



# Annual Report 2022



# Mission



Medair is an impartial, independent, and neutral humanitarian organisation inspired by Christian faith to save lives and relieve human suffering in the world's most difficult-to-reach and devastated places.

In drought-stricken Afghanistan, Medair provides sustainable and safe drinking water for vulnerable communities.

**"This is a life-changing moment for the whole community. We thank and pray for all of you for providing us and the generations to come with access to clean drinking water."**

—Sardar, 70

# Welcome



**Anne Reitsema**  
Chief Executive Officer

**We have seen a year of global upheaval, with the conflict in Ukraine, terrible droughts, increased military coups and conflicts, a massive hunger crisis, and new outbreaks of deadly diseases.**

Today, nearly 350 million people require humanitarian assistance, almost tripling the number of people in need from four years ago.

Thanks to the generous support of our funding partners, Medair rose to meet the challenges of 2022. Our operating income grew by more than 25% to USD 105 million, and we reached more than 4.6 million people with aid—by far the most people we have directly helped in our long history.

I was struck by our intentional efforts to engage with communities with respect not only for their needs, but for their strengths. Talking with people in the mountains outside Al Dhale'e, Yemen, I could see them taking pride in the water-provision project we had all worked on together. In southern Madagascar, I was so impressed as we sat for hours talking with hundreds of village leaders about where to position water points so everyone would have equitable access. Working this way delivers a restorative impact that goes far beyond the numbers we report.

Medair saw a change in leadership in 2022, as David Verboom returned to the Netherlands after five years as CEO, leaving the organisation in a strong position financially and operationally. As Medair's new CEO, I know what makes us unique—we are meticulous about quality, we live out our Christian values as humanitarians, we go the extra mile to reach people in need to deliver life-saving assistance, we seek to provide conflict-sensitive programming, and we take time to build strong relationships.













Thank you for your support for Medair—your financial contributions, your hard work, your precious prayers. You made an impact for people when they needed it most.

A handwritten signature in blue ink that reads "Reitsema".



# Impact 2022

 **4,632,560** people assisted\*

Afghanistan		234,171
DR Congo		730,645
Ethiopia		133,475
Jordan		143,415
Lebanon		951,149
Madagascar		669,113*
Ukraine/Poland		396,147
Somalia		337,988
South Sudan		557,249
Sudan		137,554
Syria		259,739
Yemen		81,947

\*An additional 3,848,678 people in Madagascar received urgent SMS/text alerts to prepare for incoming cyclones.



**Going the Extra Mile:** A Medair team travels across a half-finished bridge to reach cyclone-affected families in rural Madagascar.

**Health:**  
**2,716,364**

**43,779** babies delivered with support from Medair

**Nutrition:**  
**526,375**

**86,274** people treated for acute malnutrition;  
**88%** discharged as cured

**Water, Sanitation and Hygiene:** **1,479,422**

**1,025,421** people gained improved access to safe drinking water

**Shelter and Infrastructure:** **882,279**

**516,150** people received shelter assistance

**Cash and Voucher Assistance:** **109,800**

# Countries of Operation: 15

## Humanitarian Team:

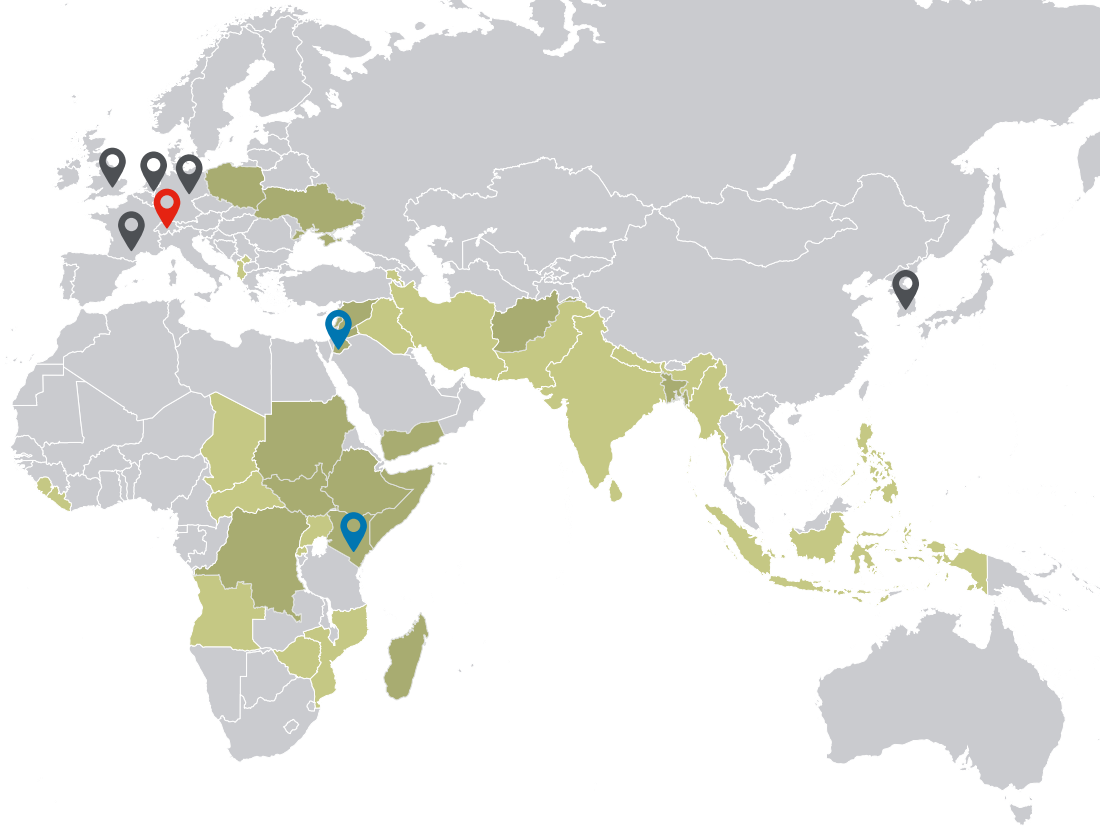
Global support team (5 locations)	145
Affiliate offices	30
GSO and affiliate office volunteers	60

