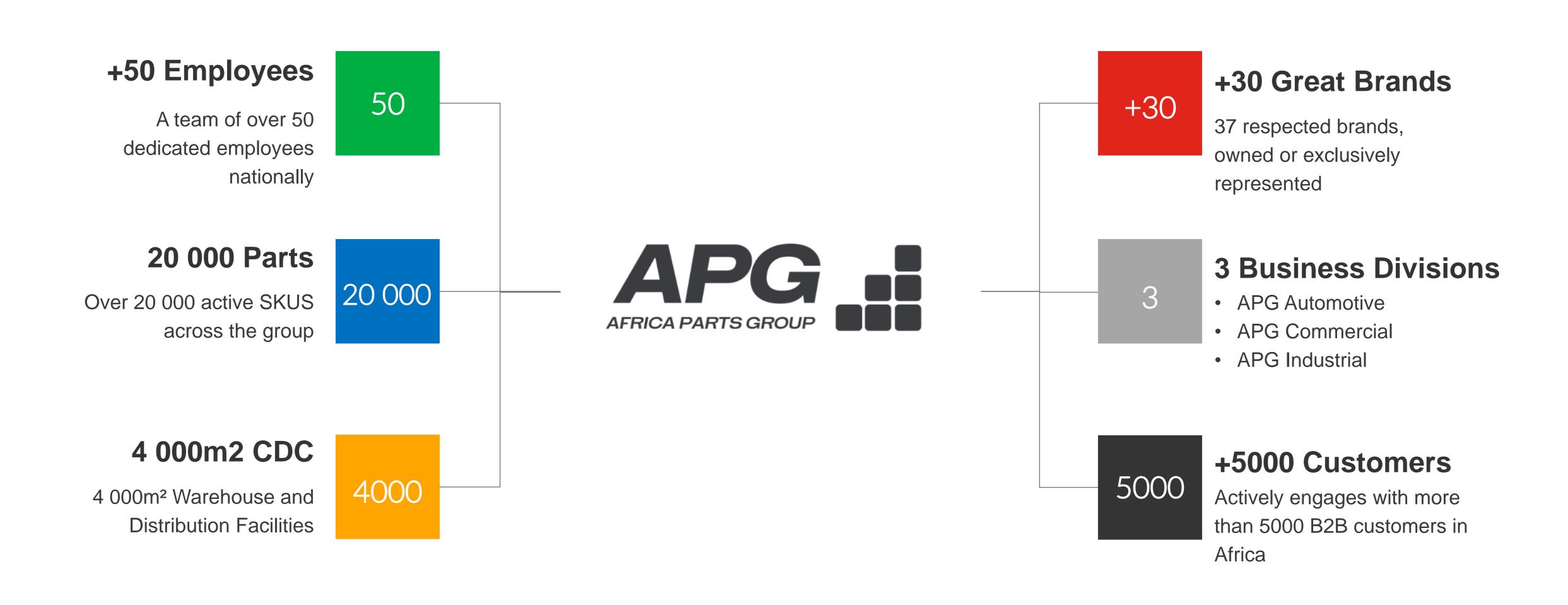








# The business today at a glance



## Where have we come from?



## **Control Instruments**

A company Associated with Tachographs and instrumentation



## **Acquisition Era**

The company makes multiple acquisitions and develops and OE manufacturing and Automotive aftermarket business

2016-2019

## The Torre Era

Torre Industries acquires group and becomes a diversified parts business in the Automotive, Commercial, Off Highway and Industrial space

1980-2000

## Fleet Management Era

The company diversifies into Electronic, Time and Access control and Fleet management.

2010-2015

# Becomes an Aftermarket parts player

The company acquires Gabriel and makes further acquisitions to become a large parts player.

2020-2024

## **APG Era**

Management delist the business and take the business private creating a new parts group.

# The key drivers taking us to these goals

5 Key Strategic Drivers underpin the business growth objectives

## **Brands**

Global brands, long standing distribution agreements, and an array of company owned brands, plus shareholders on an International buying group.

## **Distribution**

Multiple channels of distribution brings value to global brands with a unique vertical and horizontal focus.

# Shared Services

A shared services platform to allow business units to operate with lowest cost to serve.

## **Technology**

Multiple B2B platforms delivering real time value, always on, big data, to customers

## Team

A dynamic and very experienced and invested team driving the strategy.



#### Our brands

An array of products, global brands and long-standing exclusive distribution agreements are the foundation of our business



#### **Distribution Models**

Our distribution model
where channel and
products interface makes
us a differentiated in
cluttered market, making
us attractive partners for
global brands looking for
distribution in Africa



# Shared services platform

A shared services
platform with a high
degree of variable cost
structure provides a
unique advantage to
drive shared costs down
and remain agile.



