



2024-2025

# PŪRONGO-Ā-TAU



TE RŪNANGA O  
TOA RANGATIRA







# RĀRANGI ŪPOKO

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# RĪPOATA O TE TUMUAKI

CALLUM KATENE





**Hoturoa, Hotuoape, Hotumatapu,  
Mōtai-tangata-rau, Uetapu,  
Rakamamao, Kākati, Tuhiana,  
Poutama, Mangō, Kaihamu,  
Te Urutira, Tupahau, Korokino,  
Toa Rangatira e tū ake nei! Ka tangi  
atu rā ki ngā mate huhua o te tau  
kua pahure ake. Haere atu rā. Haere  
tonu i runga i te ara takahia ai e te  
tini, e te mano. Haere ki te iwi nui i  
te pō. Otirā, rātou ki a rātou, tātou  
ki a tātou.**

**Kei ngā uri o Tainui waka i heke mai  
i Kāwhia, tēnā tātou. He ripota anō  
tēnei mō te mahi o Te Rūnanga O  
Toa Rangatira i te tau 2025. Nui  
te mahi, nui te kupu, nui te kōrero.  
Tēnā, pānui mai i ēnei whakaaro hei  
kai mā te hinengaro kia pūrangiaho  
ai ki te whānui me te hōhonu, ki ngā  
piki me ngā heke o te tau kua hipa.  
Tēnā tātou katoa.**

2025 saw a variety of challenges and opportunities that the people of Te Rūnanga o Toa Rangatira have risen to meet. Some we created and shaped; others were imposed upon us, and we have been obliged to respond accordingly. Through it all, though, we have done well to remain true to our values; values that have been laid down for us by our tūpuna and expressed through our culture, language, and identity; through our commitment to the wellbeing of our people; and through our engagement in our communities as an expression of rangatiratanga.

## Culture, Language, and Our People

Our culture, reo, and people remain the foundation upon which all other achievements stand. In 2025, we continued strengthening these elements through targeted initiatives, collaborative leadership, and the lived commitment of our whānau.

We prioritised normalising te reo Māori as the first language of engagement across the Rūnanga. Weekly wānanga reo for kaimahi, reo integration into Board and Operational reporting, and tikanga-focused professional development were embedded to align organisational practice with cultural aspirations. These efforts were reinforced through Te Ohu reo initiatives delivered throughout the year. These saw a marked increase in reo use, new kupu being adopted, whānau stepping into marae roles, embracing tikanga, and building stronger connections.

Ngāti Toa tikanga remains a cornerstone of the Rūnanga values. We are fortunate to have our Pou Tikanga, Dr Taku Parai, guiding us on a daily basis. Despite political and funding pressures, cultural programmes have been protected by embedding reo and tikanga into service delivery, governance, and advocacy. This has ensured our identity remains central to how we respond to challenges and create opportunities.

Kaumātua care programmes—run with local health providers—offered regular health clinics, transport to iwi kaupapa, and activities fostering social connection.

Engagement with rangatahi increased, with higher participation in leadership wānanga and kapa haka. Many rangatahi and kaimahi also attended governance training to strengthen skills for future roles.

Ngāti Toa leaders maintained a presence in key governance and advocacy spaces, including the Iwi Chairs Forum, education governance boards, and health sector leadership groups. Our representatives advanced priorities such as protecting reo Māori rights, embedding cultural safety in public services, and ensuring iwi perspectives shaped regional and national decisions.

Our CEO's high profile and national connections have enabled us to advocate for Ngāti Toa and Te Ao Māori. With the current political climate, Te Rūnanga o Toa Rangatira will continue using our voice to champion iwi aspirations.

In the year ahead, we will continue investing in reo revitalisation, expanding marae-based learning, and strengthening leadership pathways for rangatahi. These priorities are grounded in the vision of a culturally confident, socially cohesive Ngāti Toa Rangatira, grounded in reo and united in caring for its people.



# RĪPOATA O TE TUMUAKI

## Services and Outcomes

Over the past year, Te Rūnanga o Toa Rangatira has continued to deliver a broad range of services to improve the wellbeing of our whānau, strengthen community resilience, and address inequities in health, education, housing, and social outcomes.

Our approach is grounded in a kaupapa Māori framework, ensuring that services are not merely transactions but pathways that reflect the aspirations and values of Ngāti Toa Rangatira.

Despite nationwide pressures on the health system, our health teams have maintained a continuum of services across primary care, mental health, addiction support, and population health initiatives. Dedicated kaimahi have continued to provide quality care under challenging conditions.

Outreach services have supported whānau facing barriers to care, with targeted programmes for kaumātua, pēpi, and those living with long-term conditions. Public health promotion has remained a strength, with vaccination drives, mobile screening units, and health education delivered in marae and community spaces—helping us reach whānau less likely to engage with mainstream providers.

The Takapūwāhia Medical Centre has faced significant staff shortages during 2025. To ensure the clinic could continue operating, the board approved additional spending for locums and other essential services. At the time of writing, staffing levels are stabilising.

Social services have responded to urgent needs such as food insecurity, emergency housing, and family harm. Close partnerships with local agencies have enabled faster, better-coordinated responses, ensuring whānau receive comprehensive support rather than fragmented services. Whānau Ora has remained central to enabling whānau-led solutions. In March 2025, Te Rūnanga o Toa Rangatira was appointed as the Whānau Ora Commissioning Agency for Region 2—recognition of our proven capability to deliver high-quality outcomes.

Education programmes have focused on building clear pathways for rangatahi into further learning, vocational training, and employment. Engagement with schools and tertiary providers has grown, supported by culturally tailored mentoring and tutoring for Ngāti Toa students. Leadership wānanga and work placement initiatives have given rangatahi practical skills while strengthening cultural identity. Participation levels have increased, reflecting a growing desire among young people to contribute to iwi development and governance.

Housing continues to be one of our most pressing challenges. Over the past year, we have advanced immediate support—through advocacy, social housing connections, and financial literacy workshops—while also developing long-term solutions.

The View Road properties are now nearing completion after several years of remediation. While the original land trust model aimed to provide housing pathways for iwi members, rising living costs and insurance challenges have required a new approach. We are now offering these homes for outright purchase by iwi members through a shared equity model. Homes not purchased through this scheme will be made available for rental or sold at market value to recycle capital for future projects.

Our commitment to wellbeing extends beyond direct services. Initiatives this year have included physical activity and nutrition programmes, kaumātua social groups, and culturally anchored approaches to mental health and resilience. Collaboration with emergency management agencies has strengthened preparedness across the rohe, with marae positioned as hubs for community response in times of need.

A key strength of our service delivery model is the depth of our partnerships—with health boards, government agencies, local councils, iwi, and community organisations. These relationships have amplified the reach and impact of our services, particularly in tackling systemic inequities.

In the coming year, we will focus on expanding access to culturally grounded services, reducing barriers in health and education, and continuing to address housing needs. Investment in workforce development will ensure our kaimahi have the skills, resources, and cultural competence to meet the evolving needs of our community.



## The Political Landscape

The political environment in 2025 has been marked by significant shifts in government priorities, policy settings, and funding arrangements that directly affect iwi, Māori organisations, and the communities we serve. Te Rūnanga o Toa Rangatira has navigated these changes through proactive advocacy, coalition-building, and a strong focus on protecting the rights, resources, and aspirations of Ngāti Toa Rangatira.

Over the past year, central government funding streams—particularly in health, social services, and Māori development—have contracted. These changes have required the Rūnanga to review the sustainability of some initiatives, prioritise core services, and explore alternative funding pathways to maintain delivery levels. Our engagement with agencies has focused on ensuring Ngāti Toa retains influence in policy areas where iwi-led approaches deliver better outcomes for whānau.

At the local government level, the Rūnanga has worked with Porirua City Council, Greater Wellington Regional Council, Wellington City Council, and neighbouring authorities to advocate for infrastructure, housing, and environmental priorities that align with iwi aspirations. This has included involvement in district planning processes, environmental protection initiatives, and joint projects to improve social and economic wellbeing within our rohe.

Engagement with Crown agencies on Treaty-related issues has focused on upholding settlement commitments, protecting whenua and sites of significance, and monitoring legislative proposals that may affect iwi rights. The Rūnanga has also tracked developments in resource management reform and changes to Māori land legislation, assessing their potential impact on Ngāti Toa interests.

Recognising that many political challenges require collective influence, Ngāti Toa has strengthened alliances with other iwi and Māori organisations. These relationships have enabled coordinated responses to policy changes and created opportunities to share resources, expertise, and advocacy strategies. This collaborative approach has been particularly effective in addressing national policy shifts with wide-ranging impacts.

While the current political climate presents challenges, it also reinforces the importance of maintaining a strong, independent iwi voice. The Rūnanga's strategy remains focused on influencing policy from a position of mana motuhake—ensuring that decisions made at all levels reflect the needs and aspirations of Ngāti Toa Rangatira. Building the capability to respond quickly to emerging political developments will remain a priority in the year ahead.

### CALLUM KĀTENE





# RĪPOATA O TE TUMU WHAKARAE

HELMUT MODLIK





**Ka tangi tonu rā ki ngā tini kanohi kua kore nei i waenga i a tātou. Kei ōku kaumātua, kei ōku tini whangaunga, koutou kua ngaro i te tirohanga kanohi, me i kore ake tō koutou whakapau kaha mai ki tō iwi e ea ai te kōrero ‘Kia tū a Ngāti Toa hei iwi toa, hei iwi rangatira’. Takoto mai i te māriri o te atua, e moe whakangaro atu.**

**Ki a tātou ngā urupā o rātou mā, tātou e hiki mānuka tahi ana mō te oranga tonutanga o tō tātou iwi, tēnā tātou katoa.**

2024-25 was a year demanding Toa Rangatiratanga (courageous leadership) of our Rūnanga. On the political front, the National-led Government pursued laws to undermine Te Tiriti, te taiao, te mana o te wai, while reducing funding and access to health and social services urgently needed in our community. On the economic front, persistent inflation, increased operating costs, growing unemployment and cost of living pressures impacted on us all. Combined with reduced government funding, the Rūnanga faced for the first time a need to reduce services and staffing to live within our means. This was personally and professionally challenging for everyone, including our iwi. A demanding year indeed.

