

Objectives

To provide leadership and assistance to members of the mechanical contracting industry

To encourage, support and promote the advancement of the mechanical contracting industry, primarily in the Province of Ontario

To promote and maintain improved methods of business

To represent the members and the non-members who authorize the Corporation to act on their behalf with professional bodies and related associations

To represent the members and non-members who authorize the Corporation to act on their behalf before legislative committees, boards of enquiry, commissions and other similar bodies

To represent the mechanical contracting industry of Ontario to the Government of Ontario

To foster and encourage with the Provincial Government such legislation as may be necessary for the best interest of the public and mechanical contracting industry

To represent all contractors whom the Association has the authority to represent in negotiations, general application and administration and the interpretation of collective agreements, and the arbitration of labour disputes

To become an accredited employer's organization under the Labour Relations

Act

To raise money, and to grant rights and privileges to contractors.



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Board of Directors



President and Chair J. Givens Western Mechanical Barrie



Vice-President F. Turano Grist, Turano & Associates Toronto



Treasurer J. Campbell AECON Industrial Hamilton



Past President S. Robert S&R Mechanical Ottawa



Executive Vice-President S. Coleman



Managing Director J. Spitzig



E. Niemi Clow Darling Ltd. Thunder Bay



A. Carpenter R.F. Mech. Contracting Sault Ste. Marie



J. Zulich TESC Contracting <u>Sud</u>bury



D. Holek Lekter Ind. Services Windsor



C. Webb Anderson Webb Sarnia



J. Parker Curney Mech. Ltd. Londo<u>n</u>



T. Walker Roberts Onsite Inc. Kitchener



P. Cimek E.S. Fox Ltd. Niagara Falls



J. Campbell AECON Industrial Hamilton



J. Givens Western Mechanical Barrie



M. Battaglia Battaglia Mech. Services Markham



D. Donovan Donovan McNichols Kingston



D. Dobbin Adamson & Dobbin Ltd. Peterborough



S. Robert S&R Mechanical Ottawa



B. Patterson ICA Dundas

President's Report

When I reflect on 2022 I remember beginning the year with optimism, principally based on hope that the global impact from COVID 19 would diminish. With that would come a return to important activities and a level of comfort with being in public at events and meetings. Looking back now, while this past year was replete with challenges, we've seen a return to inperson engagements and have taken a number of great steps forward as an association over the past twelve months.

Our industry felt the effect of global and national events like the Russian invasion of Ukraine, the trucker convoy and various protests across Canada. These had a great impact on the supply chain which touched all contractors. Provincially we saw consistency within the government when Premier Doug Ford and the PC Party were re-elected for a second term with a majority mandate. This allowed for the door our association had opened with the Minister of Labour, Immigration, Training and Skills Development (MLITSD) earlier that year to remain accessible throughout 2022.

Our message to the Minister was consistent. Among other items, we honed in on the shortage of tradespeople, a common theme across the industry, and saw a great wave of support from his Ministry in attracting apprentices and journeypersons. It has been a challenging period; one made easier with the support and engagement of the provincial government. We also continued to monitor the work of Skilled Trades Ontario and engaged with them on a few occasions to ensure our voice was heard among those on their Board.



My number one goal for 2023 is to grow our relationship with our UA partners.

Joe Givens

Looking inward to our association, our year began with negotiations for the renewal of the MCAO/UA provincial ICI collective agreement. Rampant inflation that spiked to almost 7% when we began and peaked at over 8% year over year in the summer coupled with full employment set the tone for these discussions. Negotiations were also made more challenging for everyone coming on the heels of two years of limited meetings due to COVID 19 restrictions.

I believe that the best time to begin negotiations is before negotiations start. My predecessor took a great first step in that direction by inviting Provincial Building and Construction Trades Council of Ontario and Ontario Pipes Trades Council leadership to attend our AGM in Ottawa as our guests. The time we spent together outside the traditional board room setting was excellent. My number one goal for 2023 is to grow our relationship with our UA partners and their presence at the AGM demonstrated their alignment with this.