## Country Programmes

Nationally recruited	1,182
Internationally recruited	131
Country programme volunteers	11,661

## Our Expenditures:

Operating expenses (million USD)	\$105m
Operating expenses directed to humanitarian activities	92%




**92%** of Medair's expenditure is directed towards humanitarian activities.

 **Global Support Office (GSO):** Switzerland

 **Affiliate Offices:** France, Germany, Korea, Netherlands, United Kingdom

 **Shared Service Centres:** Kenya, Jordan

 **2022 Country of Operation**

 **Past Country of Operation\***

Medair is a registered charity in France, Germany, Korea, Netherlands, Switzerland, United Kingdom, and the USA.

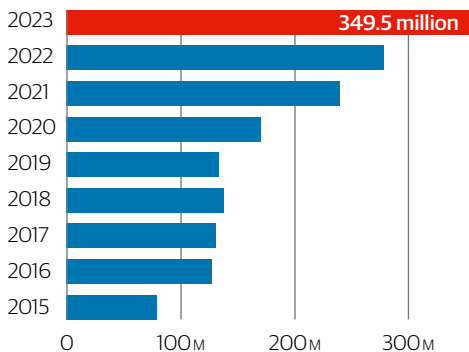
\*Past countries of operation not shown: Honduras, Haiti, Ecuador, Vanuatu, Chechnya, North Ossetia, Ingushetia

# World in Crisis

Since 2019, hundreds of millions of people have suffered a stunning collapse in their living conditions.

Emergency needs are growing at unprecedented speed. The pace is astonishing. Just 5 years ago, 1 in 70 people needed urgent aid to survive. Today, it is 1 in 23. What is driving this change?

## How many people need humanitarian aid?¹



**The Ukraine Effect:** The conflict has led to higher food and fuel costs for communities all over the world. Strong donor support for Ukraine has left vulnerable people in some countries without the funding they desperately need.



**Climate Crisis:** Severe drought, food scarcity, sudden natural disasters, rising sea levels—the climate crisis is a humanitarian crisis that is being felt by the entire world.



**Pandemics:** COVID-19 inflicted a punishing global toll. Among many impacts, childhood vaccination rates have plummeted, and preventable disease outbreaks are on the rise.



**Funding Gap:** The number of people needing aid has risen sharply, but so too have the costs of providing aid, due to inflation. Donors are giving at near-record levels, but the funding gap continues to widen, leaving more people behind.



**Hunger Crisis:** The world is facing record levels of hunger. Food scarcity is a major concern in 2023, in part due to the Ukraine conflict and its impact on fertiliser production, as well as severe drought, with five seasons of failed rains in the Horn of Africa.



**Soaring Debt:** Government borrowing in response to the pandemic has combined with high interest rates and hyperinflation to restrict the public funds available when crises strike.



**Migration:** Over 100 million people have been forcibly displaced from their homes, the highest on record, even as host countries reduce protections for refugees to discourage migration.



**Access Restrictions:** Humanitarian agencies are increasingly thwarted in their efforts to reach people with aid due to insecurity, including targeted attacks on aid workers, and bureaucratic impediments that limit access to people in need.

**Our Global Emergency Response Team (the “G-ERT”) is a dedicated group of emergency specialists who actively monitor global crises in real-time and urgently bring life-saving help to families in need.**

## **Ethiopia:**

**133,475** people assisted

In northern Ethiopia, the G-ERT partnered with Dorcas to assist families in the Amhara Region. Forced from their homes, thousands of people received mattresses, blankets and kitchen supplies, clean water, latrines and sanitation services, as well as hygiene items and cash assistance.

**Since 2014, Medair has responded to 14 of the 16 largest emergencies in the world,<sup>1</sup> including natural disasters, forced displacement due to conflict, and disease outbreaks.**

At the end of February, the G-ERT rapidly deployed to Poland and Ukraine to lead one of the most significant emergency responses in Medair’s history. The scale and speed of displacement due to the conflict in Ukraine was unprecedented, creating the fastest growing refugee crisis since World War II (see page 8 for a full report).





# Ukraine/Poland

- Conflict erupted in Ukraine in February
- 13.5 million people fled from home
- Destruction of cities, homes, hospitals
- 17.6 million people needing urgent aid

**“First, we lost the dates and then the days of the week. It felt like one long day which would never come to its end. But we could not abandon people without medical care.”**

—Svitlana, Head Doctor,  
Health Centre, Trostianets, Ukraine



 **396,147** people assisted

**127,147** people benefited from restored health facilities

**102,306** people received shelter assistance



**In February, Russia's conflict with Ukraine devastated communities, destroying homes and hospitals, and forcing millions of families to flee for safety.** At the Polish border, Medair provided vital aid to fleeing refugees. Within Ukraine, our courageous national and international team provided urgent health assistance, critical household supplies, and shelter support to displaced families in the west, and to people directly impacted by conflict in the north and east.

Our shelter teams helped restore hospitals and health clinics, repairing bomb-damaged buildings and restocking essential medical equipment. “When the children’s clinic was destroyed, 5,000 children were left without a place to get medical care,” said Svitlana, Head Doctor at the Health Centre in Trostianets.

Partnering with Svitlana and her colleagues, we worked on a new children’s clinic, repairing a roof, replacing windows and the heating system, and restoring office and medical equipment for the doctors. “I am so happy that Medair volunteered to help us. One of my dreams came true. Finally, our paediatricians will be able to receive children in comfortable conditions.”

