5.00	-2.63	-5.41	-2.86	-2.94
National Total	0.22	-1.29	-1.81	-2.32	-2.63	-3.10	-3.42	-3.39	-2.02	-1.76

Figure 41 Number of agricultural groups (Active) by type from 2016 - 2025

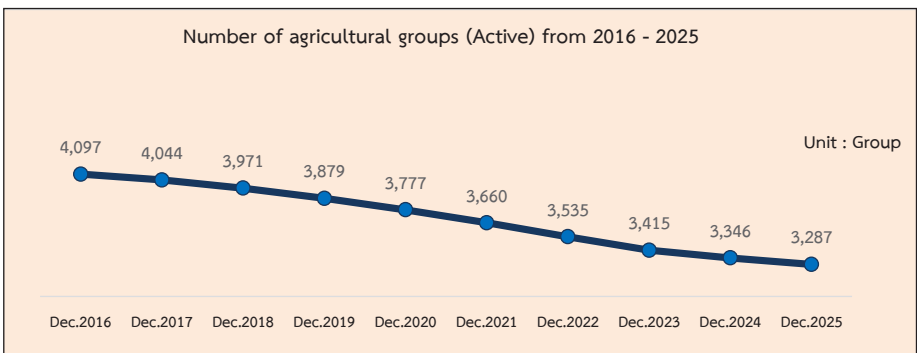


Figure 41 Number of agricultural groups (Active) by type from 2016 - 2025

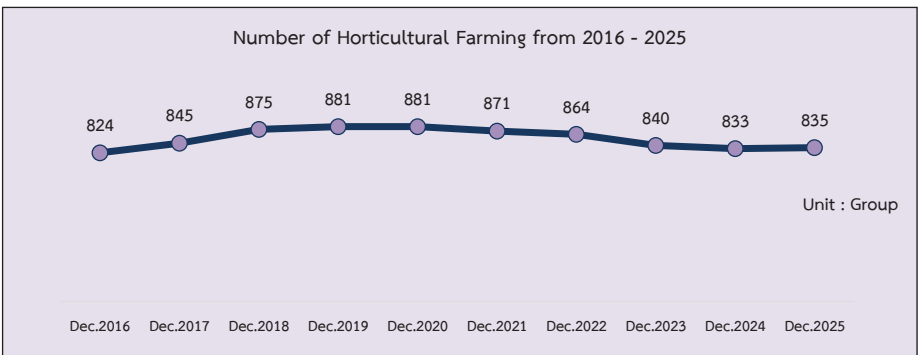
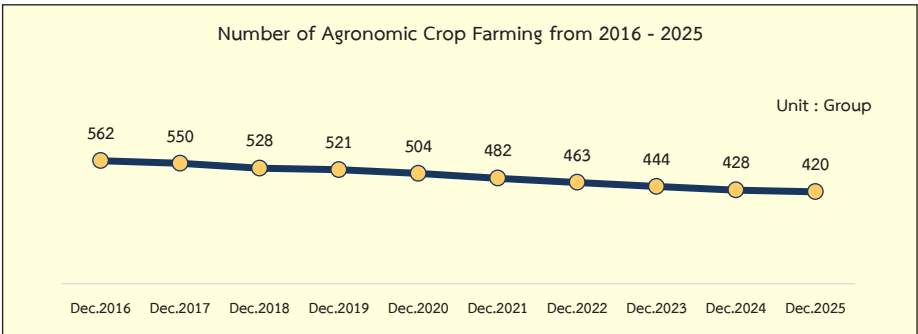
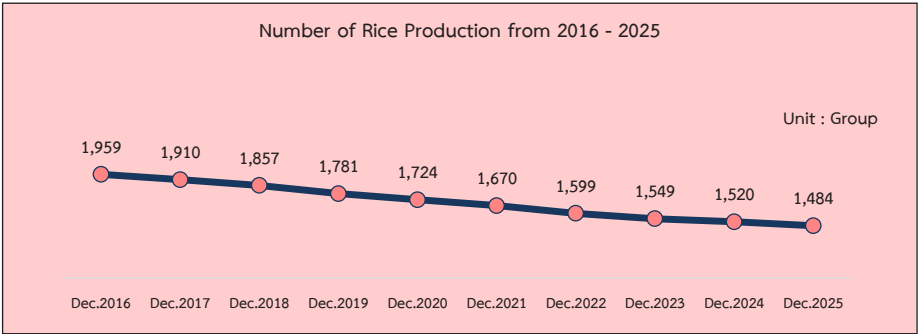


Figure 41 Number of agricultural groups (Active) by type from 2016 - 2025

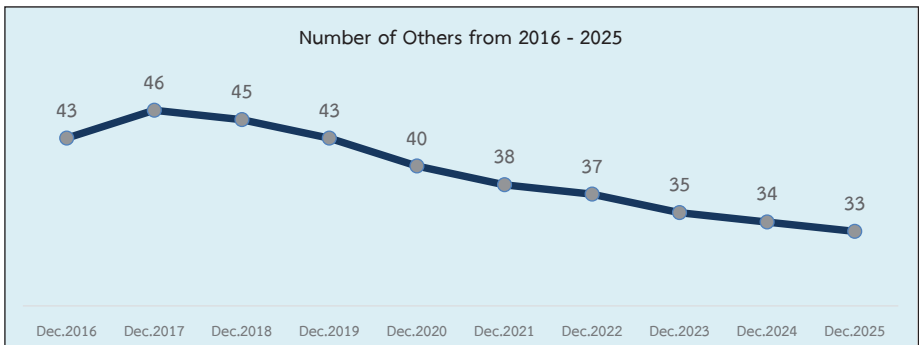
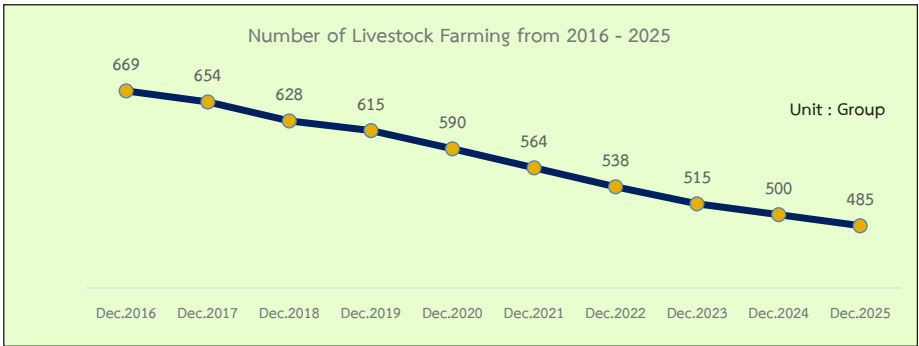
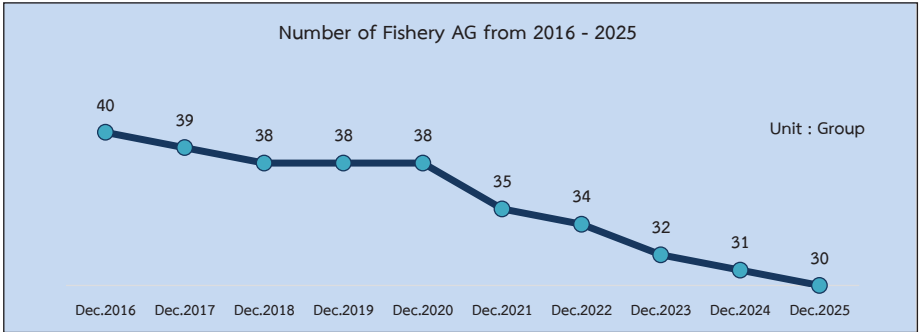