## **Our Technology**

Technology is a key driver for the group into the future and differentiates us as we position APG as a parts business underpinned with technology.



#### **Our Team**

A dynamic team with a balanced skill set across the 5 strategic drivers ensures execution of strategy into the future.

# Market Segments

The Group operates across 4 market Segments

## Automotive



Parts and Components for the Automotive Aftermarket, OES and Specialized Channels.
Supplying through Wholesale network, network of resellers and dedicated fitment supply division.

## Commercial



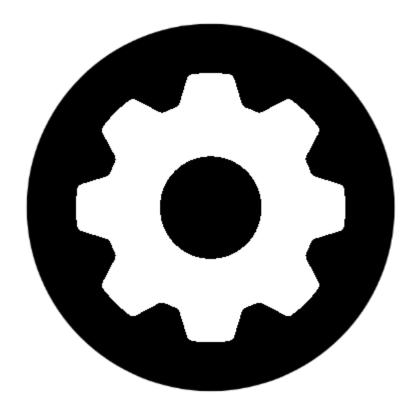
Parts for the Truck and
Trailer market supplying
Large Resellers, OE/OES,
Corporate Fleets, Brake
Bonding workshops,
independent resellers and
Independent Fleet Operators

## Off Highway



Parts and Components for Off Highway Equipment, Tractors, Graders, Military, Material Handling and Marine Equipment

## Industrial

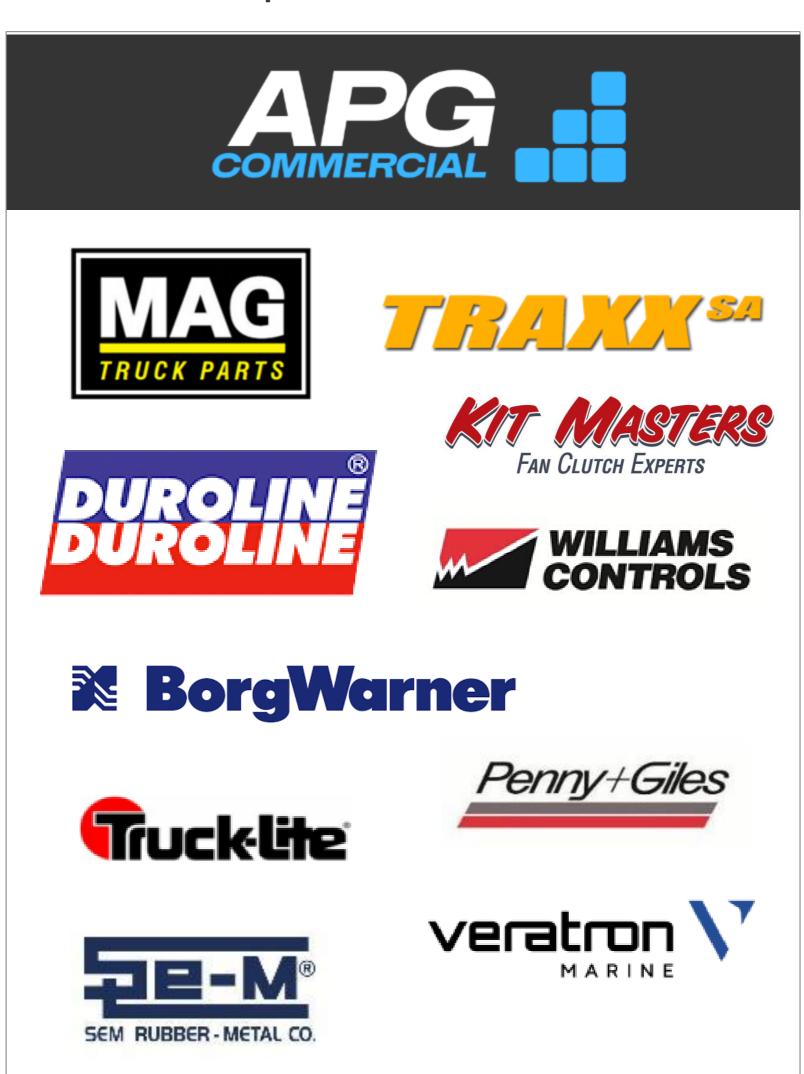


Parts and Components for Industrial markets comprising Pneumatics and Automation products, Petrochem and Lubrication systems.