◀ With winter approaching, we repaired bomb-damaged homes to protect vulnerable families from freezing weather. “It’s because of people like you that communities like ours can continue living their lives in dignity.” —Olha, 92, Krasne



# Afghanistan

- Severe drought
- Recurring conflict
- Hunger and malnutrition
- Lack of access to life-saving services

“One day, one of our neighbours told me how their child who had suffered from malnutrition was able to recover quickly after receiving treatment from a Medair mobile health and nutrition clinic site.”

—Shabnam, 26, southern Afghanistan



 **234,117** people assisted

**29,668** people treated for acute malnutrition

**80,261** people reached with healthy nutrition messages



**Hunger is a serious crisis in Afghanistan, with some of the world's highest malnutrition rates, and over half the population suffering from food insecurity.** We are responding to this emergency with mobile health and nutrition teams who travel great distances to reach isolated communities and provide care to mothers and children.

In 2022, we operated 47 mobile clinics in Afghanistan, reaching thousands of people like Sadia with life-sustaining treatment for their families. We screened over 150,000 children and mothers for malnutrition and provided therapeutic nutrition treatment to improve nutrient intake. We also provided health, hygiene, and nutrition recommendations for thousands of people to help them survive this crisis.

“When I brought my child Sofeya to the clinic, the medical staff gave me rations,” said Sadia, 37. “We did not have the resources to take her to a doctor or provide her with nutritious food. We had already lost a child because no such assistance was available at the time. Without this assistance, many other children would have died.”

◀ Saifullah, 2, is fed by his mother Saima in central Afghanistan. “We didn’t know about the importance of a balanced diet for Saifullah,” said Saima. “Now we have this nutritious food, and we know what is healthy for our children.”

# Lebanon

- 1.5 million refugees (most per capita/world)
- Currency collapse, high inflation
- Rising poverty
- Food insecurity

**"I am very grateful for the health services we are provided in our tented home. I often feel like we are alone, but when I see these women care for us, it gives me hope."**

— Sama, Syrian refugee, Qab Elias, Bekaa Valley



 **951,149** people assisted

**1,390** people received multi-purpose cash assistance

**335,851** people vaccinated against diseases



**Since the Beirut port blast, Lebanon's economic, political, and social crises have intensified.** Medair has adapted to meet the evolving needs of the community: from emergency shelter kits to larger-scale home rehabilitations, and from health care and health promotion to mental health and psychosocial support.

In 2022, Medair responded to a growing request for financial assistance for families unable to afford food, rent, medicines, and other basic needs. "If I don't find work, we don't eat," said Hayat, 50, divorced mother of three. "I fear for my children's health. They are not getting the nutritious food that meets their dietary needs."

Cash assistance is a highly effective way to meet people's urgent needs, allowing them dignity and autonomy while stimulating local markets. "For the last four months, we've been receiving cash support," said Hayat. "It helped us immensely. Knowing there was a steady income, I could afford basic things, like food and medications for my family, without worrying. There are no words to describe the feeling."

◀ In 2022, Hayat (far left) and her family were one of 331 vulnerable households who received multi-purpose cash assistance. "You won't believe me if I tell you: I was in tears and on my knees in prayer, when I received the call telling me I was eligible for assistance."

# Syria

- 12 years of crisis
- Severe shortages of fuel and electricity
- 52% of Syrians rely on unsafe water sources
- 15.3 million people need assistance

**"I think this project will change lives. This is my first time working with Medair and I can see that things are done differently."**

—Mohammad, supervisor, Rabbah water project



 **259,739** people assisted

**183,136** people gained improved access to safe drinking water

**76,566** patients treated at Medair-supported health clinics



**Millions of Syrians are living without reliable access to safe drinking water.** Water systems are often shut down due to severe shortages of electricity and fuel. In Rabbah, northern Syria, families were only getting enough power for water every four days, otherwise relying on expensive, unsafe water from trucks.

In 2022, Medair led a community project to install a solar-powered water system in Rabbah, the first of its kind in the region. Solar power now provides enough electricity to deliver safe water equitably to all the houses in the water network: over 16,000 people each day. "Unlike generators, a solar system is cost-free once it's installed, and it requires minimum maintenance," said Yasar, Medair Water, Sanitation, & Hygiene (WASH) Advisor.

Our team worked closely with the community on every aspect of the project, and provided people with training on operating the water system. "A lot of people volunteered to help in the project site however they could, to get this project done," said Abu Rafif, life-long resident of Rabbah. "Everyone participated in the success of this project."

◀ Over 180,000 Syrians now have better access to safe water. "We have enough to water our plants, to wash and clean, to do everything," said Turkiyeh, 65 (pictured far left). "Even though we're a big family, we thankfully have water for all our daily needs."



# South Sudan

- 3 in 4 people need emergency assistance
- Severe flooding
- Conflict and insecurity
- Disease outbreaks, hunger, malnutrition

**“Only thanks to you am I still alive! I never believed in drugs and this kind of medicine, but everybody is convinced now that your way of treatment with medicine really has an impact.”**

—Gabriel, community leader, Meer, South Sudan



 **557,249** people assisted

**763** community health workers trained  
**33,942** people received community-based treatment for diseases



**“Our lives have changed a lot in the past years since the flooding increased and the water did not go away,”** said Yar, who lives in Nyal Payam in the far south of Unity State. The climate crisis has hit home in this region, where the floodwaters no longer recede, and once-arable land is now submerged, leaving isolated island pockets where families struggle to survive. “Before, we were able to plant and cultivate, but now we search for water plants to have something to eat,” said Yar.

When health clinics in the region closed due to lack of funding, mortality rates soared. “We have nowhere to go for help,” said Yar.

