

TOA ASSETS CATALOGUE



TE RŪNANGA O
TOA RANGATIRA



RĪPOATA O TE POU OHANGA

BOYD SCIRKOVICH



Kei ngā uri o te waka Tainui
i heke mai i Kāwhia, tēnā
tātou katoa.

Anei tētahi hautaka hei
whakaatu ki a koutou i
te āhua o te haerenga
ōhanga o Te Rūnanga o
Toa Rangatira i tēnei wā.

Kua tino kitea te
whanaketanga nui i ngā tau
tata nei hei whakapakari i tō
tātou tūāpapa pūtea, ā,
e mōhio ana hoki tātou he
nui tonu ngā mahi kei mua
i te aroaro.

Ka mihi ahau ki te hunga
kua wehe atu ki te pō. Ko
rātou te hunga i para i te ara
mā tātou. Kei te whakawhiti
tātou i ngā piriti kāore tātou
i hanga, ā, e takahi hoki ana
i ngā ara i whakaritea e te
hunga nō mua i a tātou.

Tēnā tātou katoa.

This Investment Catalogue represents
a snapshot of our evolving investment
landscape, a landscape only made
possible from the visionary leadership
and sacrifice of many leaders and
whānau past and present.

Within these pages, you'll find a
diversified portfolio of enterprises,
assets, and partnerships that form the
foundation of our Iwi growing economic
strength, capacity and capability.

From wholly-owned subsidiaries
delivering essential services to our
communities, culturally important
settlement assets, through to meaningful
joint ventures and innovative associate
partnerships.

This catalogue serves as a tool to keep
our Iwi members informed of the breadth
and diversity of investment endeavour.

Mahia te mahi, hei painga mo te iwi o
Ngāti Toa Rangatira.

Nā te Pou Ōhanga,

Boyd Scirkovich

Published: December 2025

RĀRANGI ŪPOKO

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Subsidiaries **TURUKI**

IWI-OWNED, IWI-CONTROLLED



A subsidiary is a business that Ngāti Toa owns more than half of (over 50%). This means we have control over the company's direction and decisions. Subsidiaries are usually part of our wider group of companies, working closely with us to achieve iwi goals.



IKATOA

Scan QR code
for more info





GUARDIANS OF THE MOANA

Safeguarding Ngāti Toa fisheries legacy for future generations.

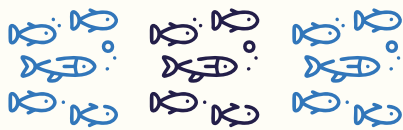
Ika Toa Limited is the asset-holding company for Ngāti Toa Rangatira fisheries settlement assets. Acting on behalf of Te Rūnanga o Toa Rangatira Incorporated, the company manages Annual Catch Entitlements (ACE) from the iwi settlement quota and safeguards these taonga for future generations. While Ika Toa does not fish directly, it plays a vital role in maintaining Ngāti Toa presence and influence across the fisheries sector - ensuring our resources are used wisely and sustainably.



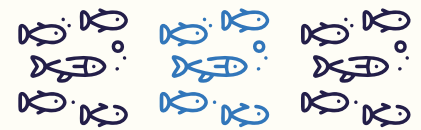
TWO GOALS, ONE VISION

Generating sustainable returns while upholding our cultural responsibilities.

The company's purpose is twofold: to manage the sale of ACE derived from the iwi quota, and to hold and protect these fisheries assets for the long-term benefit of Ngāti Toa. Ika Toa focuses on strong stock management and strategic industry relationships that generate sustainable commercial returns while supporting customary fishing rights. This careful balance between economic performance and cultural responsibility ensures that iwi assets continue to benefit both current and future generations.



IKA TOA



TOGETHER, WE'RE STRONGER

Partnerships that connect cultural responsibility with real-world impact.

Ika Toa strength lies in its partnerships — with industry, government, and other Māori fisheries organisations. These relationships create pathways for Ngāti Toa to influence marine management, build industry credibility, and ensure our voice is heard on matters that affect the moana. The company's activities generate revenue that supports iwi development.



CHARTING THE COURSE AHEAD

Shaping the future of marine management through iwi leadership and influence.

Ika Toa is strengthening its role as “watcher and protector” of Ngāti Toa iwi rights and obligations in the moana. The company's future vision is to ensure that consultation with Ngāti Toa becomes central to all policy and decision-making on maritime issues.

NGĀTI TOA LTD (PAEKĀKĀRIKI HOLIDAY PARK)

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SUPPORTING LOCAL FUTURES

Paekākāriki Holiday Park is more than a destination — it's an engine for local growth. From employing nearby residents to partnering with small local businesses, the park keeps the economic energy flowing through the Kapiti community. Every guest contributes to a cycle of sustainability and shared prosperity.



STAY, PLAY, AND EXPLORE KAPITI

Nestled between sea, bush, and cycle trails, the park is the ultimate launchpad for exploring the Kapiti Coast. Adventure seekers can hit Queen Elizabeth Park, zip into Paekākāriki Village, or catch a train north or south for day trips. Wherever you go, it always feels good to come home to your tent under the stars.



WHAT'S IN A NAME? EVERYTHING.

Paekākāriki — “the perching place of the green parrot” — says it all. This name sings of life, colour, and nature's song. It's fitting for a place that draws birdwatchers, surfers, and families who flock back year after year. The name itself feels like a welcome — bright, lively, and full of mana.



OUR SLICE OF COASTAL PARADISE

100% Ngāti Toa-owned and proudly local — a true community haven by the sea.

The Ngāti Toa Paekākāriki Holiday Park is a coastal gem — a short stroll from the beach and loved by families, school groups, and travellers from across the motu and beyond. With cabins, tent sites, and campervan spaces, it's all about simple pleasures and big memories. 100% iwi-owned, this park brings people together through connection, laughter, and the great outdoors.

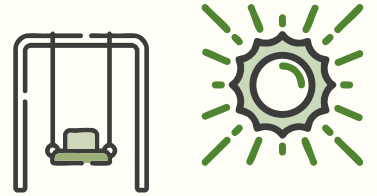
HOLIDAY PARK



HE WHENUA, HE TAONGA

More than a stay — it's a step back into the stories of Ngāti Toa rohe.

Set on land rich with Ngāti Toa history, this isn't just a campground — it's a place of reconnection. The park sits on whenua returned through the iwi settlement, giving visitors a chance to walk, rest, and breathe on land with deep whakapapa. Ngāti Haumia, the haukāinga of this area, continue to uphold their role as kaitiaki — maintaining the stories, mana, and mauri of the whenua. Every stay is a quiet act of remembering and belonging, guided by the presence and care of those who have always called this place home.



BIG FUN FOR LITTLE FEET

From trampolines to the jumping pillow, the park is bursting with fun for tamariki. The nearby stream invites curious explorers to watch for eels, while the beach promises salty hair and sandy feet. The recent addition of a sauna adds a relaxing twist — perfect after a long day of play.



PET-FRIENDLY PARADISE

Even the furry whānau are welcome here! The park includes a special pet area for well-socialised dogs, ensuring everyone gets a safe, happy holiday. It's a thoughtful touch that makes family trips complete — tails wagging, kids laughing, everyone relaxed.



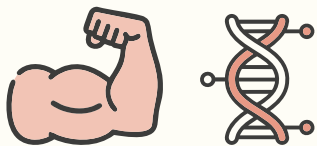
REST, RECONNECT, AND RETURN

Paekākāriki Holiday Park is more than a getaway — it's a reminder of what matters most. Whānau time. Nature. Culture. Reconnection. Whether it's your first visit or your fiftieth, you'll always find a reason to come back.

ORATOA

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for more info





A FULL CIRCLE OF CARE

Ora Toa operates seven key service areas: Medical Centres, Community Health, Mental Health & Addiction (Mauriora), Dental Services, Manawa Kaha (a free whānau gym), The 502 Rangatahi Ora, and Te Puna Wairua (Hapū Whānau Hub). Together, they create a holistic, wrap-around system that supports wellbeing from pēpi to kaumātua. It's not just about care — it's about connection.



SPACES THAT HEAL

The 502 Rangatahi Ora offers free youth health and social support in Porirua — from GP clinics to mental health and events. Te Puna Wairua supports hapū mama, pēpi, and whānau with wrap-around maternity care, giving every baby the best start in life.



MORE THAN A HEALTH PROVIDER

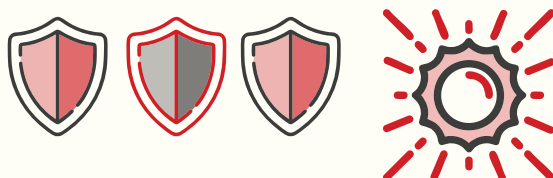
Ora Toa proves that Māori-led enterprise can balance business success with social good. By investing in whānau wellbeing, Ora Toa delivers community strength while shaping the future of hauora in Aotearoa.



PULSE OF WELLBEING

Nearly 40 years of keeping our whānau strong — Ora Toa leads with care, culture, and connection.

Ora Toa is a proudly iwi-owned health organisation serving Porirua and Wellington. Created by Te Rūnanga o Toa Rangatira to uplift local communities through accessible, high-quality healthcare. It is one of five Māori Primary Health Organisations (PHO's) in Aotearoa. Guided by kaupapa Māori values, Ora Toa puts people and whānau first — ensuring that care feels local, grounded, and built on aroha.



PREVENT, PROTECT, KA ORA!



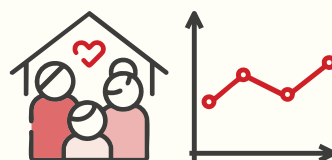
It's not just about treating illness — it's about strengthening people before sickness ever begins.

