

Introduction



For 400 years, we have been educating the world's leaders and thinkers who have gone on to change the world for good—innovatively, creatively, and effectively. What has made us—and them—so successful is our interdisciplinary approach to teaching, where students and academics at all stages of their careers live and work alongside each other in a collegiate community of scholars.

At Pembroke, we are committed to bringing diverse people together to foster learning, creativity, and research. We prize the sharing of different perspectives from a range of disciplines, creating an environment rich for the cross-fertilisation of ideas. We invest in rigorous tutorial teaching—informed by the world-class research of our academics—so that our students might be equipped and

inspired to make a difference in the world for which they, and the generations which follow them, will be responsible.

A new Research and Study Centre is the cornerstone of our strategy to build an even more impactful interdisciplinary research community able to make a globally significant contribution. It will enable students and established academics across the humanities, social sciences, physical and life sciences, and medical sciences to work together even more effectively to understand and meet the challenges of the modern world.

The Rt Hon Sir Ernest Ryder Master

The McGowin Library, built in the 1970s, no longer meets the needs of our academic community. There are far too few reader spaces for our current student body and the environment is not ideally suited to quiet study, let alone interdisciplinary collaboration. The provision of dedicated and modern research and study space is now urgently required in the College to support students in effective and interdisciplinary study throughout the year. By housing undergraduates, graduates, Fellows, and research centres in one place for the first time, we will achieve the 'vertical' integration of Pembrokians at all stages of their academic careers. These vertical interactions will maximise learning and research and inspire the next generation of researchers, thinkers, and leaders.

Our Vision

As Pembroke enters its fifth century, our vision is to transform the way we bring together our interdisciplinary community of undergraduates, graduates, and academics to collaborate on global issues to find global solutions.

We achieve this 'horizontally' as we offer 22 different subjects for our undergraduate and graduate students. As a result, our students, researchers, academics, alumni, and visitors not only interact and learn daily from the world's current and future leaders in their own fields, but they do so in a broad interdisciplinary context. This provides a rich and fertile breeding ground for innovation and problem solving. In this way, new ideas develop, not in isolation, but with the benefit of a wide range of viewpoints, resulting in stronger and better arguments, concepts, and solutions.

We want to enhance this approach through 'vertical' integration—where undergraduates, graduates, academics, and visitors work, learn, and study alongside each other in spaces designed to facilitate and promote interactions between research partners at all stages of their academic careers. These vertical interactions will maximise learning and research experience and expertise, driving innovation and creative thinking, and make Pembroke the College of choice in the world's greatest University.

Pembroke supports an integrated academic community of thinkers and leaders including:

54 Fellows

10 Senior Research Fellows

90 College Lecturers and Junior Research Fellows

775 undergraduate and graduate students



At the heart of this vision is the creation of our new Research and Study Centre which will physically inspire and embed these horizontal and vertical interactions, enabling Pembroke to be a truly integrated scholarly community that produces the thinkers and leaders of the next generation whose interdisciplinary expertise and innovative approaches will address the challenges our society faces today and in the future.



We are committed to being a centre of academic excellence where world-class research informs our student teaching as we prepare the next generation to take their place as global leaders and thinkers.

> Sir Ernest Ryder Master

A Moment for Transformation

The College's Governing Body has approved plans to create a stunning Research and Study Centre in the heart of the College's historic site. This will be in the space currently occupied by the Macmillan Building, which is coming to the end of its useable life.

This Research and Study Centre will, in a single stroke, transform the way that all members of our College community can learn and work with and alongside each other by physically co-locating our undergraduate and graduate students alongside our junior and senior academics.

In this space, students and academics will learn from each other, and be challenged by each other, as they gain a greater understanding and appreciation of different views and perspectives across a full range of disciplines. As a fully-integrated community of scholars, where research informs teaching, they will have had the strongest possible preparation to work on the problems and challenges that our modern world faces.

Never has there been a greater need for the collaboration between experts in the humanities, social sciences, physical and life sciences, and medical sciences if we are to address the issues we face today creatively, ethically, sustainably, and robustly. This is what we prize at Pembroke.

The following pages include artist's impressions of what the building might look like. If we are able to secure sufficient donor funding to proceed with the project then a full design competition will be held and the lead donor will have an opportunity to feed into this process.