## Our Brands

+30 Brands represented across 3 Divisions







































































# Our Product Ranges

Operating across the Automotive, Commercial, Off Highway and Industrial Markets



Automotive

- Switches and
- Actuators

Sensors

- Bearings
- Cooling Components
- Fuel Systems
- Ignition Components
- Engine Components
- Transmission and Drivetrain Parts
- Instrumentation
- Auto Electrical Components
- Brake Pads and Discs
- Service Parts
- 4x4 Shocks
- Auto Electrical



Commercial

- Friction CVL CVP
   & Drums
- Airbrake and Hydraulics
- Fan & Viscous
- Suspension
- Transmission and Drivetrain
- Tachographs
- Bearings
- Instruments
- Chevrons
- Lighting
- Ride Control parts
- Engine Components



Off Highway

- Airbrake & Hydraulics
- Auto Electrical
- Engine Components
- Filters
- Batteries
- Instruments
- Camera Systems
- Multimedia

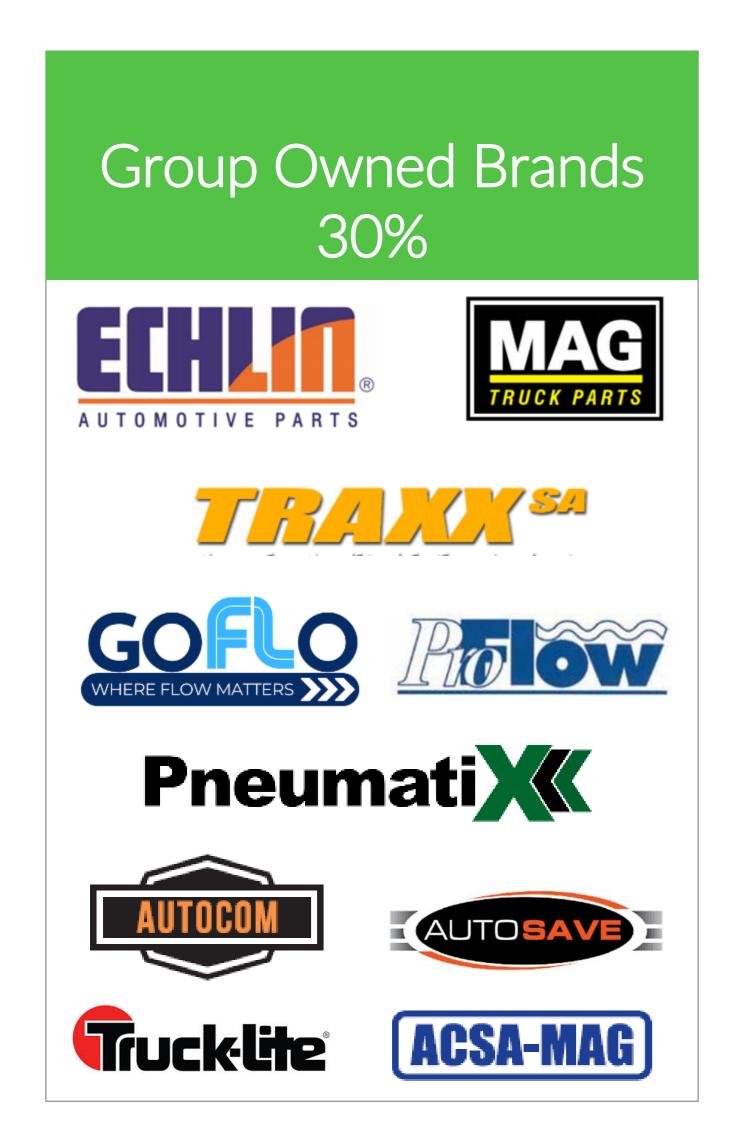


Industrial

- Pneumatic and Automation Parts
- Lubrication
- Hand Tools
- Air & Hydraulic Components
- Filters
- Fluid Management and Metering Systems
- Tanker and Terminal Equipment

## Our Brands

Operating across the Automotive, Commercial, Off Highway and Industrial Markets



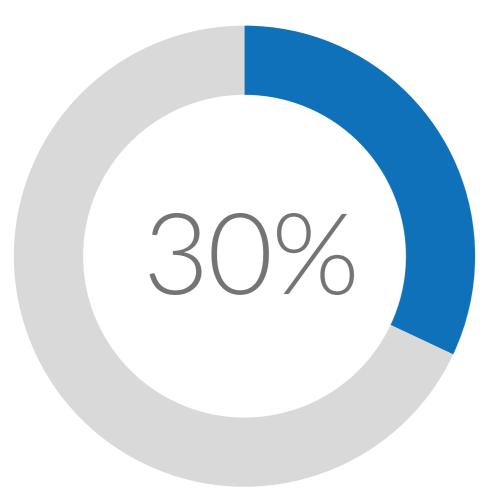




Whilst the business represents multiple brands, decisions are made by category to ensure product categories are optimal. Regular category audits are done to ensure categories are efficient and relevant.