The mission of Ora Toa is simple but powerful: Prevent, Protect, Ka Ora! From early intervention to long-term wellness, every programme helps whānau stay healthy, connected, and confident. The focus goes far beyond prescriptions — it's about prevention, empowerment, and restoring balance across body, mind, and spirit. Their approach weaves clinical care with cultural identity, helping our people thrive, not just survive.



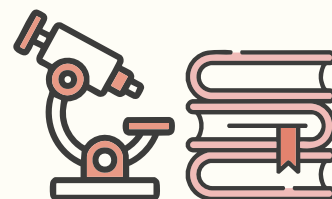
STRATEGY IN MOTION

Ora Toa lives by the values of manaakitanga (care), whanaungatanga (connection), kaitiakitanga (guardianship), and rangatiratanga (leadership). These principles form the backbone of every service, ensuring that the work remains culturally grounded and future-focused.



ONE VISIT AT A TIME

Each year, Ora Toa supports thousands across Porirua, Wellington, and beyond. From GP visits to gym sessions, every service strengthens community health and whānau resilience. It's about building confidence, trust, and healthier futures together.



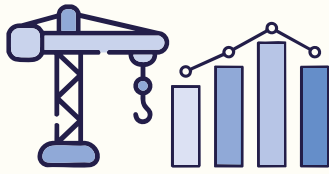
RESEARCH WITH PURPOSE

The Ora Toa Research Committee was established to support research that upholds Māori values and promotes health equity for Ngāti Toa communities. Ora Toa ensures all research partnerships are ethical, reciprocal, and responsive to local health needs.

SWITCHED ON GROUP

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for more info





AOTEAROA'S NEXT BIG BUILDER

In 2025, Switched On Group acquired PAE New Zealand, a long-time leader in facilities and infrastructure management. Together, they now manage over 4,000 buildings and complete more than 230,000 maintenance jobs each year. It's a growth story rooted in collaboration, strategy, and sheer Kiwi determination.



LOCAL HEART, NATIONAL REACH

As an Amotai Registered business, Switched On Group works proudly in partnership with Ngāti Toa Rangatira. Their services stretch from home repairs and renovations to asset management and full-scale construction. Wherever they go, they bring local values to national mahi — blending cultural integrity with industry expertise.



PROFIT WITH PURPOSE

With a strong annual revenue and a team of over five hundred, Switched On Group shows that success doesn't need to come at the cost of people or principles. Their balanced model — mixing large maintenance contracts with ongoing construction projects — ensures both stability and sustainability. It's clever, community-minded commerce in action.



BUILT ON PURPOSE, GROUNDED IN PEOPLE

Aotearoa-born and purpose-built for community good.

Switched On Group is a property management and construction company. With more than 40 years under their belt. They've made it their mission to "enhance people's environments" — whether that's through new builds, major refits, or keeping thousands of homes across Aotearoa safe, warm, and dry. Their story is one of practical mahi, steady growth, and a deep commitment to the people behind every project.

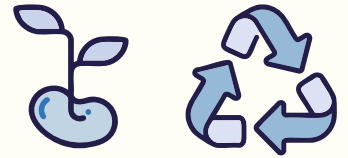
SWITCHED ON GROUP



ENHANCING PEOPLE'S ENVIRONMENT

Improving neighbourhoods through quality construction.

Switched On Group partners with government and private clients to strengthen neighbourhoods by creating safe, well-maintained, and thriving environments. Their work weaves wellbeing into every wall and window, showing that construction can uplift people, not just property values.



GREEN TOOLS, GREATER FUTURES

Switched On Group is future-focused, extending the lifespan of buildings and embedding eco-friendly practices in their daily operations. Every repair, upgrade, and project considers how to protect both people and the planet — a quiet commitment to kaitiakitanga that's reshaping how Aotearoa builds.



SKILLS, JOBS, & JOURNEYS FORWARD

Switched On invests in people and community. From apprenticeships to leadership programmes, they open pathways into trades, helping whānau upskill and thrive. Their commitment to education, training, and mentorship keeps the construction sector strong — and ensures that every build leaves a legacy beyond the bricks.



A TOA-SIZED PARTNERSHIP

Switched On Group aligns with our iwi vision — embodying leadership (rangatiratanga), care (manaakitanga), and stewardship (kaitiakitanga). Their growth reflects our shared belief that success is strongest when it uplifts communities and honours the whenua. Together, we're proving that purpose-led partnerships can power the future.

TE ĀHURU MŌWAI

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for more info





A NAME WITH MEANING

The name Te Āhuru Mōwai — meaning “a sheltering haven” — was gifted by Tā Matiu Rei of Ngāti Toa Rangatira, who served as both Chairperson of Te Āhuru Mōwai and Chief Executive of Te Rūnanga o Toa Rangatira. His gift embodies the kaupapa of warmth, protection, and belonging — a reminder that every where built is part of a wider vision for whānau wellbeing.



BEYOND BRICKS AND MORTAR

Housing is just the start. Whānau can access financial mentoring, community events, social services and other support from the likes of Pataka Kai and Te Umu ki Rangituhi. This wraparound approach builds stronger, safer neighbourhoods where everyone feels supported to succeed.



INNOVATION IN ACTION

Te Āhuru Mōwai leads with innovation — piloting solar power, internet access programmes, tamariki swimming lessons and neighbours group initiatives. Te Āhuru Mōwai developments are intentionally smaller scale, weaving beautiful new social homes into existing mixed tenure communities. It's social housing, the iwi way — practical, inclusive, and future-focused.



HOMEGROWN AND PROUD

Ngāti Toa vision for housing – homes built with heart, not just hands.

Te Āhuru Mōwai is Aotearoa's largest Māori-owned Community Housing Provider — right here in Porirua. Managing nearly 1,000 homes aiming to build more in the years to come, it stands as a beacon of iwi-led housing success. Its name, meaning “a sheltering haven,” perfectly captures its Kaupapa: to provide warm, dry, safe homes and empower whānau wellbeing.



BY IWI, FOR ALL

Not just houses – pathways for all whānau to grow, connect, and thrive.

Established by Te Rūnanga o Toa Rangatira in 2020, Te Āhuru Mōwai was created by iwi to serve all whānau in need. They go beyond property management — offering social housing, kaumātua housing, and discounted rentals. Every decision is grounded in Kaupapa Māori values, ensuring Manaakitanga and Aroha are woven into the heart of every home.



WHĀNAU SATISFACTION

Te Āhuru Mōwai continues to demonstrate strong community trust, highlighted by the 2025 Whānau Satisfaction Survey. Of the 376 whānau who took part, an impressive 88% reported overall satisfaction with the service. Whānau also feel well-supported, with 91% knowing their Relationship Manager and 84% satisfied with the support they receive.



QUALITY FEEDBACK

Communication remains a major strength, with 83% rating it as good or great. These results reflect Te Āhuru Mōwai commitment to manaakitanga, transparency, and whanaungatanga. The feedback shows that whānau value both the quality of the service and the relationships built, reinforcing the importance of iwi-led housing grounded in kaupapa Māori values.



JOBS & JOURNEYS

Through their housing developments, Te Āhuru Mōwai also creates jobs and upskilling opportunities for locals and local trades. From builders, plumbers, and electricians to landscaping and maintenance crews, Te Āhuru Mōwai actively supports Ngāti Toa and other local suppliers. Te Āhuru Mōwai invests in local employment and businesses to build the pride and prosperity of local whānau and tamariki.

TIAKI TOA

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for more info



WORKING WITH TRUSTED ADVISORS

Tiaki Toa Limited partnered with Willis Towers Watson and Melville Jessup Weaver to help set up the insurance captive. Willis Towers Watson has guided the project through the application process and will manage claims during the early stages. Melville Jessup Weaver, as the company's actuaries, carried out the pricing and risk analysis to make sure the structure is financially strong and meets all regulatory requirements.



CUTTING OUT THE MIDDLEMAN

Traditional insurance models can bleed value through layers of commission and external costs. Tiaki Toa flips the script — taking a not-for-profit approach that keeps money where it belongs: within the iwi. Every dollar saved strengthens Ngāti Toa collective resilience, making protection affordable and ethical.



PROTECTION, WITH PURPOSE

At its heart, this kaupapa isn't just about insurance — it's about rangatiratanga in action. Tiaki Toa gives Ngāti Toa the power to manage risk on its own terms, balancing financial know-how with cultural integrity. The result? Stronger, smarter, and more self-reliant systems that protect both people and purpose.



INSURING THE FUTURE, OUR WAY

Protecting what matters most — our people, our places, our future.

Tiaki Toa Limited was born from a simple but powerful idea: to take back control of how Ngāti Toa protects its assets. Still in its early stages, the company aims to build an insurance model that reflects iwi needs, free from one-size-fits-all policies and unnecessary middlemen. Tiaki Toa is laying the foundation for asset protection designed with iwi priorities at its heart.

TIAKI TOA



MĀORI-LED COVER FOR MĀORI NEEDS

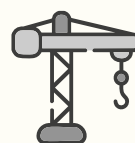
Insurance that speaks our language — grounded, fair, and fit-for-purpose.

By establishing its own insurance captive, Tiaki Toa aims to develop insurance solutions that better reflect iwi needs. In these early stages, the focus is on the Rūnanga's extensive property portfolio, creating a solid base before exploring wider coverage in future. It's an ambitious but grounded step, building the capability and systems needed to align financial protection with kaupapa Māori values.