In 2022, Medair’s emergency response team (ERT) travelled to the region by canoe and began a remarkable community-based health project. Paddling from one village to the next, the team provided training, supplies, and supervision for local community health workers so they could treat people for common diseases and illnesses. This has proven to be one of the most efficient strategies to respond to health emergencies in hard-to-reach places. “Like the whole community, I am thankful you came here to help us!” said Yar.

◀ Yar wasted no time receiving health treatment for her son when he became ill. “It is hard to carry on having hope for better times but your help brings new hope to my family. That means a lot.”

# Madagascar

- Frequent cyclones and flooding
- Long-term drought in Grand Southeast
- Limited access to safe water
- Malnutrition

**“Batsirai is the most devastating cyclone I have experienced. The cash I just received today will be used to improve and buy seeds for my land. I almost joined my parents in the grave, but I am still here.”**

– Alfred, 75, received cash assistance to help recover from cyclone damage



 **669,113** people assisted\*

**202,033** people received training on disaster risk reduction

**378,848** people benefited from cyclone preparation/early action plans



**In 2022, intense cyclones battered Madagascar, one of the world's most vulnerable countries to climate change.** Medair responds to cyclone emergencies with life-saving aid, while preparing the population for future storms. We also provide nutrition services and safe drinking water in the Grand Southeast. After the February cyclones, we disinfected flooded wells, provided hygiene supplies to prevent outbreaks, and gave cash assistance to the hardest-hit people.

To prepare for future disasters, we supported risk management committees at the local levels. At the national level, we worked with a government-led consortium and sent text alerts to over 3.8 million people.

In 2022, we trained over 180 villages on Early Warning Systems, including participative mapping and improved monitoring and alert plans. “Tips on disaster preparedness have opened my mind to respond,” said Redady, village elder. “We didn’t have guidance and help before. With the training, I know how to alert my family and neighbours whenever there is a cyclone approaching.”

◀ “The multi-hazard map is very useful,” said Albert (pictured left), Disaster & Risk Management Committee. “I am very happy to explain to people how to look at the map and how it will help us prevent floods.”

◀ \*An additional 3,848,678 people received urgent SMS/text alerts to prepare for incoming cyclones.

# Somalia

- Worst drought in 40 years
- 1 in 2 Somalians face food insecurity
- Conflict and volatile security conditions
- Limited access to basic health services

**“We used to be farmers and had a good life. We were affected by the fighting, then there was a locust attack which destroyed crops and fields, then coronavirus came, and now we are experiencing terrible drought.”**

—Milgo, 35, mother of 8, southern Somalia



 **337,988** people assisted

**73,371** people reached with health/nutrition messages

**1,543** community health/nutrition workers trained



**Rural communities in Somalia have very limited access to health clinics.** Isolated families rely on traditional beliefs and practices, some of which can be detrimental to health. They rarely seek out far-away health services, missing out on potentially life-saving health care, vaccinations, and messages about the importance of breastfeeding.

Medair supports health facilities in Somalia and we also provide community health care at the household level. In 2022, we trained over 1,500 community health and nutrition workers who went from house to house, sharing messages with neighbours about positive health, nutrition, and hygiene practices, and referring people in need of health care to clinics. Our mobile outreach teams also travelled to remote communities and camps to connect with families and provide much-needed aid.

“I have learnt a lot since I came to this camp,” said Milgo, 35, who learned about the importance of exclusive breastfeeding. At first sceptical, Milgo grew convinced by the results. “Swabrina looks strong, very healthy, and is full of energy. Unlike my previous children, she has not suffered any diarrhoea or malnutrition!”

◀ “It was a long and dangerous journey for me and my infant to find your support here. We all are very thankful that you care about us. Without your support, we all might be dead already.” —Jasira and her infant son Hodan (pictured left)



# Hunger Crisis in the Horn of Africa



After its fourth failed rainy season in 2022, the Horn of Africa suffered through its worst drought in 40 years.

As many as 23 million people faced extreme hunger; it was reported that one person was dying every 48 seconds<sup>1</sup>.

In Somalia, Medair teams treated thousand of malnourished children throughout the year. **In December, we expanded our Horn of Africa response into northern Kenya to save more vulnerable lives.** Our first nutritional outreach teams travelled to the most remote villages in Kenya's Marsabit County, screening children for malnutrition and providing families with life-saving nutrition and health care.

Swiss Solidarity supported Medair's humanitarian activities in Kenya, and in Ukraine and Lebanon. ►





## Tackling Malnutrition with a Better Baby Scale

**Infant malnourishment is a deadly threat to millions of children.** Nutrition clinics in vulnerable communities often rely on imprecise scales, which leads to incorrect dosages of life-saving treatments. In 2020, Medair partnered with the Airbus Humanity Lab to begin developing the "Wooby," a high-precision scale with groundbreaking accuracy of +/- 5 grams that can improve treatment options and save lives.

In 2022, the first prototype was tested in South Sudan, providing valuable feedback on the need for the baby scale to withstand harsh conditions, come with a battery back-up, and be easier to repair. The development of Prototype 2 is now successfully completed: the Wooby Baby Scale is closer to becoming a reliable, cost-effective tool for treating infant malnutrition.



## Designing Better Shelters for Flood-Prone Communities

**Floods are increasingly frequent and severe in many parts of Africa, forcing tens of thousands of families to leave their homes each year.** In 2022, the West and Central African regions suffered one of the worst flooding disasters on record, affecting over 8.5 million people in 20 countries. Medair is responding to the urgent need for innovative shelter solutions that mitigate the impact of floods on vulnerable communities.

In 2022, Medair advanced our "better shelter" innovation alongside the Structural Xploration Lab, the University of Juba, and with support from EPFL's Tech4Dev. The project team completed several important milestones: testing the prototype in South Sudan, incorporating the learnings into a re-designed shelter, and identifying the most environmentally friendly and cost-effective materials.