Table 32 Number of male and female agricultural groups' memberships by type

Members of the agricultural groups, including the country, were 305,814 members There were 167,559 male members and 138,255 female members

Type of Agricultural Group	Number of Agricultural Group	Number of Memberships		
		Total	Male	Female
Rice Production AG	1,484	143,927	80,391	63,536
Agronomic Crop Farming AG	420	34,110	18,521	15,589
Horticultural Farming AG	835	89,524	48,999	40,525
Fishery AG	30	2,457	1,468	989
Livestock Farming AG	485	33,447	17,233	16,214
Others	33	2,349	947	1,402
National Total	3,287	305,814	167,559	138,255

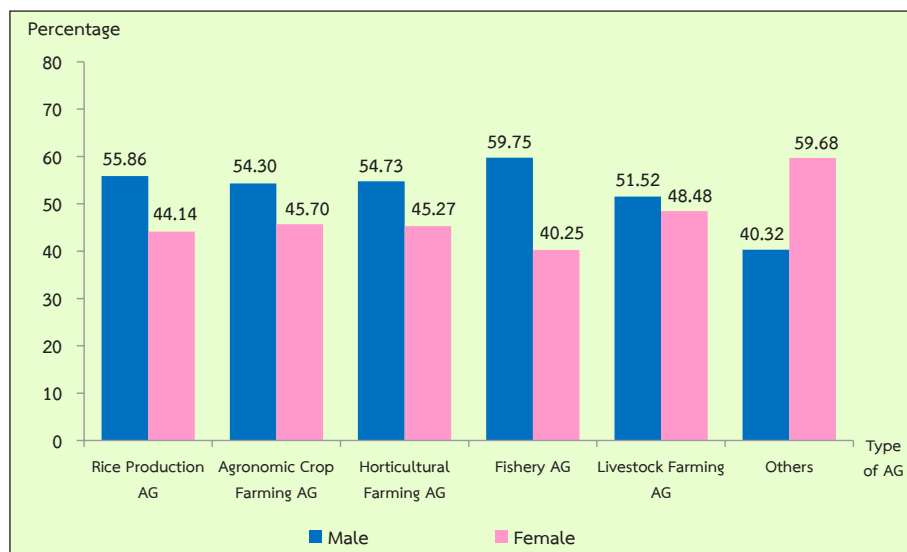
Figure 42 Percentage of male and female agricultural groups' memberships by typeData as of 31st December , 2025

Table 33 Number of male and female agricultural groups' memberships by type

Type of Agricultural Group	Number of Agricultural Group	Number of Memberships				
		Total	Male	Percent	Female	Percent
Rice Production AG	1,484	143,927	80,391	55.86	63,536	44.14
Agronomic Crop Farming AG	420	34,110	18,521	54.30	15,589	45.70
Horticultural Farming AG	835	89,524	48,999	54.73	40,525	45.27
Fishery AG	30	2,457	1,468	59.75	989	40.25
Livestock Farming AG	485	33,447	17,233	51.52	16,214	48.48
Others	33	2,349	947	40.32	1,402	59.68
National Total	3,287	305,814	167,559	54.79	138,255	45.21

Note: Total number of agricultural groups in Thailand in December 2025 were 3,762.

3,287 groups were active which include in-operation and ready-for operation agricultural groups.

Figure 43 Average number of memberships (people) per agricultural group classification by type

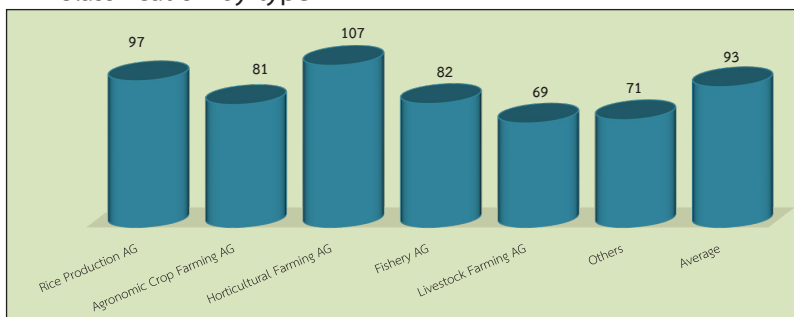


Figure 44 Comparison of No. of male and female agricultural groups' memberships from 2016 - 2025

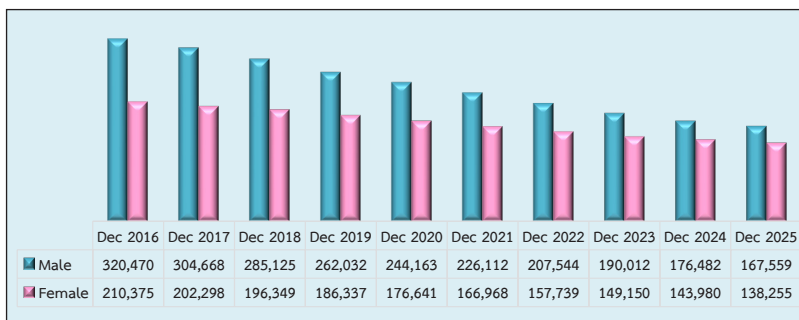


Table 34 Number of memberships by type from 2016 - 2025 (Dec.2016 - Dec.2025)

Unit : Person

Agricultural Groups	Dec. 2016	Dec. 2017	Dec. 2018	Dec. 2019	Dec. 2020	Dec. 2021	Dec. 2022	Dec. 2023	Dec. 2024	Dec. 2025
Rice Production AG	286,944	272,759	257,111	232,710	214,531	197,816	179,895	164,891	154,300	143,927
Agronomic Crop Farming AG	70,542	66,500	61,277	56,771	51,435	47,459	43,587	40,429	36,284	34,110
Horticultural Farming AG	110,206	106,702	105,382	103,100	102,699	99,617	96,797	91,923	89,685	89,524
Fishery AG	3,301	3,227	3,078	3,161	3,111	2,920	2,709	2,607	2,497	2,457
Livestock Farming AG	56,564	54,428	51,582	49,395	46,070	42,499	39,712	36,798	35,248	33,447
Others	3,288	3,350	3,044	3,232	2,958	2,769	2,583	2,514	2,448	2,349
National Total	530,845	506,966	481,474	448,369	420,804	393,080	365,283	339,162	320,462	305,814

Figure 45 Number of memberships by type from 2016 - 2025 (Dec.2016 - Dec.2025)

