

# CHAMBER

2025-26

# CONNECTION

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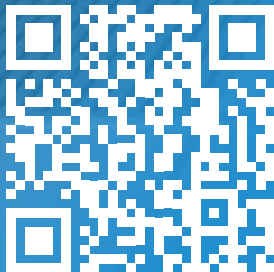
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## NRCAER Vision

*A safe, informed & prepared community where individuals, organizations and agencies can respond to any emergency together quickly and effectively.*



Northeast Region Community Awareness Emergency Response (NRCAER) is a mutual aid emergency response association of industrial and municipal response professionals in a 700 km<sup>2</sup> boundary that includes the Alberta Industrial Heartland area. Members meet regularly to train, review plans and share best practices for emergency response and mitigation, should a large-scale emergency or incident occur.

Within the NRCAER membership of 30 industries and 8 municipalities there are:

- 1000+ firefighters, 300+ with specialized training in HazMat, Rope Technical Rescue, Confined Space, Collapsed Space, Water and Ice rescue.
- Over 300 unique response units and equipment.
- SAFER System release modeling.
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### WHAT IS SHELTER IN PLACE?

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*A message from*

# COLIN FAGNAN

Executive Director, Fort Saskatchewan & Lamont  
County Regional Chamber of Commerce



Looking back on 2025, it has been a year of many changes — proof that when vision meets action, remarkable things can happen.

This past year has indeed been a transformational one, to say the least, for the Fort Saskatchewan & Lamont County Regional Chamber of Commerce. What began as a period of renewal has grown into a story of momentum and confidence — a Chamber that has not only adapted to change but embraced it.

With a new name that reflects our expanded region, a new Board of Directors, new executive director and new staff, a new modern office, a reworked logo, fresh member perks, and an entirely new website, our Chamber is evolving in every sense. Each of these changes represents something bigger: a renewed focus on serving our members and strengthening the business community across Fort Saskatchewan, Lamont County, and beyond.

Behind the scenes, we've modernized our operations, diversified revenue streams, and introduced new partnerships that bring real, practical value to members — from the ChamberPerks App to expanded HR and leadership support programs. We've built a more efficient, responsive organization, grounded in sound financial management and a clear sense of purpose.

And we're seeing the results: membership is growing

again, among many other positive developments.

Events are vibrant and well-attended. Our partnerships with municipalities, regional stakeholders, and fellow chambers have never been stronger. Whether it's through advocacy, networking, training, or collaboration, our Chamber has reaffirmed its role as a vital connector and advocate for local business.

But beyond the numbers, what stands out most is the renewed sense of optimism in our community. There's an energy you can feel, and a belief that, together, we can build something stronger. In a time of global uncertainty, from shifting markets to new trade realities, that optimism matters. Businesses need dependable partners, and our Chamber is proud to be exactly that: a steady, proactive, and solutions-driven voice for our region.

To our members and partners, thank you for your trust and your involvement. Every success we've seen this year is the product of collective effort.

As we look ahead to 2026, the path forward is exciting. We are entering this next chapter with a solid foundation, a clear vision, and a renewed commitment to helping our members and communities thrive.

Together, we're proving that transformation isn't just about change — it's about progress. And the best part? We're just getting started! ●

*A message from*

# WADE ROBICHAUD

President, Fort Saskatchewan & Lamont County  
Regional Chamber of Commerce



As we begin this new chapter for our Chamber, I'm reminded of how much strength exists in a community that chooses to grow together. This past year has brought meaningful change; from a renewed identity to new leadership and new momentum, and I'm grateful for the opportunity to contribute to that journey.

Our region has always been built on collaboration. Throughout my career in traffic safety, technology, and public-sector partnerships, I've seen firsthand how progress happens when people unite around a shared purpose. Whether serving on industry committees such as the American Traffic Safety Services Association (ATSSA) Safety & Public Awareness Committee or working with businesses across Western Canada, the lesson is the same: strong communities don't happen by accident; they happen through connection, communication, and commitment.

That same spirit guides our Chamber today. With a new Board, updated programs, and modernized operations, we're focused on creating an environment where businesses feel supported, heard, and equipped to succeed. We are building on the legacy of those who came before us, while ensuring our Chamber continues to grow and adapt to the needs of a changing regional economy.

One of the most rewarding parts of Chamber life is seeing how deeply local business owners care about this region. From long-standing family businesses to

new entrepreneurs taking their first steps, there's a shared sense of pride that defines Fort Saskatchewan and Lamont County. It's present at every event, in every conversation, and in every partnership we build.

As we look ahead, our focus remains simple and steady:

- Strengthen relationships across our business community.
- Expand opportunities for connection, learning, and advocacy.
- Support growth that benefits the entire region – from industry to small business to the local visitor experience.

We know businesses continue to navigate an evolving landscape; economic shifts, supply-chain challenges, workforce pressures, and new technologies. Our Chamber is here to be a reliable partner through it all: a connector, a listener, and a champion for the people who drive our local economy.

Thank you to our members for your trust and continued engagement. Your involvement is what gives the Chamber purpose and direction. As we move into a new year, I'm excited for what we can accomplish together and grateful to play a small role in supporting the success of this remarkable region.

Here's to a year of collaboration, progress, and shared success. ●



# Your Chamber Team

**Colin Fagnan**, Executive Director

**Tanya Shewchuk**, Events Coordinator

**William Beaulieu**, Office Administrator

**Payton Lozinski**, Digital Marketing Coordinator

## BOARD OF DIRECTORS

**Wade Robichaud** – President – Salisbury Greenhouse Group

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# About *the* Chamber

The Fort Saskatchewan & Lamont County Regional Chamber of Commerce is a fast-growing member-driven, non-profit organization and Board of Trade representing businesses across one of Canada's most economically significant regions—the heart of Alberta's Industrial Heartland. We advocate for and support the business interests of Canada's third-largest industrial region and its largest hydrocarbon cluster, while remaining deeply rooted in the communities we serve. Our membership spans hundreds of entrepreneurs, small and medium-sized businesses, and major employers, reflecting both the scale and diversity of our local economy.

Over the past year, the Chamber has undergone a period of transformation, modernizing how we engage members, deliver programs, and act as a voice for business. While our work includes regional advocacy and economic leadership, we are equally committed to community-building—something perhaps best exemplified by our well-known and much-loved farmers' markets, which bring businesses and residents together at the local level. Through collaboration, connection, and forward-looking leadership, we work to ensure our region remains competitive, vibrant, and open for business!"

## OUR MISSION TO EDUCATE. ADVOCATE. ENGAGE, AND NETWORK

Providing resources of extraordinary value to support the success of our members.

## ENRICH OUR COMMUNITY

The Chamber is the leader in guiding our members in success.