I want to close by recognizing the extraordinary tenure of Mr. Del Pawliuk (Zone 2 Sault Ste. Marie) and Mr. Tom Lachance (Zone 3 Sudbury). Together they served a combined 61 years on our Board. The value they brought to every meeting and committee they were engaged in cannot be measured. I would be remiss if I also didn't highlight the work of Mr. Dave Holek and Mr. Serge Robert who served as the Chair and Co-chair of our negotiations team. Their leadership and guidance prior to and throughout negotiations paved the way to the agreement we reached but also set the groundwork from which we can further cultivate our relationship with the OPTC/UA. I began 2022 with optimism and this sentiment has not changed as we embark on a new year.



Board members with the Honorable Monte McNaughton, Minister of Labour, Immigration, Training and Skills Development

Managing Director's Report

Jeff Spitzig

External engagement was an apt theme for 2022. While concerns associated with COVID 19 seemed to linger throughout the year, we gradually saw the return of important events and in-person meetings which was welcomed by most. The pandemic taught us that virtual meetings were a satisfactory substitute but we also learned that for engagement and relationship building they cannot be the default. Recognizing the value of negotiating in person we took extra precautions to be together with our UA counterparts. This approach was consistently applied to all stakeholder engagement this past year.

MCAO leadership was actively engaged in government relations, connecting with external stakeholders and interacting with peer organizations in the industry. Notable among these were further in-roads we established with the Technical Standards and Safety Authority (TSSA) and the Construction Employers Coordinating Council of Ontario (CECCO). We began regular dialogue with TSSA leadership and augmented this with quarterly meetings that all MCAO members were welcome to participate in. Additionally, we nominated a Board member to serve on the CECCO Board of Directors who soon became a member of their Executive.

Within our industry we were involved with Mechanical Contractors Association of Canada (MCAC) events and committees. In May we had representation at the MCAC organized 'Day on the Hill' in Ottawa. Great discussions on federal initiatives such as the Canada Green Buildings Strategy and policies on immigration foreshadowed similar dialogue we had later at the provincial level. In June, the MCAC/UA Joint Labour Relations Committee met. This group was reinvigorated by one of our Board members and five members of MCAO sit on this committee. We also had excellent attendance in Halifax at the annual MCAC conference in September. As always, engagement with our counterparts from across Canada provided additional insight on our common challenges.

At the provincial level we met with the OPTC/UA, under the Mechanical Industry Advisory Committee (MIAC). During this meeting we shared our goals and concerns and agreed on important initiatives to pursue. This past year was our first full year of our public relations campaign, overseen by MIAC. While it is difficult to quantify the impact it has had, if we measure the quality of the product, the diversity of the posts and the frequency with which our message was heard across the province there can be no doubt of its success.

As important as it is to understand the big picture and to lead our industry, we cannot do so effectively without an understanding of the challenges, concerns and goals of our membership. My intent therefore is to be more engaging with our members in 2023. Dialogue by phone and e-mail are great but they cannot replace face-to-face interaction. Our AGMs provide an excellent venue for this, but our interaction cannot be limited to this annual event. I want to immerse myself in this industry and I can think of no better way to do so than by surrounding myself with our members. Please reach out to me at any time.

External
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Treasurer's Report

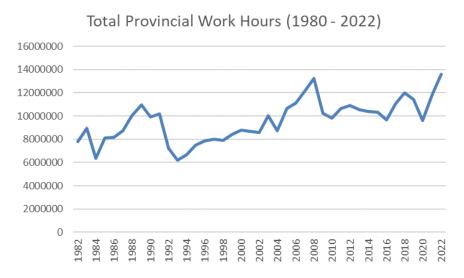
I'm pleased to report that our auditor found everything to be in order and provided a positive report.

Jason Campbell

As a Not-for-Profit organization, our financial goals are not, nor can they be to accumulate wealth. We generate income through a remittance based on the total provincial work force hours in the ICI sector. This revenue is earmarked for use for the betterment of our industry and is partitioned into four relatively equal cost centers to achieve this. These are: association fees, administration costs, conference and meeting expenses and the remainder include Professional Fees, training, investments and charitable contributions.