The Rūnanga's response in all cases though was guided by our tikanga and the whakataūāki of our tūpuna: "Kia tū ai a Ngāti Toa Rangatira, hei iwi toa, hei iwi rangatira!"

On the political front, our Rūnanga and iwi members were to the fore in rejection of the Treaty Principles Bill through the hīkoi, public debate and submissions. Our leadership and voices were to the fore in rejecting the whakamoe of Te Aka Whai Ora, the reversal of laws protecting tamariki, te taiao, te wai, and iwi foreshore rights. Prior efforts building trusted relationships with local and central government agencies and representatives, meant Ngāti Toa's voice and views were both sought after and heard. Hei iwi rangatira.

Despite the extent of political, financial and other demands, the quality and quantity of our dedicated staff's mahi saw us continue to make a difference for those we serve, and to increase the mana and influence of Ngāti Toa in this generation.

This included leading the establishment of a new iwi collective (Te Kāhui Whakarehunga), aimed at building regional kotahitanga. Other examples were engaging directly with hapū and iwi around the motu for specific political, cultural and economic kaupapa, and the establishment of a new Whānau Ora Commissioning Agency ("Māhutonga") to procure and oversee whānau ora services across the lower half of the North Island. The awarding of this long-term contract to Ngāti Toa was a notable achievement for our Rūnanga and iwi and positively received across the motu.

During the year the Rūnanga's executive leadership saw one notable change. Following the appointment of our new Pou Ōhanga – Boyd Scirkovich – and the establishment of his investment team, our Pou Pūtea – Leon Grandy – stepped down after five years of outstanding service advising and delivering on the financial and economic goals of the iwi. Commencing in March 2020, Leon presided over the growth of Ngāti Toa assets from approximately \$220 million, to just over \$1 billion in 2025. This included implementing our deferred selection property purchases from the Crown that will eventually earn Ngāti Toa hundreds of millions of dollars passive income per annum in perpetuity!

**E rere ana te mihi nui, me te aroha hoki ki a koe e Leon, mōu i whakapau kaha mō te iwi nei!**



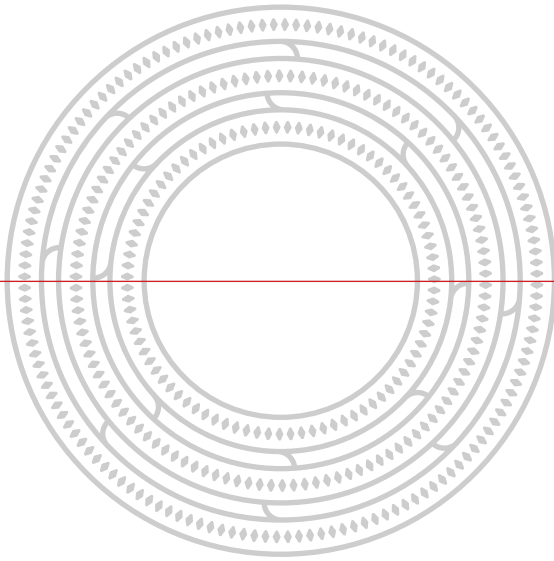


# RĪPOATA O TE TUMU WHAKARAE

Once again, we farewelled many loved ones during the past year. Our hearts, hands and resources were extended to our whānau pani, and despite the challenges, the aroha and manaakitanga of our iwi was seen and felt. We treasure and will never forget those who've gone before us. Kua okioki te hunga aroha, kua okioki.

During the year the Rūnanga continued to make progress achieving its long-term goals. Notable operational highlights during 2024-25 were as follows.





## Housing

Delivery of 24 fully renovated townhouses for iwi rental or shared-equity ownership; delivery of new social houses in Te Āhuru Mōwai and approval and funding to build 125 more; prioritised offer of Kenepuru Landings whenua/whare to iwi members.

## Education

Progressed planning and confirmed funding for new Kura Taiao; Kura Toa student number doubling plus application for Charter School status; successful completion of Wāhine Taiea – Young Women in Leadership programme including delegation to indigenous conference; 156 education grants awarded.

## Health & Social

Te Wāhi Tiaki Tātou leadership of national ROCC initiative in Porirua (Resilience to Organised Crime in Communities) Ora Toa dental team and community services growth; Oranga Tamariki care space growth in Te Taihū; partnership with new Social Investment Agency to co-design go-forward model; Establishment of new Whānau Ora Commissioning Agency (“Māhutonga”).

## Economic

New business partnerships with private and iwi partners; launch of new 25 year economic development strategy – He Kainga Ururua; establishment of new services to support individual and whānau prosperity aspirations; execution of third tranche of Deferred Selection Property acquisitions.

## Ahurea

Wānanga reo successfully held across Porirua and Te Taihū, involving large numbers of whānau; numerous initiatives and funding for toi, hītori, sports; cultural events; televised world record haka performance at Eden Park.

## Taiao

Operation of environmental restoration team working across Kapiti, Mana, Taputeranga and Te Taihū; numerous taiao cleanups and native species translocations; formal establishment of Porirua Harbour Accord with all relevant Councils led by Ngāti Toa; highly successful and publicised Porirua citizens assembly on climate change.

## Whenua

Finalised agreement for return of 57 hectares of Whitireia whenua; return and celebration of Kapiti and Mana Islands to ownership of Ngāti Toa.

I am finally pleased to advise that despite noted economic headwinds, core operating revenues for the Rūnanga of \$132.8m (FY25) remained broadly in line with previous year's \$133.5m (FY24), with underlying operating earnings for the Rūnanga of \$4.3m (FY25) vs \$9.1m (FY24). Total comprehensive results of \$41.8m, included a net paper gain of \$44.8m on property and other assets. I'd like to acknowledge and thank all of our hard-working staff who have produced such outstanding financial and operational results for Ngāti Toa in 2024-25.

Ma te Atua tātou katoa e manaaki, e tiaki ā haere nei te wā kei aku whanaunga.

Ūpane ka ūpane whiti te rā!

**HELMUT MODLIK**



# STATEMENT OF SERVICE PERFORMANCE

**Te Runanga o Toa Rangatira was established in 1990.**

**It is the mandated iwi authority for Ngāti Toa Rangatira, and the administrative body of iwi estates and assets.**

Te Rūnanga o Toa Rangatira manages political and public interests on behalf of Ngāti Toa Rangatira including Tiriti claims and settlements, commercial and customary fisheries, health services (including primary mental health and residential care services), social services, central and local government relationships, and resource and environmental management. It is also responsible for commercial interests including property assets. Te Rūnanga O Toa Rangatira Incorporated is a non-profit incorporated society with charitable status.

The rohe of Ngāti Toa extends from the Whangaehu River south along the ranges to Turakirae. It then crosses Raukawa Moana (Cook Strait) to Marlborough and Nelson. This is encapsulated in the tribal pepeha: Mai i Miria te Kakara ki Whitireia, whakawhiti te moana Raukawa, ki Wairau, ki Whakatū.

## Moemoeā

Our vision is that Ngāti Toa is a strong, vibrant and influential iwi, firmly grounded in our cultural identity and leading change to enable whānau wellbeing and prosperity.

## Whāinga

Our mission is to empower our whānau, reclaiming our own iwi self-determination, revitalising our environment through leadership, innovation, connectedness and exercising our rangatiratanga.

Our purpose is to enhance the mana, wellbeing and prosperity of Ngāti Toa Rangatira iwi, hapu and whānau. We do this by empowering our whānau, reclaiming our iwi self-determination, revitalising our environment; through leadership, innovation, connectedness and exercising our rangatiratanga.

## NGATI TOA RANGATIRATANGA

Revitalising and strengthening our identity as whānau, hapū, iwi:

- Whānau are confident in their reo, tikanga, kawa & identity
- Vibrant marae uphold our kawa & serve our varied needs
- Whānau who are strongly grounded in our history and whakapapa
- Ngāti Toa Rangatira culture and success is celebrated



## ORANGA

Advancing the health and wellbeing of Ngāti Toa whānau through:

- Improved health
- Increased educational and vocational achievement
- Sustainable employment
- Healthy and affordable housing



## ŌHANGA

Growing a sustainable economic base by:

- A culture of self-determination, resilience and growth
- Robust and ethical investments aligned to the aspirations of the iwi
- Working collaboratively to grow the Ngāti Toa Rangatira economy
- Protecting and growing our economic base to provide ongoing opportunities for whānau wellbeing and growth



## TE AO TUROA

Nurturing a resilient environment to sustain future generations through:

- Reclaimed mātauranga relevant to our natural resources
- Empowered leaders and co-managers of our natural environment
- Our commitment to environmental sustainability
- Our ability to adapt to the impacts of climate change



## WHAI MANA

Build a strong organisation founded on leadership and connection by:

- Sound governance and management structures support growth & prosperity
- Development and leadership opportunities for our tamariki and rangatahi
- Platforms for the efficient communication and connection of our people
- Strategic partnerships that benefit our organisation's regional, national and international interests