## COMMUNITY DRIVEN. GROWTH FOCUSED. OPEN-MINDED LEADERSHIP

Entrepreneurial Spirit, Integrity, Collaboration Diversity, Accountability.

The Fort Saskatchewan & Lamont County Regional Chamber of Commerce is proud to serve our members and the business community in our region through our guiding principles of Value, Impact and Profitability.

**Value:** In making decisions about what our Chamber will do and offer, the primary question we ask ourselves is, "How is this of value to our members?"

**Impact:** Our Chamber seeks to be a catalyst of transformative impact for our members, the business community, and the economy in our region.

**Profitability:** Through the education, advocacy work and business-to-business (B2B) connections opportunities our Chamber offers, businesses can thrive and prosper.

## OUR SIGNATURE EVENTS

We deliver locally celebrated signature events that support our local businesses and promote the region. We work closely with the Town of Lamont, Lamont County and the City of Fort Saskatchewan Economic Development teams to create strategy that furthers the economic success of the region.

- **Chamber Career & Hiring Expo** | This yearly event seeks to bring job seekers and employers together to network and connect, creating opportunities for both.
- **Farmers Market** | We have markets throughout the year, in the Spring, Summer and one specifically for Christmas.
- **Business Awards** | Celebrating all our business leaders in the community, in multiple different categories
- **Member Meetings, Mixers & Roundtables** | We present monthly opportunities to learn, network and grow your business.

For more information, go to [fortsaskchamber.com](http://fortsaskchamber.com). ●



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# Room to grow in Lamont County



Strategically located within Alberta's Industrial Heartland and adjacent to the Edmonton Metropolitan Region, Lamont County spans 2,385 square kilometres of highly productive agricultural land. Home to 3,899 residents, the County boasts a rich cultural history rooted in agriculture with strong ties to the energy sector.

The County is fortunate to have key national rail and major highway transportation networks which ensure seamless connectivity for businesses. The County is located within a one-hour drive of the Edmonton International Airport and 20 minutes from the Warren Thomas Josephburg Aerodrome.

The County offers unparalleled opportunities for petrochemical and energy-related industries, transportation & logistics, agriculture, manufacturing, data centres and more, making it a prime destination for businesses seeking growth and innovation. Its portion of the industrial heartland comprises 26,000 acres of heavy industrial zoned land.

Lamont County is a founding member and an integral partner within Alberta's Industrial Heartland, the largest hydrocarbon processing region in Canada. This designated industrial zone is renowned for its robust industrial base, attracting over \$45 billion in capital investment and housing over 45 major companies.

Dual rail services are provided by





Canadian National Railway (CN) and Canadian Pacific/Kansas City Southern Railway (CPKC). Located in the core of the rail assets is VIP Rail Terminal, a unit train capable loop track and railcar storage facility for nearly 2,000 spots.

Lamont County offers competitive tailored tax incentives designed to foster business growth for large industry and agricultural processing. Room to Grow – We're Ready For You!

For more information contact:

Shane Olson, Economic Development Manager

1-877-895-2233

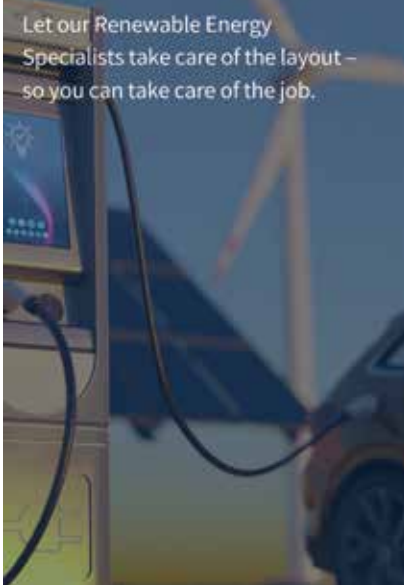
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- Purchasing tickets for yourself or as gifts for family and friends

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- Youth Fiddle Workshop
- Friday Night Old Time Barn Dance (All ages welcome; you don't have to know how to dance!)
- 2 Day Fiddle Contest
- 3 Free Fiddle Jams
- Saturday Night Old Time Dance
- Guest Entertainers During the Festival



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# Chamber events

## *Celebrating community all year long*

The Fort Saskatchewan & Lamont County Regional Chamber of Commerce brings the region together through a diverse and growing calendar of events designed to support local business and strengthen community connections. A cornerstone of this is our expanded Chamber Career & Hiring Expo, which connects employers with local talent and responds directly to workforce needs across the region.

The Chamber also hosts a highly popular series of member mixers, held every few months at different venues throughout the region. These events have quickly become a favourite among members, offering relaxed, meaningful opportunities to network, collaborate, and build relationships across industries.

Our Chamber Markets continue to be a signature community offering. Most notably, the Summer Chamber Farmers' Market Presented by Shell runs every Thursday evening from 4:00–7:00 p.m., showcasing local artisans, makers, food vendors, fresh produce, baked goods, and rotating food trucks. Seasonal markets throughout the year further highlight the creativity, entrepreneurship, and local pride that define our region.

Together, these events support small businesses, connect employers and workers, and create welcoming spaces where commerce and community meet. To stay up to date on upcoming events, visit our calendar at [fortsaskchamber.com/events/calendar](https://fortsaskchamber.com/events/calendar). ●



*Farmers' Market: Our weekly summer Farmers' Market brought the community together to showcase the best of local vendors, fresh produce, and handmade goods.*





*Small Business Week: In celebration of Small Business week, our Mini-Summit brought together local entrepreneurs, speakers, and community partners for a morning of learning, connection, and inspiration.*



*Our Election Forum gave community members the chance to hear directly from municipal candidates, ask questions, and get informed before election day.*



*Member Mixer: Our Member Mixers are the perfect opportunity to connect with fellow members, network with community partners, and stay up-to-date on the latest Chamber news.*



*Open House: Our Open House celebrated our new location, giving members the chance to tour the space and connect with fellow members.*



# CONGRATULATIONS TO THE BUSINESS AWARD WINNERS



*Business of the Year*

**KATE'S DELIVERY**

*Presented by Dignity Memorial*

*New Business of the Year*

**LPT SUCCESS SOLUTIONS**

*Presented by City of Fort Saskatchewan*

*Lone Star Business Award*

**MINDFUL HAVEN**

*Presented by Town of Lamont*

*Industrial Award*

**KG ENTERPRISES LTD.**

*Presented by CAM Industrial Solutions*

*Non-Profit of the Year*

**FORT SASKATCHEWAN PUBLIC LIBRARY**

*Presented by Lamont County*

*Personal & Professional Service Award*

**ATB LAMONT & ANDREW**

*Presented by Givens LLP*

*Young Entrepreneur Award*

**DAINTY DOG SPA**

*Presented by Mix 107.9 FM*

The Fort Saskatchewan & Lamont County Regional Chamber of Commerce proudly celebrated its 41st Annual Business Awards this October, continuing a tradition that honours the entrepreneurship, innovation, and community spirit that power the region's economy. Held at the Fort Saskatchewan Community Hall, the event gathered local entrepreneurs, community leaders, and business owners for an evening dedicated to recognizing excellence across the community.