Most of our association fees are designated to the Mechanical Contractors Association of Canada (MCAC) and the Ontario Construction Secretariat (OCS). Other dues but on a smaller scale are sent to the Construction Employers Coordinating Council of Ontario (CECCO), the Canadian Construction Association (CCA) and the Construction and Design Alliance of Ontario (CDAO). These provide an excellent network at both the national (MCAC and CCA) and provincial (OCS, CECCO, and CDAO) levels. MCAO board members serve in MCAC, OCS and CECCO leadership roles and are engaged in CCA and CDAO.

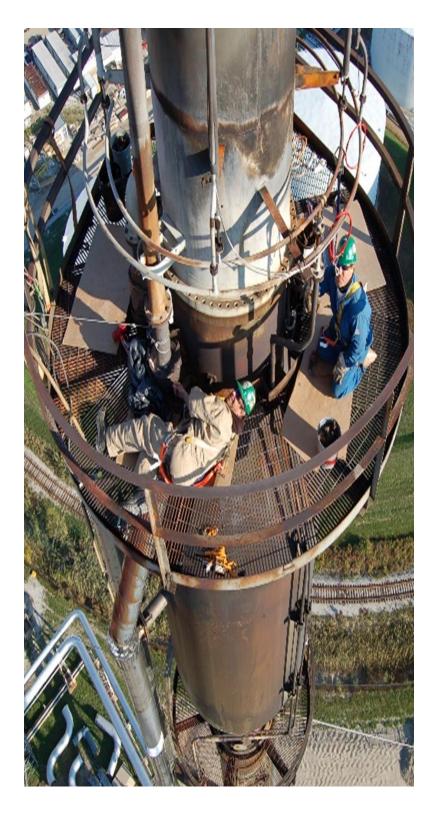
The administration envelope is the cost of running the association office and includes items such as staff salaries and benefits, property taxes, condo fees and office expenses. We currently have three full-time staff who are augmented by subcontracted IT and HR professionals when required. We have budgeted for and intend to grow by one staff member in 2023.



Conference and meeting expenses include the registration, travel and meal expenses incurred in accordance with our business and travel expense policy. These activities range from attendance at the MCAC annual conference to our quarterly Executive and Board of Director meetings as well as the coordination and administration of the MCAO AGM. Costs here have grown due to the increased expenses and challenges in the hospitality industry.

The remaining category is comprised of recurring expenses such as our annual retainer for a lawyer intimately involved with WSIB policy, training offerings, and costs for professional fees including legal to provide guidance on legislative issues and/or to respond to topical concerns, donations and sponsorships. Specific to donations, during the MCAC conference in Halifax which began within days of Hurricane Fiona making landfall in the east coast, member organizations combined efforts to provide slightly more than \$100K to the Red Cross Hurricane Relief measures. I am proud to note that Ontario zones and MCAO accounted for over half of this amount.

The proper management of association money is critical to our memberships' long-term financial stability and credibility. The measure of success is defined by the ability to invest as much as possible for the betterment of the membership and association without compromising our future. I'm pleased to report that our auditor found everything to be in order and provided a positive report. For full disclosure, this report accompanies our Annual Report and I am always available to respond to any questions our members have.



Committees

AGM/Conference Committee S. Robert, Chairman

Executive Committee

S. Robert, Chairman

MCAC Review Committee

D. Holek, Chairman

Mechanical Industry Advisory Committee

S. Robert, Chairman

Mechanical Trades Bargaining Committee

D. Holek, Chairman

Nominating Committee

C. Webb, Chairman

Political Action/Industry Relations Committee

J. Givens, Chairman

Safety Committee

T. Lachance, Chairman

Skilled Trades Ontario

C. Webb, Chairman

Social Media Committee

J. Spitzig, Chairman

TSSA Review Committee

J. Webb, Chairman

WSIB Policy Committee

J. Spitzig, Chairman

Industry Representation

Canadian Construction Association — C. Webb

Construction Education Council (CEC) — J. Spitzig

Construction & Design Alliance of Ontario (CDAO) — J. Spitzig

Construction Employers Coordinating Council of Ontario (CECCO) — P. Cimek, J. Spitzig