# Innovation in Aid

**INNOVATION PARTNERS:** École polytechnique fédérale de Lausanne (EPFL) Tech4Dev  
EPFL Structural Xploration Lab • AIDONIC Airbus Humanity Lab • University of Juba  
EPFL Laboratory of Sustainable and Catalytic Processing • Swiss Solidarity



# Climate Emergency

## The climate crisis impacts all aspects of humanitarian aid.

Climate change means more than sudden disasters; it means severe droughts and floods that destroy crops and habitable land, and fights over resources that lead to violent conflicts and force families to become refugees. Anticipatory action remains one of the best ways to mitigate the damage and suffering inflicted by climate disasters.

As a signatory of the Climate and Environment Charter, Medair has made significant commitments to step up our response to growing humanitarian needs and reduce our own carbon footprint. In 2022, Medair continued to follow through on environmental best practices, focusing primarily on the following areas:



Implementing activities in country programmes, e.g. NEAT+ environmental impact assessments to identify sensitivities and mitigate risks.



Incorporating environmental practices for base locations, e.g. implementing the Green Office tool to evaluate office activities and identify ways to reduce energy consumption and minimise waste.



Reducing the carbon footprint in our supply chain process.





# DR Congo

- Frequent conflicts
- Families forced to flee homes
- Disease outbreaks
- Hunger and severe malnutrition

**“Medair has done good work here and the community is very satisfied with how things are working. There is a lot of goodwill towards Medair from the local people.”**

—Ndjaza Ddiro Mokpa Jean Louis, medical staff,  
Kparnganza Health Centre



 **730,645** people assisted

**200,822** people benefited from restored health clinics

**25,705** babies delivered with Medair's support



**Violent conflicts persist in DR Congo, regularly forcing families to flee their homes and return only when it is safe.** Health clinics can get looted, damaged, and fall into disrepair,

requiring complete restorations to deliver adequate care to vulnerable communities. In 2022, Medair supported 65 health facilities in DR Congo, providing supervision and training to medical staff along with free health care and free nutritional treatment for malnourished children.

In Ituri Province, we restored a decrepit health centre in Kparnganza, repairing the buildings, stocking it with medicine and equipment, and building a maternity ward. Before our project, the centre did not have sanitary facilities; patients used water from an unprotected spring, and the waste was poorly managed. In 2022, our team protected the water source, giving patients access to safe water, and we built latrines, showers, and a hygienic waste facility with an incinerator and placenta pit; one of six Congolese health facilities receiving water and sanitation upgrades on the year.

“I appreciate that we can receive free health care,” said Ngave Dheddasi Selonita at Kparnganza centre. “When I became pregnant, I came here and received free maternity care, and just gave birth to my new daughter here only five days ago!”

◀ “She was born just this morning! My 7th child...all girls! This is the second time I've given birth in this centre and both times, it went well. The services are good, and they are all free.” —Gisèle, Ituri Province, DR Congo

# Sudan

- 1 in 4 people live in sub-standard shelters
- Seasonal floods damage homes and crops
- Lack of access to health services
- Drought

**"It feels like home. Before, the storms blew over tents and destroyed the improvised shacks that we lived in, and a lot of rain came in. Now we don't even know if it is rainy outside!"**

—Samuel, 19, Tunaydbah camp



 **137,554** people assisted

**2,351** people safely housed in 647 tukul shelters

**21,367** people benefited from work to mitigate impact of floods



**In 2021, conflict in Ethiopia forced thousands of families to seek refuge across the border in Sudan.** Over 20,000 people set up rough tents in the Tunaydbah settlement, but these tents offered little protection from frequent windstorms and seasonal flooding.

We sent a team to help the refugees in Tunaydbah and found a determined group who were eager to improve their living conditions. First, we planned and dug micro-drainage canals with them that reduced their flood risks. Soon, an incredible community-driven project began to take shape—to build hundreds of strong transitional shelters called tukuls, circular brick houses with thatched roofs that can withstand severe weather.

In 2022, 647 tukuls were built by the men and women in the camp, with Medair providing people with training in shelter design and construction, along with funds for locally sourced materials and labour. "I supervise construction, from setting out and reading the plan, to controlling the quality," said Azmera, a trained construction worker living in the camp. "No one underestimates me because I am a woman. I trained 40 women and changed their perception on construction. One thing I will never forget when I leave here is that we worked hard for the community that is here with us."

◀ "The tukul is much safer than our tents. I helped do the plastering myself. It was hard work, but it was worth it because I know it belongs to me now. It has changed my life." —Fatima, Ethiopian refugee

# Jordan

- Over 750,000 refugees
- 60% of Syrian refugees in extreme poverty
- High cost of health services
- Impact of Ukraine crisis on cost of living

**“It is exactly these people who are among the most vulnerable segment of the population in Jordan, that we want to help by supporting Medair’s cash for health programme.”**

— Branko Golubovic,  
EU Expert for EU Humanitarian Aid

 **143,415** people assisted

**1,493** people received cash for urgent health services

**5,341** people received psychosocial support



**Jordan has excellent hospitals and high standards of health care, but the cost of treatment is often out of reach for refugees and vulnerable Jordanians.** Medair bridges the gap by helping people in need pay for urgent health services, including deliveries, surgeries, and treatment for life-threatening diseases. We provide cash assistance while also delivering key health messages to households, and providing mental health and psychosocial support.

In March 2022, Medair learned of a significant gap in services for refugees needing hemodialysis or cardiovascular surgery. Our health team stepped in with immediate assistance. “The hemodialysis support provided to refugees came as a rescue for all those patients and left a great impact, not only on their physical health, but also on their mental and social health,” said Dr Nabeel Bsaio, Sarah hospital.