FOR MĀORI, BY MĀORI

Tiaki Toa isn't just thinking locally — it's looking to the horizon. The company's model could one day support other iwi, offering tailored insurance solutions grounded in tikanga and shared values. By collaborating across Māori communities, Tiaki Toa helps build collective strength in an industry that often overlooks indigenous perspectives.



RESILIENCE, THE NGĀTI TOA WAY

Through this initiative, Ngāti Toa is laying foundations for an insurance approach shaped by iwi goals rather than market norms. Tiaki Toa is still beginning its journey, but this investment builds future capability and sets the iwi on a path toward greater security and confidence.



KAITIAKI IN ACTION

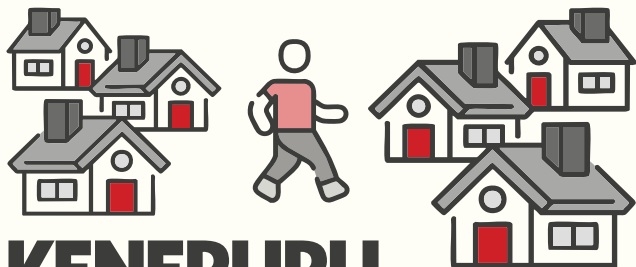
Tiaki Toa literally means "to protect with strength," and that's exactly what this entity represents. It's not just about insurance policies; it's about embodying the values of kaitiakitanga and manaakitanga in every decision. Tiaki Toa stands as both shield and guardian — a testament to what iwi-led enterprise can achieve when guided by purpose and people.

TOA DEVELOPMENTS

“Te toto o te tangata he kai,
te oranga o te tangata he whenua”

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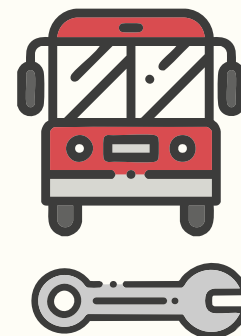
KENEPURU LANDING

A flagship development shaping the future of Porirua living.

At the heart of Toa Developments is Kenepuru Landing, a six-stage new urban community development in Porirua. Stages 1 and 2 are complete, showcasing a well-planned neighbourhood. Housing in Stages 3A and 3B are now available for purchase, offering a mix of options from modern apartments and terraced houses to stand-alone family homes.



FUTURE PROJECT



Development and transport working together for a thriving region.

Ngāti Toa and Greater Wellington Regional Council have signed a ground lease for a 1.6-hectare site near Kenepuru Hospital to deliver a new Metlink bus depot. The partnership balances our development aspirations with the transport needs of our growing community. TDL will prepare the site with earth and stormwater works before the lease begins in 2027. The bus depot is expected to be operational in early 2028.

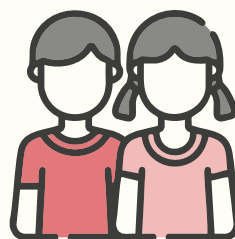


TOA DEVELOPMENTS



COMMUNITY-FOCUSED DEVELOPMENT

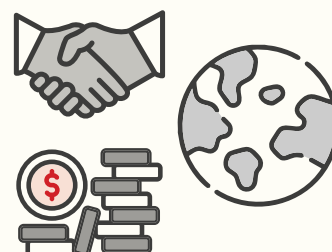
Toa Developments (TDL) was established in 2022 as a small, in-house business to manage Ngāti Toa land and building investments. From its flagship subdivision of over 700 homes at Kenepuru Landing to the refurbishment of the Waitangirua Medical Centre, TDL delivers projects that add value to the suite of community assets and through place-based community infrastructure and housing solutions.



EARLY CHILDHOOD CENTRE

A community-first facility rooted in iwi values and local enterprise.

Set for completion in early 2026, the new Early Childhood Centre at Kenepuru Landing represents TDL's commitment to building strong communities. Designed to accommodate up to 80 tamariki, this modern facility will provide a nurturing learning environment for local whānau. The land and building will be retained by the iwi, ensuring community benefit and ongoing rental income for Ngāti Toa. The project has proudly engaged eight iwi trades throughout its construction, an example of how development can support local enterprise.



INVESTING IN OUR LAND AND PEOPLE

The last 3 years has seen TDL form strong relationships with both Regional and City Council leadership, as well as enabling lucrative procurement opportunities for iwi trades and suppliers. TDL development approach is led by tikanga, taiao and a Ngāti Toa vision for a healthy, thriving and prosperous iwi, while ensuring delivery, strong financial returns and other benefits to our whānau.

TOA ITM

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for more info





THREE SITES, ONE KAUPAPA

Our network stretches across the lower North Island, giving whānau and builders easy access to reliable materials wherever they're working. Each branch plays a vital role in Ngāti Toa housing ecosystem, ensuring steady supply, regional coverage, and fair pricing. Together, we keep the build process moving smoothly from coast to capital.



PRENAIL - BUILT TO LAST

Paraparaumu Prenail is Ngāti Toa timber fabrication hub, creating high-quality frames, trusses, and mid-floor "cassette" systems for homes and commercial builds across Kapiti and Wellington. Each piece is built for speed, strength, and code compliance. With skilled staff and smart tech, the team delivers efficiency and craftsmanship in one package.



JOBS, SKILLS, AND FUTURES

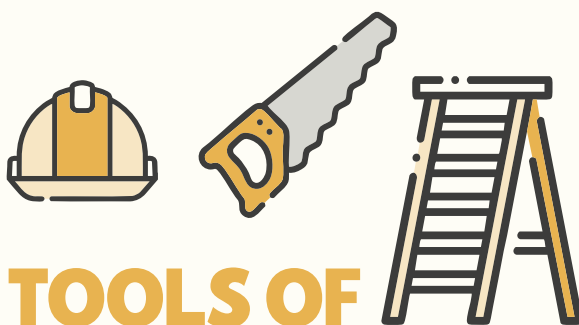
With over 35 kaimahi across our sites, Toa ITM provides meaningful employment and career pathways for whānau. From logistics to finance, every role helps grow local skill and leadership. Our people are the backbone of the business — skilled, passionate, and proudly part of the iwi economy.



NŌ TE WHENUA, MĀ TE TANGATA

Turning timber yards into taonga for the community, one load at a time.

Toa ITM is Ngāti Toa iwi-owned building-supplies business, proudly carrying the ITM name while staying true to local values. With yards in Porirua, Heretaunga, and Paraparaumu, we're not just selling timber — we're building whānau futures. Each branch reflects the strength of iwi enterprise and the determination to shape housing outcomes that keep whānau safe, warm, and connected to their whenua.



TOOLS OF THE TRADE

From backyard projects to big builds — we've got what you need, when you need it.

From nails and paint to kitchens and insulation, Toa ITM's shelves are stocked with everything you need to get the mahi done right. We supply both tradies and DIY whānau, supporting projects of every size with reliable advice and friendly service. Our Frame & Truss and Pole Shed teams bring specialist skill and precision to each design, ensuring every build is strong, efficient, and proudly local.



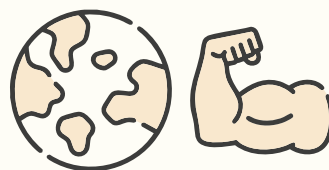
HOMES FOR WHĀNAU

Toa ITM plays a key role in the Te Rūnanga o Toa Rangatira housing strategy, ensuring quality and reliability through iwi-led supply chains. By owning both the materials and the process, we can control costs and uphold high standards. It's about more than houses — it's about building pride, opportunity, and belonging.



BUILDING WITH PURPOSE

We believe good building starts with care — for people, materials, and the environment. Toa ITM champions sustainable choices, from responsible timber sourcing to energy-efficient design. Every whare built with our supplies strengthens both our communities and the whenua we stand on.



FRANCHISE MUSCLE, IWI MANA

As part of the ITM franchise, Toa ITM enjoys the strength of a national network while staying proudly iwi-owned and community-led. This balance means we can offer competitive pricing and expert support, without losing our local identity or values. It's the best of both worlds — commercial strength with cultural soul.



Joint Ventures **PAPANOHU**

WORKING TOGETHER FOR SHARED SUCCESS



A joint venture (JV) is a business or project that Ngāti Toa jointly owns with another organisation – typically 50/50. Each partner contributes resources such as funding, land, or expertise, and shares equally in the risks and rewards. Joint ventures are often used for specific developments or projects that align with our iwi strategy.



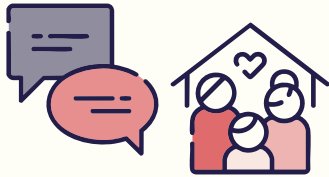
RĀRANGA LTD & TAUMATA

Scan QR code
for more info



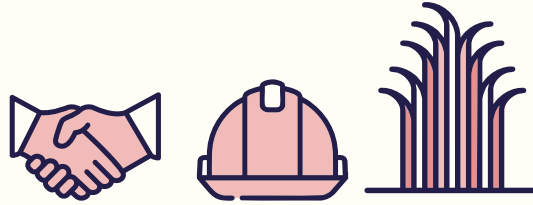
MANAAKI TANGATA

Rāranga goes beyond the usual recruitment model. Each of our kaimahi get holistic support: Mentoring, training, wellbeing guidance and community connection. The result? Kaimahi with a nurturing environment, hands on experience and career progression driven by the individuals goals.



TE ARA WHAKAMHUA: THE PATH FORWARD

Rāranga kaupapa sits perfectly within the Toa Rangatira strategic vision - developing local talent, growing leadership, and creating intergenerational prosperity. It's rangatiratanga in motion: empowering people to lead, earn, and give back. The whānau win, the hapori win, and the iwi future looks brighter than ever.