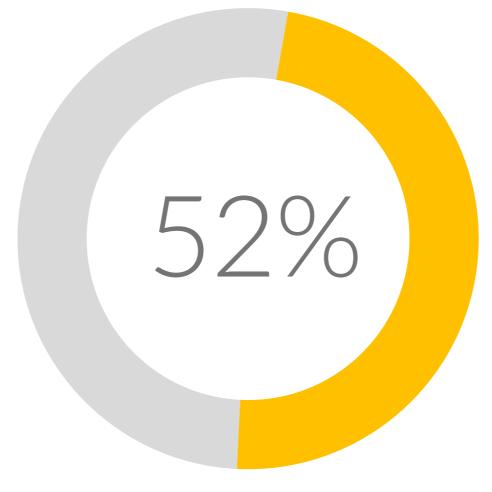
# Our Current Brand Split

Percentage Revenue contribution to our business

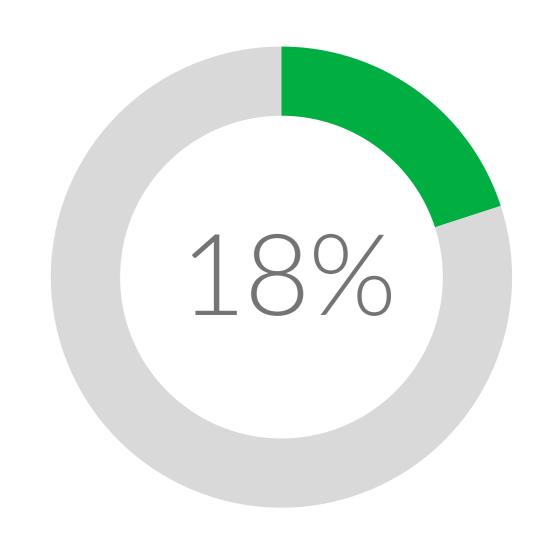




APG owns the brand, the trademark and the intellectual property of the brand.



Brand is exclusively represented by the company in the territory



## **Distributed**

The brand is distributed on a shared , semi-exclusive or non- exclusive basis.

The company is a brand house of internationally recognized Automotive, Commercial and Industrial Brands across the South African and African market.



# International Buying Group

APG is a shareholder in Temot International Buying Group

















































































































































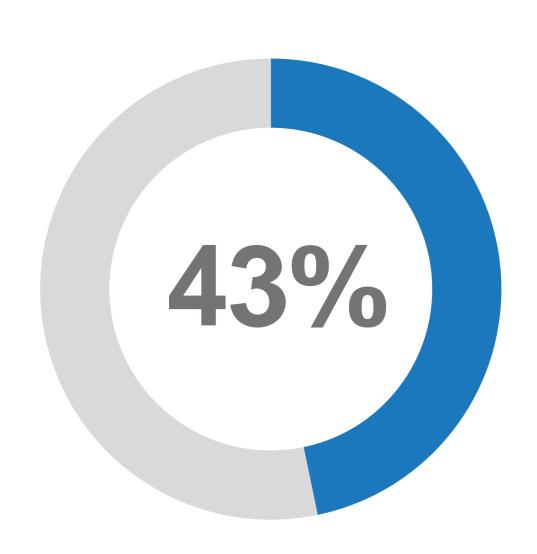


# 

Our Distribution

# Our Current Divisional Split

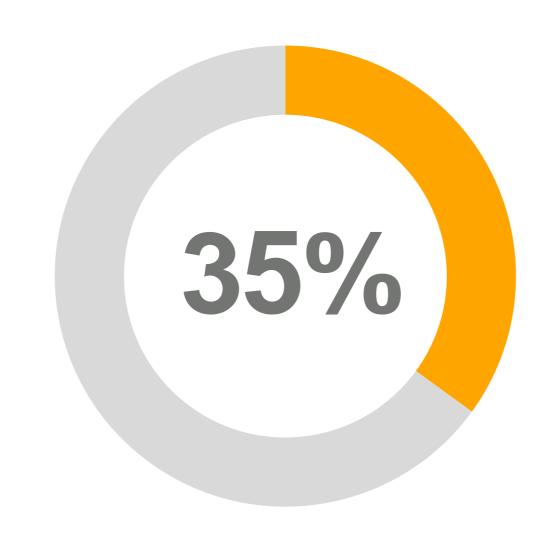
Percentage Revenue contribution to our business





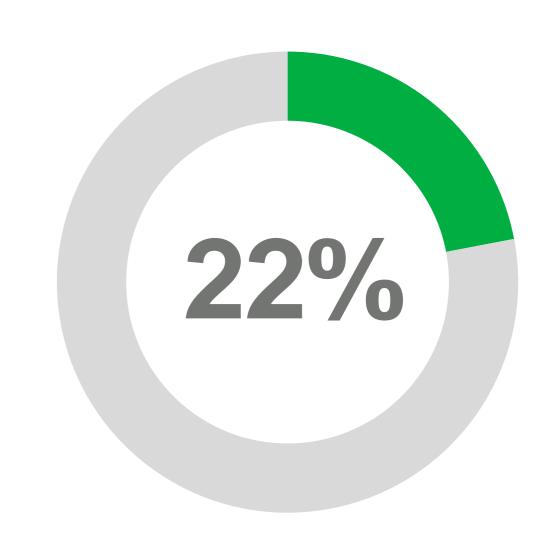
The historical strength of the business. Global brands and constant innovation continue to help grow this division.