# NGĀTI TOA KI TE WHENUA

## IWI REGISTERED BY GEOGRAPHIC REGION

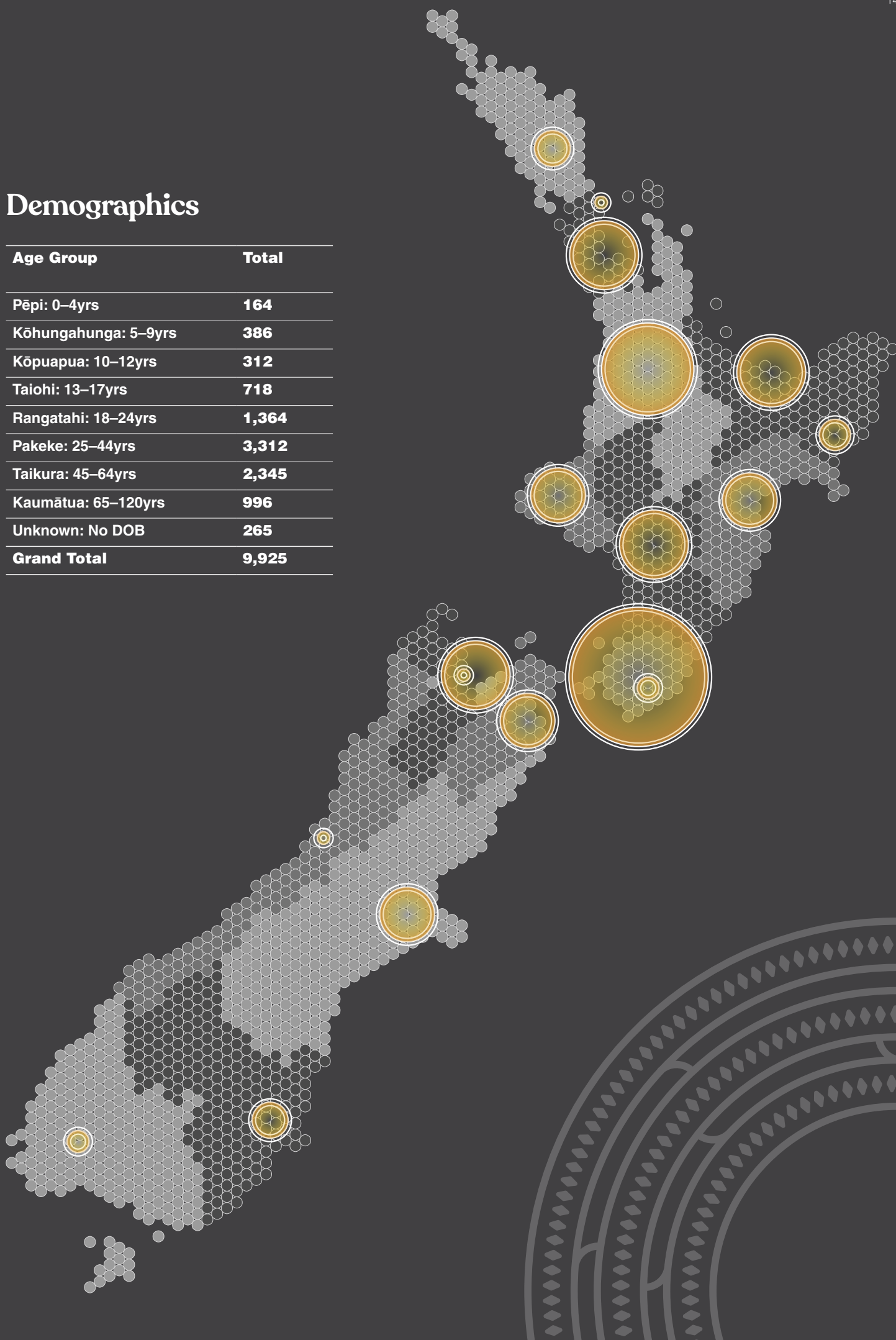
Aotearoa	6,949 FY2025	6,562 FY2024
Australia	900 FY2025	870 FY2024
United States	73 FY2025	73 FY2024
Canada	21 FY2025	22 FY2024
United Kingdom	9 FY2025	9 FY2024
Ireland	6 FY2025	7 FY2024
France	11 FY2025	11 FY2024
Not specified	1,983 FY2025	2,022 FY2024
Total	9,952 FY2025	9,576 FY2024

## Our iwi locally

Area	Total	
Auckland	415	4.17%
Bay of Plenty Region	346	3.48%
Chatham Islands	7	0.07%
Gisborne Region	55	0.55%
Hawke's Bay Region	231	2.32%
Manawatū-Whanganui Region	487	4.89%
Marlborough Region	201	2.02%
Nelson-Tasman	368	3.70%
Northland	89	0.89%
Otago Region	85	0.85%
Southland	28	0.28%
Taranaki Region	284	2.85%
Tasman Region	7	0.07%
Waikato Region	818	8.22%
Wairarapa	20	0.20%
Wellington Region	3260	32.76%
West Coast Region	6	0.06%
Whangaparoa	3	0.03%
Grand Total	6,949	69.81%

## Demographics

Age Group	Total
Pēpi: 0–4yrs	164
Kōhungahunga: 5–9yrs	386
Kōpuapua: 10–12yrs	312
Taiohi: 13–17yrs	718
Rangatahi: 18–24yrs	1,364
Pakeke: 25–44yrs	3,312
Taikura: 45–64yrs	2,345
Kaumātua: 65–120yrs	996
Unknown: No DOB	265
<b>Grand Total</b>	<b>9,925</b>





TOI TU  
TE  
TAIAO  
TAIAO TANGATA TIRITI

Ko Ngāti  
Toa Te Whi  
Ko Ngāti  
Toa Te Whi

HAV  
KA  
L'KE

# NGĀTI TOA RANGATIRA

Our Culture & Identity





Revitalising and strengthening our identity as whānau, hapū and iwi. Our identity is revitalised through our whānau who are confident in their reo, tikanga, kawa and identity.

We have vibrant marae that upholds our kawa and are able to serve our varied and changing needs, through this we thrive. Our whānau are strongly grounded in our history and whakapapa, and we continue to celebrate Ngāti Toa Rangatira culture and success.



SSP ANNUAL INVESTMENT
<b>\$5.6M</b> FY2025
<b>\$5.9M</b> FY2024

Please note the amounts shown above for FY2024 have been updated to reflect updated allocation methodology used for FY2025





## Te Ohu Reo

Tēnei te reo pōwhiri ki a koutou ngā uri o Toa Rangatira, nau mai, piki mai, kake mai ki te waka reo e karanga atu nei kia kotahi te hoe o reo kia tika, o reo kia rere, o reo kia Māori.

Ka huri te ihu o ngā mihi ki ngā kaihapai me ngā kaitautoko i te kaupapa nei, ā, ko Te Mātāwai me Te Rūnanga o Toa Rangatira tērā e whakaponono ana he hua ka puta mō te orangatonutanga o te reo Māori mō ngā uri whakaheke. Kia whakataua kītia i konei, e Te Ohu Reo Manawataki o Ngāti Toa Rangatira, kia TOA te reo!

Over the past year, eight wānanga reo were held across the two regions of Te Tai Hauāuru and Te Taiuihu, providing ākonga with rich and immersive experiences in te reo Māori. Each wānanga explored the many dimensions of language acquisition through a number of cultural and linguistic practices like kapa haka, kōrero tuku iho, te whakamahere reo, nuka reo, ngā tikanga marae, te reo pao, te reo mihimihi, mōteatea, and more. These elements illuminated the deep connections and taura here between te reo (language), ahurea (culture), and tuakiri (identity) within the wider kaupapa of Māori language revitalisation.

Our aim throughout the year was to showcase the diverse pathways available for learning te reo Māori, embedding it in meaningful, relevant contexts. By doing so, we hoped to inspire whānau in all settings to grow their puna kupu and kōrero tuku iho through the lens of Ngāti Toa Rangatira.

Whakaaro shared by a whānau member who joined the haerenga to Katihiku Marae reflects this kaupapa:

**"Really enjoyed the wānanga reo this year, particularly the bus tours with kōrero hītori. Even if we keep doing them and some info is repeated, that really helps to mau i ngā kōrero (retain the information)."**

Marae for the year: Hongoeka Marae, Takapūwāhia Marae, Whakatū Marae, Wairau Pā Marae, and Katihiku Marae were the grounding spaces for these wānanga, each contributing to a deeper sense of connection and place.

### WĀNANGA REO RUN BY REGION

Takapūwāhia	<b>5</b> FY2025	<b>6</b> FY2024
Te Tai Ihu	<b>2</b> FY2025	<b>2</b> FY2024







### IWI BENEFITS – REO STRATEGY

**\$300,000** **\$382,500**  
FY2025 FY2024

Hei Oranga Reo (language planning) this year centred on creating more space and time to wānanga with whānau, allowing us to wānanga kanohi ki te kanohi (face to face) and map out their reo aspirations. We redesigned the Hei Oranga Reo process to better reflect the depth of kōrero shared, where whānau spoke openly about their motivations, challenges, and successes, identifying the tools they needed to navigate their reo journeys with intention and purpose.

In addition to maintaining existing plans, we supported the development of 23 new whānau Hei Oranga Reo language plans, which we closely tracked throughout the year. The key distinction between tracking whānau plans versus individual plans lies in the collective impact like embedding te reo Māori into the manawataki (rhythms) of daily whānau life, where language becomes both habitual and meaningful. This collective approach strengthens revitalisation efforts by making te reo a living, breathing part of the home.

Through regular check-ins, our Ohu Reo team have had the privilege of deepening relationships, mapping out next steps, and supporting whānau through real-time challenges. Many whānau expressed their motivation to raise tamariki and mokopuna in rūmaki reo homes and environments, where te reo Māori is the natural first language. Others acknowledged that their tamariki and mokopuna were already fluent through kura and kōhanga, and their goal was to keep up with them particularly in te reo whakawhiti (conversational language).