Now in its forty-first year, the

awards showcased outstanding achievements from businesses of all sizes and sectors. Each recipient demonstrated exceptional growth, meaningful community impact, or a strong commitment to customer service—qualities that reflect the strength and diversity of the Fort Saskatchewan and Lamont County business landscape.

With more than 150 guests in attendance, the room buzzed with anticipation and celebration. As always, the Chamber remains committed to championing local

business, and this annual event continues to highlight the talent and dedication that define our districts.

This year, the Business Awards were held alongside our Annual General Meeting, creating an integrated evening of celebration, reflection, and forward-looking discussion.

"This special event was an opportunity to reflect on the past year, connect with the community, and honour outstanding businesses that help our region thrive," says Colin Fagnan, Executive Director of the Chamber. ●





*Kate's Delivery, Business of the Year.*



*LPT Success Solutions, New Business of the Year.*



*Mindful Haven, Lone Star Business Award.*



*KG Enterprises Ltd., Industrial Award.*



*Fort Saskatchewan Public Library, Non-Profit of the Year.*



*ATB Lamont & Andrew, Personal & Professional Service Award.*



*Dainty Dog Spa, Young Entrepreneur Award*



*The Fort Saskatchewan & Lamont County Regional Chamber of Commerce Board of Directors.*

A message from

# LISA MAKIN

Mayor, City of Fort Saskatchewan



## Dear members of the Chamber of Commerce and valued community partners

What an extraordinary year it has been for the City of Fort Saskatchewan, Lamont, and the wider region.

After a year of major industrial development announcements, we continue to see new investment decisions that will strengthen the Heartland and support long-term prosperity. Even with some global economic uncertainty, it's encouraging to see such a wide range of industries looking to build their future here. Our region's outlook remains strong. The resilience and creativity of local businesses will continue to open doors for Fort Saskatchewan and Lamont, improving the quality of life and strengthening community wellbeing.

We continue to see steady growth in Fort Saskatchewan and the surrounding communities. This momentum reflects the results of our shared work to build a welcoming, inclusive, and dynamic place to live and invest. Together, we've created a business-friendly

environment that supports existing industry while staying ready for what's ahead.

Strong partnerships power our progress. I'm genuinely grateful for the contributions of our local businesses, industrial partners, nonprofits, and residents. This shared commitment to collaboration and innovation continues to move us forward and keeps our region a hub of opportunity.

Looking ahead, I'm confident that we'll see ongoing economic growth, which will support a skilled workforce, enhance community prosperity, and contribute to a bright future for the region. Together, we will continue to find ways to ensure that success is shared by all.

Thank you for your commitment to our collective progress. Let's build on this momentum and continue making our region an even better place to live, work, and do business. ●

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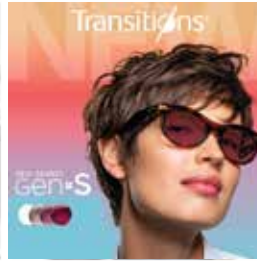
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A message from

# SHAUNA FETH

President and CEO, Alberta Chambers of Commerce



As we look ahead to 2026, I want to take a moment to recognize the strength and resilience of the Fort Saskatchewan & Lamont County Regional Chamber of Commerce and the business leaders it represents. Your efforts to build a strong local economy contribute meaningfully to the broader success of Alberta.

Fort Saskatchewan & Lamont County play a vital role in the province's industrial and economic landscape. Your proximity to Alberta's Industrial Heartland, paired with a diverse mix of entrepreneurs, manufacturers,

and service providers, positions this region as a hub of innovation and opportunity. The Alberta Chambers of Commerce (ACC) remains committed to ensuring your voice is heard at every level of decision-making — municipal, provincial, and federal.

Through our province-wide network, the ACC advocates on issues that matter to you: improving interprovincial trade, expanding workforce development, reducing regulatory burden, and supporting competitiveness for Alberta businesses. These priorities are not abstract — they are shaped by direct input from our members. That includes Fort Saskatchewan, where local insight continues to guide our work.

We encourage businesses in your region to stay engaged, not only through your local chamber but also by contributing to initiatives like Alberta Perspectives, our ongoing research platform that captures the lived experience of Alberta's job creators. These insights are invaluable in shaping practical policy recommendations and amplifying your voice in a meaningful way.

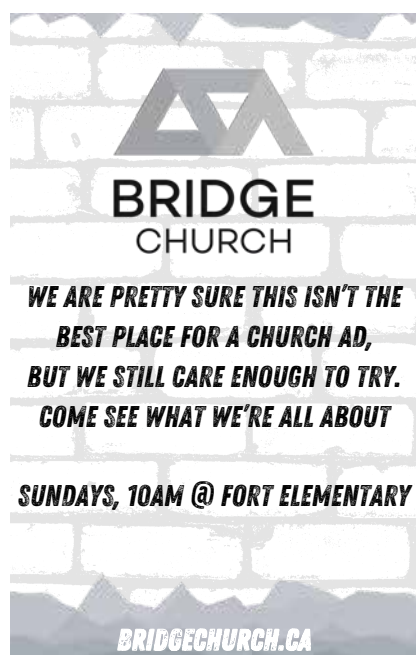
The ACC's advocacy is most



effective when it reflects the realities of our members. Whether you're navigating workforce shortages, capital planning, rising costs, or infrastructure pressures, your experience matters. And it's through collective action — at the local and provincial levels — that we can help shape a more responsive, business-friendly environment.

On behalf of the Alberta Chambers of Commerce, thank you for your continued leadership and collaboration. The Fort Saskatchewan & Lamont County Regional Chamber of Commerce's commitment to economic development, community partnership, and advocacy is an example of what makes Alberta's chamber network so impactful.

We look forward to working alongside you in 2026 and beyond, ensuring that Fort Saskatchewan & Lamont County businesses remain a driving force in Alberta's future. ●





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*Southeast exterior.*

PHOTOS PROVIDED BY THE CITY OF FORT SASKATCHEWAN.

# New aquatics centre now moving toward construction

A new aquatics centre at the Dow Centennial Centre in Fort Saskatchewan is now firmly advancing. After years in concept and design phases, the city recently

cleared a key procedural step toward construction.

City Council passed the first reading of the borrowing bylaw on August 14, 2025, enabling the project to move

into detailed design and setting the stage for a spring 2026 construction start.