Construction Employers Coalition (CEC) on WSIB/Safety Policy — L. Liversidge, J. Spitzig

IHSA Management Representatives — M. Kelson, S. Peddle, J. Zulich, G. Squeo, J. Givens, J. Spitzig, J. Green

MCA America Executives Council — J. Spitzig

MCA Canada/UA National Joint Labour/Management Committee — J. Campbell, J. Spitzig

National Unionized Contractors' Council — J. Campbell, J. Spitzig

NTCCC (Ontario) Committee — J. Spitzig

Ontario Building Code Advisory Committee — R. Blundel

Ontario Construction Secretariat Liaison — J. Spitzig

Ontario Directors to MCA Canada — S. Robert, J. Givens, F. Turano, C. Webb, E. Niemi

Ontario Plumbing Inspectors Association (OPIA) Advisory Council — J. Spitzig

Ontario Student Chapter Initiative Liason — J. Spitzig

TSSA Boiler & Pressure Vessels Advisory Board — J. Webb

UA National Training Committee — C. Webb

Zone Affiliates

Thunder Bay (Zone 1)
President - E. Niemi

Sault Ste. Marie (Zone 2) President - D. Pawliuk Manager - S. Booth

Sudbury (Zone 3)
President - T. Lachance

Windsor (Zone 4)
President - D. Holek
Manager - J. Kennedy

Sarnia (Zone 5) President - C. Webb Executive Director - J. Pilat

London (Zone 6) President - J. Parker

Kitchener (Zone 7) President - N. Bender Manager - M. Vincent Hamilton/Niagara (Zone 8&9) President - G. Crawford Manager - R. Lolua

Barrie (Zone 10)
President - J. Givens

Toronto (Zone 11) President - D. Belluz Manager - F. Bertuzzi

Kingston (Zone 12)
President - J. Senior
Secretary/Manager - J. Green

Oshawa/Peterborough/ Belleville (Zone 12W) President - D. Dobbin

Ottawa (Zone 13) Chairman – D. Gravelle Manager - M. Gauthier

Past Presidents



S. Robert 2018 - 2022



B. MacBride 1994 - 1996



H. Emsig 1974 - 1977



C. Webb 2016 - 2018



T. Lachance 1992 - 1994



R. Pugsley 1972 - 1974



D. Capotosto 2014 - 2016



R. Stewart 1990 - 1992



H. Lang 1970 - 1972



D. Holek 2012 - 2014



R. Haller 1988 - 1990



G. McMinn 1969 - 1970



D. Bennett 2010 - 2012



J. Seidner 1986 - 1988



W. Mould 1969 - 1970



T. McCaskie 2007 - 2010



R. McLeod 1984 - 1986



W. Barber 1968 - 1969



R. Hoare 2005 - 2007



R. Watkins 1981 - 1984



F. Sayers 1966 - 1968



D. Crawford 2003 - 2005



K. Schaaf 1980 - 1981



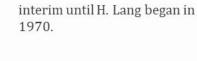
*W. Mould served until his untimely passing in 1969. G. McMinn served as the