Product expansion and category market share remains the focus



## Commercial

Merger of Torre Truck Parts and Transportation Components on 30 June 2020, provided some scale.



## Industrial

Very large market segment. APG has only begun in this market segment. Focussed on Fluid Technology and Pneumatics, but expansion opportunities in Hydraulics and Motors and Drives

## **Our Distribution**

A group with multiple business units but one single shared service layer

**APG Automotive** Direct APG Specialized Markets Distribution Wholesalers Retailers

Workshops

**End Users** 

and

**APG Commercial** 

APG Industrial

**Distributors** Resellers Trade users Specialized Industry

**Export Distributors** 

Fleets Trailer Builders & Bonders **Export Distributors** Distributors Resellers

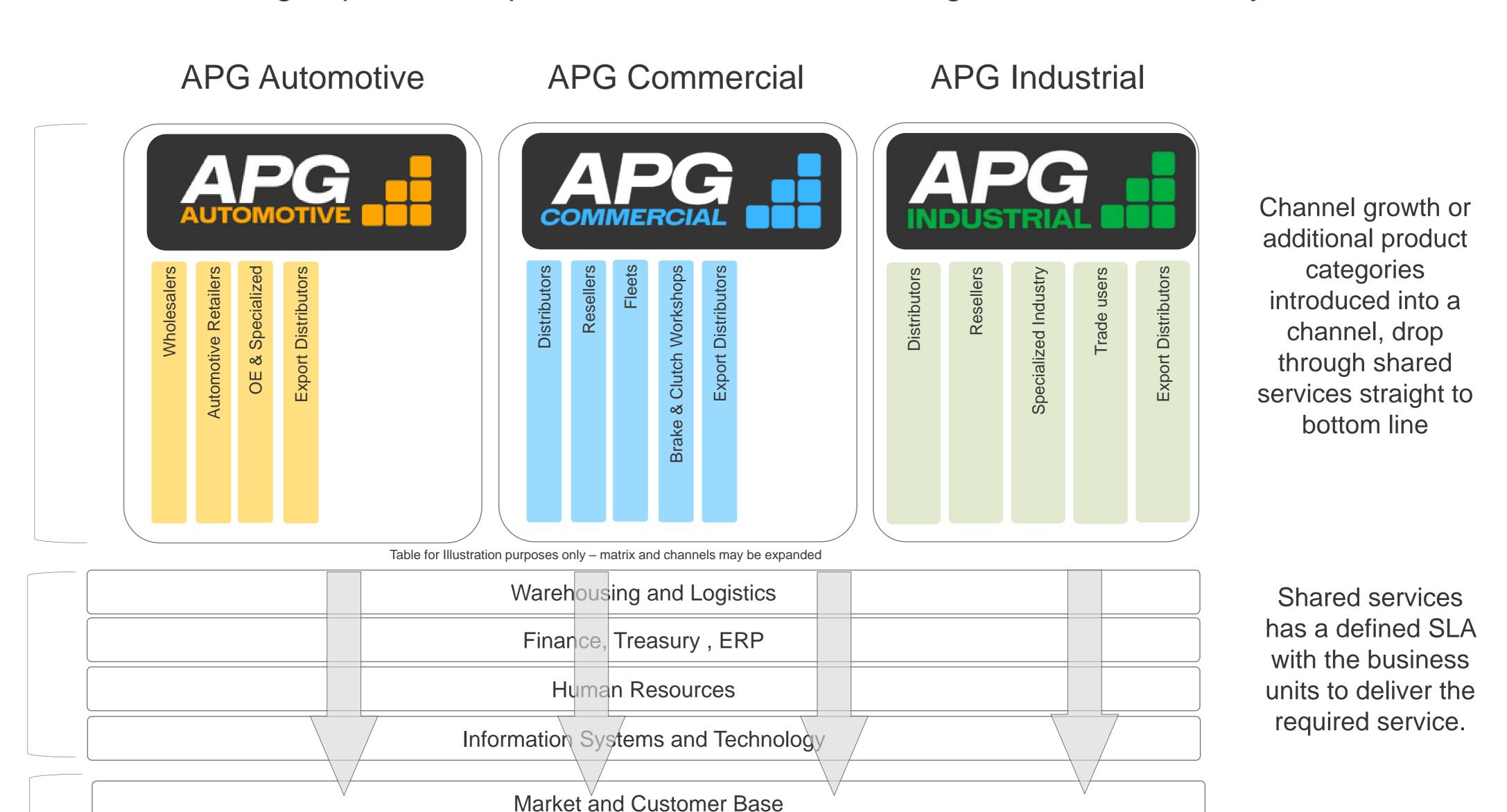
Use our Dealer Network and online retailers to market brands to