Earlier in the spring of 2025, Council approved the design scope informed by public engagement, which includes features such as a 10-lane lap pool, leisure pool, tot pool, hot pool, sauna, steam room, lazy river, slides, diving boards, climbing walls, therapy space, spectator and parent viewing areas, and full ramp access.

The new 52,500 square-foot-facility will be double the size of the current Harbour Pool and will serve up to 800 visitors. Harbour Pool can currently only accommodate 300



*West Exterior*



people and provide only one activity at a time — either leisure swim or swim lessons.

Planned site improvements include an updated Dow Centennial Centre lobby featuring a new corridor connecting to the aquatics centre, along with two new parking lots providing at least 145 stalls. A ring road is planned for development around the northwest parking lot, and upgrades include parking lot and road lighting, new traffic signals at 84 Street and Galloway Wynd, and enhanced landscaping throughout the area.

Dow Chemical is contributing \$5.6 million, reducing the burden on municipal borrowing. In 2024, Council approved a project budget of \$66.6 million, which includes design, construction, and infrastructure costs.

Detailed design work took place in the fall to finalize architectural, mechanical, structural, and civil plans. And construction is anticipated to begin in the spring of 2026. During construction, the city will work to manage disruptions to the Dow Centennial Centre and surrounding roads and parking.

Harbour Pool will continue operating until the new facility opens. A study will be conducted to determine whether the Harbour Pool site will be repurposed, redeveloped, or demolished. Demolition costs are estimated around \$500,000 whereas redevelopment for new community use could run \$2–3 million. ●



*Southwest view into Aquatic Centre.*



*North view into Aquatic Centre.*

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# Keyera's natural gas liquids deal signals a turning point for Fort Saskatchewan and for Canada

Keyera's decision to acquire Plains Midstream's Canadian natural gas liquids (NGL) business for \$5.15 billion is more than a major corporate transaction. For Fort Saskatchewan, it marks a rare moment when a single deal has the potential to reshape a community's economic outlook for a generation.

Fort Saskatchewan has long been one of the country's industrial anchors — a place where energy infrastructure, petrochemicals, and manufacturing quietly keep the national economy moving. With this acquisition, Keyera has placed Fort Saskatchewan squarely at the heart of its newly expanded, fully connected NGL network that stretches from Western Canada to Ontario and into the U.S. This instantly elevates the region's strategic importance.

The benefits for the community are multi-layered. First, Keyera's expanded infrastructure means more stable, long-term operations at Fort Saskatchewan's existing facilities. Fee-for-service contracts and integrated logistics reduce the boom-and-bust volatility that has challenged industrial towns in the past. This means more predictable work, steadier shifts, and a stronger foundation for families who rely on energy-sector employment.

Second, with an enlarged national network, Keyera now has a platform for future capital investment — expansions, upgrades, new pipeline tie-ins, additional storage, or enhanced fractionation capacity. Fort Saskatchewan already serves as one of the most critical





midstream hubs in the country. Under a Canadian-owned operator focused on long-term, homegrown growth, the region stands to gain from new projects that bring construction work, procurement opportunities, and ripple effects for small businesses.

Third, local service providers — from transportation companies to equipment suppliers — could see increased demand as Keyera integrates its newly acquired systems. These secondary economic benefits often matter as much as direct employment, helping keep local restaurants, contractors, and retailers busy.

Zooming out, the deal strengthens Alberta's position as the country's NGL powerhouse. By consolidating infrastructure under a single, stable Canadian operator, Keyera reduces inefficiencies across the system and enhances energy security for the province. Alberta benefits from increased value-added processing at facilities like those in Fort Saskatchewan — turning Alberta's natural gas liquids into higher-value products rather than simply shipping raw volumes elsewhere.



The acquisition also helps build investor confidence in Alberta's midstream and petrochemical sectors. At a time when global capital is cautious about energy, seeing a Canadian firm commit billions to long-term infrastructure is a powerful signal that the province remains a competitive and attractive jurisdiction for industrial investment.

At the national level, this transaction is a strategic asset. Canada has long struggled with fragmented midstream infrastructure. A fully integrated NGL corridor — from field, through processing hubs like Fort Saskatchewan, to demand centres in Ontario — strengthens the resilience of the country's energy supply chain. It creates a more reliable system for moving the materials needed for fuels, plastics, manufacturing, and everyday products.

It also keeps critical energy infrastructure under Canadian ownership, ensuring decisions about national supply chains are made in Canada, for the interests of Canadians. In an era of global uncertainty, that matters more than ever. ●

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## ***A legacy of expertise***

Though formally a new name in recent years, CAM Industrial Solutions is built on decades of refinery, petrochemical, fertilizer, and power plant experience. The company executes more than 10 million brownfield construction hours annually, supported by a workforce of 4,000+ craft and staff resources. Its reputation rests on a

foundation of core values — integrity, empowerment, accountability, diversity, and growth — anchored by an uncompromising commitment to safety.

## ***Comprehensive capabilities***

CAM delivers a full spectrum of industrial services designed to maximize asset reliability and minimize downtime with its direct-hire, multi-trade approach:

- **Maintenance Services:** multi-trade evergreen and on-stream maintenance solutions, preventative and predictive programs with a focus on optimized execution for reduced OPEX.
- **Turnarounds, Shutdowns & Outages:** A six-phase systematic approach ensuring safe, on-time, and on-budget execution of more than 40 turnarounds annually,

ranging from 30,000 to over one million workhours. Blind to blind for all equipment and everything in between, CAM can excel as your GC.

- **Small Capital Projects:** Flexible teams manage rebuilds, expansions, and site-specific projects, supported by enterprise leadership to reduce total installed cost and streamline resources while leveraging onsite synergies.
- **Workforce Development:** CAM invests heavily in training and career pathways, with leadership development programs and union apprenticeship support, ensuring a pipeline of skilled professionals across North America.

## ***Proven performance***

CAM's track record speaks volumes:

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*CAM Industrial Solutions is built on decades of refinery, petrochemical, fertilizer, and power plant experience.*

- industry-leading safety performance.
- Long-term partnerships averaging 15+ years, with some spanning over three decades.
- 400+ certified weld procedures and extensive expertise in ASME vessels, piping, tanks, furnaces, boilers, and specialty welding.
- Largest supplier of building trades in Canada.
- 50 community initiatives in 2025, with \$37,435 in charitable donations/sponsorships, 208 employees participating, and 183 volunteer hours recorded across Canada.
- Focus areas included seven food security efforts, eight women in trades/empowerment events, and 10 youth mentorship/sports programs across our site.

### ***A partner for the future***

CAM Industrial Solutions is more than a contractor — it is a strategic

partner. By uniting enterprise-level capabilities with personalized client focus, CAM delivers increased reliability, improved safety, and cost-effective turnkey solutions across some of the most complex facilities in North America.