Our goal as a team was to listen and understand each whānau's unique aspirations and help shape the pathways needed to reach their reo milestones. Along the way, we shared whakataukī, kiwaha, nuka reo, and rautaki ako (learning strategies) to support their journeys. A common approach among whānau was repetition, using consistent everyday practice to strengthen fluency.

**Kia kaha rā, e kare mā! Your commitment continues to fuel the heartbeat of language revitalisation.**



### WHĀNAU WITH HEI ORANGA REO PLANS

Number  
of whānau

**82**  
FY2025

**96**  
FY2024



PARTICIPATION IN REO PROGRAMMES			
Online	79	89	
	FY2025	FY2024	
In-person	66	71	
	FY2025	FY2024	

Mā te tuākana te teina e tōtika ai, mā te teina anō te tuākana e tōtika ai.

By the elder sibling the younger is guided; by the younger the elder learns balance too.

The dedication shown by our iwi across various reo programmes has been inspiring, whether through Wānanga Reo, Te Ataarangi, Education Perfect or other kaupapa and workshops this year, the commitment to learning, showing up, and stepping forward as tuākana has been a clear highlight of the year.

Many of our tauira have naturally grown into leaders, stepping outside their comfort zones and embracing kawenga marae within the wānanga space. Through their courage and consistency, they've helped inspire others and actively supported the vision of our rautaki reo.

In our Te Ataarangi programme, we continue to support four weekly classes across Taumata 1 – 3, with over 100 active participants. Our Education Perfect online pathway continues to grow, with 180 tauira currently engaged in self-directed learning.

One of our iwi members, now a tuākana in Taumata 3, reflected on his reo journey and the resilience it took to overcome early challenges:

“The main challenge I faced during wānanga was speaking out loud in front of others. It was easy to feel a little whakamā if I hadn’t practiced during the week.

So, I made the decision to speak more—at home, at work, and with others at the Rūnanga who were also learning. We created practice sessions, and I made the effort to kōrero around the house.

I also practiced alone, out on the maunga, by the awa or moana, even talking to the manu.

Te Ataarangi offered a different way of learning rather than relying on notes, I had to listen actively and engage. The interactive style helped me to remember and understand the structure of the language.”

This whakaaro echoes what we’ve seen across the board which is a consistent and growing number of iwi prioritising their reo journeys in whatever way works for them. Whether learning in-person or online, weekly or monthly, these whānau are not only investing in their own development, but stepping into tuākana roles when needed, helping guide others along the way.

We’ve seen confidence grow, connections deepen, and countless moments of transformation and we couldn’t be prouder of the progress made and the whakaaro nui shown by these whānau.

Top tips from one ākonga to the next:

- 1. The more you invest, the more you gain. Practice what you’ve learned and come prepared for each session.
- 2. Don’t get overwhelmed—take small steps. Everything will connect as you move forward.
- 3. Your journey matters. Use the support around you. Push through the challenges and trust that it will all start to make sense.

Ko te tūmanako e rongo atu ana koutou katoa i ngā hua nui kua puta i ēnei kaupapa reo e karawhiu ana ki tai, e karawhiu ana ki uta. Kia mau tonu mai koutou, he tau whatiwhati kō e haere ake nei!



## Te Whare Ahurea o Ngāti Toa Rangatira

This year has been another milestone in our journey to uplift, revitalise, and celebrate our Ngāti Toa Rangatiratanga and mahi toi, while nurturing succession to ensure our knowledge, skills, and taonga are passed on through generations.

Our toi classes continue to thrive, with another strong intake this year. Over the last year we have run 15 Toi Wānanga and 124 Toi Classes. These classes and wānanga not only nurture creativity but also ensure succession, equipping the next generation with the skills and confidence to carry our traditions forward.

The delivery of toi programmes across Raukawa Moana in to Te Taihū o te Waka a Māui, has remained strong, with a highlight being the Kākahu and Taonga Pūoro Wānanga at Te Aumiti (French Pass). These wānanga showcased mātauranga and creative excellence, taking place in an ideal location that is treasured, peaceful, and picturesque.

The taonga pūoro series, led by Tamihana Kātene, explored Te Oro o Tāwhirimātea and Tāwhirirangi with wānanga held in both Porirua and Te Taihū. Through taonga such as pūkāea, pūrerehua and pūtangitangi deepened their connection to sound, whakapapa and taiao.

Toa on Tour gave iwi members the chance to connect, provide feedback, and experience presentations and toi showcases in Porirua and Te Taihū. Whānau had the chance to shape the future, with surveys capturing their interests and aspirations to keep our programmes meaningful and responsive.

Over a six-month period, our Cultural Services team travelled across the motu to visit a number of whare taonga models, each offering valuable insights to help shape the vision for our own whare taonga. These visits included:

- Raiatea Puna Mātauranga
- Te Ahu Museum
- Te Whare Taonga o Taketake
- Waikato-Tainui's whare taonga at Hopuhopu, home to the Kingitanga collection
- Takahanga Marae whare taonga

From these experiences we gained a wealth of knowledge and inspiration. We saw firsthand the innovative and powerful ways other iwi are protecting and caring for taonga tukuiho, while also ensuring the transmission of mātauranga for future generations. This scoping project has been an important step in guiding our aspirations, reinforcing the importance of establishing our own iwi whare taonga, one that cares for, protects, and connects our taonga with our uri.

Another significant milestone was the launch of our Ahurea Strategy, setting a clear direction for cultural revitalisation and providing a roadmap for future initiatives.

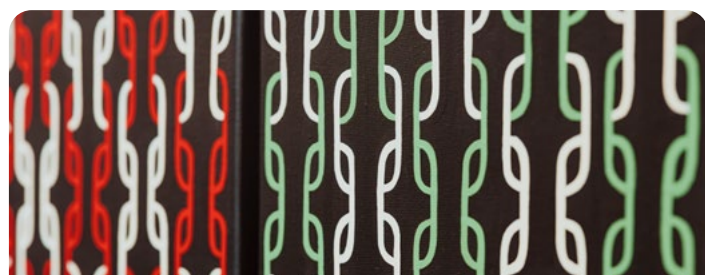
A special moment this year was the handover of piupiu by master weaver Karl Leonard, recognising his artistry. These taonga will now serve as both adornment and costume, enriching kapa haka performances and helping to make them authentic and meaningful as part of the revival of our kapa haka traditions and performances.

Recognition was also extended to mātaunga toi, Hermann Salzmänn, who received a Porirua City Civic Award for his outstanding contribution to toi Māori. His mahi continues to inspire and uplift our wider community. We are grateful to continue to have Hermann share his expertise through the whakairo classes.

In the exhibition space, we celebrated and showcased the mahi of taura from throughout the year at the Toi Exhibition during the Hui-ā-Tau weekend. This also marked the formal opening of Kenana, the Toi space established at Hongoeka Marae.

We also farewelled the acclaimed Whiti te Rā exhibition. Preparations are now underway for the upcoming 'Mutumutu ki Mukukai – Freshwater to saltwater' exhibition, offering another chance to celebrate Ngāti Toa creativity and explore new ways to share our stories and connection to te taiao.

None of this mahi would be possible without the commitment of our funders and partners ie Wellington Community Fund etc. We are deeply grateful for their continued support, which ensures our toi kaupapa can flourish and reach more whānau every year.



### TOI WĀNANGA RUN

**15**  
FY2025

**10**  
FY2024

### TOI CLASSES RUN

**124**  
FY2025

**138**  
FY2024



## Kura Hippolite, Tutor Taaniko Class

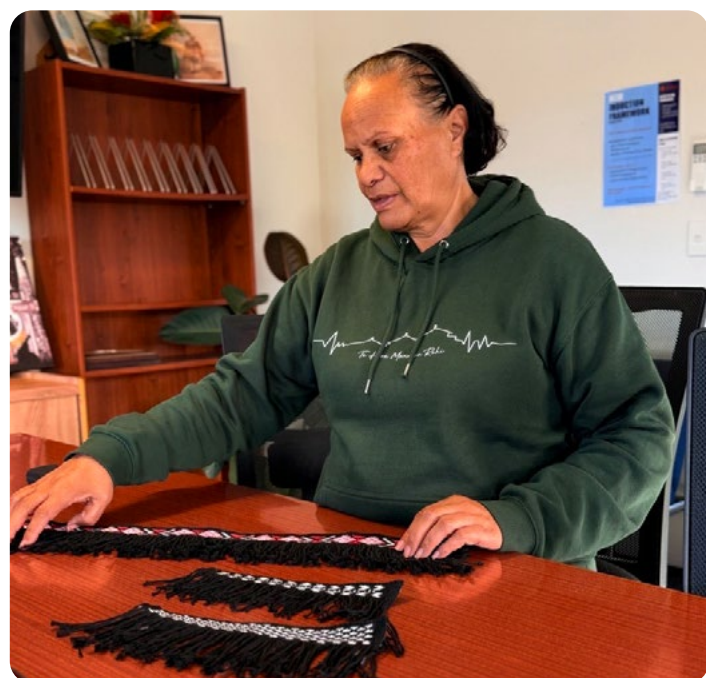
When I was only 15, my sister Hineira Solomon wanted me to learn taniko. She sat with me and gave me a book titled Taniko Weaving. Between Hineira and the book, I began to learn, and like with sports, cooking, or knitting, the more you practice, the better you become.

At the time, I didn't know many people who did taniko. I made a belt for my dad, and when my uncles saw it, they asked me to make one for them too. Since then, I've made belts for my brothers, nephews, and others. Seeing them wear their belts gives me a real sense of pride in what I've accomplished.

One day, I got a call from my nieces who were at a wānanga learning taniko. They said, "We need help, we're the worst in the class!" They came to pick me up, and when I walked in, I told the tutors, "I'll look after my two nieces, and you can look after the rest of the class." I really enjoyed tutoring them, and they ended up back at my place working on their taniko until after midnight.