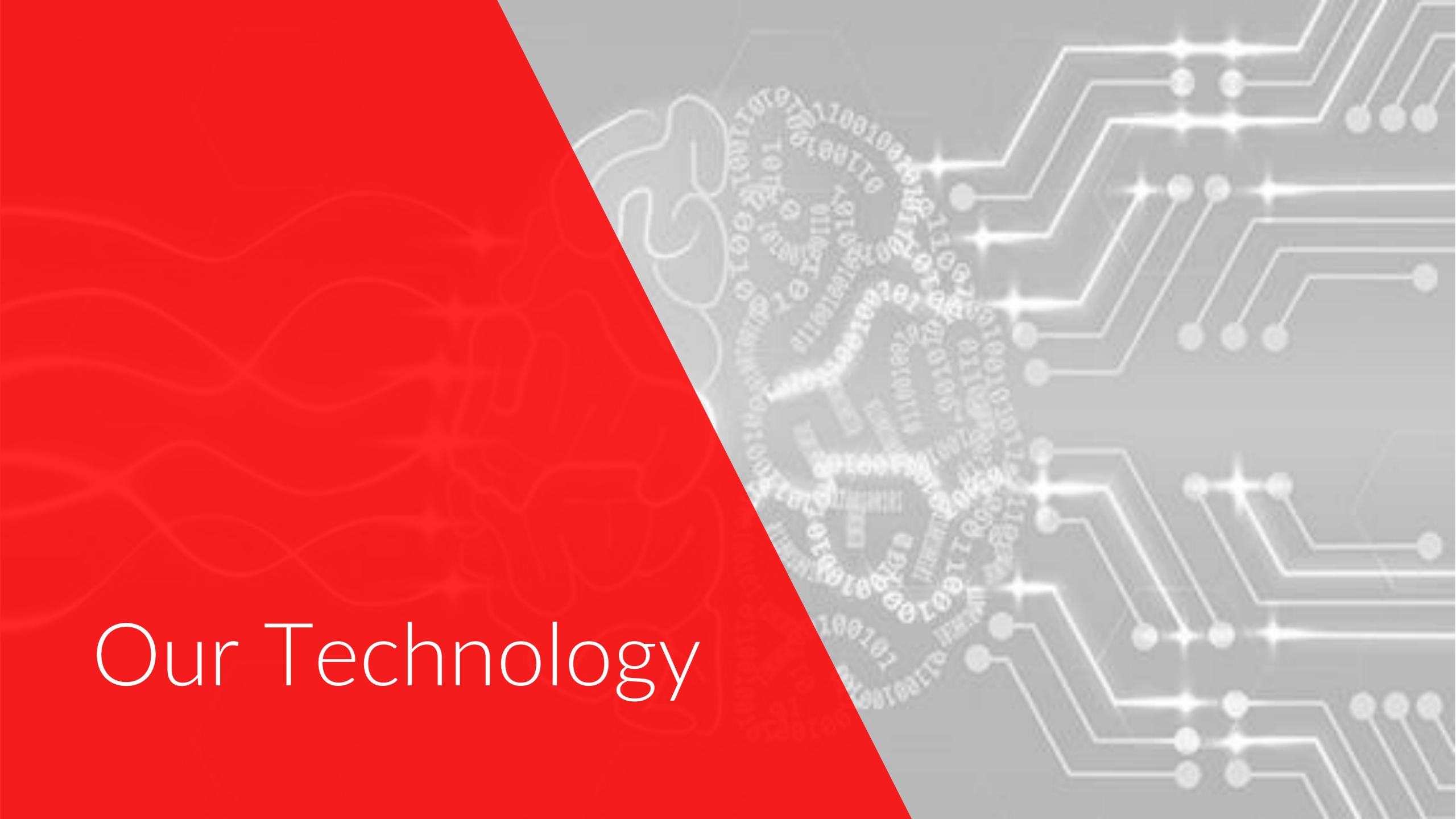
Workshops and end user markets



# **Shared Services Strategy**

A group with multiple business units but one single shared service layer





# E-Cat catalogue & e-commerce system

E-Commerce and Electronic Catalogue

## **On Line Catalogue**

A full featured on line catalogue with data and images



#### **Cross References**

More than 1.7m cross references currently catalogued in the system







#### **Live SOH and Pricing**

Live SOH and live channel pricing per customer.