As industries evolve, CAM continues to push boundaries, proving

that reliability is not just about maintaining assets — it's about building a safer, more efficient future on the back of innovation and continuous improvement.

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# Bruderheim Terminal: A quiet but strategic engine in Alberta's energy heartland

Tucked into the eastern edge of Alberta's Industrial Heartland, the Bruderheim Energy Terminal remains one of Cenovus Energy's key logistical assets — a quiet but influential hub shaping how oil moves through the province and how local industry evolves. Originally built as a crude-by-rail loading facility, the terminal connects Cenovus's upstream production to major rail lines, giving the company a vital alternative to pipeline constraints. That flexibility has proved essential as Alberta's production continues to outpace midstream capacity.

While rail volumes have fluctuated in recent years, Bruderheim continues to play a meaningful role in Cenovus's transportation strategy. The site's large footprint and proximity to major pipeline networks have long made it a candidate for expansion. That potential came into focus when Cenovus submitted an application to construct a Diluent Recovery Unit (DRU) at the terminal — an industrial facility designed to strip diluent from diluted bitumen before shipment, improving efficiency and allowing the company to ship a higher-value product.

The company has since paused the DRU project in order to evaluate market conditions, capital priorities, and long-term transportation needs, but the regulatory application remains on record.

Even so, the DRU initiative underscores the scale of development Bruderheim is capable of supporting. If revisited in the future, the project could reduce the unnecessary transport of diluent, lower per-barrel shipping costs, and return recycled diluent to upstream operations. It would also represent the most significant evolution at the terminal since Cenovus purchased it a decade ago — a signal of the kind of value-added infrastructure that could eventually emerge at the site.

For the Town of Bruderheim and surrounding Lamont County, the terminal continues to offer clear economic and strategic benefits. Industrial activity contributes to the regional tax base, attracts complementary businesses, and reinforces the area's reputation as a reliable corridor for energy logistics. Because the terminal ties directly into national rail infrastructure, it also links the community to broader North American supply chains, positioning Bruderheim within discussions about diversification and future-focused energy development.

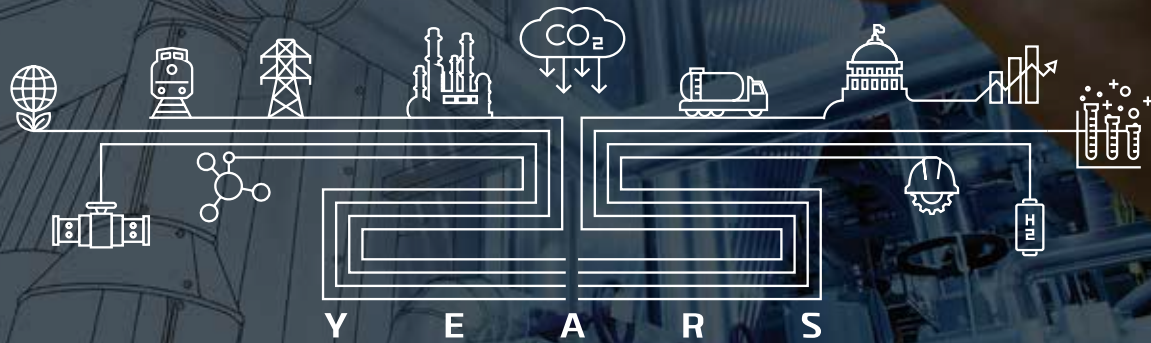
While the DRU's future remains uncertain, the terminal itself is far from static. Its infrastructure, location, and integration with both rail and pipeline networks keep it central to Cenovus's midstream mix. Whether future expansions proceed or remain on hold, the Bruderheim Terminal stands as a critical anchor in Alberta's energy transportation network — one with the capacity to shape regional growth when market conditions align. ●

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## Who We Are

Alberta's Industrial Heartland Association is an internationally recognized team of experts that drive capital investment into Alberta's Industrial Heartland (AIH). AIH is a 582km<sup>2</sup> region near Edmonton and is one of the world's most attractive locations for chemical, petrochemical, oil, and gas investment. With \$45+ billion in existing capital investment and more than 40 companies, we are providing fuels, fertilizers, power, petrochemicals and more to provincial and global consumers.



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Home to Dow's Path2Zero Project

# Alberta crews can close the gap for first-year workers



Alberta's construction crews face a troublesome reality: 55 per cent of injury claims involve workers in their first year with a company. This number reveals a pattern—the worker who hesitates to ask about a procedure, the experienced crew learning new protocols, or the supervisor rushing to meet a deadline are contributing to these injuries.

"Preventing one lost-time back injury can avoid weeks of modified duties and premium increases for your company," says a Safety Showdown participant.

Struck-by incidents, falls to lower levels, and back injuries are common across work sites. Each incident disrupts more than schedules. An injured worker means recovery time and lost wages while crews adjust to coverage gaps and companies deal with investigations and rising premiums.

Leaders and crews recognize this challenge and are stepping up together. They are creating space for conversations and investing in solutions—understanding that preventing incidents requires both technical knowledge and open communication.

"Leaders create safer work sites when they take an active role by building trust, encouraging teamwork and acting early to prevent injuries," says Alberta Construction Safety Association (ACSA) CEO Mark Hoosein.

A graphic featuring a diagonal yellow caution tape with the word "CAUTION" repeated in black. Below the tape, on a dark grey background, is the text "Construction workers are 2X more likely to get hurt in their first year at a company." The "2X" is in large yellow font. At the bottom, it says "Find resources on preventing first-year worker injuries at [FirstYearYourACSA.ca](https://www.firstyearyouracsa.ca)". The ACSA logo is in the top right corner of the graphic.

**CAUTION CAUTION CAUTION**

Construction workers are  
**2X** more likely to  
get hurt in their  
first year at a company.

Find resources on preventing first-year worker  
injuries at [FirstYearYourACSA.ca](https://www.firstyearyouracsa.ca)

## ***Beyond skills training***

Technical skills training alone won't prevent these incidents. Your crew also needs clear expectations and permission to speak up.

When ACSA launched Crew Brew visits across Calgary, Red Deer, and Edmonton, leaders encouraged their teams to participate. These onsite visits created space for crews to share daily experiences over coffee.

One participant shared, "Discuss habits and set clear expectations during onboarding and safety check-ins to prevent incidents"—practical advice that resonates because it addresses the gap between knowing procedures and feeling comfortable using them.





Alberta Construction  
Safety Association

**More than half** of all  
construction site injuries  
happen to workers in their  
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## Team-centred solutions

Based on industry data and earlier research in partnership with Berlin Communications and MacEwan University, ACSA developed resources to address common first-year risks. Crew Brew visits later confirmed what crews valued most—practical onboarding tools, engaging toolbox talk materials and clear ways to reinforce safety knowledge. These insights strengthened the foundation of ACSA's Injury Prevention Campaign, which also featured the Safety Showdown contest.