Watan became the first baby to receive open-heart surgery with Medair’s support. Our health team was with her every step of the way, supporting the family until she was fully recovered. “I remember the first time that I saw Watan, she was so small and so weak,” said Dr Aysar, Medair Health Officer. “I feel so happy that we supported her, now she is well.”

◀ “You can’t imagine how happy I feel when I see Watan (pictured left) eating, drinking, and sleeping. I’m thankful to the people who saved our child’s life,” said Heba, Watan’s mother.





# Yemen

- 21.6 million people need urgent aid
- 80% lack access to food, safe water, or health care
- Conflict and insecurity
- Hunger and malnutrition

**“We see about 60 to 80 patients per day for different primary health care services. We never leave the site until we make sure that everyone has got the treatment they need and are satisfied.”**

—Dr Taha, Medair mobile clinic



 **81,947** people assisted

**70,846** people cared for at a Medair-supported clinic

**4,913** people treated for acute malnutrition



**In Yemen, millions of people need health care, but many clinics no longer operate due to damage or lack of staff and medicine.** In south Yemen, Medair supports several health facilities and nutrition clinics, but not everyone is able to access them due to distance, rough terrain, volatile security, and cultural barriers that discourage women from seeking health care.

In 2022, our team took on the access challenges themselves, travelling great distances and navigating difficult security conditions to bring health and nutrition to women and children in rural communities and camps. “I feel really happy. It is a hard task, but it’s worth it because we reduce the effort of the women and children who can’t afford to travel or have medical care near them,” said Dr Ma’aly, Senior Health Officer, mobile medical team.

Our community health volunteers (CHVs) organised regular mother-to-mother support groups and encouraged women to come to our health facilities. “Mothers in this community previously did not go to clinics or deliver their babies in health facilities,” said Yasmin, a CHV. “Now, they get information from the support groups. As a result, we don’t have as many children coming to the health facilities with issues. Everyone is glad!”

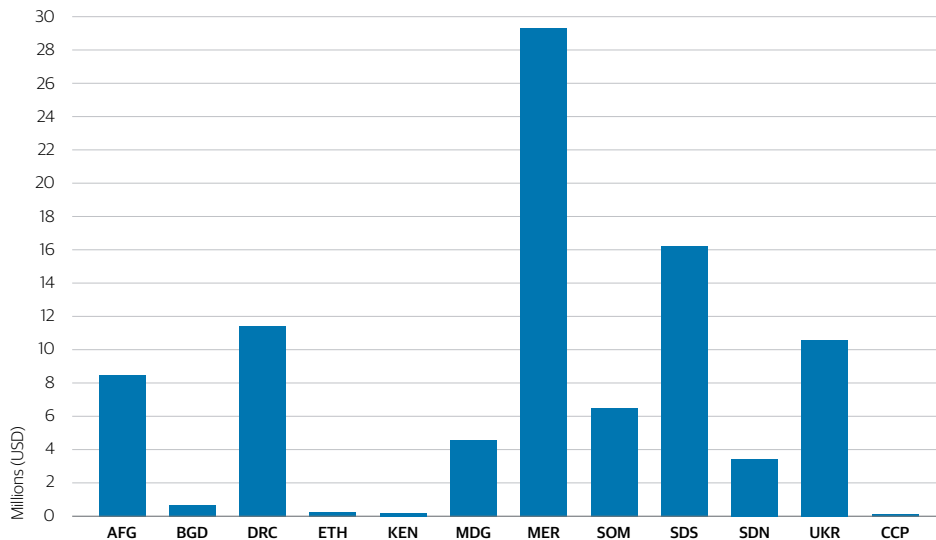
◀ “I couldn’t afford to travel to the hospital, and we didn’t have the money to buy medicine. When my neighbour told me about the caravans, I had a glimmer of hope. They took great care of my daughter.” —Amal, mother of Fatima (pictured left)

# Key Financial Indicators

(All figures shown are in USD)

## Programme Expense 2022 (USD)

Afghanistan (AFG)	<b>8,373,224</b>	Middle East (MER)	<b>29,388,442</b>
Bangladesh (BGD)*	<b>544,338</b>	Somalia (SOM)	<b>6,304,184</b>
DR Congo (DRC)	<b>11,669,139</b>	South Sudan (SDS)	<b>16,145,498</b>
Ethiopia (ETH)*	<b>178,377</b>	Sudan (SDN)	<b>3,488,001</b>
Kenya (KEN)	<b>33,718</b>	Ukraine/Poland (UKR)	<b>10,551,511</b>
Madagascar (MDG)	<b>4,542,779</b>	Closed Country Programmes (CCP)**	<b>23,727</b>

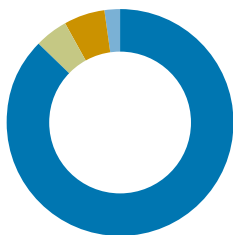


\*Closed in 2022

\*\*Iraq, Mozambique, Myanmar, Nepal, Philippines

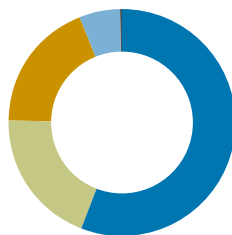


## Operating Expense 2022



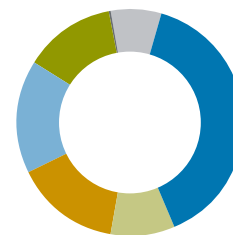
■ Humanitarian Expense (Direct)	<b>87.4%</b>
■ Humanitarian Expense (Indirect)	<b>4.7%</b>
■ General Management	<b>5.9%</b>
■ Fundraising	<b>2.0%</b>

## Operating Income 2022



■ Governments, EU, UN	<b>56.1%</b>
■ Corporate, Foundation, and Other Private Donations	<b>19.2%</b>
■ Other Institutions and NGOs	<b>18.7%</b>
■ Gifts-in-Kind	<b>5.8%</b>
■ Other Income	<b>0.2%</b>