D. Pawliuk 2001 - 2003



J. Brimmell 1979-1980





S. Sayers 1998 - 2001



A. Voytek 1978 - 1979



R. Marcotte 1996 - 1998



R. Seguin 1977 - 1978

Membership

1000 ISLANDS MECHANICAL LTD. Gananoque

A. VILLENEUVE MECHANICAL LTD. Thunder Bay

A. WRIGHT MECHANICAL INC. Kitchener

AC MECHANICAL CONTRACTORS LTD.
Oakville

ACAPULCO POOLS LIMITED Kitchener

ACTIVE MECHANICAL SERVICES Toronto

ACUMEC PLUMBING & MECHANICAL PIPING Ottawa

ADAMSON & DOBBIN LTD. Peterborough

ADEY BROTHERS SCAFFOLDING SOLUTIONS LTD.
Schreiber

ADWELL INDUSTRIAL Hamilton

AECON INDUSTRIAL Hamilton, Kitchener, London, Niagara, Toronto

AIM INDUSTRIAL INC. Cambridge

AINSWORTH INC. Toronto

ALBERICI CONSTRUCTORS LTD. Burlington

ALGOMA PIPE FABRICATION Sault Ste. Marie

ALLEN MECHANICAL Kingston

ALLIANCE ENGINEERING & CONSTRUCTION Ottawa

ALLTRADE INDUSTRIAL CONTRACTORS Cambridge

ALSTOM Thunder Bay

ANALYSTS OF PNEUMATIC SYSTEMS LTD. Stouffville

ANDERSON WEBB LIMITED London, Sarnia

ANDREWS MECHANICAL CONTRACTING LTD. Minesing

ANJ INDUSTRIAL FABRICATING LTD. Corunna

ANMAR MECH. & ELEC. CONTRS. LTD. Lively

APLUS WELDING SERVICES LTD. Orleans

ARGO INDUSTRIAL SERVICES (SAULT) LTD. Sault Ste. Marie

AXEL PLG. Ottawa

AXIOM INDUSTRIAL SOLUTIONS Cambridge

B. PHILLIPS CP. (1987) LTD. Gormley

BARAGAR MECH. INST. LTD. Mississauga

BATTAGLIA MECHANICAL SERVICES Markham

BE MECHANICAL Ottawa

BEEBE MECHANICAL SYSTEMS LTD. Thunder Bay

BENNETT MECH. INST. LTD. Hamilton, Millgrove

BERING MECHANICAL LTD. Mississauga

BESTERD MECHANICAL London

BIRD MECHANICAL LTD. Hamilton, Newmarket

BLACK &

McDONALD LTD.

Ottawa, Scarborough, Stoney Creek

BLACK CREEK MECHANICAL INC.

Toronto

BML MULTITRADES GROUP LTD.

Brantford

BOMBEN PLG. & HTG. LTD.

Mississauga

BONMECH INC. Collingwood

BOTTING PLUMBING & HEATING LTD.

Inverary

BOULDER MECHANICAL CONTRACTORS

Cavan

BRADY & SEIDNER ASSOC.

Downsview

BRAMKAL CONTRACTORS INC.

Burlington

BROMACK MECHANICAL

Elmvale

BSG MECHANICAL SERVICES INC.

Oakville

BURKEBRO INC.

Niagara Falls

C & C ENTERPRISES ELEC. CONSTRUCTION LTD.

Sarnia

C & C PLG. & EXCAVATING

Thunder Bay

CANADIAN NATSCO STRUCTURAL AND

MECHANICAL LTD.

Sarnia

CANADIAN STRUCTURAL AND MECHANICAL LTD.

Sarnia

CANAL MARINE & INDUSTRIAL

St. Catharines

CANEM SYSTEMS

Cambridge

CARBER Wallaceburg CARMICHAEL ENGINEERING LTD.

Mississauga

CAST CONSTRUCTION INC.

Sudbury

CASTLE PLG. & HTG. INC.

St. Catharines

CATANZARO MECH. LTD.

Woodbridge

CCM CONTRACTING

Lively

CG PLG. & HTG. LTD.

Vanier

CHEMFAB INDUSTRIAL MECHANICAL SERVICES

Corunna, Hamilton

CIMS LIMITED PARTNERSHIP

Corunna

CJ'S EXPRESS PLG. & ELEC.

Cambridge

CLASS 1 INC. Cambridge

CLEARWATER ENERGY SERVICES

Thunder Bay

CLIMA MECH. CONTRS. LTD.

Woodbridge

CLIMATE WORKS HTG. COOLING & PLG.