Safety Showdown transformed routine safety discussions into engaging team competition. Over 500 workers across 150 teams

participated, tackling real-world safety scenarios. Their feedback is shaping the tools you use.

"Safety Showdown was fun and boosted employee participation in safety; I hope it continues," says Christie from Kidco Construction Ltd., whose crew earned an ACSA-sponsored team lunch.

ACSA listened to teams and expanded and refined the tools you can access at [firstyear.youracsa.ca](https://firstyear.youracsa.ca).

## Be part of the solution

Safety excellence drives business results. It starts with camaraderie and clear habits on every work site.

• **Stay connected.** Subscribe to

the Injury Prevention Campaign at <https://www.youracsa.ca/resources/your-acsa-update/>.

### • Build on your safety talks.

Download tools at [firstyear.youracsa.ca](https://firstyear.youracsa.ca). These resources include discussion guides that help workers ask questions and engage more actively, plus an onboarding toolkit that reinforces safety behaviours from day one, and more.

• **Make it practical.** Adapt and implement resources that fit your team's needs and work site—because hazards look different on every job site. Track and monitor your efforts using our activity available at [firstyear.youracsa.ca](https://firstyear.youracsa.ca).

• **Champion safety.** Prepare to onboard first-year workers through ACSA's Basic Instructional Techniques (BIT) virtual course. Practice real safety training you can bring back to your worksite to empower your crew.

Reduce first-year worker injuries, crew by crew and worksite by worksite. Have the talks, tailor the checklist and track the fixes. "At ACSA, we'll continue to listen to our industry and act on what we hear, improving our tools and resources to better support you," says ACSA Engagement Team Lead, Cora Storvold. ●

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www.crmtcontracting.com

**Crystal Clear Events YEG**

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www.CrystalClearEventsYEG.com

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www.crystalglass.ca

**dance at Brijets**

Fort Saskatchewan, AB  
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www.danceatbrijets.com

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www.TopTchirRealEstate.com

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www.starsinnsuites.com

**Days Inn 2119600 Alberta Ltd.**

Lamont, AB  
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www.wyndhamhotels.com

**Daysland Truck & Trailer Repair**

Fort Saskatchewan, AB  
(780) 263-8000  
www.dayslandtruckrepair.com

**Dear Dog Treats**

Fort Saskatchewan, AB  
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www.deardogtreats.com

**Debra Swiderski Independent Scentsy Consultant**

St. Albert, AB  
(780) 233-5141  
www.DebraSwiderski.Scentsy.ca

**Dogtrix Doggy Day Care**

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(780) 997-0297  
www.dogtrix.ca

**Dominion Lending Centres Mortgage Mentors**

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(780) 271-5255  
www.victoriacurran.ca

**Donald Carter**

Fort Saskatchewan, AB  
(780) 998-7480

**Dow Canada**

Fort Saskatchewan, AB  
(780) 998-8000  
www.dowcanada.com

**Drayden Insurance Ltd.**

Fort Saskatchewan, AB  
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www.drayden.com

**Dreyco**

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www.dreyco-inc.com

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[www.Dumpndash.ca](http://www.Dumpndash.ca)

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[www.emcicorp.ca](http://www.emcicorp.ca)

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Fort Saskatchewan, AB  
(780) 974-8427  
[www.edmontonevictionservices.com](http://www.edmontonevictionservices.com)

## Edmonton Family Network

Fort Saskatchewan, AB  
(780) 912-2067  
[www.EdmontonFamilyNetwork.com](http://www.EdmontonFamilyNetwork.com)

## Edmonton Global

Edmonton, AB  
(780) 619-6490  
[www.edmontonglobal.ca](http://www.edmontonglobal.ca)

## Edmonton Oilers Community Foundation

Edmonton, AB  
(780) 414-4625  
[www.nhl.com/oilers/eocf](http://www.nhl.com/oilers/eocf)

## Edo Japan

Fort Saskatchewan, AB  
(780) 998-1933  
[www.edojapan.com/our-locations/fort-saskatchewan-cornerstone](http://www.edojapan.com/our-locations/fort-saskatchewan-cornerstone)

## EECOL Electric

Fort Saskatchewan, AB  
(780) 998-7887  
[www.eecol.com](http://www.eecol.com)

## Eh! Royal Flush

Ardrossan, AB  
(780) 729-8333  
[www.ehroyalflush.ca](http://www.ehroyalflush.ca)

## Elk Island Catholic Schools

Sherwood Park, AB  
(780) 467-8896  
[www.eics.ab.ca](http://www.eics.ab.ca)

## Elk Island Public Schools

Sherwood Park, AB  
(780) 467-3477  
[www.eips.ca](http://www.eips.ca)

## Elk Island Retreat

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Fort Saskatchewan, AB  
(780) 998-7832  
www.enhanceitembroidery.ca

## **eSafetyFirst Canada**

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(502) 215-0022  
www.esafetyfirst.com/courses/whmis