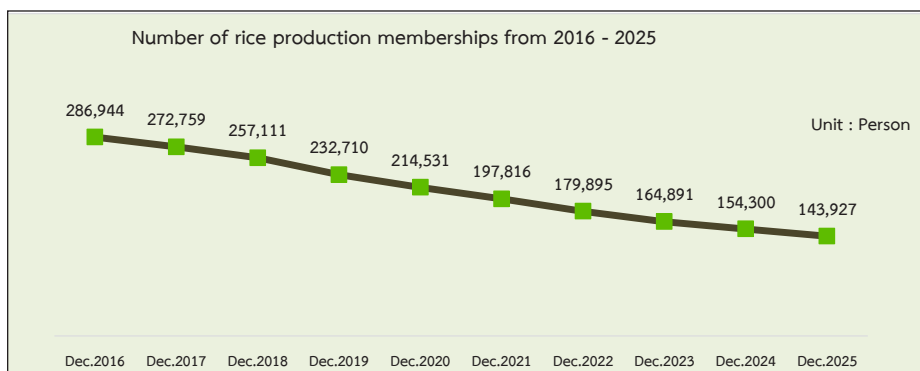
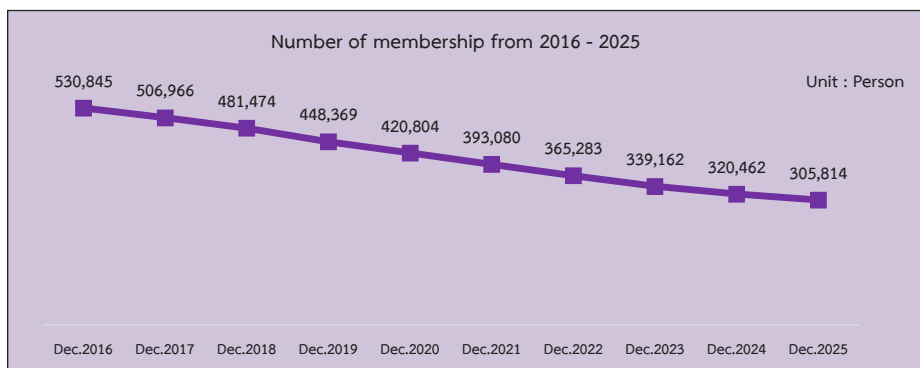


Figure 45 Number of memberships by type from 2016 - 2025 (Dec.2016 - Dec.2025)

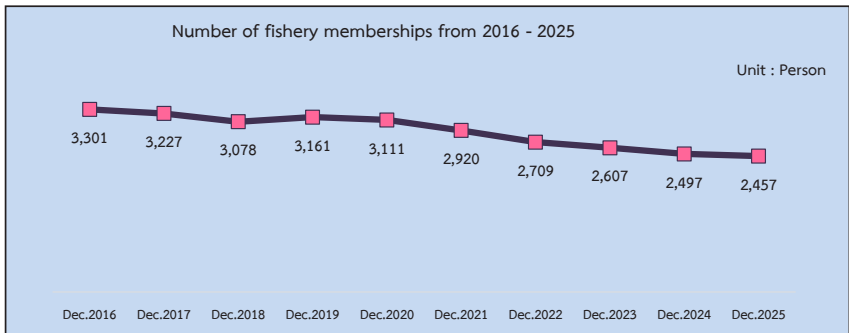
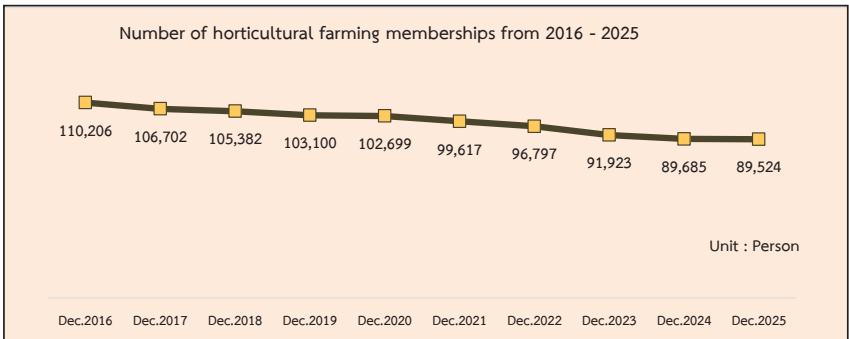
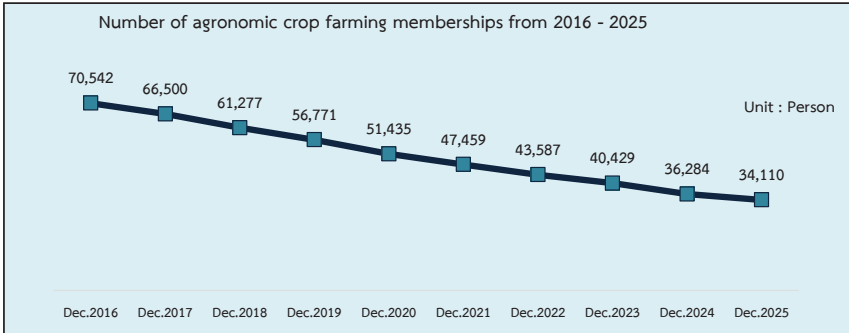


Figure 45 Number of memberships by type from 2016 - 2025 (Dec.2016 - Dec.2025)

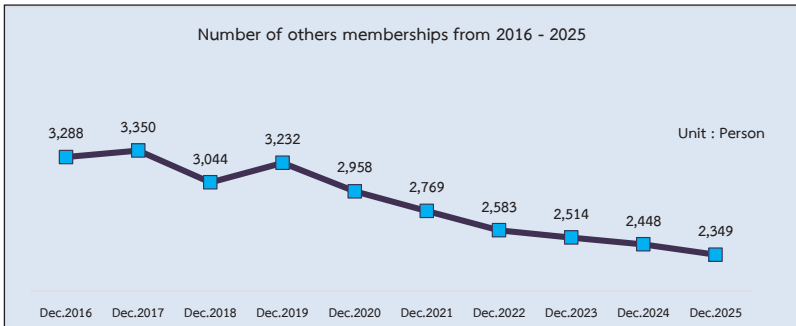
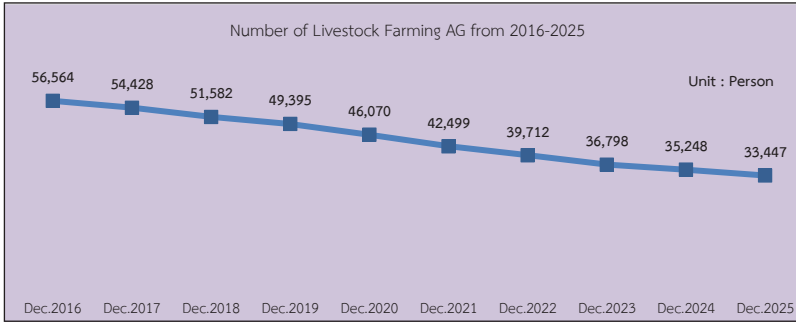
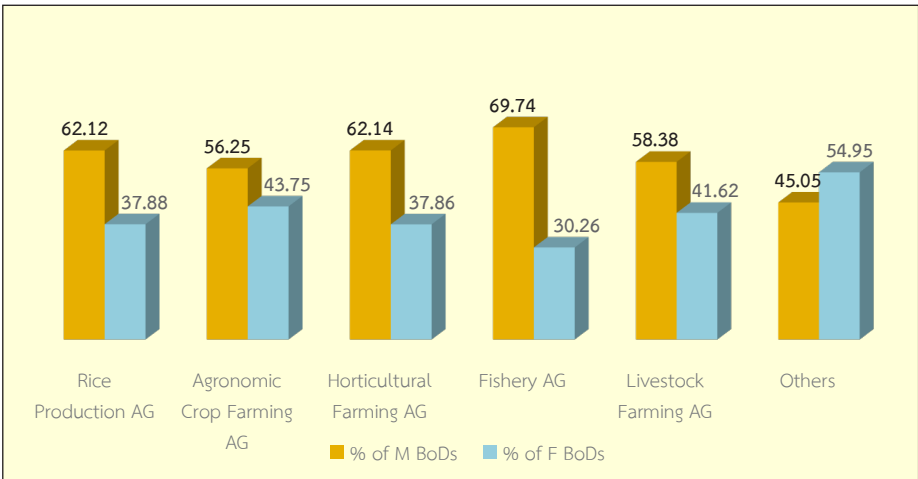