#### Call centre backed

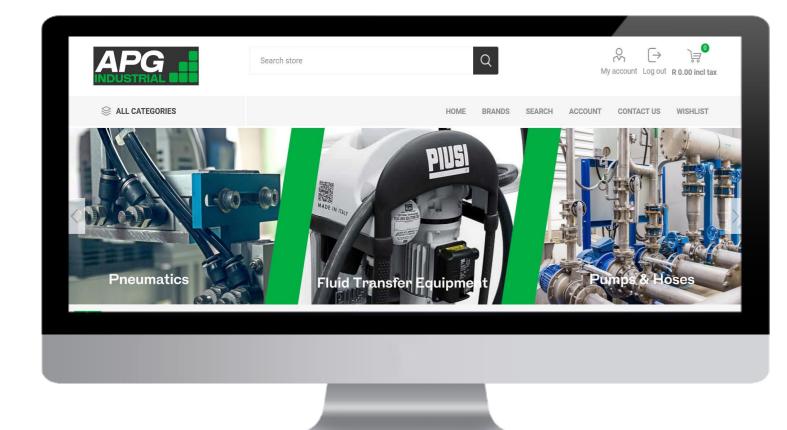
Help is a toll-free call away to either help the user use the system or process an order on their behalf. Chat bot enabled.

- Full B2B e-commercial platform
- Developed in 2016 as an online ordering system by APG.
- Enhanced in 2020 to a full online catalogue system cross references, parts info, multimedia, installation instructions, CAD drawings.
- Parts manager system introduced as central repository of all proprietary data stored centrally and securely.
- Fully integrated into ERP System (Microsoft Dynamics ERP, Business Central 365)

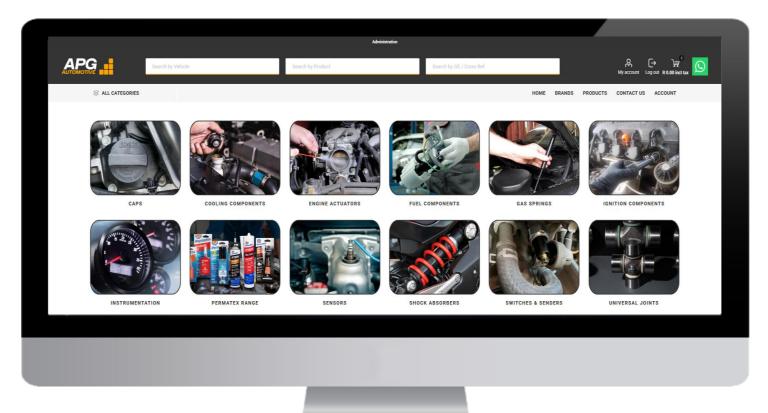
# E-Cat catalogue & E-commerce system

E-Commerce and Electronic Catalogue













- APG Industrial Live
- APG Automotive Live
- APG Commercial Live in Q2 2025



## Meet our Founders



**Kevin Rogers MD** 



Frans Lombard - FD

## Life before APG

 Managing Director – Torre Parts & Components & Gabriel - 5 Years

#### **Experience**

- MD Torre Parts & Components 5 Yrs
- MD Control Instruments Automotive 5 Years
- MD Uniross 17 Yrs
- GIBS GMP
- BCom
- Banking Diploma

#### How I work

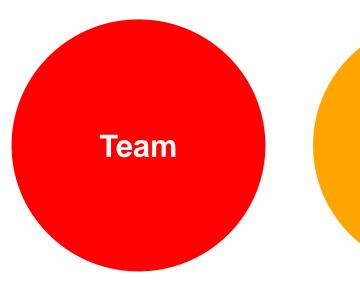
- Servant Leadership.
- Don't expect others to do what I am not prepared to do myself.
- Roll up sleeves and get it done entrepreneurial.
- · Challenge yourself and push the boundaries.
- Constantly looking at how to disrupt markets and gain an advantage

#### Why APG

- I believe in the story of creating the "Amazon of Parts"
- The market is ready to be disrupted by technology in the parts space.

- Financial Director Torre Parts & Components & Gabriel –
   5 Years
- FD Torre Parts & Components
- 5 Yrs
- FD Control Instruments Automotive 5 Years
- FM Slabbert Burger
- GIBS GMP
- B Acc, BCompt Honours
- CA (SA)
- Integrity and Honesty
- Accuracy and high level of ethics.
- Not your average accountant.
- There was a vision and mission at Torre that was left incomplete, and at APG we have this under our control to execute.

## What makes us tick



A company with a passionate driven group of team players

Team

Culture

A company that acts with integrity always putting the customer first.