Not long after that, I was asked to teach taniko weekly, and I agreed. Now, I hold classes every Wednesday night at the marae. Teaching others and watching them be creative with their taniko has been so rewarding.

One of the highlights was when my class was part of an exhibition. To see all the pieces displayed together was truly amazing.



## Aimee Rei-Bishop Tauira Taaniko Class

*Ko Aimee Rei-Bishop tōku ingoa. He mokopuna au nō Hamiora Kamau Te Rei rāua ko Te Uru Whakawaia Ropata. He mokopuna anō hoki au nō Matthew Solomon rāua ko Sue Solomon. Ko Nathan Rei tōku matua. Ko Pania Solomon tōku whaea. Ko Daniel Bishop tōku hoa rangatira.*

Over the past two years, I have had the privilege of learning Tāniko under Auntie Kura Hippolite. With a whānau rich in creativity and skill, I have always felt drawn to mahi toi, and through Tāniko I discovered a passion that expanded into mahi whatu.

These art forms allow me to express my creativity while grounding myself in the mātauranga of our tūpuna. They also deepen my understanding of how to respect and utilize the resources I advocate for in my Taiao mahi.

Working alongside my māmā, aunties, and cousins has been a true privilege. Reviving and carrying our ancestral knowledge into today is both humbling and inspiring, lighting an ahi within me to keep learning and creating.

For Ngāti Toa, mahi toi is more than art, it is healing, teaching, and storytelling, a taonga to guide our tamariki for generations. Learning the skills of our tūpuna has deepened my responsibility to safeguard and revitalise these precious art forms for my whānau.

Ko ōku kuia ngā aho e kukume nei i ahau ki te ao auaha, ā, ko ōna ringa raranga i whakatū i te ara. Nā rātou, ka muramura tonu te ahi o taku mahi toi.



## Testimonials from tauira participating in Whakairo

"Upskilling core base building on skills, giving back to iwi restoration now and future"

"Whanaungatanga, meeting, working with new whānau, strengthening mental health"

"Restoration skills, whanaungatanga learning to carve, to pass on skill base, working bees, maintenance, better understanding of carvings in whare"

"Sense of connection, hands on skills being part of restoration, journey exploring creativity in Māori art"

"Whakawhanaungatanga, relationship iwi whānau. Connection with mau rakau, art, donated Taonga to international delegates"

"As a wahine, appreciation of learning helping personal journey with whakairo"







#### IWI BENEFITS – MARAE GRANTS

**\$60,723** **\$277,263**  
FY2025 FY2024

## Te Kete Hāpai

Our kaumātua were at the heart of our mahi this year, with more than 40 applying for vital support with their dental, hearing, and eyesight needs.

To help keep homes warm and whānau cared for, over 45 loads of firewood were delivered across Porirua, Hongoeka, and Te Tau Ihu.

Te Kete Hāpai proudly supported the E Tū Summer Whānau Picnic at Waikanae — a special day of connection, laughter, and celebration.

Looking ahead, the trustees of Tapū te Iwi (Up Top Urupā) and Tapū Tai (Lower Urupā) have begun important surveying and mapping work in 2024/25, which will continue into 2025/26. At the same time, marae across our rohe are refining their priorities and preparing to bring their plans to life in 2025/26 — ensuring our shared vision continues to grow stronger each year.

## Puna Reo

Every day our tamariki are surrounded by Ngāti Toatanga, starting each morning with pride as they stand and share their Ngāti Toa pepeha in wā whāriki.

Tamariki enjoy learning new waiata, listening to pūrākau, and hearing stories about our kaumātua and whānau. Regular visits to Takapūwāhia Marae and important Ngāti Toa landmarks bring these lessons to life. Tamariki are growing in confidence, not only in performing waiata and mōteatea but also in drawing inspiration from tūpuna during their play. When they visit the marae, they can proudly point out the tukutuku and kōwhaiwhai panels and talk about their meaning—showing how our philosophy, grounded in the stories and symbols of Takapūwāhia, is alive in their learning every day.

Over the past year, the team has focused on developing a revised operational model to ensure long-term sustainability, with particular attention to funding structures, continuous improvement for teaching and learning and the achievement of rumaki reo.

A significant development has been the establishment of a whānau-led working group. This group have guided the exploration of options to ensure Puna Reo's future direction aligns with three key priorities:

- Quality education - upholding high standards of learning outcomes
- Te reo Māori immersion - progressing toward full immersion delivery
- Financial viability – establishing sustainable funding models for long-term operations

This approach positions Puna Reo to build a sustainable future that reflects our commitment to both educational excellence and the revitalisation of Te Reo Māori.

#### IWI BENEFITS – KAUMATUA

**\$25,596** **\$8,971**  
FY2025 FY2024

#### PUNA REO THAT GO ONTO KURA MĀORI

**100%** **99%**  
CY2024 CY2023

## Ross Taurima Education Grant

*Ko te pae tawhiti, whaia kia tata  
Ko te pae tata, whakamaua kia tina*

Heke nei au i ngā kāwai whakapapa o te whānau Hippolite o Takapūwāhia. Tokotoru āku tamariki ko Te Amo, ko Charlie rātou ko Kāwharu.

Nōku te maringa nui i whakawhiwhia e au ki te pūtea tautoko a Te Rūnanga o Toa Rangatira kia pai ai taku whai i Te Tohu Paetahi ki Tauranga Moana.

Ko te pae tata ki ahau i te wā nei, kia whakatupuria āku tamariki ki te reo Māori ki te kura, ko te pae tawhiti kia tāmokohia tōku arero ki te reo Māori kia whāngaia te reo ki te kāinga.

## Karmen Wolgramm Education Grant

I am a proud uri of Ngāti Toa Rangatira, descended from the Hemi line, born in 1999 and raised with a deep appreciation for my whakapapa and the values instilled by my whānau. I recently graduated with my Master of Finance from Massey University, following my Bachelor's degree in Business, majoring in Finance.

My passion for finance began with an interest in how capital and investment can be harnessed to create long-term growth, particularly for Māori communities. I chose this field to develop the skills and knowledge needed to contribute meaningfully to economic development initiatives that benefit both commercial and cultural aspirations.

This year, I have been working as a Financial Analyst at an Investment Bank named Armillary, gaining hands-on experience in financial modelling, market analysis, and investment evaluation. My work has spanned across a range of different industries and outlets, deepening my understanding of how large-scale investments are structured and managed.

Looking ahead, my aspiration is to focus on investment opportunities that deliver sustainable growth and positive social impact. My long-term goal is to use my expertise to support Māori-led enterprises, creating pathways for economic independence and intergenerational prosperity for our iwi.

I am grateful to Ngāti Toa for supporting my journey and for investing in the potential of rangatahi to contribute to the future of our people.



### PUNA REO PLACEMENTS

Total enrolled Tamariki	<b>47</b> FY2025	<b>45</b> FY2024
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% that are Ngāti Toa	<b>79%</b> FY2025	<b>84%</b> FY2024
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### IWI BENEFITS – EDUCATION GRANTS

<b>156</b> FY2025	<b>134</b> FY2024
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<b>\$96,155</b> FY2025	<b>\$79,736</b> FY2024
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### IWI BENEFITS – OTHER

<b>\$48,628</b> FY2025	<b>\$68,059</b> FY2024
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# NGĀTI TOA SPORTS GRANTS

**For 95 years, Toa Hockey has been a proud part of the history of Ngāti Toa Rangatira and the wider hockey community. Established in 1933, the club began with whānau playing side by side, mums, sisters, aunties and cousins proudly representing their whānau, marae and iwi.**

From the early days at Takapūwāhia Marae through to today, kotahitanga and whanaungatanga have remained the beating heart of the club. Tamariki who once watched from the sidelines, now take the field themselves, carrying the legacy forward.

The summer whānau hockey league continues to be a highlight on the maramataka, bringing generations together both on and off the field.

As the longest-standing Māori hockey club in Aotearoa, Toa Hockey's legacy stretches across generations – from grass fields in the early years to the development of the Elsdon Hockey Turf, just minutes from Takapūwāhia Marae.

Toa Hockey were recently acknowledged and awarded the He Tohu Herenga Tangata Award at the Āti Awa Sports Awards, where we honoured not only the years but also the people, past and present who have kept the flame alive: the players, coaches, cooks, fundraisers, van drivers, referees and supporters who have carried this kaupapa with aroha. Toa Hockey is a taonga, still going strong after 95 years.



## Keira Noble Sports Grant

In true Toa Hockey style, and alongside the mammoth celebrations, it's only right that we acknowledge one of our rising stars a young player with hockey running through her veins.

Keira Noble-Shedlock, mokopuna of Hera and Jack Noble, brings a calmness and ease to the hockey field that is unmatched. This year also marked Toa Hockey's first season in the Premiere 1 grade, where Keira took to the field alongside her sister Tania adding another layer of skill and whānau strength to the team.

### Keira's achievements speak for themselves and highlight her growing sporting prowess:

- Member of the Wellington Senior Women team
- NZ Māori U21 Tournament
- Central Falcons U21 team
- NZ Māori Women Heritage Tournament
- Wellington U21 team
- NZ Junior and NZ Māori Hockey World Cup Qualifier
- Wellington U21 & U18 National Tournaments
- Member of Toa Premiere 1, Round 1 Winners 2025
- NZ Junior Blacksticks Camp

Keira was a grateful recipient of a Toa Sports Grant this year, helping her continue to excel in her sporting journey. We look forward to watching her future unfold and celebrating the heights she will undoubtedly reach.



### IWI BENEFITS – SPORTS GRANTS

**110**

FY2025

**143**

FY2024

**\$113,711**

FY2025

**\$76,989**

FY2024



# ORANGA

Our Wellbeing



Advancing the health and well-being of all Ngāti Toa Rangatira whānau.