Richmond

CLOW DARLING LTD.

Thunder Bay

CMS COMMERCIAL MECHANICAL SRV. LTD.

Scarborough

COLLINGWOOD PLUMBING LIMITED

Belleville

COMPLETE MECHANICAL CONTRACTORS

Bolton

CONCORD PLUMBING & HEATING LTD.

Woodbridge

CONESTOGO MECHANICAL INC.

Kitchener

CONSTRUCTION PROMEC INC.

Rouyn Noranda

CONWAY'S MECHANICAL CONTRACTING INC.

Niagara Falls

CRAIG PLG. CENTRE

Thunder Bay

CULLITON

Kitchener, Stratford, Toronto

CURNEY MECHANICAL LTD.

London

D&H MECHANICAL CONTRACTORS

Sudbury

DALRAY CONTRACTING LIMITED

Bowmanville

DAVE HURST PLUMBING & HEATING INC.

Kitchener

DEAN-LANE CONTRACTORS INC.

Kitchener

DELTA FLOW MECHANICAL

Ottawa

DEPENDABLE MECHANICAL SYSTEMS INC.

Concord

DIELCO INDUSTRIAL CONTRACTORS LTD.

London

DMR MECHANICAL & ELECTRICAL INC.

Stoney Creek

DMW ELEC. INSTRUMENTATION

Sarnia

DNA MECHANICAL INC.

Toronto

DOLVIN MECH. CONTRS. LTD.

North York

DONOVAN McNICHOLS LTD.

Kingston

DRENNAN REFRIGERATION INC.

London

DUFORT TESTING SERVICE LIMITED

Sarnia

DUNBAR MECHANICAL SERVICES INC.

Linwood

E. SEGUIN & SONS LTD.

Gatineau

E.S. FOX LTD.

Hamilton, Kingston, Niagara Falls,

Thunder Bay, Vaughan

EKT 90 INC.

Thunder Bay

ENERGY CONTROLS & MECH. SERV. INC.

Kitchener

ENGIE MULTITECH LTD.

Mississauga

ENGLISH & MOULD MECH. CON. INC.

Bolton

EVANS INDUSTRIAL INSTALLATIONS LTD.

Guelph

FAHRHALL MECHANICAL CONTRACTORS LTD.

Windsor

FIRENZA PLUMBING & HEATING LTD.

Toronto

FM SYLVAN CANADA LTD.

Windsor

FORREST MECHANICAL INC.

Oakville

FRANK JEWELL INDUSTRIAL RESOURCES

London

FRED KAU PLG & HTG.

Kitchener

GEO. A. KELSON CO. LTD.

Hamilton, Kingston, Sharon

GEORGIAN TRIANGLE PLUMBING

Collingwood

GERALD DAVIDSON PLUMBING & HEATING

Brighton

GESCO MECHANICAL LTD.

Woodbridge

GETSCO TECHNICAL SERVICES INC.

Edmonton

GH MEDICAL INC. Mississauga

GLEBE MECHANICAL INC.

Nepean

GOODFELLOW & DOUGHERTY LTD.

Peterborough

GORBERN MECHANICAL LTD.

Scarborough

GORDON WRIGHT ELECTRIC LTD.

Niagara Falls

GORF MANUFACTURING/CONTRACTING LTD.

Sudbury

GOWING CONTRACTORS

St George

GRACE INSTRUMENTATION & CONTROLS LTD.

Simcoe, Toronto

GREAT LAKES CONTRACTING LTD.

Burlington

GREENOCK MECH. LTD.

Scarborough

GREYSTONE INDUSTRIAL SERVICES INC.

Whitby

GRIST, TURANO & ASSOCIATES INC.

Etobicoke

GSL GROUP

Wallaceburg

H&R INDUSTRIAL SERVICES INC.

Waterloo

H. GRIFFITHS CO. LTD.

Woodbridge

HALLER MECHANICAL CONTRACTORS INC.

Windsor

HARRINGTON MECHANICAL LTD.