ENHANCING MANA THROUGH MEANINGFUL EMPLOYMENT

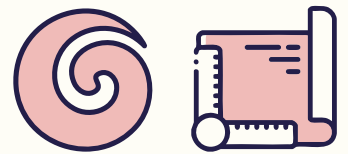
When you mix whakapapa with the right tools, you get something powerful.

Rāranga is a joint venture between LT McGuinness and Te Rūnanga O Toa Rangatira. Together they're reengineering how workforce development happens - building confidence, capability, and community at once.



THE BEST OF BOTH WORLDS

LT McGuinness brings the projects, professionalism, and people power. Ngāti Toa brings the wairua - the cultural backbone and care system that keeps people grounded. Together, Rāranga creates a new kind of worker: Skilled, Confident, and Proud of where they are from.



CULTURE IS THE SECRET INGREDIENT

Aotearoa's trades sector has a serious gap - and Rāranga is filling it with Mana. Their model blends practical, hands-on training with tikanga, whānau support, and personal growth. For Māori and Pasifika learners, it's more than a job pipeline - it's a reconnection to identity and purpose while mastering their individual goals.

FINDING THE RIGHT PEOPLE, THE RIGHT WAY

Taumata is all about matching talent with purpose. Based in Pōneke and working nationwide, they specialise in executive search and leadership appointments across the private, public, and not-for-profit worlds. What sets them apart isn't just who they place - it's how they do it. Guided by integrity and collaboration, Taumata helps organisations find leaders who uplift others and strengthen the collective.



CONNECTING PEOPLE, BUILDING FUTURES

At Taumata, recruitment is seen as relationship-building at its best. Every placement strengthens a network of leaders who reflect Aotearoa's diversity and values. By bridging organisations with the right talent, Taumata helps shape workplaces that are not only high-performing, but grounded in people-first culture — the kind that lasts generations.

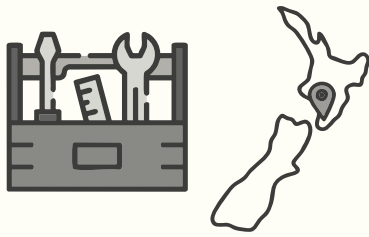
GROWING LEADERS, GROWING COMMUNITIES

For Taumata, this is only the beginning. A share of profits is channelled back into learning and development initiatives - supporting both professional growth and community wellbeing. This circular approach keeps prosperity flowing, aligning perfectly with the Ngāti Toa vision of strengthening people and place. It's business done the iwi way: purposeful, sustainable, and community-first.

TOA HOMES

Scan QR code
for more info





BUILT FOR AOTEAROA

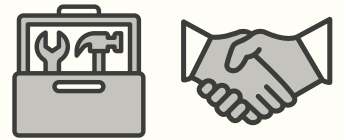
These homes use locally sourced materials and simple, low-tech solutions, making them easy to build, maintain, and adapt. The show home in Pāuatahanui proves the concept, and the system is ready to roll out nationwide.



SMARTER HOUSING, BETTER LIVING

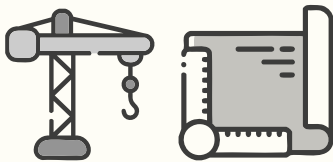
Clever homes built for comfort, culture, and community.

Toa Homes is a joint venture between Ngāti Toa Rangatira and How We Live Investments Ltd, providing high-quality homes that are warm, healthy, and energy-efficient. Their homes are built using an innovative panel system designed for both performance and affordability.



BUILT FAST, BUILT RIGHT

All panels, plus high-performance windows and doors, arrive on site in a single delivery. This modular, LEGO-style system means a home can be assembled and made weather-tight within days, speeding up construction and lowering costs for whānau.



SMART PANELS, SIMPLE DESIGN

With a library of 16 panel types, Toa Homes offers incredible design flexibility. Each panel is pre-made and stored at the factory, ready to go the moment a design is confirmed—saving time, reducing waste, and cutting costs on every build.



HOUSING THAT HEALS

Poor housing leads to poor health — Toa Homes flips that on its head. Their homes help reduce asthma, improve sleep, and boost learning outcomes for tamariki. Warm, dry, and quiet living improves lives, especially for whānau left behind by the traditional housing market.



SUSTAINABLE BY DESIGN

Less waste. More impact.

The panels are purposefully engineered to be low-waste and low-carbon, supporting a healthier planet as well as healthier homes. They're made from timber and recycled wood materials, insulated with recycled glass wool, and lined with versatile plywood that can be painted, stained, or plastered to achieve any look. It's a smart, sustainable system that reduces emissions while keeping quality high and costs low.



HOMES THAT SAVE YOU MONEY

Save up to 93% on heating and cooling.

Toa Homes' panels keep warmth in and the cold out, cutting heating and cooling costs by 87–93%. That means real savings every year — money that stays with whānau instead of disappearing into power bills. Better insulation and smarter design create comfortable, low-cost living that supports wellbeing and reduces financial stress. It's clever, sustainable housing that pays for itself over time.

WAIORA LTD

Scan QR code
for more info





TRIAL BY WATER

The WaiOra six-month pilot is already in motion. Based at a wastewater treatment plant, the trial uses a closed-loop system where all treated water stays within the facility — no discharge, no risk. The goal? To see how Horizon4 performs under New Zealand conditions and prove that sustainable systems can be powerful, safe, and scalable.



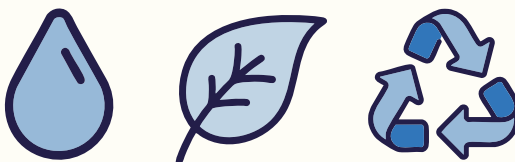
RETHINKING WASTEWATER

Aotearoa's wastewater infrastructure is ageing fast — and fixing it old ways will cost billions of dollars nationwide. Horizon4 flips the model: It provides a localised solution to dealing with wastewater - the quality is high enough to then discharge into storm water drains.



FUTURE HOMES, FUTURE FLOWS

If the pilot proves successful, Horizon4 could power iwi-led housing projects like Kenepuru Landing, helping families and councils meet environmental goals. Down the line, treated water may irrigate gardens, biosolids could fuel local energy systems, and the model could expand across Aotearoa.



TURNING WASTE INTO WAIORA

Innovation that flows — from wastewater to WaiOra.

WaiOra Ltd is on a mission to protect our environment through smarter wastewater solutions. This new venture is a partnership with Optimos Solutions Ltd, a wastewater-technology specialist, to reshape how Aotearoa treats its wastewater. Together, we are taking a bold step toward restoring balance to the natural world guided by innovation and care for Papatūānuku.

WAIORA



MEET HORIZON4: TINY PLANT, MASSIVE IMPACT

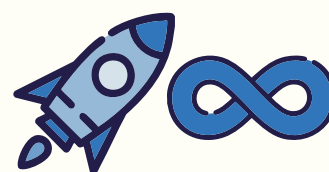
A modular marvel that's redefining wastewater treatment.

WaiOra Ltd is piloting a smart, compact wastewater treatment system called Horizon4 — designed to transform how our communities manage water. Unlike traditional plants that are large and energy intensive, Horizon4 is small, energy-efficient, and low on greenhouse gases. It's clean tech that fits anywhere and works everywhere. There is potential to look at its use outside of housing, such as in rural applications.



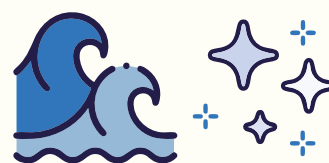
A SMARTER WAY TO PAY

Relying on land intensive, energy hungry treatment plants will be eased by Councils adopting localised solutions like Horizon4. WaiOra calls it "Treatment as a Service" where innovation replaces infrastructure.



NEXT UP: SCALING THE DREAM

If the trial proves what WaiOra expects, the next stage is commercialisation. That means new plants, new jobs, and new revenue — all while cutting development levies and boosting social and environmental returns. It's not just a business plan; it's a movement toward cleaner, more resilient communities.



CLEAN WATER, CLEAR FUTURE

At its core, WaiOra is about harmony — between technology and nature, people and purpose. It's a kaupapa that flows with manaakitanga and kaitiakitanga, proving that the cleanest future is one where science and culture walk side by side. A cleaner tomorrow starts with what we value today.



Properties

HUA TAPATAHI



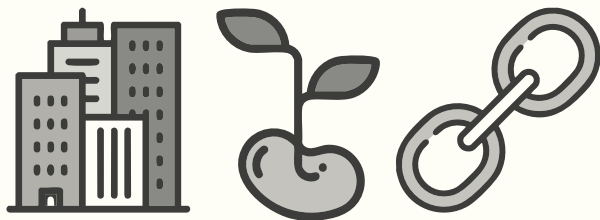
BUILDING ON OUR LAND, STRENGTHENING OUR FUTURE

Our property assets represent the physical spaces where our iwi presence is grounded – from commercial buildings and residential housing to development blocks and business leases. These properties generate income, provide housing, and create spaces for community and enterprise.

Managing them well means protecting our whenua while ensuring it continues to serve our people for generations to come.



COMMERCIAL PROPERTY



THE BUSINESS OF BELONGING

Every property strengthens both our people and our future.

Ngāti Toa commercial property portfolio is about building futures. Each site carries the iwi kaupapa: balancing commercial return with whānau wellbeing. From Porirua to Wellington, these spaces serve as living examples of rangatiratanga, where economic strength meets social purpose.



HEALTH AND COMMUNITY FACILITIES

Hauora made local, accessible, and grounded in iwi care.