Table 35 Number of male and female board of directors by type of agricultural groups

Type of Agricultural Group	Number of Agricultural Group	Number of Board of Directors	Board of Directors			
			Male	Percent	Female	Percent
Rice Production AG	1,484	8,922	5,542	62.12	3,380	37.88
Agronomic Crop Farming AG	420	2,510	1,412	56.25	1,098	43.75
Horticultural Farming AG	835	5,972	3,711	62.14	2,261	37.86
Fishery AG	30	195	136	69.74	59	30.26
Livestock Farming AG	485	3,107	1,814	58.38	1,293	41.62
Others	33	222	100	45.05	122	54.95
National Total	3,287	20,928	12,715	60.76	8,213	39.24

Figure 46 Percentage of male and female board of directors



Data as of 31st December , 2025

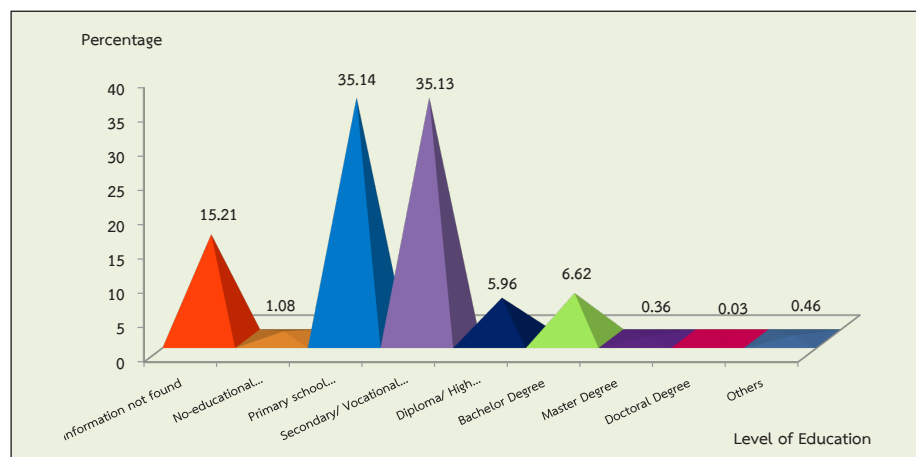
Table 36 Number of agricultural groups' board of directors by level of education by type of agricultural groups

There are 17,745 agricultural groups' board of directors can collect educational level information in the whole country. The education level with the greatest number is Secondary/ Vocational 7,354 people (35.14 %), followed by primary school certification 7,353 people (35.13%), and 1,386 people bachelor degree, (6.62%).

Type of Agricultural Group	No-educational Certification	Primary school	Secondary/ Vocational	Diploma/ High	Bachelor Degree	Master Degree	Doctoral Degree	Others	Total
Rice Production AG	107	3,337	2,950	508	516	27	3	28	7,476
Agronomic Crop Farming AG	47	891	879	123	138	5	2	8	2,093
Horticultural Farming AG	44	1,815	2,312	415	515	28	1	47	5,177
Fishery AG	1	61	46	17	35	5			165
Livestock Farming AG	27	1,179	1,071	167	169	8		14	2,635
Others		71	95	18	13	2			199
National Total	226	7,354	7,353	1,248	1,386	75	6	97	17,745

Note: Total number of board of directors are 20,928 and data on 3,183 or 15.21 percent of which are not available.

Figure 47 Percentage of agricultural groups' board of directors by educational level



Data as of 31st December , 2025

Table 37 Ratio of agricultural groups' Registration & Dissolution by type for 2025 (Dec.2025)

Type of Agricultural Group	Agricultural groups' Registration	Agricultural groups' Dissolution	Differences between agricultural groups' Registration & Dissolution	Ratio of agricultural groups' Registration & Dissolution
Rice Production AG	3	36	-33	1 : 12
Agronomic Crop Farming AG	1	7	-6	1 : 7
Horticultural Farming AG	14	12	2	1 : 0.86
Fishery AG	0	1	-1	0 : 1
Livestock Farming AG	0	14	-14	0 : 14
Others	0	1	-1	0 : 1
National Total	18	71	-53	1 : 3.94

Source : Registrar and Law Office

Figure 48 Increase/decrease rate of agricultural groups' Registration & Dissolution from 2016 - 2025

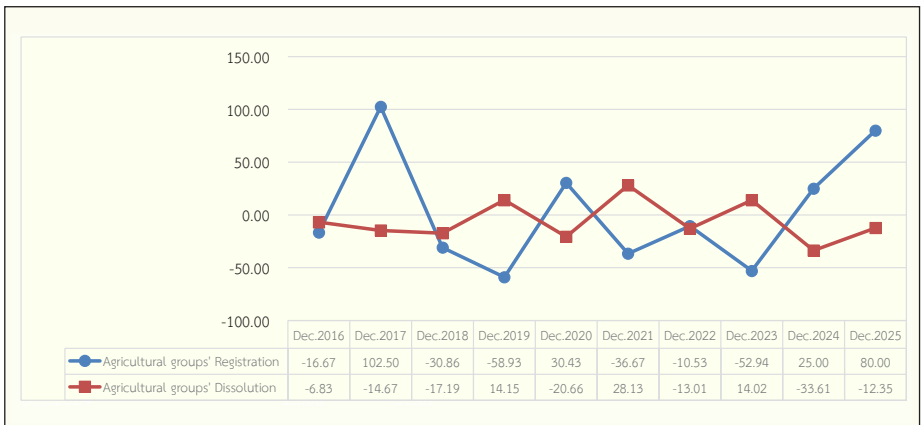


Table 38 Comparison of agricultural groups' Registration & Dissolution from 2019 - 2025

Type of Agricultural Group	Dec.2019		Dec.2020		Dec.2021		Dec.2022		Dec.2023		Dec.2024		Dec.2025	
	Agricultural groups' Registration	Agricultural groups' Dissolution	Agricultural groups' Registration	Agricultural groups' Dissolution	Agricultural groups' Registration	Agricultural groups' Dissolution	Agricultural groups' Registration	Agricultural groups' Dissolution	Agricultural groups' Registration	Agricultural groups' Dissolution	Agricultural groups' Registration	Agricultural groups' Dissolution	Agricultural groups' Registration	Agricultural groups' Dissolution
Rice Production AG	0	70	2	44	1	54	0	54	1	48	0	28	3	36
Agronomic Crop Farming AG	1	7	1	16	1	19	0	17	0	18	1	15	1	7
Horticultural Farming AG	22	27	25	15	15	23	15	15	7	31	9	21	14	12
Fishery AG	0	0	0	0	0	2	0	1	0	2	0	1	0	1
Livestock Farming AG	0	13	1	18	1	24	1	18	0	21	0	15	0	14
Others	0	4	1	3	1	1	1	2	0	2	0	1	0	1
National Total	23	121	30	96	19	123	17	107	8	122	10	81	18	71

Source : Registrar and Law Office.