## **Excalibur Executive Planning Inc. and BP Wealth Insurance Inc.**

Cold Lake, AB  
(780) 594-1857  
www.bpgs.ca and www.excaliburplanning.com

## **Experience Alberta**

Fort Saskatchewan, AB  
(780) 719-3231  
www.experiencealberta.ca

## **Family Roots Bookkeeping & Consulting Inc.**

Ardrossan, AB  
(780) 818-7263  
www.familyrootsbkc.ca

## **Feathers & Ashe 53**

Fort Saskatchewan, AB  
(780) 288-1913  
www.feathersandashe53.com

## **First Memorial Riverview Chapel**

Fort Saskatchewan, AB  
(780) 998-9898  
www.firstmemorialfuneral.com

## **Flynn Bros. Projects Inc.**

Morinville, AB  
(780) 939-3000  
www.flynnbros.com

## **Focal Point Edmonton**

Edmonton, AB  
(780) 974-4973  
www.focalpointedmonton.com

## **Fort Dental Health Group**

Fort Saskatchewan, AB  
(780) 998-7165  
www.fortsaskatchewandentists.ca

## **Fort Gasland**

Fort Saskatchewan, AB  
(780) 998-2039

## **Fort In View Golf Course & Driving Range**

Sturgeon County, AB  
(780) 998-1234  
www.fortinview.com

## **Fort Moving**

Edmonton, AB  
(780) 998-2422  
www.fortmoving.com

## **Fort Orthodontics**

Fort Saskatchewan, AB  
(780) 992-0141  
www.fortortho.com

## **Fort Park RV Storage / Crosswinds Driving Range**

Fort Saskatchewan, AB  
(780) 554-2571  
www.fortparkrvstorage.ca

## **Fort Sask Reno Inc.**

Fort Saskatchewan, AB  
(780) 271-4312  
www.fortsaskreno.com

## **Fort Saskatchewan & Lamont County Regional Chamber of Commerce**

Fort Saskatchewan, AB  
(780) 998-4355  
www.fortsaskchamber.com

## **Fort Saskatchewan Acupuncture**

Fort Saskatchewan, AB  
(587) 285-8012  
www.fortsaskacupuncture.com

## **Fort Saskatchewan Auto Body Ltd.**

Fort Saskatchewan, AB  
(780) 998-7464  
www.csncollision.com/fortsaskatchewan

## **Fort Saskatchewan BGC**

Fort Saskatchewan, AB  
(780) 992-0103  
www.fortsask.bgccan.com

## **Fort Saskatchewan Community Hospital Foundation**

Fort Saskatchewan, AB  
(780) 342-3115  
www.fschf.ca

## **Fort Saskatchewan Eye Care**

Fort Saskatchewan, AB  
(780) 589-2229  
www.fortsaskeyecare.com

## **Fort Saskatchewan Families First Society**

Fort Saskatchewan, AB  
(780) 998-5595  
www.familiesfirstsociety.ca

## **Fort Saskatchewan Lion's Club**

Fort Saskatchewan, AB

## **Fort Saskatchewan Minor Sports Association**

Fort Saskatchewan, AB  
(780) 998-1835  
www.fsmsa.net/HOCKEY.html

## **Fort Saskatchewan Multicultural Association**

Fort Saskatchewan, AB  
(780) 992-9503

## **Fort Saskatchewan Nourishment Centre**

Fort Saskatchewan, AB  
(780) 998-4099  
www.fortsaskatchewanfoodbank.com

## **Fort Saskatchewan Public Library**

Fort Saskatchewan, AB  
(780) 998-4288  
www.fspl.ca

## **Fort Sight & Sound**

Fort Saskatchewan, AB  
(780) 246-2952  
www.fortsightandsound.com

## **Fort Signs**

Fort Saskatchewan, AB  
(780) 998-2766  
www.rmpromo.ca

## **Fort Station Pharmacy**

Fort Saskatchewan, AB  
(780) 589-1314  
www.pharmachoice.com/locations/fort-station-pharmacy

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**FortisAlberta Inc.**

Calgary, AB  
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[www.fortisalberta.com](http://www.fortisalberta.com)

**Fountain Tire Ltd.**

Fort Saskatchewan, AB  
(780) 998-4384  
[www.fountaintire.com/stores/fort-saskatchewan](http://www.fountaintire.com/stores/fort-saskatchewan)

**Freson Bros.**

Fort Saskatchewan, AB  
(587) 285-2600  
[www.freson.com](http://www.freson.com)

**Frontline Web Consulting**

Edmonton, AB  
(780) 686-6922  
[www.frontlineconsulting.ca](http://www.frontlineconsulting.ca)

**Gallason Industrial Cleaning Services Inc.**

Fort Saskatchewan, AB  
(780) 998-7773

**Gallo LLP, Chartered Professional Accountants**

Sherwood Park, AB  
(780) 417-7530  
[www.gallollp.ca](http://www.gallollp.ca)

**Givens LLP**

Fort Saskatchewan, AB  
(780) 998-2110  
[www.givens.ca](http://www.givens.ca)

**Global Convention Services Ltd.**

Edmonton, AB  
(780) 446-2050  
[www.globalconvention.ca](http://www.globalconvention.ca)

**Gold and Promise Inc.**

Fort Saskatchewan, AB  
(519) 282-3836  
[www.goldandpromise.com](http://www.goldandpromise.com)

**Goodwill Industries of Alberta**

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(780) 944-1414  
[www.goodwill.ab.ca](http://www.goodwill.ab.ca)

**Grainger Inc.**

Fort Saskatchewan, AB  
(780) 998-3726  
[www.acklandsgrainger.com](http://www.acklandsgrainger.com)

**Grant Crafters Alberta**

Fort Saskatchewan, AB  
(780) 887-5454

**Greenland Roofing & Exteriors**

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[www.greenlandroofing.com](http://www.greenlandroofing.com)

**Grounded Contracting**

Fort Saskatchewan, AB  
(780) 589-5377  
[www.groundedcontracting.ca](http://www.groundedcontracting.ca)

**Heartland Energy Solutions Inc.**

Fort Saskatchewan, AB  
(780) 914-5545  
[www.heartlandes.ca](http://www.heartlandes.ca)

**Heartland Ford Sales Inc.**

Fort Saskatchewan, AB  
(780) 998-5450  
[www.heartlandfordsales.com](http://www.heartlandfordsales.com)

**Heartland Housing Foundation**

Sherwood Park, AB  
(780) 400-3500  
[www.heartlandhousing.ca](http://www.heartlandhousing.ca)

**Heartland Industrial Services Ltd.**

Fort Saskatchewan, AB  
(780) 998-1919

**Hertz Canada**

Fort Saskatchewan, AB  
(780) 231-0286

**HT & Associates**

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[www.htassociates.ca](http://www.htassociates.ca)

**Ingram Renovations**

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(780) 904-4074  
[www.ingramrenovations.ca](http://www.ingramrenovations.ca)

**Integra Tire**

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[www.integratire.com](http://www.integratire.com)

**Integral Energy Services Ltd.**

Fort Saskatchewan, AB  
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[www.integralenergy.ca](http://www.integralenergy.ca)

**Integrity Land Inc.**

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**J-MAC Contracting**

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[www.jmaccontracting.ca/services.html](http://www.jmaccontracting.ca/services.html)

**Jenkins & Jenkins**

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(780) 998-4700  
[www.jiffylubeservice.ca](http://www.jiffylubeservice.ca)

**Jonathan Seeney Real Estate**

Fort Saskatchewan, AB  
(780) 934-8985  
[www.seeneyseells@gmail.com](mailto:www.seeneyseells@gmail.com)

**Josephburg Agricultural Society**

Fort Saskatchewan, AB  
(780) 998-9450  
[www.josephburg-ag.ca](http://www.josephburg-ag.ca)

**JP Fenrich Financial Services**

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(780) 468-9292  
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**Judy's Safety Company Inc.**

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**KANAN Plumbing**

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## **McRae's Environmental Services Ltd.**

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www.mcraesenviro.com/edmonton-ab

## **MCSnet**

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www.mcsnet.ca

## **McSween Custom Fabricating**

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www.mcsweenfab.com

## **MEGlobal Canada ULC**

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www.meglobal.biz/meglobal-locations/fort-saskatchewan

## **Mel Martin's Transfer Ltd.**

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www.melmartins.com

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(780) 709-9658  
www.melrealty.ca