Our whānau flourish through improved health, and vocational achievement. Our whānau enjoy optimum health and wellbeing through quality care services.



SSP ANNUAL INVESTMENT	
<b>\$66.6M</b>	<b>FY2025</b>
<b>\$63.9M</b>	<b>FY2024</b>

Please note the amounts shown above for FY2024 have been updated to reflect updated allocation methodology used for FY2025





## He Maimai Aroha: Steve Kenny

Herea te ora ki te taiao, herea te tangata ki te whenua. Stephen (Tipene) Arana Kenny was a proud Pā boy who loved his whānau and life at Takapūwāhia.

Steve was loudly passionate about everything Porirua, a champion of men's mental health, equity in healthcare, hauora Māori, and the environment, particularly the moana. Deeply dedicated to community service, he enjoyed weaving people together. It showed in one of his last video posts, encouraging everyone to welcome the Toitū Te Tiriti march to Porirua. He reminded viewers about manaakitanga o Porirua shown to previous hīkoi, the historic land march of '75, and the extraordinary 2004 Seabed and Foreshore march.

**“Let's show all of our manuhiri how we roll in Porirua.”**

Steve's vision and drive were instrumental in the creation of the Waitech programme under Rangataua Mauriora, which later evolved into the establishment of TOA Waka Ama Club.

At the time of his passing, Steve was the Pou Rautaki Māori for the Porirua City Council, where he worked to bring the council and TROTR together in their shared vision to improve the lives of hapori. As part of his tangi procession, Steve's wish to be taken on the water by waka ama was beautifully honoured by those who knew him best.

Above all his achievements and interests, Steve's greatest devotion was to his whānau. He was the second of four children born to Rihia and Thom Kenny.

He was a loving dad to seven children and koro to six mokopuna. “His whakapapa was his foundation, something he cherished and shared with pride.”

An entrepreneur too, Steve took invited guests on a tiki tour aboard his Porirua-famous Tom Tom Express bus, sharing his extensive knowledge of the area from a local Ngāti Toa perspective. Guests appreciated his personal and cultural insights, showcasing old photos of the area, while telling jokes with his signature cheeky grin and humour.

As we look forward to welcoming our waka hourua, which will help deliver health services to our community, we know Steve would have loved to be part of this journey, it's the kind of kaupapa that would have filled his heart.

**“We thrive when our environment thrives, we are connected when we are one with the land.”**





## He Maimai Aroha: Dr Dougal Thorburn

Ko au te whenua, ko te whenua ko au.  
In September last year, we lost a treasured member of the Ora Toa whānau, GP and Public Health specialist, Dr Dougal Thorburn (Tainui). He was 43 years old when he passed, and a proud Dad of two teenage daughters.

Dr Thorburn worked at Ora Toa for over seven years, providing invaluable clinical health and wellbeing care for hapori across three medical practices: Pōneke, Cannons Creek and Mungavin, before it became a community health hub in 2022.

Cannons Creek GP Lucy O'Hagan wrote an article for the NZ Doctor about Dr Thorburn, his intensity and commitment to listening to people. He had a seriousness about him, said Lucy, a great big brain whirring away, creating projects and solving the problems of the world, they would often discuss together.

He also had a fun, quirky side. Dr Thorburn would turn up at practice hui wearing pink scrubs with mushrooms on them but would take participants seriously, providing grace, respect, ideas and positivity.

Connecting with his Tainui whakapapa became important in his life, fueling his sense of social justice, and efforts to improve health inequities for Māori. Dr Thorburn admired the Porirua community and was dedicated to helping them in his GP clinic, and through his public health work, his whānau said. "He wanted to make things better for the community. He always has that at the heart of everything."

Dr Thorburn was also involved in public health policy, and the national screening unit at Te Whatu Ora. He graduated in 2005, became a fellow of the Royal NZ College of GPs in 2016, and the NZ College of Public Health Medicine in 2022.

He loved alpine adventures with his friends and whānau, long distance running and just as he cared for our hapori, he also proactively promoted the health and wellbeing of the environment.

**"The mental and physical health benefits of being in nature are well documented."**





# ORA TOA

## Extraordinary Workforce Development

An important Ora Toa priority is workforce development, a necessary response to the Government’s health priorities shifting away from inequitable health outcomes, resulting in reduced funding for Māori service contracts.

At Ora Toa, one solution to meet increasing demand is a greater emphasis on retraining existing staff, which also helps fill a clinical skills shortage being experienced across Aotearoa.

Upskilling the workforce keeps people interested in the role, helps with professional development and of course, in recognition of newly acquired skills, it can help improve the take home paycheck. More trained staff across all types of health services allows for Ora Toa to be more agile, for example, able to stand up community events without having to rely only on clinical staff.

The outreach service team led by Helen Hartley has three qualified vaccinators. The navigators are a non-regulated workforce upskilled at the top of their scope and can immunize over 5 year olds for a limited number of vaccines including measles. Another initiative is the Masters pathway for nurses to become a Nurse Practitioner (NP). Generally, it’s a four-year training commitment and an extra 20 hours a week on top of a heavy workload. Currently, registered and community nurses can prescribe some medicines but an NP can do a full telehealth or inperson consultation, diagnose and treat the patient.

Registered Nurse Anna Kale is an 18-year nursing veteran who joined Ora Toa in 2021. She’s spent the last 2.5 years studying to become an NP, which she hopes to complete at the end of 2026. Two qualified NPs are based at The 502.

In November 2024, the largest Ora Toa cohort ever of five registered nurses graduated after successfully completing their training to prescribe a range of medicines. In the course, they were also the most staff from one organisation. Nurse prescribers can also be utilised more in the community and in acute clinics, for a range of conditions like asthma and skin infections.

The use of nurses in the acute clinics created 8-12 more appointments per day, which means up to 60 more people can be seen across Ora Toa health clinics Monday to Friday, freeing up NPs and doctors for clinical appointments.

For the past five years, Ora Toa has negotiated nurses collective bargaining agreements inhouse, and again, successfully this year. It allows for staff, management and delegates to kōrero directly about what they need and what’s required across the multiple services and medical centres. Nurses are still part of the NZNO, and can negotiate on the nurses’ behalf.

Anna says the current agreement recognises Nurse Practitioners pay rates and the advanced role, which will be pivotal to attracting and employing more NPs. She expects the training pathways will keep growing, with medical centres having more NPs with GPs in advisory roles, particularly as demand continues to grow.

## Takapūwāhia Medical Centre

This year brought significant challenges for Takapūwāhia Medical Centre, including the ongoing pressures of workforce shortages, increased demand for services, and the strain of adapting to rapidly changing health needs. Despite these difficulties, our team has remained committed to delivering the best possible care for our whānau and community. Moving forward, we continue to focus on growing the team further and building a sustainable model for the future of our Medical Centre.

We wish to acknowledge and sincerely thank our patients and whānau for their patience, understanding and support throughout this demanding year. Finally, we want to acknowledge our amazing staff whose commitment and continued dedication have kept our service operating. E mihi ana.

VACCINATIONS DELIVERED ACROSS ORA TOA		
COVID	285 FY2025	2,276 FY2024
Child	2,759 FY2025	2,966 FY2024
Flu	1,739 FY2025	2,279 FY2024
Other	2,114 FY2025	165 FY2024
Total	6,897 FY2025	7,686 FY2024

# Beyond The Call Of Duty

The Ora Toa outreach service team is going beyond the call of duty to engage with whānau and minimise the impacts of preventable, communicable diseases within the hapori.

The team has three qualified vaccinators, they are able to give a range of vaccinations at home or in a clinic, from babies to 65-year olds.

Typically, the contracts require three clinical notifications with whānau but it doesn't reflect the amount of extra resources undertaken by Ora Toa staff to engage multiple times, and the passion to protect families.

"We're the last chance. We don't just do three attempts. Where other providers often just do the three, that is our points of difference. We're like a dog with a bone, we will not give up unless we're forced to or whānau ask us to stop," says team leader Helen Hartley.

For example, one whānau with three children, received about 50 engagements over two years. Staff would be asked to do the appointments at home for convenience but at times, no would be at home, or a parent would answer the door only to ask staff to return at a later date because the child was sick or sleeping.

"We don't take it personally, we keep going."

Helen says they've managed to get their rates up for under two year olds and make a lot of progress because of the dogged ethic of the team. "Why? We want the whole whānau to live well."

The rates for 6 weeks to 15 months old has improved from July 2024 at 67% to June this year at 72%. Part of the success and improvements in rates has come from consistent outreach and centralised recall centres for each of the Ora Toa practices. There are two nurses who focus on recalls.

Staff could do 200-300 more each month, on top of what they're currently doing, but it's resource heavy requiring administration, multiple phone calls, drive bys, knocks on the door, etc.

However, the reality is immunisations are not back to pre-Covid numbers because there is still a lot of mistruth and scaremongering online. What the team is seeing is increased, unfounded suspicion across child immunisations. For example, older kids are fully covered but new babies are now not being immunised.

"We have to work harder at being trusted messengers, talking and listening to whānau about their concerns."



HEALTH COMMUNITY EVENTS			
Events Held	27	30	
	FY2025	FY2024	
Attendance	20,720	10,390	
	FY2025	FY2024	

"Ora Toa has supported us to do the studies because it requires clinical time out of our usual jobs. They've been very encouraging of the training."





### DENTAL CONSULTS

**3,025**

FY2025

**2,331**

FY2024

## Brushing Up Oral Healthcare

The Ora Toa Dental Centre in Cannon's Creek continued its growth during FY25, with four dentists and two dental assistants. Its annual consultations increased from 2331 to 3025.