Pembroke

HECO

St. Catharines

HENDERSON METAL FABRICATION CO.

Sault Ste. Marie

HERITAGE MECHANICAL

Concord

HI RISE MECHANICAL

Vaughan

HOFFER MECHANICAL COMPANY LTD.

Hamilton

HONEYWELL BUILDING SOLUTIONS

Ottawa

HONEYWELL LTD.

Markham

HYDROPLUMB MECHANICAL LTD.

Carp

I.C. MECHANICAL Sault Ste. Marie

Sault Ste. Marie

IMPACT ELEC. & MECH. LTD.

Mississauga

INDUSTRIAL TRADE SOLUTIONS INC.

Listowel

INNOVATOR INDUSTRIAL SERVICES

Hamilton, Sarnia

INSIGHT ENGINEERING AND CONSTRUCTION

Toronto

J. C. SEGUIN & FILS LTD.

Ottawa

J. I. PLG. & HTG. LTD.

Ottawa

J.G. MECHANICAL CONTRACTING INC.

Concord

J.Y. MOREAU ELECTRIQUE INC.

Rouyn-Noranda

JARDINE MECHANICAL

Battersea

JOHNSON CONTROLS L.P.

Burlington

JOHNSON CONTROLS LTD.

London, Ottawa

K & C MECHANICAL

Timmins

KEITH'S PLUMBING

Hamilton

KEL-GOR LTD.

Sarnia

KEM KHIDER ELECTROMECHANICAL

Mississauga

KIRBY PERKINS MECH.

Mallorytown

KITTEL MECHANICAL (2003) INC.

Fergus

KMC WORKS INC.

Toronto

KPI INDUSTRIAL CONTROLS INC.

Val Caron

L.A.D.S. MECHANICAL

Apple Hill

LAFRAMBOISE GROUP LTD.

Cornwall, Ottawa

LAMSAR INC.

Sarnia

LANCASTER SHEET METAL LTD.

Hamilton

LANDRY MECHANICAL SERVICES LTD.

Kars

LAR-MEX INC.

Gloucester

LCD MECHANICAL INC.

Maple

LEADER PLUMBING & HEATING INC.

Woodbridge

LEKTER INDUSTRIAL SERVICES INC.

Belle River

LES INDUSTRIES BLAIS INC.

Rouyn-Noranda

LINCOLN MECH. CONTRS.

St. Catharines

LOPES MECHANICAL AND ELECTRICAL

Coniston

LORNEVILLE MECHANICAL CONTRACTORS LTD.

Burlington

LUNDY PLUMBING & HEATING

Oshawa

M. SCHULTZ MECHANICAL

Richmond Hill

M.W.M. MECHANICAL CONTRACTOR INC.

Lively

MACKENZIE BLACK FABRICATING

Corunna

MAINWAY INDUSTRIAL INSTALLATIONS

Stoney Creek

MAKWA CAHILL LP

Owensound

MAPLERIDGE MECHANICAL CONTRACTING INC.

Pickering

MASEN MECHANICAL LTD.

Woodbridge

MATRIX NORTH AMERICAN CONSTRUCTION LTD.

Burlington

MATRIX SERVICE INC.

Sarnia

MCLEOD BROS. MECHANICAL INC.

Sault Ste. Marie

MCNOLTY MECHANICAL

Wendover

MCWATTERS MECHANICAL LTD

Aurora

MECANIQUE CNC 2002 INC.

Bouchardville

MECANIQUE PCI

Gatineau

MECHANICAL PIPE SYSTEMS

Kingston

MEDCON MECHANICAL LTD.

Niagara Falls

MIKE HOGAN PLG. & HTG.

Kingston

MODERN NIAGARA OTTAWA INC.

Kanata

MODERN NIAGARA TORONTO INC.

Hamilton, Vaughan

MOTIONTECH SERVICES INC.

Woodbridge

MSB MECHANICAL LTD.

Newmarket

MTI MECHANICAL TRADE INDUSTRIES LTD.

Markham

MULTIWIDE MECH. CONTRACTORS LTD.