Figure 49 Comparison of agricultural groups' Registration & Dissolution from 2019 - 2025

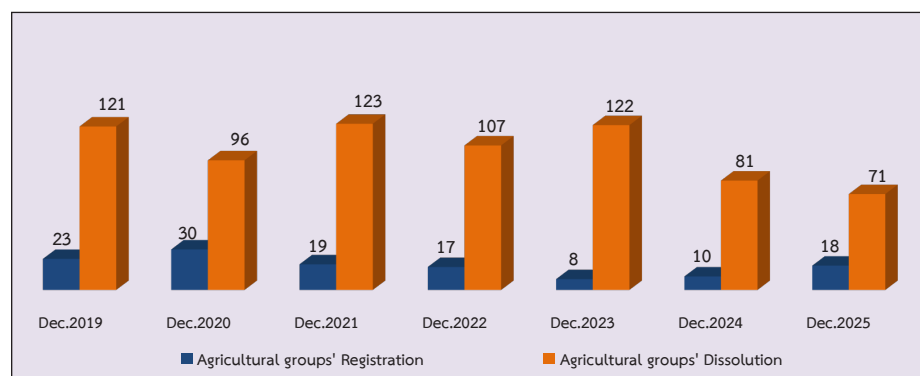
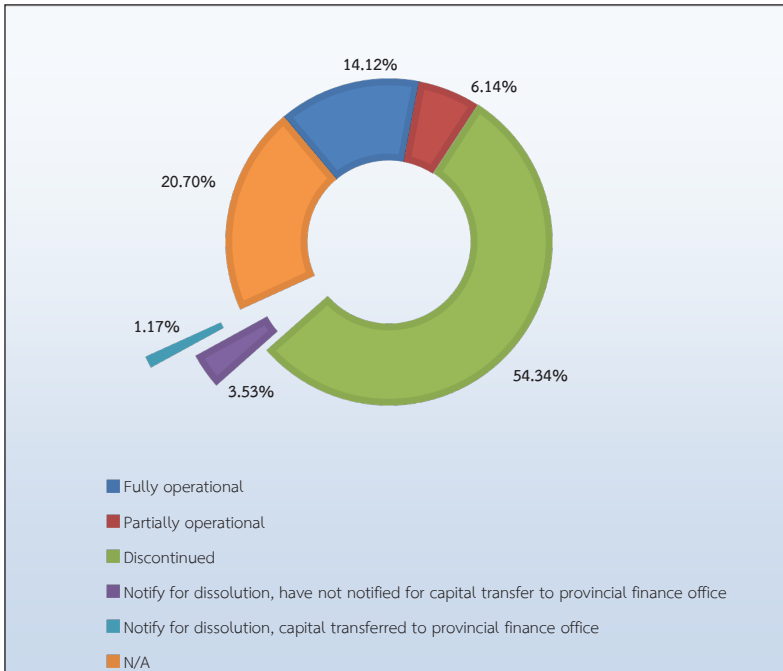


Table 39 Number of vocational groups by operational status as of 31st December, 2025

Operational Status		Number	Percentage
Active	Fully operational	1,354	14.12
	Partially operational	589	6.14
	Total	1,943	20.26
Non - Active	Discontinued	5,212	54.34
	Notify for dissolution, have not notified for capital transfer to provincial finance office	339	3.53
	Notify for dissolution, capital transferred to provincial finance office	112	1.17
	N/A	1,986	20.70
	Total	7,649	79.74
Grand Total		9,592	100.00

Figure 50 Percentage of vocational groups by operational status as of 31st December, 2025

There are 1,943 active vocational groups in Thailand and most of which are in the northeast region with 658 vocational groups accounting for 33.87 % of national total. While, the north has highest ratio of memberships to vocational group at 31 memberships/group while the south has smallest number of vocational groups of 283 accounting for 14.57 % of national total and memberships of vocational group is 24 persons per group. The national ratio of memberships to group is 28 persons/group.

Table 40 Number of vocational groups and memberships by regions as of 31st December, 2025

Region	Number (%) of Vocational Groups	Number (%) of Vocational Groups' Membership	Memberships: Vocational Group (persons/group)
Bangkok	23 (1.18%)	336 (0.62%)	15
North	414 (21.31%)	13,038 (24.20%)	31
Central	565 (29.08%)	14,683 (27.25%)	26
Northeast	658 (33.87%)	19,031 (35.32%)	29
South	283 (14.57%)	6,795 (12.61%)	24
Total	1,943	53,883	28

Figure 51 Number of vocational groups and memberships from Dec. 2016 - Dec. 2025

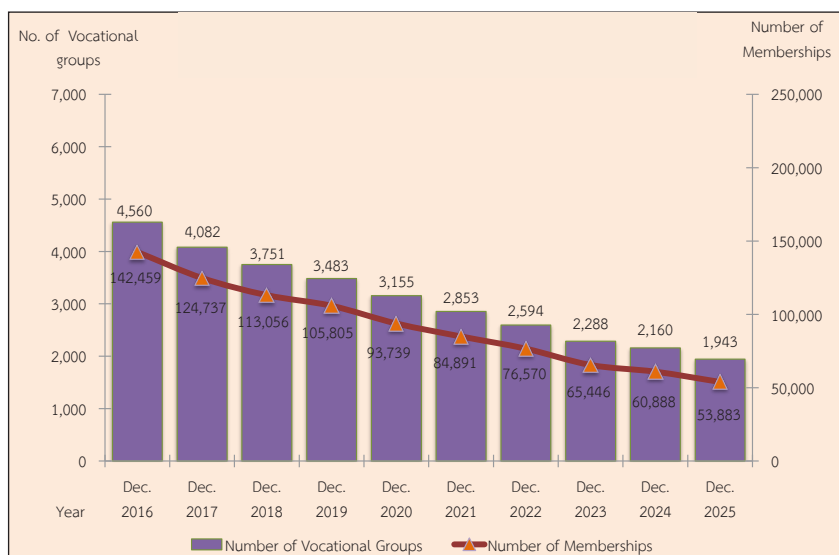
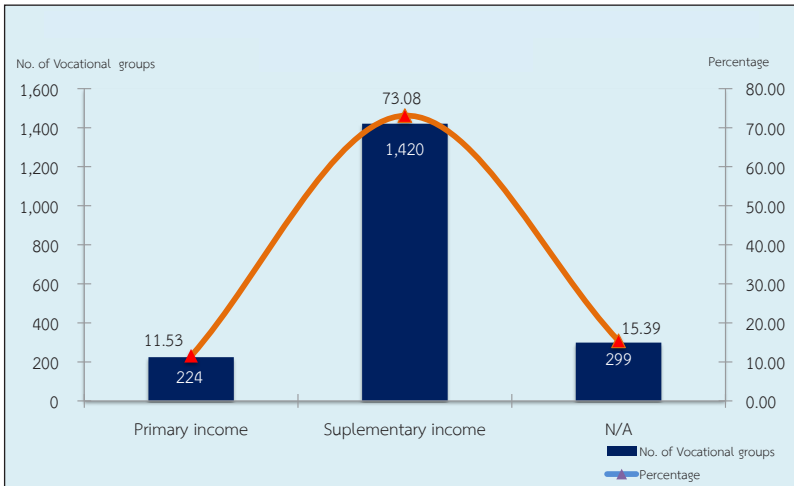


Table 41 Number of vocational groups by type of products by regions as of 31st December, 2025

Type of Product	Region					Total
	Bangkok	North	Central	Northeast	South	
Processed Foods	8	150	228	150	129	665
Fabric and apparel	4	121	59	311	44	539
Appliances/decorations/ gifts/accessories	11	93	159	137	47	447
Livestocks	0	8	13	11	29	61
Services	1	7	32	1	3	44
Alcoholic Beverages	0	1	0	1	0	2
Non-alcoholic Beverages	1	6	20	8	10	45
Non Food and Drug Herbs	5	17	23	25	10	80
Cultivation	0	22	48	28	9	107
Agricultural Inputs	3	26	38	24	12	103

There are 665 food processing groups in the whole country. Mostly in the central region, there are 228 vocational groups. In the Northeast, the number of 150 vocational groups.