A significant portion of the portfolio supports essential health and community services. The iwi owns three medical centres in Waitangirua, Takapūwāhia, and Cannons Creek. Alongside general practitioner services, these centres host nurse clinics and pop-up initiatives for immunisations and screening. The Cannons Creek site also includes a dental clinic.



COMMERCIAL PROPERTY



WHĀNAU HEALTH & SUPPORT HUBS

Spaces shaped for whānau, connection, and everyday wellbeing.

At 20–24 Ngatitooa Street, a cluster of iwi-owned properties provides space for a range of hauora services, including Tamariki Ora, Manawa Kaha, and community health hubs. Te Puna Wairua, a hub for hapū māmā, operates from an iwi-owned site on Mungavin Avenue, Cannons Creek. Other key sites, such as 2 Ngatitooa Street and 17 Arawhata Street, continue to host important iwi and community services.

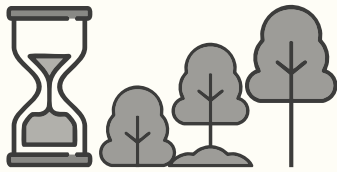


A REFLECTION OF IWI VALUES

Our values live in every building we create.

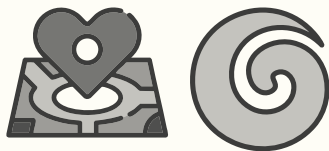
Together, these properties are physical expressions of Ngāti Toa values and aspirations. Each site strengthens the social and economic fabric of the Porirua community, ensuring that iwi resources serve both present and future generations while embodying the kaupapa of whai mana mō te iwi.

STRATEGIC PROPERTY



PLAYING THE LONG GAME

Buying the DSPs wasn't cheap — Ngāti Toa borrowed funds to make it happen. That means there won't be big profits for about 25 years, but once those loans are paid off, the rental income flows for life. It's a move that's as strategic as it is cultural — building enduring wealth for future iwi generations.



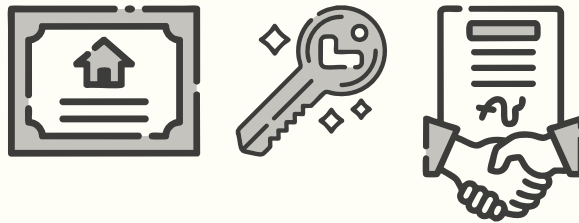
WHENUA WITH WAIRUA

As one iwi leader put it, the DSP purchase is “more than a business transaction.” It's about reclaiming whenua and reaffirming Ngāti Toa as kaitiaki. Each property represents a promise kept — to protect the land, uplift our people, and ensure tamariki and mokopuna continue to thrive through education and connection.



EYES ON TOMORROW

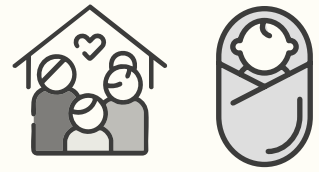
DSP Assets are a long-term play for intergenerational prosperity. While schools and other agencies use the land now, those leases will eventually end — and Ngāti Toa will decide how each space evolves. It's not just ownership; it's stewardship, ensuring the whenua continues to serve iwi and community for centuries to come.



THE POWER OF DEFERRED DREAMS

From Treaty tables to tangible whenua — DSPs turn promises into property.

The Ngāti Toa Deferred Selection Properties (DSPs) come straight from the 2014 Treaty settlement, giving the iwi the chance to buy back specific Crown-owned lands at a discounted rate. Most are then leased back to the Crown — a smart way to reclaim whenua while creating long-term stability. Each site represents more than real estate — it's about restoring mana over our lands, one property at a time.



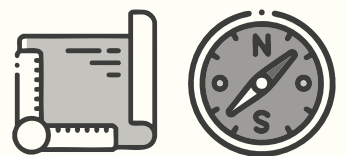
FOR OUR MOKOPUNA

This kaupapa embodies tino rangatiratanga in action — honouring the past, empowering the present, and protecting the future. It's not just about wealth, but wellbeing — ensuring that mokopuna will one day stand tall on land that carries their whakapapa and their name.



SAFE AS HOUSES

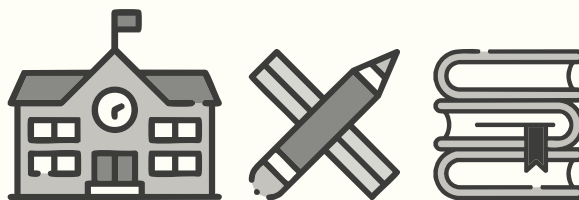
DSP Assets gives Ngāti Toa one of the most stable income bases of any iwi business — steady, low-risk, and reliable. That consistency lets the iwi take bold steps elsewhere, investing in new ventures that carry higher growth and greater impact. It's the perfect blend of security and strategy.



CHOSEN WITH CARE

Each DSP property was hand-selected by iwi negotiators — a blend of heart and strategy. Some sites hold deep whānau memories, others were picked purely for long-term gain. Together, they form a living map of Ngāti Toa future — whenua reclaimed, revalued, and reimagined.

STRATEGIC PROPERTY

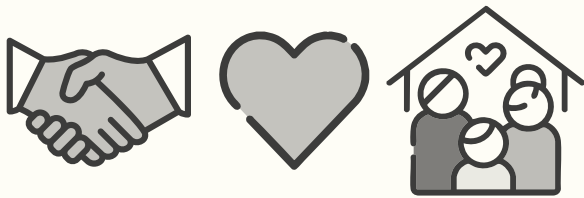


THE CLASSROOM CONNECTION

The Ministry might teach on it — but the whenua belongs to Ngāti Toa.

Ngāti Toa now owns the land beneath 67 schools across the Wellington region — 40 in Porirua and the northern suburbs, 27 in the Hutt Valley. The Ministry of Education still runs the schools but now leases the land from the iwi, making Ngāti Toa the Ministry's biggest landlord. A few sites outside education are still in negotiation, but the groundwork is laid for an incredible legacy.

RESIDENTIAL PROPERTY



AFFORDABLE HOUSING

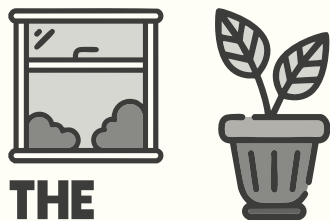
More than houses –they’re whānau foundations.

Ngāti Toa has a portfolio of residential property that supports the wellbeing of our iwi, particularly our kaumātua and whānau in need of affordable housing. These properties reflect our commitment to manaakitanga, providing affordable homes within our rohe for our people to live well with the support of their whānau and iwi.



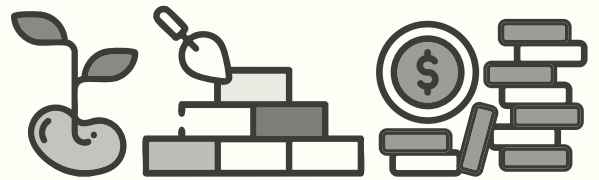
WHERE WISDOM RESIDES

Our kaumātua homes reflect deep manaakitanga in action. These whare provide warmth, comfort, and proximity to community, helping our elders remain connected to their whānau, whakapapa and marae.



THE VIEW ROAD COMMUNITY

A complex at 26 View Road provides 24 apartments. This development offers safe and comfortable homes. While these apartments are ultimately available for purchase, we are currently offering them to iwi members at reduced market rental rates until ownership transitions are complete.



CARING FOR OUR WHĀNAU IN NEED

Housing designed with aroha and intention.

By investing in these homes and offering them at subsidised rates, the iwi is actively addressing housing challenges, easing financial burdens, and creating stable environments for our people to thrive. These properties are part of a broader social infrastructure that strengthens Ngāti Toa as an iwi, ensuring our members are cared for, connected, and supported within their own rohe.



RESIDENTIAL PROPERTY



BUILDING INFLUENCE

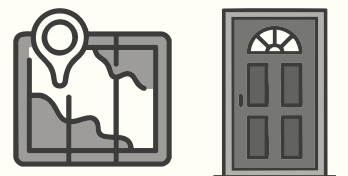
A housing spectrum that meets whānau where they’re at.

Our aspiration is to have a meaningful presence and influence across the full housing spectrum - Transitional, Social, Affordable, and Market housing. By engaging in each of these sectors, the iwi can provide pathways that respond to the varying needs of our people, from those seeking immediate shelter and stability, to whānau ready for home ownership.



OWNING OUR FUTURE

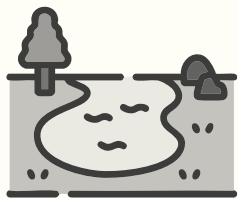
Every Ngāti Toa home stands as a symbol of rangatiratanga — our right to self-manage, self-build, and self-care. By investing in housing that serves iwi needs first, we’re building a future where economic, social, and cultural independence go hand in hand.



WHĀNAU ACROSS THE ROHE

There are a small number of other homes owned by the Rūnanga that are rented at reduced market rates to iwi whānau. These homes ensure that whānau remain close to marae, iwi networks, and local mahi — staying grounded in the places that shape their identity.

AEGIS RETIREMENT LIVING LTD & BEGROUP



LAKE VIEWS AND GOOD COMPANY

Whitby Lakes Retirement Village sits at the centre of the Whitby community, overlooking the lake and parklands. Its mix of villas and apartments is supported by a purpose-built Lifestyle Centre with a pool, spa, gym, café, and library — creating a social hub for residents. Every detail is designed to foster independence and belonging in a serene, supportive setting.