Concord

MUMMERY MECHANICAL LTD.

Cambridge

MUNICIPAL MECH. CONTRS. LTD.

Brampton

MUTUAL MECHANICAL INC.

Oshawa

MWS SOLUTIONS INC

Waterloo

NELCO MECHANICAL LTD.

Kitchener

NELSON WELDING LTD.

Vaughan

NEXUS MECHANICAL GROUP INC.

Whitby

NICHOLLS FABRICATORS INC.

Ayr

NUHORIZON PLUMBING & HEATING INC.

Rockland

ONYX MECHANICAL

Brampton

OPUS MECHANICAL SERVICES

Vaughan

PANKHURST MECHANICAL COMPANY

Oshawa

PATON ENGINEERS AND CONSTRUCTORS

Sarnia

PATRY PLUMBING & HEATING

Kingston

PEELTOWN WELDING LTD.

Mississauga

PIMENTAL DESIGN SERVICES LTD.

Etobicoke

PIPE-ALL PLUMBING

Woodbridge

PIPING SOLUTIONS INC.

Toronto

PIVOT SYSTEMS LTD.

Toronto

PLAN GROUP INC.

Ottawa, Vaughan

PMC WELDING AND FABRICATIONS INC.

Bath

PORTER'S CUSTOM FABRICATION

Pontypool

PROCESS GROUP INC.

Cambridge

PROCON NIAGARA

Welland

PRO-TEK MECHANICAL INC.

Ajax

QUALITY MECHANICAL

Belleville, Kingston

R&R MECHANICAL GROUP INC.

Kitchener

R. F. MECHANICAL CONTRACTORS

Sault Ste. Marie

RAMCO INSTALLATION LTD.

Stoney Creek

REFAC INDUSTRIAL CONTRACTORS INC.

Harrow

REGIONAL MECHANICAL (NIAGARA) INC.

St. Catharines

RITE WAY MECHANICAL LTD.

Guelph

ROBERT B. SOMERVILLE CO. LTD.

King City

ROBERT D. STEWART MECH. CONTR.

Hamilton

ROBERTS ONSITE INC.

Kitchener, Toronto

ROSE MECH. Long Sault

ROYAL MECHANICAL INC.

Concord

S & R MECHANICAL

Orleans

S & S BOLTON

Gloucester

S&T GROUP

Sault Ste. Marie

SARNIA WOLVERINE MANUFACTURING

Sarnia

SELLECK MECHANICAL INC.

Brockville

SEXTONS MECHANICAL LTD.

Barrie

SIEMENS BUILDING TECHNOLOGIES LTD.

Ottawa

SONGER CANADA

Hamilton

SOUDURE B- TAC

Ripon

SPEC & SONS MECHANICAL CONTRACTORS

Naughton

SPRINT MECHANICAL INC.

Hamilton, Toronto

ST. CLAIR MECHANICAL INC.

Brigden

STAINLESS PIPING SYSTEMS INC.

Toronto

STARK MECHANICAL

Cobourg

STATE GROUP INC. THE

Mississauga, Sudbury

STATE GROUP LIMITED: THE

Hamilton, Kitchener, St. Catharines

STEEL SPEED

Sault Ste. Marie

STELLAR MECHANICAL INC.

Toronto

ST-MAG MECHANICAL

L'Ange-Gardien

STRAIGHTLINE GROUP INC.

Burlington

STUART OLSON INDUSTRIAL CONSTRUCTORS INC.

Sudbury

SUPERIOR BOILER WORKS AND WELDING LTD.

Stoney Creek

SUPERIOR INDUSTRIAL SERVICES

Sault Ste. Marie

SUTHERLAND-SCHULTZ LTD.

Cambridge, Toronto

SWM CONTRACTING

Timmins

T.R.E.L. OF SARNIA LTD.

Sarnia

TEE-JAY INSTRUMENTATION

Sarnia

TESC CONTRACTING LTD.

Sudbury

THERMAL MECHANICAL

Thunder Bay

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