This is a once-in-a-generation opportunity to significantly redevelop the College's North Quadrangle, creating a building which, by its very design will achieve the 'vertical integration' we are committed to fostering between all members of our community of scholars, now and in the future.



View of the Research and Study Centre from within the College's North Quadrangle

Internal view of the Research and Study Centre showing library and study spaces, research centres, and collaboration rooms

A Home for World-Changing Study and Research

Built to meet the highest standards in sustainability, the Research and Study Centre will create a home for world-changing study and research by providing a range of study spaces that facilitate working individually and collaboratively.

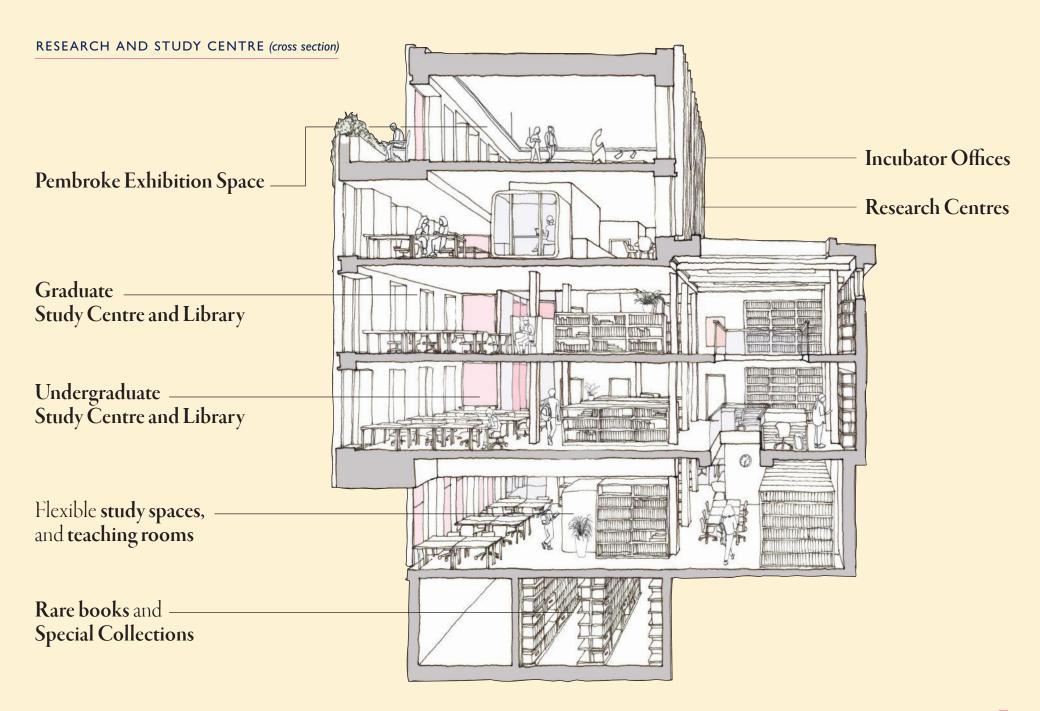
It will enable easy access to research materials in person and online, and provide flexibility for the different needs and expectations of twenty-first century students and scholars.

The Research and Study Centre will also provide a permanent home for the College's highly-prestigious,

interdisciplinary Research Centres and programmes. These are led by Pembroke academics and have national and international recognition and impact. Our aim is to integrate these programmes with our Fellows' research while also enhancing and transforming the learning experiences of our undergraduate and graduate students well beyond that of other colleges.

Our vision for the building also includes incubator offices where students can be supported by other members of the College to develop their research into start-up companies. A generous donor has pledged to establish an endowed 'Innovation Fund' which will fund the activities in this space. There will also be a publicly-accessible exhibition space that brings together and showcases the culmination of horizontal and vertical interactions across the scholarly community and the public.

Pembroke has an outstanding collection of rare books and special collections which will be re-housed in a dedicated climate-controlled room in the Research and Study Centre, alongside our College archives and treasures. While we are forward looking in all we do, we recognise that we still have much to celebrate and learn from our past in order to make impactful changes in the future.