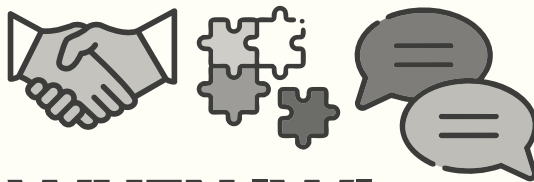
DESIGN THAT FEELS LIKE HOME

Silverstream Lifestyle Village in Northwood, Christchurch is AEGIS's flagship community — a safe, social space with 49 premium villas. Each home features modern design, heated floors, and sun-filled layouts. At its heart is the Lifestyle Pavilion — gym, pool, spa, library, and theatre — where residents connect daily. It's independent living with a boutique touch and a sense of whanaungatanga.



WHERE PEOPLE COME FIRST

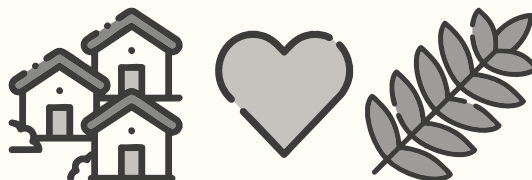
Across BeGroup and AEGIS villages, residents enjoy the best of both worlds — independence and support. Amenities like heated pools, gyms, cafés, and community lounges foster social connection and active living. The design philosophy is simple: comfort, choice, and manaakitanga at every turn.



WHEN IWI AND INDUSTRY WORK AS ONE

BeGroup + AEGIS — two trusted partners in care and community.

Ngāti Toa holds a 23.25% share in BeGroup Investments II LP and a 67% stake in AEGIS Retirement Living Ltd. Together they operate and manage high-quality retirement communities that blend commercial strength with social purpose. These relationships allow the iwi to deliver trusted, resident-centred care while building long-term economic resilience.



INVESTING IN RETIREMENT

Quality, comfort, & community for an aging Aotearoa.

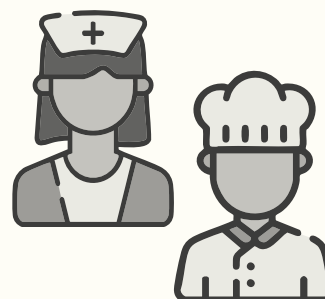
As Aotearoa's population ages, the demand for quality retirement options continues to grow. Ngāti Toa investment in the retirement living sector positions us to respond to this trend, contributing to the availability of well-designed, professionally operated living options for older people in our communities. This mahi reflects our long-term vision — creating spaces where wellbeing, independence, and connection thrive together.

BeGroup



THE ECONOMY OF AROHA

Ngāti Toa involvement in aged care is as strategic as it is values-driven. Income from these ventures supports housing, education, and health projects that benefit whānau across the rohe. It's a living example of how kaitiakitanga and enterprise can work hand-in-hand to grow our collective future.



FROM COMMUNITY TO CAREER

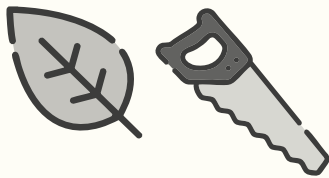
Whitby Lakes and Silverstream create employment and career opportunities in care, catering, and facilities management. These pathways help build a future workforce rooted in aroha and service.



OUR LEGACY IS CARE

Ngāti Toa is helping shape how our wider communities care for elders. Through Toa Rangatira Retirement Villages, the iwi is laying foundations for sustainable, inclusive, and culturally attuned retirement living. Each investment is a commitment to kaitiakitanga — protecting wellbeing today while nurturing tomorrow's generations.

TAIAO WHENUA



GOLDEN DOWNS FORESTS

Golden Downs East and West stretch across more than 33,000 hectares southeast of Nelson. Managed by OneFortyOne, these forests are now into their fourth rotation — a sign of sustainable, long-term care. Every harvest cycle is guided by strong environmental standards, ensuring the land stays healthy for generations to come.



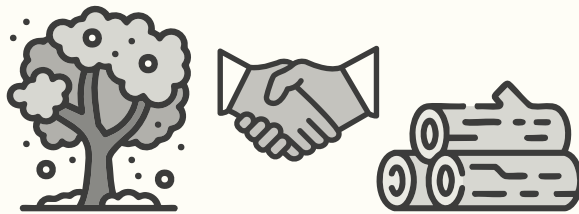
QUEEN CHARLOTTE CONNECTIONS

Queen Charlotte Forest, in the Marlborough Sounds, is managed by Tāhuhu Forestry Ltd. The forest is approx. 1,500-hectares. The neighbouring forest land is owned by Te Ātiawa o te Waka-a-Māui, and both iwi have an interest in the associated barge site at Onapua bay.



TAONGA WHENUA

Ngāti Toa whenua includes a wide range of culturally significant lands returned through settlement. From Kapiti Island to Waitangirua Farm, each site represents a bond between people and place.



ROOTS OF RESPONSIBILITY

Where whenua meets mahi, we grow prosperity that lasts generations.

Ngāti Toa Rangatira forestry assets trace back to Treaty settlement lands — forests licensed to commercial operators, while iwi retain ownership of the whenua itself. This partnership model balances kaitiakitanga with smart, sustainable growth. It's a shared vision: caring for the land while creating work and wellbeing for our communities.

TAIAO WHENUA



WHITIREIA ACQUISITION

A gift once given, now returned — the circle of mana restored.

Ngāti Toa purchased 53 hectares of whenua at Whitireia from Radio New Zealand. This milestone restores iwi ownership of whenua first gifted by Ngāti Toa in 1848 to the Anglican church for the education of their children, a promise that was never fulfilled.



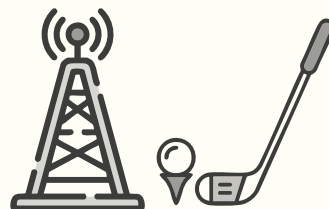
GROWING MORE THAN TREES

OneFortyOne manages around 80,000 hectares across Te Taihū, harvesting responsibly and creating hundreds of local jobs. Beyond timber, they nurture skills, training, and environmental leadership. Their partnerships with Ngāti Toa, Te Ātiawa, and Ngāti Tama show how iwi and industry can thrive side by side.



HEART OF THE PEOPLE

Ngāti Toa marae and urupā are owned by the iwi and cared for by local whānau. These spaces remind us that while the world changes, our foundations — whenua, whakapapa, and whānau — remain steady.



WHITIREIA LEASE ARRANGEMENT

While ownership of Whitireia has returned to Ngāti Toa, all existing lease arrangements will continue but have now been transferred to the iwi as part of the acquisition. This includes the leases to RNZ, DOC and part of the Titahi Bay Golf Course.

An overhead view of a wooden conference table where several people are working. The table is cluttered with various items: two silver laptops, two tablets displaying a blue interface with '85.00%' and 'Discussion Outline', two smartphones, a teal notebook, a brown notebook, a small potted plant, a cup of coffee, and several open notebooks with handwritten notes and diagrams. People's hands and arms are visible, interacting with the devices and writing. The background shows a patterned rug.

Associates HAUMI

PARTNERSHIPS THAT GROW POTENTIAL



An associate is a business where Ngāti Toa owns less than half (under 50%). This means we don't have control over how the business is run, the main decisions are made by the majority owners. However, we can still share our views, and benefit from the business's success. Associates allow us to stay connected and involved in areas that support our wider iwi goals, without taking on full responsibility for day-to-day operations.



ARMILLARY

Scan QR code
for more info





THE MONEY WIZARDS

From balance sheets to big dreams – these finance whizzes help Kiwi businesses get their money game sorted.

Think of Armillary as a one-stop financial toolbox. They're in the mix when it comes to buying or selling companies, giving top-notch financial advice, managing investments, and running practical workshops that demystify money.



YOUR BUSINESS, BUT SMARTER

Turning good ideas into great enterprises – Armillary's the behind-the-scenes coach helping Aotearoa businesses level up.

Armillary is like a savvy coach guiding businesses through the wild world of money and growth. From raising capital to making the right calls, they help Kiwi companies step up, stand tall, and succeed for the long run. It's about strategy, confidence, and results.



LEADERS IN THEIR FIELD

In a world full of numbers and jargon, Armillary stands out for being human-centred and grounded. Their professionalism, reliability, and cultural awareness set a high bar in the financial world. Every deal, every partnership, every piece of advice — all part of a bigger picture: growing a stronger, fairer economy for Aotearoa.



KNOWING THEIR SWEET SPOT

Armillary knows where they shine — investment banking is their bread and butter. Around 88% of their mahi comes from helping businesses raise funds, merge, or take the next big leap. It's high-skill, high-impact work that keeps the economy humming and earns them a reputation for excellence in the field.

 **Armillary**



SIMPLE. SMART. SCALABLE.

Their business model is clever in its simplicity: offer expert advice, charge fairly, and grow sustainably. With no need for big machinery or massive offices, Armillary can expand easily while keeping overheads lean — proof that efficiency and expertise can go hand-in-hand.



A LANDMARK DEAL FOR NGĀTI TOA

When Ngāti Toa bought back land beneath 40 Wellington schools, Armillary was right there in the engine room. They structured the deal, raised the capital, and helped turn a complex financial puzzle into a historic Treaty milestone. Their mahi earned them the 2023 INFIZ Public Trust Debt Deal of the Year award — not bad for a day's work.

MAARA MOANA

Scan QR code
for more info





MUSSELS WITH A MISSION

At the heart of the Maara Moana operation are green-lipped mussels, a taonga species and global health powerhouse. But the vision doesn't stop there — finfish, seaweed, kina, and other shellfish are also potential future developments. This diversity spread risk, boost productivity, and ensure every corner of the water column is used wisely.