## Humanitarian Expense by Sector 2022



■ Health	<b>39.3%</b>
■ Nutrition	<b>9.1%</b>
■ Shelter and Infrastructure	<b>15.0%</b>
■ Water, Sanitation, and Hygiene	<b>16.3%</b>
■ Cash Assistance	<b>13.0%</b>
■ Food and Livelihoods	<b>0.2%</b>
■ Other	<b>7.1%</b>



# Consolidated Statement of Financial Position

as at 31 December 2022

(All figures shown are in USD)

## Assets

	31-12-2022	31-12-2021
<b>CURRENT ASSETS</b>		
Cash and bank accounts	10,386,500	10,143,332
Donor receivables	15,141,717	11,450,560
Other receivables	373,401	430,649
Inventory	72,409	62,896
Prepayments	1,617,079	1,508,137
	27,591,106	23,595,574
<b>LONG-TERM ASSETS</b>		
Financial assets	2,794,502	2,668,813
Capital assets	731,609	418,347
	3,526,111	3,087,160
<b>TOTAL ASSETS</b>	<b>31,117,217</b>	<b>26,682,734</b>

## Liabilities, Funds, and Capital

	31-12-2022	31-12-2021
<b>CURRENT LIABILITIES</b>		
Accounts payable	2,000,141	1,582,609
Donor payables	36,304	6,952
Short-term debt	617,609	1,151,278
Accrued liabilities	1,675,257	2,236,661
Deferred revenue	7,181,985	6,590,252
Provisions	3,686,051	3,726,767
End-of-contract benefits	384,471	285,346
	15,581,818	15,579,865
<b>LONG-TERM LIABILITIES</b>		
Long-term debt	-	-
End-of-contract benefits	539,737	318,290
	539,737	318,290
<b>TOTAL LIABILITIES</b>	<b>16,121,555</b>	<b>15,898,155</b>
<b>RESTRICTED FUNDS</b>		
Restricted income funds	888,122	968,937
Restricted programme funds	1,448,075	563,353
	2,336,197	1,532,290
<b>CAPITAL/UNRESTRICTED FUNDS</b>		
Unrestricted capital	-	-
Allocated capital	12,659,465	9,252,289
	12,659,465	9,252,289
<b>TOTAL FUNDS AND CAPITAL</b>	<b>14,995,662</b>	<b>10,784,579</b>
<b>TOTAL LIABILITIES, FUNDS, AND CAPITAL</b>	<b>31,117,217</b>	<b>26,682,734</b>

# Consolidated Income Statement

as at 31 December 2022

(All figures shown are in USD)

## Operating Income

	31-12-2022	31-12-2021
Grants (Restricted)	78,796,513	63,008,936
<i>Institutional Grants</i>	59,080,686	54,389,766
<i>Other Grants</i>	19,715,827	8,619,170
Private donations	20,171,253	13,026,393
<i>Unrestricted</i>	10,031,482	5,458,164
<i>Restricted</i>	10,139,771	7,568,229
Gifts-in-Kind	6,057,164	6,983,370
Other income	261,734	404,925
<i>Unrestricted</i>	190,874	222,141
<i>Restricted</i>	70,860	182,784
	<b>105,286,664</b>	<b>83,423,624</b>

## Operating Expense

Humanitarian expense	-91,242,937	-76,940,618
Administrative expense	-7,825,831	-6,804,570
	<b>-99,068,768</b>	<b>-83,745,188</b>
<b>OPERATING RESULT</b>	<b>6,217,896</b>	<b>-321,564</b>

Visit [medair.org/2022\\_finances](https://medair.org/2022_finances) for the 2022 Audited Consolidated Financial Statements.

## Financial Result

	31-12-2022	31-12-2021
Financial income	88,163	47,353
Financial expense	-46,417	-41,000
Realised gain/(loss) on exchange	-2,013,684	552,038
Unrealised gain/(loss) on exchange	-34,875	-223,832
	<b>-2,006,813</b>	<b>334,559</b>
<b>RESULT BEFORE EXTRAORDINARY INCOME</b>	<b>4,211,083</b>	<b>12,995</b>
Extraordinary income	-	-
<b>RESULT BEFORE CHANGE IN FUNDS</b>	<b>4,211,083</b>	<b>12,995</b>

## Fund Allocations

Withdrawal from/(allocated to) restricted funds	-803,907	241,267
<b>ANNUAL RESULT BEFORE ALLOCATION TO CAPITAL</b>	<b>3,407,176</b>	<b>254,262</b>
Allocated to/(withdrawal from) unrestricted funds	-3,407,176	-254,262
<b>RESULT AFTER ALLOCATION</b>	<b>-</b>	<b>-</b>

# Funding Partners

Organisational partners, listed alphabetically, whose contribution to Medair was greater than \$10,000 USD in 2022.

Download the 2022 Annual Report:  
[medair.org/annual-report-2022](https://medair.org/annual-report-2022)



This document was produced with resources gathered by Medair field and global support office staff. Names of people and places were sometimes changed when deemed necessary to protect the identity of staff or people served. The views expressed herein are those solely of Medair and should not be taken in any way to reflect the official opinion of any other organisation.