Excitingly, Ora Toa completed the contractual process for the delivery of a mobile dental clinic in FY26, which will help increase engagement and capacity. In May, a public competition to name the truck was launched with a large number of entries sent in. A panel of judges determined the winner, which was submitted by Alinka Kowalewska (Ngāti Toa): Te Waka Niho Ora. The new name will be branded across the vehicle, so it becomes a recognisable part of the hapori. The truck will be based at Cannon's Creek Ora Toa but will make trips to visit schools and community events across the region too.

An important push for Ora Toa Dental, is the focus on tamariki and rangatahi oral healthcare. For example, in April staff visited Mana College to provide free mouthguards, fit them correctly, and give dental advice to the school's rugby players.

The Dental Centre, The 502, and the Partners Porirua Trust also held an activation day to engage 13-24 year olds and their whānau. 34 rangatahi and their families turned up, and if they needed more dental work, were immediately booked in to be seen at a later date. The event was part of a broader initiative supported by Te Whatu Ora, with a focus on promoting dental and oral health amongst rangatahi in Porirua. The project aims to increase awareness and uptake of available oral health services in the community.

**“It’s a major challenge to get teens in front of dentists, not just here, but across the country too.”**

## Ora Toa Leaders Making A National Impact

Ora Toa Director Michael Rongo has been leading the national kōrero about Māori health outcomes, and issues, in his role with Te Kāhui Hauora Māori. They are a collective of Māori PHOs across Te Ika-a Māui including: Hauraki PHO, National Hauora Coalition, Ngā Maatapuna Oranga, and Ngāti Porou Oranga, and were hosted by Ora Toa in April this year.

The collective regularly meets to discuss, share and proactively deal with challenges facing each PHO, and nationally what they could do together to create system change.

For example, Te Kāhui Hauora Māori issued a public challenge to previous Health Minister Dr Shane Reti to reinstate ethnicity as a social determinant of health, which was published across multiple news media. The wero came after Public Services Minister Nicola Willis removed ethnicity from needs based funding, or required justification for its inclusion.

**“Why would the Government conceive that taxpayers would agree to widening inequity gaps, by removing ethnicity as a factor?”**

Dr Margaret Clark (Ngāti Awa) increased the visibility of national dental issues for Māori and Pacific people, championing equity in dental health by speaking publicly in various news forums about a range of issues including teenage oral health and the drop off from primary to college age, even though visits are free until 18 years.

The Ora Toa Dental Centre also hosted Te Rōpū Niho for two days in April, and were shown around the different clinics and services across Ora Toa. Te Rōpū Niho is a national network of Māori dental health specialists from a range of clinics in Rotorua, Kaitiāia, Waikato, Wairoa, Whanganui, and Canterbury.

Each year a different provider hosts the group, where they share their experiences with each other for tips and ideas they can all use. They also collectively work on a national strategy about how they can work together to improve and achieve oral health inequities for whānau Māori.

In June this year, He Paiaka Tōtara, the Māori Psychologists Association was established, and Ora Toa Mauri Ora clinical psychologist Carrie Clifford (Kai Tahu, Waitaha, Kāti Mamoe) was voted as the first ever tumuaki for the next two years.

The purpose of the association is to ensure community needs, and psychologists working in communities, are represented at a governance level. They're building connections with Māori psychologists nationally, and plan to take the knowledge they have, disseminate it for communities to access, and find dynamic and different ways to do it.



MEDICAL CENTRE CONSULTS

GP consultations	<b>36,488</b> FY2025	<b>38,064</b> FY2024
Nurse consultations	<b>15,851</b> FY2025	<b>15,349</b> FY2024
Health Practitioner consultations	<b>1,344</b> FY2025	<b>1,587</b> FY2024





## Ora Toa Mauri Ora: Destigmatising Mental Health

Ora Toa Mauri Ora is a mental health and addiction service. It's a small team but continues to grow, of Māori and Pasifika counsellors, and three clinical psychologists, one in Porirua, one in Pōneke, and one who moves across the Ora Toa sites, where needed. All three psychologists are Māori, which is rare because there are only 125 Māori psychologists nationally.

Ora Toa PHO GPs can refer registered patients to the Mauri Ora Tū Te Wehi programme, a kaupapa Māori mental health initiative which includes counselling and support. It provides primary mental health services for those who are experiencing mild to moderate mental health difficulties, aged from rangatahi to kaumātua. However, the service is partnering more with Te Whare Mārie, to provide wrap around support for secondary to high needs, and crisis care.

Clinical Psychologist Carrie Clifford (Kai Tahu, Waitaha, Kāti Mamoe) is the team lead and has worked at Ora Toa Mauri Ora for the past two years.

The team, like all Ora Toa services, is focused on community outcomes, what people need and want. However, the team is in significant demand which outweighs current resources. Carrie says they've been thinking about innovative ways to creatively meet community needs, for example, attending antenatal classes where they can talk to multiple people and families, at one time.

**“It's an opportunity to promote positive mental health in the home by teaching participants to communicate effectively, in line with shared values.”**

Staff will discuss maternal distress and postnatal depression and how to identify it, normalising the condition for both parents, signs to look out for and plans to check in with each other. They take time to discuss what's important to them, choices to make, and communicating with health practitioners about including cultural practices into the process.

Kaupapa Māori counsellor Aiden Ritchie is working with 17-25 year old males who are referred by mental health services but wouldn't normally engage. The group-based programme focuses on building mental health and wellbeing skills, fostering confidence, shifting to education and employment pathways, and providing a sense of community. They do this actively through waka ama, trips, gym, and whatever spaces they identify as wanting to be a part of.

Carrie says the team is working on destigmatising what a psychologist is like, how they can do things differently, in a more preventative and holistic way.

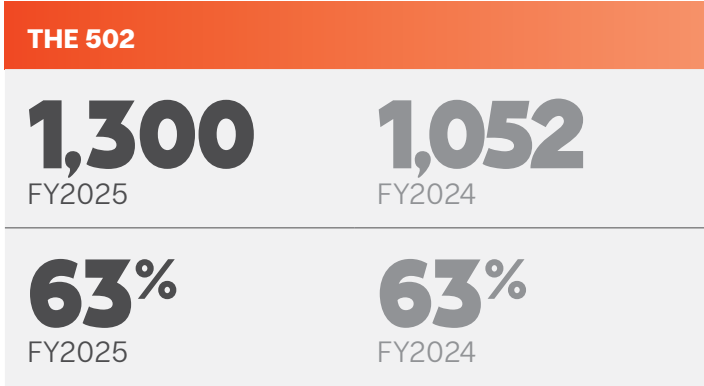
### ORA TOA ENROLMENTS

**18,536**  
patients in FY2025

**996**  
are Ngāti Toa

**18,675**  
patients in FY2024

**1,015**  
are Ngāti Toa



The 502

This year at the 502 we’ve had really strong engagement with rangatahi, with 1,300 young people connecting in. A lot of this comes down to the one-to-one meetings, goal setting and follow-through, and just being consistent and available.

Rangatahi know they can come into a space where the faces are trusted and the relationships are genuine, and that makes all the difference.

For our rangatahi Māori – who make up 63% of those coming through our doors – it’s been especially important that we have some staff who share their background and experiences.

That connection helps them feel seen and understood. We’ve run programmes that focus on self-worth and identity and anger management, and this year six rangatahi stepped up to be part of our Youth Advisory Group. They’re giving a strong voice to youth in shaping decisions and direction, which is something we’re really proud of.

We’re also seeing more rangatahi take the lead in their own wellbeing – booking their own appointments with the clinical team, AOD counsellor, or psychologist, and showing up because they actually want to. The feedback we get is positive, and you can see the trust and manaakitanga flowing both ways.

Our staff are here because this is what they’re passionate about – working with young people, backing them, and walking alongside them – and that commitment shows in the outcomes we’ve seen this year.





# TOA: TE ROOPU AWHINA

Te Roopu Āwhina Social Services continues our journey towards transformative community impact.

This year has been challenging given significant changes across government that have impacted our service offerings and importantly the whānau we serve. The team are adapting to respond to the increased needs of the community given the increased cost of living pressures felt across Aotearoa.

In response to community need the team has partnered with WELLfed through the establishment of E Kai – on-site meal support, there is a continued and increased need for Te Umu ki Rangituhi and we have seen an increase and support for whānau experiencing housing stress including homelessness. Through these challenges the team have identified and implemented a number of initiatives that enable direct support to our community including enhanced employment outcomes through He Ara Anamata and strengthened partnerships across the social sector. Building on our 2024 achievements, we are committed to sustainable growth, community empowerment, and Māori-centred service delivery whilst addressing workforce development and operational resilience.

We'd like to acknowledge our Whānau Ora kaimahi that have served our community for over a decade. With the launch of Māhutonga as the Whānau Ora Commissioning Agency across Region 2 we stepped back from service provision and now work closely with providers to offer these services in the community. We are pleased that most impacted kaimahi and their valuable skills were able to transition to roles across the Rūnanga or to organisations where we have a strong connection.

Another key focus for us this year was expanding our services in to Te Taihū where there has been a long absence of iwi-led service provisions. Our iwi-led TTI service supports rangatahi navigating the system through culturally grounded mentoring, service navigation, and holistic wraparound support. By centering tikanga, whakapapa, and whānau connections, we help rangatahi build confidence, resilience, and a strong sense of belonging. This approach nurtures whānau, strengthens community ties, and fosters positive pathways, contributing to healthier, more connected whānau. In November 2023 OT reached out to TOA-TRA to provide a care service for young person that would be culturally responsive and have element of adventure development. This mahi was to last for two weeks. This one-off piece of work turned into a rangatahi care service that continues to be tikanga based and provide adventured based intervention. TOA-TRA is providing a service to tamariki and their whānau in Te Tau Ihu that is unique to the region.