PARTNERSHIPS THAT POWER GROWTH

Maara Moana has a relationship with MacLab — a global leader in mussel nutraceuticals — who leases some of our aquaculture assets. MacLab has access to world-class research, processing, and international markets. It's a smart collaboration that accelerates commercial growth while keeping ownership, culture, and direction firmly in iwi hands.



CULTURE IS THE STRATEGY

Cultural intelligence shapes every decision, from the timing of harvests to long-term stewardship. Traditional marine knowledge of tides, migration, and mauri are woven into modern aquaculture science, creating a business that's not only efficient but authentically Aotearoa.

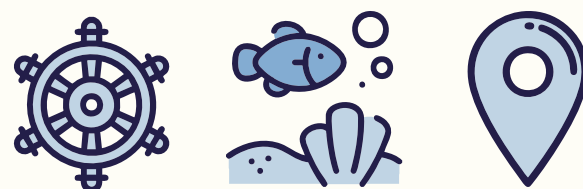


THE POWER OF MANY

Eight iwi. One vision. A shared belief that unity brings strength — and success.

Maara Moana is an iwi-led aquaculture group owned by eight iwi of Te Taihū. Guided by the whakataukī “Ehara taku toa i te toa takitahi, engari he toa takitini” (our strength is not that of one, but of many), this venture proves what can happen when collective wisdom meets commercial strategy. Together, they're building an industry that's profitable, sustainable, and grounded in tikanga.

MAARA MOANA



PRIME WATERS, RARE OPPORTUNITY

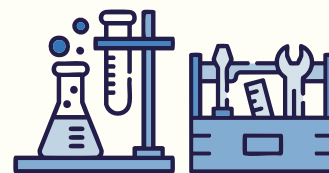
Golden Bay. Tasman Bay. Two of Aotearoa's cleanest, most prized marine spaces.

Holding key aquaculture consents in these pristine coastal areas, Maara Moana enjoys a natural edge that few can match. These sites were secured through decades of collective effort, ensuring long-term access to some of the most productive and protected waters in the country — an asset nearly impossible to duplicate today.



GUARDIANS OF THE MOANA

Environmental care is at the centre of everything. Mussel farms act as natural filters, improving water quality and supporting marine biodiversity. As kaitiaki of these waters, the iwi ensure that every harvest enhances, rather than harms, the ocean's mauri — proving economy and ecology can thrive together.



THE WAVE OF OPPORTUNITY

The government has a strong focus on growing New Zealand's aquaculture industry. This creates an ideal environment for Maara Moana to thrive. With its iwi-led structure, prime water space, and sustainable approach, Maara Moana is well positioned to make a significant impact in the aquaculture market.



A BLUEPRINT FOR SUCCESS

Maara Moana isn't just growing mussels — it's growing a movement. It demonstrates how iwi collaboration, cultural grounding, and smart business can shape a thriving future. Proudly aligned with the Toa Strategy, it's a living example of what sustainable iwi-led enterprise looks like in Aotearoa and beyond.



SHARESIES

**THE HEART OF WEALTH FOR EVERY PERSON,
EVERY WHĀNAU, AND EVERY BUSINESS TO
PROSPER, TOGETHER.**



INVESTING FOR ALL

"To create financial empowerment for Everyone."

Born in Pōneke back in 2017, Sharesies is a fintech game-changer with one simple vision: To create financial empowerment for everyone with the vision to be at the heart of wealth for every person, whānau and business. They've built a platform where investing is as easy as ordering a coffee — and that's the kind of inclusive energy we love.

NGĀTI TOA & SHARESIES

In early 2025, Te Rūnanga o Toa Rangatira became shareholders in Sharesies Limited, an innovative online wealth platform. This investment represents a significant step forward in our strategy to create pathways for financial empowerment among our people, while also diversifying our portfolio away from traditional assets and into the borderless, weightless economy.

By investing in a reputable company with an innovative platform like Sharesies, that makes wealth creation accessible to all; we are actively contributing to pathways that support our whānau and wider community to build financial resilience and independence.

FINTECH WITH A PURPOSE

Sharesies exists to make investing easy and accessible. Before, investing was too hard, too complex, and too scary for too many. Deciding to build an accessible digital investment platform was a no-brainer.

Sharesies investing experience works towards giving people the confidence and control to invest. They believe that by giving someone the opportunity to invest; while supporting them to learn, They'll create a community of financially empowered people.



Scan the QR code for more information

WHAI TOA

We are currently developing a Whai Toa product with Sharesies. This product is designed to provide our iwi with access to all Sharesies' existing products and services, while also making the investment experience easier, more culturally relevant, and more accessible. It's about fostering rangatiratanga, financial confidence, and long-term well-being, all wrapped a wealth app.

FOR WHĀNAU WITH WHĀNAU

Sharesies helps people achieve their wealth goals—and they've taken our whānau along for the journey.

Sharesies has supported ngā uri o Ngāti Toa Rangatira through internship programmes. Our first Ngāti Toa intern, Brooke Metekingi, enjoyed her time with Sharesies so much—and Sharesies saw the meaningful impact she had—that she is now working at Sharesies permanently. We also are looking forward to the Ngāti Toa intern starting at Sharesies in the new year.

Sharesies also maintains a strong relationship with our Kura Toa, hosting multiple investing and financial literacy workshops for our rangatahi and wider whānau, as well as supporting kaupapa like He Kakano and Pūawai Rawa.

This is the true meaning of partnership: working together and uplifting one another to achieve our shared vision of being a community of financially empowered people, together.



Sign up to a new Sharesies account (Regular or Kids Account) using the incentive code **TOA** to get **\$10** to invest through Sharesies when you deposit your first \$10. The \$10 top-up can only be used to purchase investments through Sharesies and cannot be withdrawn from your Wallet
Code valid until **31st December 2026**.

TEAM IM



10.93 MB



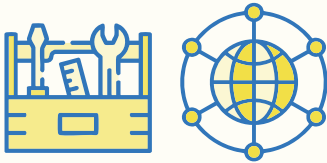
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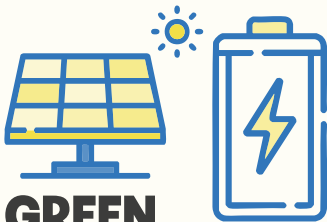
WHEN LOCAL MEETS GLOBAL

As the exclusive Oracle Alloy partner in NZ, Team IM gives Aotearoa access to world-class cloud tools — without losing local control. It's a rare blend of scale and sovereignty, showing that we can stand tall on the global stage while keeping our digital destiny in our own hands.



TECH THAT SERVES THE PEOPLE

From iwi enterprises to large corporates, Team IM keeps Aotearoa's digital backbone running. They're the quiet heroes behind cloud migration, cybersecurity, and app development — the mahi that lets others focus on what really matters: people and purpose.



GREEN SERVERS, BLUE SKIES

Sustainability isn't just a buzzword here. Team IM runs two Toitū net carbon zero-certified data centres, powered by 100% renewable energy. It's proof that tech and kaitiakitanga can coexist — showing leadership in both digital and environmental stewardship.



FROM SERVER ROOMS TO SOVEREIGNTY

From humble beginnings to hyperscale heights — this is the story of a Kiwi tech pioneer that's putting Aotearoa first.

Team IM is Aotearoa's first and only locally owned hyperscale cloud provider. Born from Kiwi roots more than 25 years ago, the company has grown from a humble IT service team into a digital powerhouse leading the charge for local innovation.

team^{IM}



THE CLOUD THAT CALLS AOTEAROA HOME



Forget foreign servers. The future of data lives here, under our own sky.

With the launch of TEAM Cloud in 2024, Team IM brought big global tech capability back under local skies. It's the only cloud platform that keeps New Zealand data truly onshore — offering security, sovereignty, and peace of mind for iwi, government, and businesses alike.



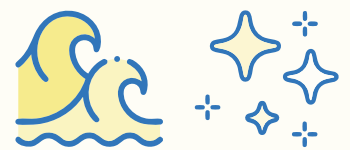
THE IWI THAT WENT TO THE CLOUD

In a landmark move, Te Rūnanga o Toa Rangatira secured ownership in Team IM — the first time a Māori organisation has taken such a major stake in a local cloud infrastructure provider. It's not just an investment; it's a bold statement of Māori leadership in the digital era.



SOVEREIGNTY, BUT MAKE IT DIGITAL

This partnership anchors the Ngāti Toa vision for digital self-determination. By co-owning TEAM Cloud, iwi are ensuring that Māori data — and by extension, Māori futures — stay under Māori and Aotearoa governance. It's rangatiratanga for the next generation.



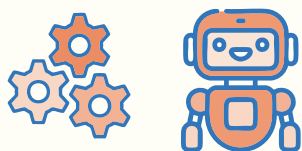
THE MAHI THAT MULTIPLIES

Together, Team IM and Ngāti Toa are laying the foundations for intergenerational prosperity — creating skilled jobs, diversifying iwi investments, and opening doors for Māori in tech. This partnership proves that when we lead with values, we build an economy that's both profitable and purposeful.

TEAM CLOUD

Scan QR code
for more info





YOUR DIGITAL TOOLBOX, SORTED

From storing precious archives to building new apps and running business systems, TEAM Cloud offers a full toolkit for the digital world. Their services cover cloud computing, migration, disaster recovery, and smart AI tools — so iwi and hapū can work faster, safer, and smarter.



POWERED BY ORACLE

TEAM Cloud is powered by Oracle, one of the world's leading technology companies. This means that TEAM Cloud uses Oracle's global cloud infrastructure platform while remaining owned and operated in Aotearoa. This gives us the best of both worlds — world-class technology with on-shore data control and security.