Figure 52 Volumn and percentage of incomes of vocational groups by type businesses as of 31st December, 2025



Primary income means stable income earned by members from participating in farmer group's activities as their main job. Supplementary income means income members earned from other jobs.

Table 42 Percentage of vocational groups with positive incomes by type of products as of 31st December, 2025

Type of Product	Primary Income		Supplementary Income		N/A	Total
	Number	Percentage	Number	Percentage		
Processed Foods	98	14.74	461	69.32	106	665
Fabric and apparel	53	9.83	407	75.51	79	539
Appliances/decorations/ gifts/accessories	54	12.08	329	73.60	64	447
Livestocks	2	3.28	50	81.97	9	61
Services	3	6.82	15	34.09	26	44
Alcoholic Beverages	0	0.00	2	100.00	0	2
Non-alcoholic Beverages	5	11.11	33	73.33	7	45
Non Food and Drug Herbs	14	17.50	61	76.25	5	80
Cultivation	10	9.35	79	73.83	18	107
Agricultural Inputs	6	5.83	82	79.61	15	103

Figure 53 Number of vocational groups having by-laws as operational framework as of 31st December, 2025

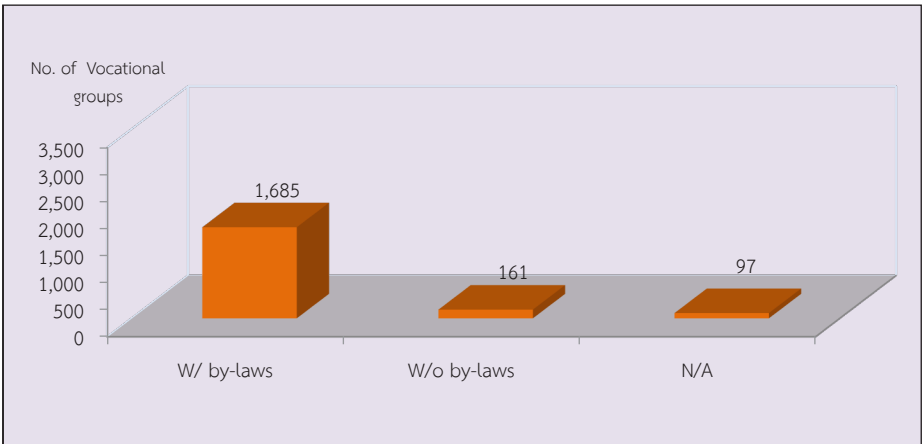


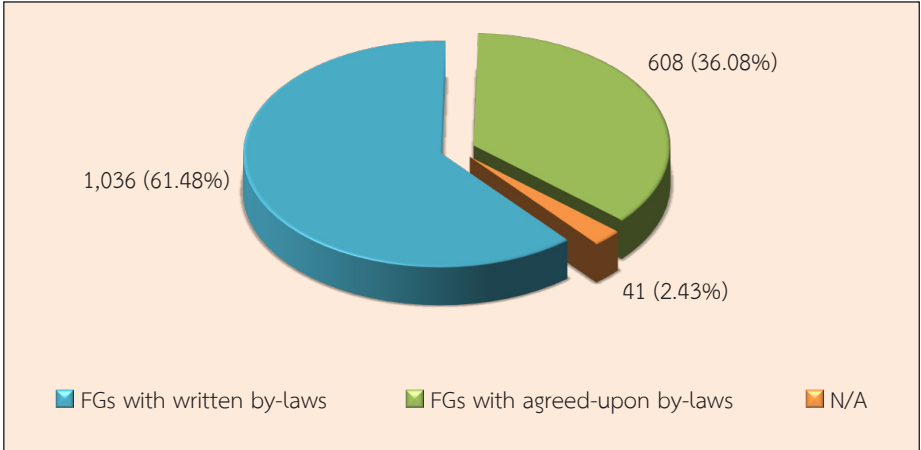
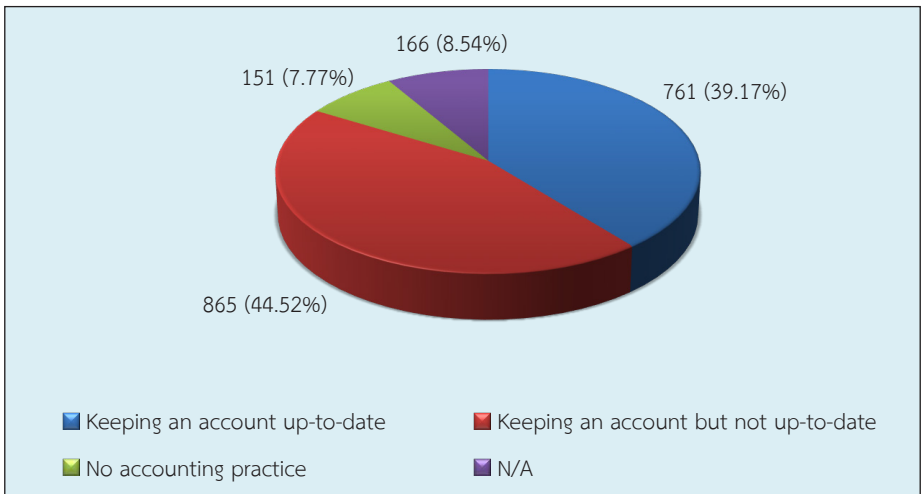
Figure 54 Forms of vocational groups' by-laws as of 31st December, 2025Figure 55 Percentage of vocational groups with accounting practice as of 31st December, 2025

Figure 56 Number of vocational groups having general assembly as of 31st December, 2025

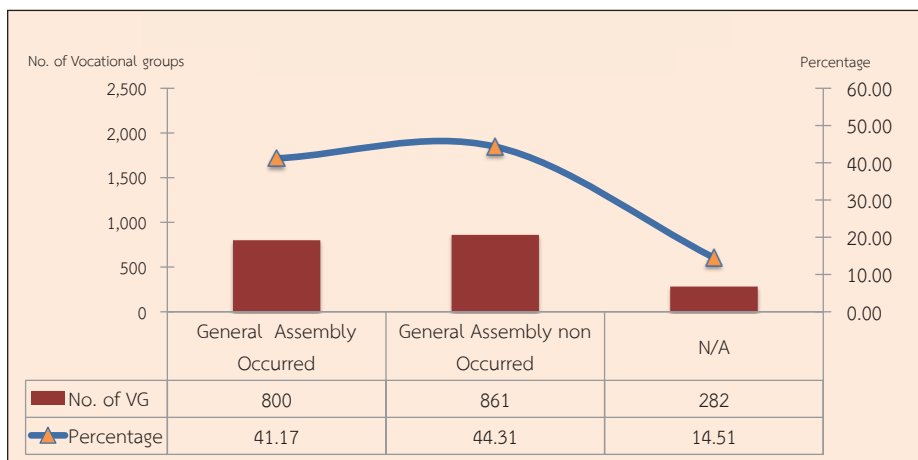


Table 43 Production arrangements of vocational groups by type of products as of 31st December, 2025