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www.millersicecream.business.site

## **Minute Muffler**

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www.minutemuffler.com

## **MJ Lyons Immigration Consulting**

Fort Saskatchewan, AB  
(825) 436-3817  
www.mjlyonsimmigration.com

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(587) 801-3114

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(780) 451-4406  
www.mnp.ca

## **MOD Kitchens Inc.**

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www.choosemod.com

## **Modern Muse Media**

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www.modernmusemedia.ca

## **Molly Maid**

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www.mollymaid.ca/locations/alberta/  
sherwood-park

## **MrMikes Steakhouse Casual**

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## **Mucho Burrito - 2504540 Alberta Inc.**

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www.muchoburrito.com

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www.nait.ca/71602.htm

## **nine10 | Brand, Web & Marketing Training**

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(780) 539-1755  
www.nine10.ca

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www.northernlightscandy.ca

## **Norwex**

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(780) 232-3747  
www.terrikreacker.norwex.biz

## **Noyen Construction Ltd.**

Fort Saskatchewan, AB  
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## **Nufloors Sherwood Park**

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www.nufloors.ca

## **Nutrien Fort Saskatchewan Nitrogen Operations**

Fort Saskatchewan, AB  
(780) 998-6911  
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Redwater, AB  
(780) 998-6111  
www.nutrien.com

## **Oerlikon Metco (Canada) Inc.**

Fort Saskatchewan, AB  
(780) 992-5100  
www.oerlikon.com/metco

## **Oleksyn Homes**

Fort Sask., AB  
(780) 998-0684  
www.oleksynhomes.com

## **Oleksyn, A.b. Drywall Ltd./riverpark Trucking (div. Of)**

Fort Saskatchewan, AB  
(780) 998-0684

## **On-Track Railway Operations**

Sturgeon County, AB  
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www.ontrackrailway.com

## **Park Plumbing & Heating Ltd.**

Ardrossan, AB  
(780) 721-1293

## **Paul Hotke Professional Corporation**

Fort Saskatchewan, AB  
(780) 998-5011

## **Pennell's Contracting**

Fort Saskatchewan, AB  
(780) 918-2962

## **Penny-Kare Enterprises**

Edmonton, AB  
(780) 914-6327

## **Pet Value - Your Pet Your Store (Lively Pets Inc on CP)**

Fort Saskatchewan, AB  
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www.petvalu.com

## **Piemar Management & Consulting Ltd.**

**/ Operating as Piemar Tax Pros**  
Fort Saskatchewan, AB  
(780) 938-4391

## **Pine Coulee Contracting**

Fort Saskatchewan, AB  
(780) 999-5956

## **Postmedia Fort Record**

Fort Saskatchewan, AB  
(780) 998-7070  
www.fortsaskatchewanrecord.com

## **Pots Bar & Grill**

Fort Saskatchewan, AB  
(780) 998-1411  
www.potsbarandgrill.com

## **Primerica**

Fort Saskatchewan, AB  
(780) 990-6993

## **PWTransit Canada Ltd.**

Fort Saskatchewan, AB  
(780) 912-0619  
www.pwtransit.ca



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**Quincie Oilfield Products**

Edmonton, AB  
(780) 449-7575

**RBC Royal Bank**

Fort Saskatchewan, AB  
(780) 998-3721  
[www.rbcroyalbank.com](http://www.rbcroyalbank.com)

**Reaction Screw Piling Inc.**

Nisku, AB  
(780) 955-7375

**Red Star Productions**

Edmonton, AB  
(780) 903-7577  
[www.sergio.biz](http://www.sergio.biz)

**Reflections Detailing**

Fort Saskatchewan, AB  
(780) 220-5568  
[www.reflections-detailing.square.site](http://www.reflections-detailing.square.site)

**ReMax Real Estate**

Fort Saskatchewan, AB  
(780) 998-2295  
[www.fortsaskrealestate.com](http://www.fortsaskrealestate.com)

**Réseau santé Alberta**

Edmonton, AB  
(780) 466-9816

**River Valley Chrysler**

Fort Saskatchewan, AB  
(780) 998-0900  
[www.straightlinechrysler.ca](http://www.straightlinechrysler.ca)

**RKS Hotel Group**

Edmonton, AB  
(780) 465-7931  
[www.marriott.com/en-us/hotels/yegfp-four-points-edmonton-south/overview](http://www.marriott.com/en-us/hotels/yegfp-four-points-edmonton-south/overview)

**Robert I. F. Thomas Chartered Professional Accountant**

Fort Saskatchewan, AB  
(780) 992-0320

**Robertson's Plumbing & Gasfitting Ltd.**

Fort Saskatchewan, AB  
(780) 998-3847  
[www.robertsonsplumbing.com](http://www.robertsonsplumbing.com)

**Robin Hood Association**

Fort Saskatchewan, AB  
(780) 992-0035  
[www.robinhoodassoc.com/content/1/WelcomeToRobinHood](http://www.robinhoodassoc.com/content/1/WelcomeToRobinHood)

**Ron's Rentals**

Fort Saskatchewan, AB  
(780) 725-1204  
[www.ronsrental.com](http://www.ronsrental.com)

**Rosecroft Custom Homes**

Fort Saskatchewan, AB  
(780) 998-2822  
[www.rosecrofthomes.com](http://www.rosecrofthomes.com)

**Royal LePage Noralta Real Estate**

Fort Saskatchewan, AB  
(780) 998-7801  
[www.royallepagenoralta.ca](http://www.royallepagenoralta.ca)

**RRC Insulation Service**

Sturgeon Country, AB  
(780) 921-4060

**Santa in the Fort**

Fort Saskatchewan, AB  
(780) 660-7007

**Scheila's Kitchen**

Fort Saskatchewan, AB  
(403) 671-6220

**Scotiabank**

Fort Saskatchewan, AB  
(780) 998-3711  
[www.scotiabank.com](http://www.scotiabank.com)

**Scott K Auto**

Fort Saskatchewan, AB  
(780) 993-2139  
[www.scottkauto.com](http://www.scottkauto.com)

**Serenity Funeral Services**

Fort Saskatchewan, AB  
(780) 998-1422  
[www.serenity.ca](http://www.serenity.ca)

**Servus Credit Union Ltd.**

Fort Saskatchewan, AB  
(780) 638-7308  
[www.servus.ca](http://www.servus.ca)

**Shanked Computer Recycling**

Acheson, AB  
(780) 486-7837  
[www.scri.ca](http://www.scri.ca)

**Share & Care Thrift**

Fort Saskatchewan, AB  
(587) 285-0067  
[www.shareandcarethrift.com](http://www.shareandcarethrift.com)

**Shell Scotford**

Fort Saskatchewan, AB  
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