WHERE CULTURE CODES THE FUTURE

This isn't just another tech company. TEAM Cloud runs its operations with deep respect for Māori values and tikanga, walking the talk on sustainability and care for the whenua. Its data centres are Toitū carbon-zero certified, and its Wellington-based crew bring cultural awareness to every line of code.



HEAD IN THE CLOUD, FEET ON THE GROUND

Say kia ora to Aotearoa's first homegrown cloud — keeping our data where it belongs.

TEAM Cloud is Aotearoa's first locally owned, large-scale cloud platform — built by Kiwis, for Kiwis. It helps iwi, Māori organisations, and communities safely store their data, host websites, and create smart digital tools that serve local needs, not offshore interests.



NGĀTI TOA IN THE SKY GAME

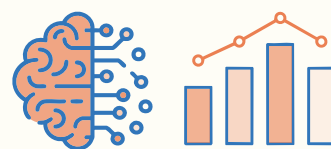
Who says iwi can't lead in IT? We're setting the standard for indigenous innovation.

In 2024, Ngāti Toa stepped into the digital realm by securing a 15% ownership stake in TEAM Cloud. This partnership gives the iwi a voice at the tech table — influencing how our stories, taonga, and information are cared for in the digital world. It's about more than profit — it's rangatiratanga in the data age.



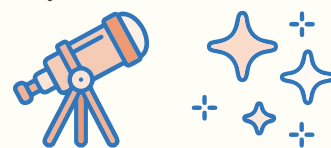
GROWING MĀORI TECH TALENT

Beyond tech, TEAM Cloud is planting seeds for the next generation. The company supports Māori students in STEM through scholarships, internships, and mentorship — opening doors to careers in technology and innovation. It's digital uplift with real-world impact.



SMARTS THAT SERVE THE PEOPLE

By embracing AI and intelligent data tools, iwi and hapū can create insights that help shape stronger communities — from managing health data to predicting environmental trends. TEAM Cloud empowers Māori organisations to innovate without losing sight of who they are.



GUARDIANS OF THE DIGITAL REALM

Ngāti Toa investment in TEAM Cloud is a statement of intent — that iwi can lead in the digital economy while staying true to kaupapa Māori. Together, we're showing Aotearoa what it looks like when tech meets tikanga, and innovation grows from identity.

A close-up photograph of a person's hand gently touching the moss-covered bark of a tree trunk. The tree is surrounded by lush green ferns and foliage, with soft, dappled sunlight filtering through the leaves in the background. The overall mood is peaceful and connected to nature.

Managed Funds

TAHUA PŪTEA



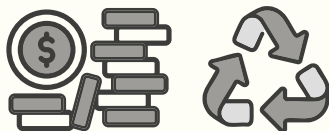
INVESTING FOR THE FUTURE

Our managed funds are critical to our balanced portfolio approach. These investments are carefully managed to grow our collective pūtea (funds) in a safe and balanced way.

By investing wisely in local and global markets, we create steady returns that can be reinvested into kaupapa, whānau support, and long-term iwi development.



MANAGED FUNDS



FUTURE-PROOFED FUNDS

We don't stack our investments in one place — we spread them across asset types, industries, and countries. This "diversification" keeps our portfolio balanced, so even if one market dips, another can rise. It's about resilience, not reaction. It's smart, steady investing that keeps our iwi safe while growing strong.



GLOBAL REACH, LOCAL ROOTS

From Microsoft and Amazon to Contact Energy, our investments are woven through New Zealand, Australia, the US, and Europe. This global mix brings strength through variety, but our purpose stays close to home — every return fuels iwi aspirations and whānau wellbeing. We're thinking big, acting local.



LIQUIDITY WITH PURPOSE

Unlike property or long-term assets, managed funds give us flexibility. We can access funds when opportunities arise or when urgent needs call. It's about being nimble without losing momentum — a smart way to keep the financial waters flowing for our iwi.

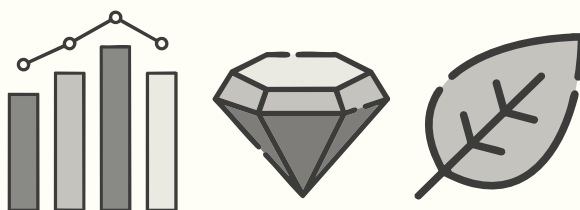


PARTNERS IN GROWTH

Collaboration is our secret to smart investing.

Our iwi invests in managed funds through two of Aotearoa's most respected investment firms — Milford Asset Management and Harbour Asset Management. Together, they bring deep expertise, strong governance, and proven long-term results. By working with both, we spread our risk and grow our wealth in a way that's smart, stable, and grounded in kaupapa Māori values.

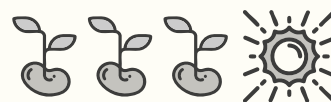
MANAGED FUNDS



STEADY AS SHE GROWS

Proven funds that keep performing, year after year.

Good investing isn't about quick wins — it's about dependable returns that stand the test of time. Milford's Balanced Growth Fund and Harbour's investment portfolio have each delivered strong results over the past year, showing solid, sustainable performance through changing markets. Together, they give our iwi confidence that our wealth is growing safely and steadily.



INVESTING WITH INTEGRITY

Both Milford and Harbour build sustainability into their investment approach, guided by ESG (Environmental, Social, and Governance) principles. That means our money uplifts more than just numbers — it supports ethical businesses that care for people and Papatūānuku. Investing, the iwi way, is about balance: financial return and social good.



BUILT ON STRATEGY, BACKED BY TOA

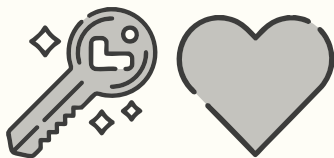
This investment sits firmly within our Toa Strategy — long-term wealth creation, risk-smart thinking, and trusted partnerships. It's not a gamble, it's a guardianship. Each decision honours the past and protects the future, ensuring our economic foundation stands strong for generations.



WEALTH THAT GIVES BACK

This isn't just about balance sheets — it's about community impact. Our managed funds help create jobs, fund services, and build financial capability within our iwi. With transparency and strong governance, we're ensuring every dollar makes a difference, from the boardroom to the marae.

RANGITUHI NUMBER 1



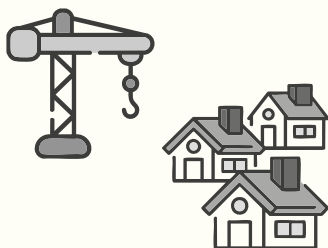
HOMES WITH HEART

Affordable housing is at the heart of this fund's story. By helping fix 24 homes for whānau, Rangituhi Number 1 is tackling the housing challenge head-on. It's more than just shelter — it's about restoring pride, stability, and connection for Ngāti Toa families.



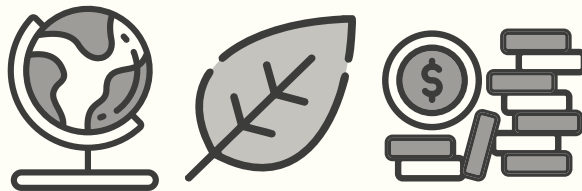
INVESTING IN KNOWLEDGE

Rangituhi Number 1 has helped purchase land leased to the Ministry of Education — a smart move that anchors Ngāti Toa presence in the learning space. It's an investment in both property and people, ensuring tamariki across our rohe have strong foundations for the future.



700 HOMES AT KENEPURU

One of Rangituhi Number 1's most exciting projects is helping develop land at Kenepuru Landing, with plans for more than 700 homes. It's a powerful statement of iwi leadership — building spaces where people can live, grow, and belong.



THE FUTURE FUND

Turning values into ventures — Rangituhi Number 1 puts purpose and profit on the same page.

Rangituhi Number 1 is the Ngāti Toa's ESG fund — a future-focused investment platform that grows our iwi prosperity while caring for people and the planet. ESG stands for Environment, Society, and Governance — a global standard for investing in what matters most. It's about backing good kaupapa like renewable energy, social housing, and sustainable industries, so every dollar invested helps shape a better world for our mokopuna.

RANGITUHI NUMBER 1



BUILDING A LEGACY OF GOOD

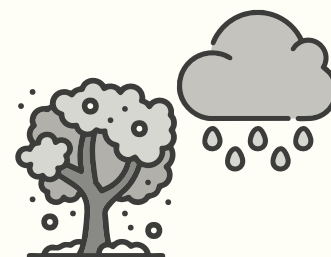
Not just making money — making meaning.

The fund champions kaupapa that strengthen community wellbeing and protect our environment. From renewable energy and sustainable forests to social housing and education projects, every investment is chosen for its positive ripple effect. It's proof that growth and giving back can go hand in hand.



CARE WITH MANA

Through its investment in AEGIS, which owns Silverstream Retirement Village, the fund is helping deliver high-quality aged care that honours our kaumātua. It's about keeping dignity, comfort, and connection at the centre of elder living.



GROWING GREEN FUTURES

Looking ahead, Rangituhi Number 1 is preparing to invest in sustainable timber forests — green projects that create local jobs, restore biodiversity, and capture carbon. It's a long-term vision for a cleaner, stronger Aotearoa where both people and nature thrive.



WHY IT ALL MATTERS

Every Rangituhi investment strengthens Ngāti Toa and our ability to uplift our people and protect our whenua. From homes to forests, education to elder care, this fund is about balance — growing wealth in ways that reflect who we are. It's a living example of rangatiratanga in action — our values guiding our ventures.



ŪPANE,

WHITI TE RĀ





TE RŪNANGA O
TOA RANGATIRA

www.ngatitoa.iwi.nz