Type	Products made by members on VG site	Products made by individual member at home and delivered to VG site	Made on VG site and by individual member at home	Division of works to each members and bring to assemble on VG site	Others
Processed Foods	450	60	95	14	16
Fabric and apparel	148	189	256	16	3
Appliances/decorations/gifts/accessories	144	129	197	26	12
Livestocks	8	11	11	_*	24
Services	7	1	3	1	7
Alcoholic Beverages	2	_*	_*	_*	_*
Non-alcoholic Beverages	30	4	7	2	_*
Non Food and Drug Herbs	53	6	22	7	_*
Cultivation	23	38	23	3	14
Agricultural Inputs	43	25	32	8	5
Total	908	463	646	77	81

Note : 1 vocational group may use various production arrangements

Total number of vocational groups are 1,943

: *_ Not found

Table 44 Number of vocational groups certified product standard by type of products as of 31st December, 2025

Type of Product	Standard							
	OTOP	TCPS	Halal	FDA	GMP	Q	CSP	Others
Processed Foods	199	254	39	316	40	27	73	58
Fabric and apparel	178	326	-*	3	1	-*	53	54
Appliances/decorations/ gifts/accessories	123	250	-*	8	-*	2	37	53
Livestocks	-*	-*	-*	-*	-*	-*	-*	22
Services	2	3	-*	1	-*	-*	1	1
Alcoholic Beverages	-*	1	-*	1	-*	-*	-*	-*
Non-alcoholic Beverages	11	20	7	19	5	3	9	6
Non Food and Drug Herbs	25	42	-*	21	3	1	10	12
Cultivation	3	7	-*	1	4	6	2	28
Agricultural Inputs	15	34	-*	2	-*	3	5	12
Total	556	937	46	372	53	42	190	246

Note : 1 VG may certified multiple standards total number of vocational groups is 1,943

: -* Not found

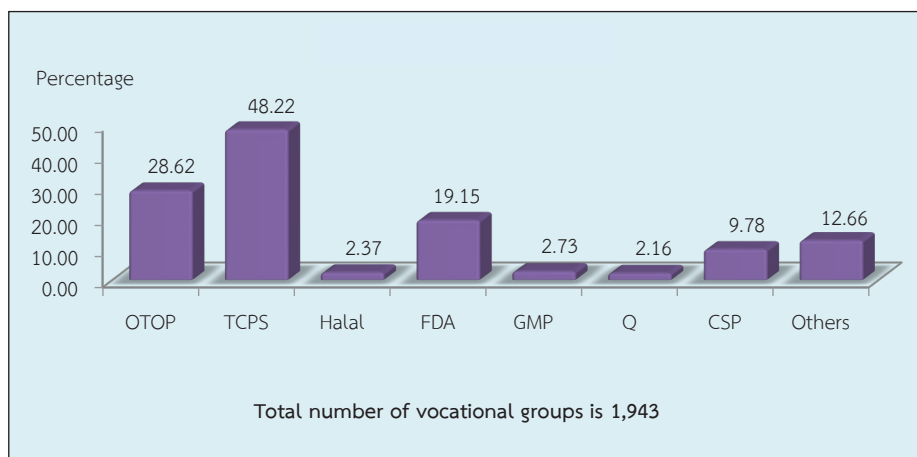
Figure 57 Percentage of vocational groups certified product standard (as a ratio to total number of vocational groups) as of 31st December, 2025

Table 45 Distribution channels of vocational groups products as of
31st December, 2025

Type of Product	On-site	Trade Fair	Consignment	Domestical	International	By Order	Others	N/A
Processed Foods	524	393	319	69	9	62	105	17
Fabric and apparel	463	378	197	42	8	44	79	12
Appliances/decorations/ gifts/accessories	360	262	149	43	22	36	67	14
Livestocks	40	2	1	1	_*	_*	14	2
Services	7	4	3	1	_*	_*	8	3
Alcoholic Beverages	2	2	1	1	_*	_*	_*	_*
Non-alcoholic Beverages	33	27	20	5	2	10	10	_*
Non Food and Drug Herbs	68	50	31	7	3	7	17	1
Cultivation	68	31	19	4	1	7	17	4
Agricultural Inputs	74	45	28	7	2	6	18	12
Total	1,639	1,194	768	180	47	172	335	65

Note : *_ Not found

Figure 58 Percentage of vocational groups products by distribution channels
(as a ratio to total number of vocational groups) as of 31st December, 2025

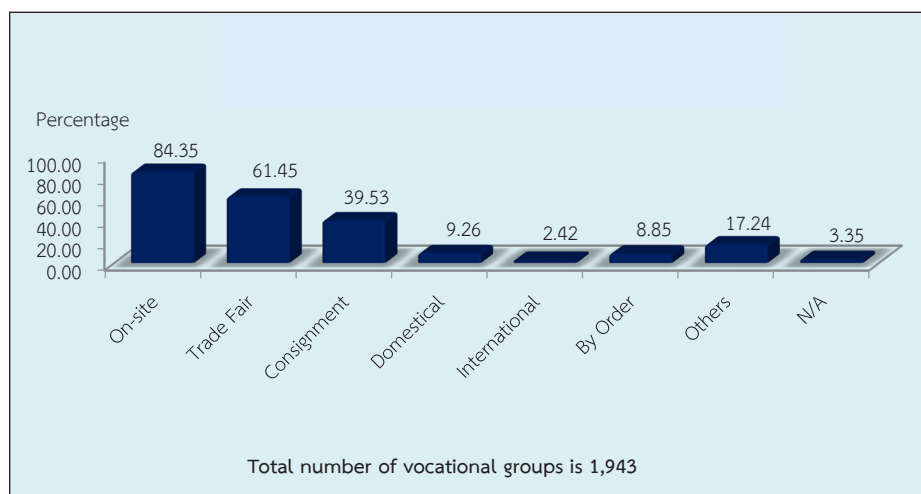


Table 46 Number of vocational groups using public relations and advertisements for their products as of 31st December, 2025

Type of Product	Information Leaflet	Trade Fair	Local Radio	Website	Others
Processed Foods	133	367	86	78	254
Fabric and apparel	109	323	71	46	211
Appliances/decorations/ gifts/accessories	91	245	64	38	167
Livestocks	-*	3	-*	1	36
Services	4	5	2	2	7
Alcoholic Beverages	-*	1	-*	-*	1
Non-alcoholic Beverages	13	26	10	6	18
Non Food and Drug Herbs	23	48	9	15	37
Cultivation	8	32	9	6	40
Agricultural Inputs	15	46	12	7	42
Total	396	1,096	263	199	813

Note : -* Not found

Figure 59 Percentage of vocational groups by types of public relations activities (as a ratio to total number of vocational groups) as of 31st December, 2025