An Opportunity for Transformative Support

Realisation in full of our ambitious vision for the Research and Study Centre will only be possible through partnership with like-minded philanthropists who are convinced that a multidisciplinary and integrated approach is the most robust and effective way for the next generation to respond to the challenges that our global community will face over the next century.

We are therefore seeking a cornerstone gift of £20 million and would be delighted to name the Research and Study Centre outright in honour of the lead donor.

We will also be seeking donors at a range of other levels who would like to support specific spaces within the Research and Study Centre, to be named in their honour.



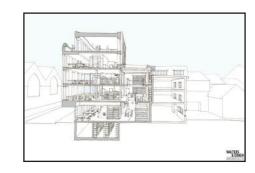
View of the Research and Study Centre from St Ebbe's Street

Naming Opportunities for Transformative Donors



Undergraduate Library and Study Centre

A gift of £3 million would fund the undergraduate library and study centre which would provide flexible study spaces for students from all disciplines.



Special Collections

A gift of £1 million would fund the climate-controlled stacks and reading room for the College's rare books, special collections, and archives, ensuring their preservation and accessibility for future scholars.



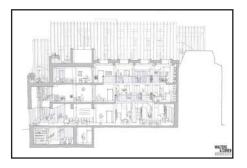
Graduate Centre

A gift of £2 million would fund the dedicated space for graduate students which would encourage them to study on site and better integrate them into the College community.



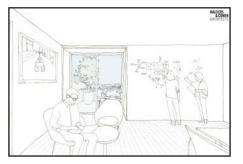
Exhibition Space

A gift of £1.5 million would fund this stunning top floor exhibition venue for collaborative exhibitions that showcase the impact of horizontally and vertically integrated teaching and research of the Pembroke community.



Research Centres

A gift of £1 million would fund a Research Centre that brings together world-class academics working to find interdisciplinary solutions to global problems and provide opportunities for interactions with students and fellows.



Incubator Offices

A gift of £500,000 would fund this space for students seeking to develop new business ideas with mentoring from alumni and business leaders.

How to support the Research and Study Centre

In addition to the headline naming opportunities, donors are able to support the Research and Study Centre and other initiatives at Pembroke at any level they are comfortable with. Given the very substantial sums required to deliver the vision we have for this building it is likely only to be possible as a collaborative effort between many donors giving at a range of levels.

UK taxpayers may take advantage of the Gift Aid Scheme. The table to the right illustrates the net cost to donors under the Gift Aid Scheme of making a gift to the Research and Study Centre at various levels. Gifts may be spread over a number of years. It is worth noting that the tax treatment of gifts of shares is particularly advantageous as the donor can claim full income tax relief and pays no capital gains tax. Overseas donors can give tax effectively from a range of countries.

A gift of at least £50,000 entitles the donor to membership of the Master's Circle, donors of £100,000 or more can join the Sheppard Circle while those who have given £1 million may be elected as Foundation Fellows.

The central university also has a range of recognition groups including the Vice-Chancellor's Circle (£250,000), Vice-Chancellor's Guild (£1 million) and Chancellor's Court of Benefactors (£5 million).

The Governing Body will consider naming opportunities associated with parts of the Research and Study Centre for donors who make a substantial commitment towards it and the Development Office welcomes discussions with potential supporters about this.

Gross donation	Donation net of Gift Aid	Donation after HRT relief	Donation after ART relief
£20,000,000	£16,000,000	£12,000,000	£11,000,000
£3,000,000	£2,400,000	£1,800,000	£1,650,000
£2,000,000	£1,600,000	£1,200,000	£1,100,000
£1,500,000	£1,200,000	£900,000	£825,000
£1,000,000	£800,000	£600,000	£550,000
£500,000	£400,000	£300,000	£275,000
£250,000	£200,000	£150,000	£137,500
£100,000	£80,000	£60,000	£55,000
£50,000	£40,000	£30,000	£27,500
£25,000	£20,000	£15,000	£13,750
£5,000	£4,000	£3,000	£2,750
£1,000	£800	£600	£550

HRT = Higher Rate Tax | ART = Additional Rate Tax



This new Research and Study Centre will bring together the world's brightest undergraduates, graduates, and academics who will learn together as an interdisciplinary community of experts in the humanities, social sciences, physical and life sciences, and medical sciences.

- Dr Nicholas Cole Academic Director and Fellow in History