## UNITED NATIONS, INTERGOVERNMENTAL, AND GOVERNMENTAL PARTNERS

- Australian Department of Foreign Affairs and Trade
- Bureau for Populations Refugees and Migration (US)
- Danish International Development Agency
- Dutch Ministry of Foreign Affairs
- EU Civil Protection and Humanitarian Aid Operations
- Faroe Island Government
- Fürstentum Liechtenstein (LI)
- German Federal Foreign Office
- Global Affairs Canada
- International Organization for Migration
- New Zealand Government
- Norwegian Refugee Council (DE)
- Swiss Agency for Development and Cooperation
- UN Central Emergency Response Fund
- UN Children's Fund (UNICEF)
- UN High Commissioner for Refugees
- UN Office for the Coordination of Humanitarian Affairs
- United States Agency for International Development's Bureau of Humanitarian Assistance
- UK Government
- World Food Programme
- World Health Organization (WHO)

## OTHER INSTITUTIONAL AND PUBLIC PARTNERS

- Agence de l'eau Rhône Méditerranée Corse (FR)
- Fédération vaudoise de coopération (Fedevaco) (CH)
- Gemeinde Riehen (CH)
- Kanton Luzern (CH)
- Kanton Zürich (CH)
- Radiohjälpen (SE)
- Swisslos-Fonds Basel-Stadt (CH)

- Swiss Solidarity (CH)
- Ville de Genève (CH)
- Ville de Lancy (CH)
- Ville de Lausanne (CH)

## NON-GOVERNMENTAL AND NETWORK PARTNERS

- All We Can (UK)
- CEDAR Fund Hong Kong
- Compassion International
- Dutch Relief Alliance (DRA)
- EO Metterdaad (NL)
- ERIKS Development Partner
- Interaction Switzerland (CH)
- Mission East
- Nazarene Compassionate Ministries International
- PMU Sweden
- Red een Kind (NL)
- START fund
- Tearfund Australia
- Tearfund New Zealand
- TransformAid International
- World Vision International

## CORPORATE, FOUNDATIONS, AND PRIVATE ORGANISATIONAL PARTNERS

- Allan & Nesta Ferguson Charitable Trust (UK)
- Alpha Real Estate Group (DE)
- Armin & Jeannine Kurz Stiftung (CH)
- Ascension Church Balham UK
- Bertschi AG (CH)
- Brownlee Charitable Trust (UK)
- CARITATIS Stiftung (LI)
- Chrischona Schaffhausen (CH)



- Clariant Foundation (CH)
- Deichmann Foundation (DE)
- Diaconaat CGK (NL)
- Dr. Heinz-Horst Deichmann Stiftung (DE)
- Däster-Schild Stiftung (CH)
- Ernst Göhner Stiftung (CH)
- Evangelisch-reformierte Kirche des Kantons St.Gallen (CH)
- Evangelische Landeskirche in Württemberg (DE)
- Fagus lucida Stiftung (CH)
- Fondation "Plein Vent" Emile, Marthe et Charlotte E. Rüphi (CH)
- Fondation Air Liquide (FR)
- Fondation Alfred et Eugénie Baur (CH)
- Fondation Bätir
- Fondation Bernard (CH)
- Fondation Cartier Philanthropy (CH)
- Fondation Coromandel (CH)
- Fondation du groupe Pictet (CH)
- Fondation du Protestantisme (FR)
- Fondation Ernest Matthey (CH)
- Fondation FOR
- Fondation Indosuez (CH)
- Fondation Jylag (CH)
- Fondation Marcel et Ulo Zwingmann (CH)
- Fondation Papoose (CH)
- Fondation Petram (CH)
- Fondation Philanthropique Famille Sandoz (CH)
- Fondation Pierre Demaurex (CH)
- Fondation Tire-au-Loup (CH)
- Galilée 2 SA (CH)
- Gebauer Stiftung (CH)
- Goodnews Evangelical Mission (UK)
- GvC Winterthur (CH)
- Isaac Dreyfus-Bernheim Stiftung (CH)

- J&K Wonderland Foundation (CH)
- Kissinger Family Foundation (USA)
- KUMA Solution GmbH (CH)
- Medicor Foundation (LI)
- MJB Charitable Trust (UK)
- Noratis AG (DE)
- Otto per Mille Waldensian Church (UK)
- Panerai
- Randal Charitable Foundation (UK)
- Renzo und Silvana Rezzonico-Stiftung (CH)
- Reo Stakis Charitable Foundation (UK)
- Rothen Medizinische Laboratorien AG (CH)
- Rütli Stiftung (CH)
- Souter Charitable Trust (UK)
- srg | engineering (CH)
- Stanley Thomas Johnson Stiftung (CH)
- Stiftung ESPERANZA – kooperative Hilfe gegen Armut (CH)
- Stiftung NAK-Humanitas (CH)
- The Alborada Trust (UK)
- The Antioch Foundation (US)
- The Grant Foundation (UK)
- The Make Trust (UK)
- The Mustard Seed Mission (TW)
- Volant Charitable Trust (UK)
- Westlake Church (CH)

#### GIFT-IN-KIND PARTNERS

- Autodesk Foundation (US)
- International Organization for Migration
- MANA Nutrition (US)
- UN Children's Fund
- UN High Commissioner for Refugees
- Unit4
- World Food Programme

#### INTERNATIONAL BOARD OF TRUSTEES

(as of 31 December 2022)

**James Featherby**, Chair  
**Fraser Bell**, Vice Chair  
**Jean-Claude Gottraux**, Treasurer  
**Rachel Forster**, Member  
**Anne Headon**, Member  
**Samson Kambarami**, Member  
**Benoit Mandosse**, Member  
**Thabani Maphosa**, Member  
**David Masua**, Member  
**Chidi Okpala**, Member  
**Elizabeth Uriyo**, Member  
**Peter Wilson**, Member

#### EXECUTIVE LEADERSHIP TEAM

(as of 31 December 2022)

**David Verboom**, CEO  
**Anne Reitsema**, International Programmes Director (now Medair CEO)  
**Adeola Akintoye**, Finance Director  
**Patrick Beringer**, Executive Office & Legal Director  
**Heidi Cockram**, Information Technology Services Director  
**Cynthia Labi**, Human Resource Director  
**Jean-Bernard Palthey**, Engagement Director

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"My baby is due in February  
and I know that I am getting  
good care and that the staff  
here will take care of me and  
my baby. Thank you!"

—Neema, DR Congo

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