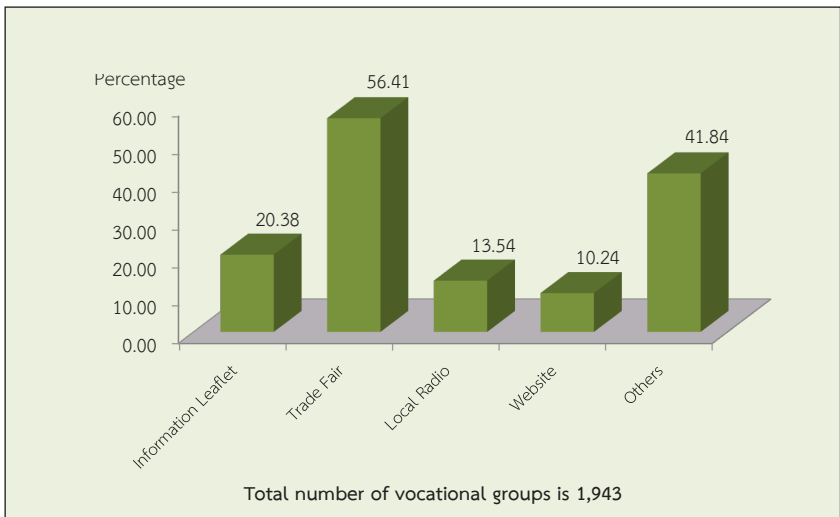
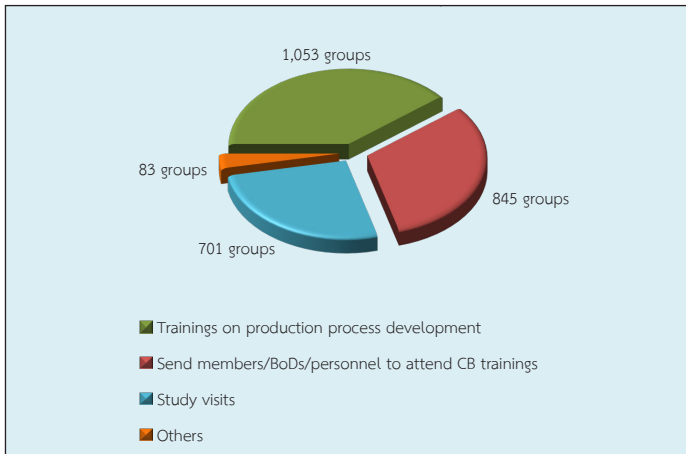


Figure 60 Vocational groups organizing knowledge transfer activities for its members as of 31st December, 2025



Vocational groups organizing knowledge transfer activities for its members. Mostly, the group organizes the learning process by training, developing the production process 1,053 vocational groups. Secondly, the group organized the learning process by send members/BoDs/personnel to attend CB trainings 845 vocational groups.

Figure 61 Number of vocational groups receiving supports for knowledge development from public organizations as of 31st December, 2025

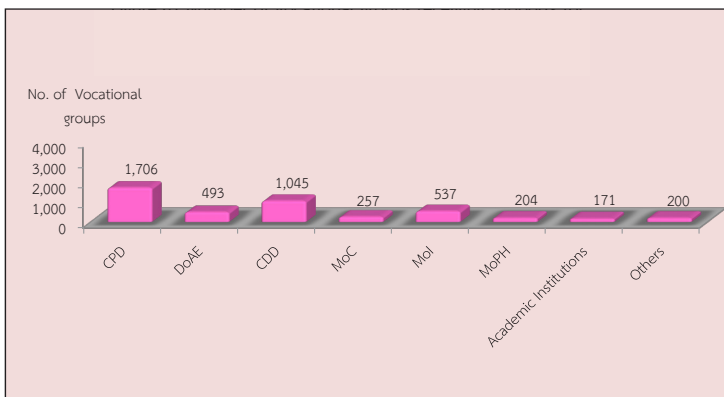


Figure 62 Number of vocational groups building business network with other vocational groups as of 31st December, 2025

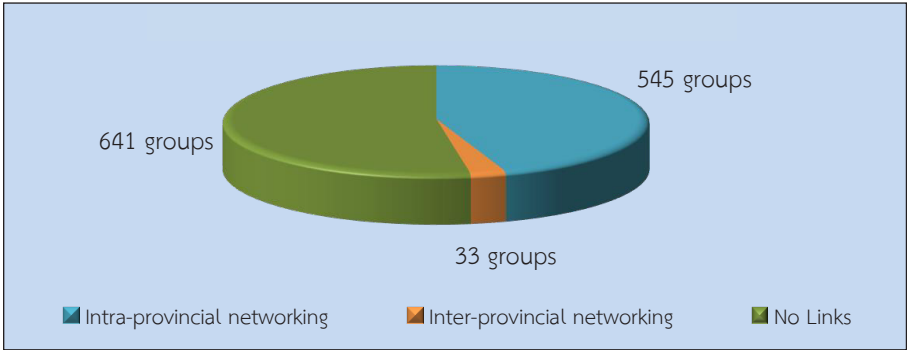
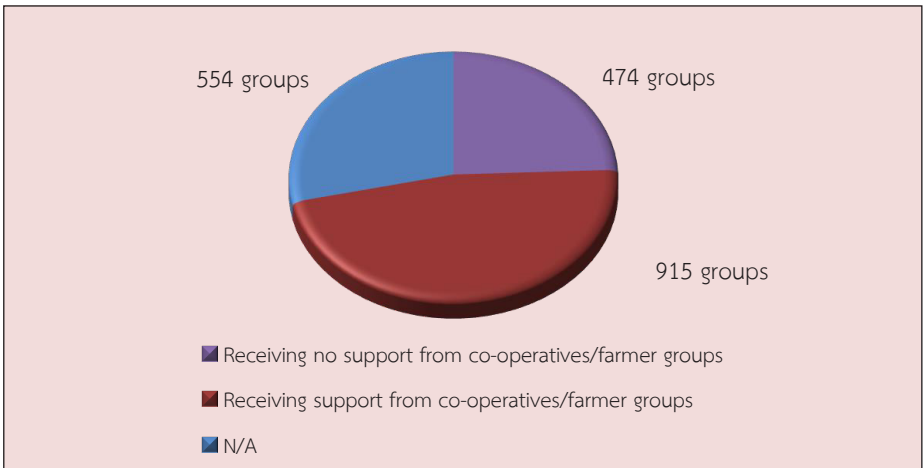


Figure 63 Vocational groups receiving supports from their respective original affiliations as of 31st December, 2025



Produced by :

Mr. Surin Vathanyoou	Director of Information and Communication Technology Center
Miss Waralak Malisorn	Director of Database Information Group
Miss Asnee Thippayajak	Computer Technical Officer, Senior Technical Specialist Level
Mr. Anucha Yaemplai	Computer Technical Officer, Senior Technical Specialist Level
Mr. Sukrit Kanbud	Computer Technical Officer, Technical Specialist Level
Miss Duangsamorn Songmuangsuk	Statistical Technical Officer, Technical Specialist Level
Mr.Natee Panyasri	Statistical Technical Officer, Administrative Level
Mr. Sahakorn Worrawart	Computer Programmer
Miss Voraprapa Chaichana	Computer Programmer



ITC
CPD

DATABASE INFORMATION GROUP

INFORMATION AND COMMUNICATION TECHNOLOGY CENTER

COOPERATIVE PROMOTION DEPARTMENT

MINISTRY OF AGRICULTURE AND COOPERATIVES