Thinking

Thinking

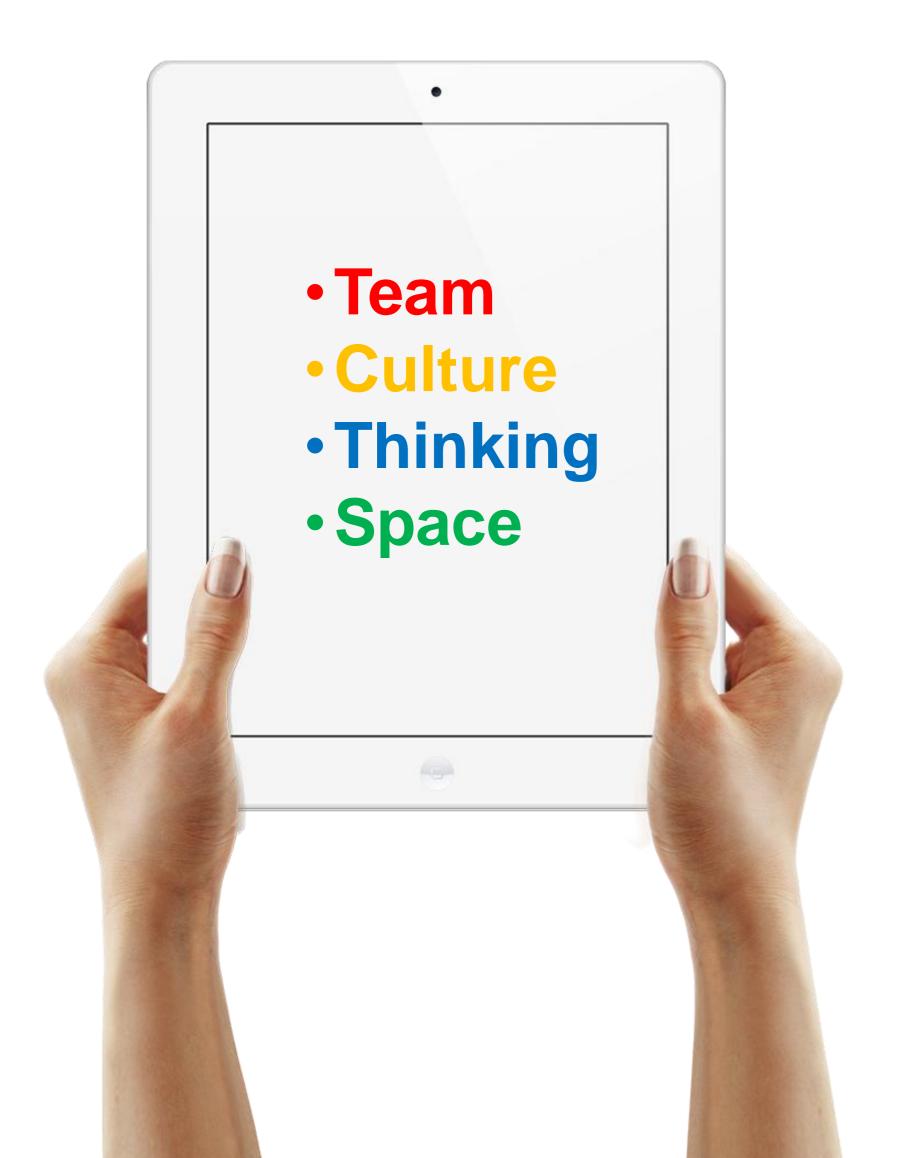
A company that is continuously innovating, intrepid and efficient.

Workplace

Environment

A work environment that is interactive, creative and dynamic.





## Our 12 Commandments

The 12 principles that provide our purpose every day



#### Passionate

We will be passionate in delivering customer excellence.



## Delivery

We will always so what we say we are going to do.



## Committed

Our team will be committed to the business and our vision.



## Excellence

Average is not acceptable we will always strive for excellence.



## Smart

Our Team will be the smartest bunch in the industry.



## Customer Centric

Every decision we will make will put the customer first.



## Healthy

We will nurture a health work environment where people thrive.



#### Innovative

We will challenge the norms, innovate and try improve every day.



## Happy

A happy company is a successful company.



### Creative

The company will nurture creative thinking.



#### Safe

The safety of our team and our customers will never be compromised.



## Challenging

We only grow as the result of challenges; we will embrace challenges and succeed.

# What we aspire to be everyday

"We will be a passionate, driven group of team players, who will act with integrity, and will always put the customer at the centre of our business, in order to continuously deliver on our commitments. We shall build a highly innovative business, that is intrepid but efficient, and we shall create an environment for our team that is interactive and creative, in order to support our goals of being a dynamic organisation."





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