REFERRALS		
Family Harm referrals	115 FY2025	143 FY2024
Referred with Report of Concern	72 FY2025	95 FY2024
Referrals to Iwi Panel	172 FY2025	242 FY2024





## Hapori Pilot

Since the Hapori Pilot began in May 2023, a key achievement has been our strong collaboration with iwi and community partners. This iwi led, whānau centered approach has fostered meaningful engagement and resulted in positive outcomes for tamariki and their whānau.

A significant milestone is that, since the start of the pilot, there have been no uplifts of pēpi or tamariki into non-kin care. Tamariki have remained safely within their whānau, supported by wraparound services grounded in whakapapa, tikanga, and community-led solutions.

These outcomes reflect the strength of genuine partnership and a shared commitment to keeping tamariki connected to their whānau, culture, and identity.

## Te Pae Oranga (TPO) Panel

The adult Te Pae Oranga panel strengthened its capacity with the appointment of a new facilitator in October, supporting achievement of our annual referral target of 205 referrals, despite lower-than-expected volumes from Police at certain times.

Looking ahead, planning is underway for the launch of a Rangatahi Te Pae Oranga panel for 14–17-year-olds. Specialist training, developed in collaboration with NZ Police, will ensure facilitators are equipped to respond to the unique needs of rangatahi within a culturally responsive, restorative justice framework.

## Family Harm

Whānau Hononga plays an active role in WNPH governance and operations, with our Family Harm Coordinator serving as Chairperson of the Operational Leads Group. This group has been tasked with reviewing and reimagining the current model in Porirua to strengthen its structure, purpose, and processes—ensuring WNPH continues to provide an effective, responsive, and culturally grounded approach to addressing family harm in our community.

In 2024/25, we received 115 family harm referrals involving whānau in our community. We continue to operate within the Whāngaia Ngā Pa Harakeke (WNPH) model, which replaced the previous Family Violence Interagency Response System (FVIARS). This model prioritises collaborative risk assessment, family-focused safety planning, and coordinated multi-agency action to ensure immediate safety, prevent further harm, and deliver culturally appropriate responses that reduce both victimisation and offending.







## Whānau Ora

Over the past year, Whānau Ora and Whānau Whanake services have navigated significant change while continuing to deliver meaningful outcomes for whānau.

The Whānau Ora contract concluded in June 2025, with most kaimahi supported into new opportunities, either within Ngāti Toa or across the wider sector ensuring the skills, relationships, and experience they carried remain active in the community. In the last year we had a slight decrease in whānau being supported through Whānau Ora from 650 in 2024 to 563 in 2025.

In housing, Hau Kāinga continued to provide a lifeline for whānau without secure accommodation. While stricter MSD eligibility criteria reduced emergency housing placements, we saw a notable rise in demand for our Homeless Outreach service. To strengthen access, MSD has approved the placement of an Integrated Case Manager in our office one day a week, beginning in August.

Our Violence Prevention Education programme (Pai Ake Ngā Ora – Whai Pito Mata) ran successfully over six months, supporting tāne with a background in violence and family harm to make positive, lasting behaviour changes. This kaupapa extended beyond behaviour change, helping participants address social and whānau needs, and strengthening their connections with both internal and external support networks.

Youth-focused programmes also saw strong results. He Ara Anamata, an eight-week work-readiness course for school leavers, prepared 15 young people for the workplace, with more than half progressing into employment or further training. The Tuakana programme worked intensively with tamariki aged 9–15 to build trust, resilience, and self-esteem, leading

to improved communication skills and whānau relationships. One participant's dyslexia diagnosis prompted the creation of tailored learning support — a small but transformative change.

In Transition to Independence, we achieved 100% engagement with rangatahi in our care a remarkable shift from the start of the year, when half were disengaged. New frameworks, alongside whanaungatanga-driven workshops, have built confidence, work readiness, and self-sufficiency, inspiring rangatahi to see new possibilities for themselves.

Recognising the gap between emergency housing and long-term stability, we are prepared to launch our own Transitional Housing service, securing leases for 10 properties. Once operational, this will provide safe, culturally grounded accommodation for those most at risk of homelessness.

Of concern is the need to grow our Homeless Outreach team who now work alongside 31 active cases and partnering with Te Umu ki Rangitūhi to deliver E Kai — a weekly winter soup kitchen that provides not only warm meals but also connection, consistency, and manaakitanga for around 25 people experiencing homelessness each week.

### WHĀNAU ORA SERVICE TOTAL NUMBER OF WHĀNAU BEING SUPPORTED

New referrals

**563**  
FY2025

**650**  
FY2024





CARE SERVICES		
Matua Whāngai (bednights)	2711 FY2025	3654 FY2024
Care Homes (bednights)	3647 FY2025	3835 FY2024
Tamariki supported to stay with whānau	132 FY2025	155 FY2024

Care Services – Poipoi Tangata

A decrease in contracting investment across Care Services, driven by changes in Government funding, did not deter achievement

In 2024/2025, Poipoi Tangata delivered remarkable results, achieving 100% on bed-nights deliverables, successful family reunification rate and reducing the average length of residential care stays by 2.1 months. We facilitated 12 Matua Whāngai caregivers into iwi-based placements whilst maintaining 100% compliance with all care standards, demonstrating a strong commitment to cultural responsiveness and professional excellence.

Poipoi Tangata strengthened culturally grounded care for tamariki, rangatahi, and whānau, embedding Ngāti Toa Rangatiratanga, tikanga, kawa, and mauriora practices into every aspect of service delivery.



Key achievements during the year included:

- **Service redesign**, Completed the Care Service Review and are negotiating with Oranga Tamariki to redesign prevention, early intervention, and other care pathways.
- **Whānau retention**, Supported more pēpi, tamariki, and rangatahi to remain safely in the care of their whānau, reducing Oranga Tamariki-led interventions, including uplifts.
- **Collaboration**, Strengthened partnerships with other TROTR services, iwi, and Māori/non-Māori care providers to provide wrap-around support for whānau.
- **Facility transformation**, Re-imagined Toa care homes to reflect Ngāti Toa Rangatiratanga, tikanga, kawa, and mauriora practices.
- **Accreditation**, Achieved Te Kāhui Kāhu accreditation Lvl 1.

Outcomes

- **Service redesign**, Delivered 3,582 bed-nights.
- **Matua Whāngai**, Delivered 2,642 bed-nights.
- **Training Completion**, 100% of Care Service kaimahi completed CPI Safety Intervention training.

Our focus for the coming year is to sustain high-quality service delivery while expanding capacity to meet emergency and long-term care needs. This approach directly supports our goal of keeping tamariki connected to their cultural identity while ensuring safety and wellbeing through our Mauri Ora framework.





## Te Umu ki Rangituhi

Te Umu ki Rangituhi continues to provide essential services to those whānau and wider community who need kai and other household necessities.

Team lead Matt Feliuai said the three services that made up the foodbank delivered kai to more than 5000 whānau from Pukerua Bay to Tawa.

In 2024/25, Te Umu ki Rangituhi distributed 2,713 kai packs to vulnerable whānau, supported 1,317 referrals into the service, and facilitated more than 1,092 supermarket visits—a substantial increase in both reach and impact. This growth reflects our commitment to manaakitanga, choice, and working alongside whānau to meet needs in ways that uphold dignity.

Our food rescue operations recovered and redistributed surplus kai, reducing food waste while supporting environmental sustainability.

Te Umu ki Rangituhi now delivers three key services:

- Social Supermarket – providing low-cost, choice-based food access for whānau.
- Pātaka Kai – offering free kai parcels for those in urgent need.
- Food Rescue – redistributing surplus kai from suppliers to the community.

Innovation has taken centre-stage this year. In August, Te Umu ki Rangituhi partnered with the Kai Ika Project and Toyota to introduce fish chowder to our kai offering. This initiative makes use of fish heads, frames, and offal—parts of the fish often discarded, with only 30% typically making it to supermarket shelves. Since its inception in 2016, Kai Ika has expanded into Wellington, with products now reaching our Social Supermarket shelves. As Manager Naomi Siania notes, “It is kai cooked with love, bringing joy to our whānau tables.”

Demand for food support continues to grow. As Social Services General Manager Steve Johnson shared, “We are seeing a big spike in whānau reaching out for essentials—food, housing, mental health, and health services. There’s real pressure on households, and that in turn puts pressure on services like ours.”

In response to rising homelessness in Porirua, E Kai, the city’s only soup kitchen, was launched in May 2025. Operated in partnership with Ngāti Toa Rangatira and WELLfed, an adult and youth education programme specialising in healthy, affordable meals and baking, E Kai provides a warm, welcoming space where food is the entry point to wider wraparound support. As Steven Johnson explained, “This initiative offers more than food—it’s about connection, dignity, and linking people to the services they need.”

Te Umu ki Rangituhi remains deeply committed to ensuring every whānau in our rohe has access to nourishing kai, while innovating to meet emerging needs and strengthening our community’s ability to thrive.

### TE UMU KI RANGITUHI UTILISATION

**946**

FY2025 AUDITED

**397**

FY2024 AUDITED

### WHĀNAU ACCESSING PĀTAKA KAI SUPPORT

**2713**

FY2025

**1646**

FY2024

## Te Whare Whakaruruhau o Raumanuka

Over the reporting period, TWWoR has increased its occupancy from 3 tāne to 10 tāne by the end of June, with a goal to achieve 80% occupancy (18 of 22 beds) by the end of 2025. We have introduced four new recreational and cultural programmes that have strengthened the connection between rehabilitation and cultural identity.

### Key achievements during the year included:

- Maintaining a 100% Mauri Ora plan success rate across all quarters.
- Delivering 12 distinct cultural programmes, including Waka Ama and diving certification.
- Increasing occupancy from 3 tāne to 10 tāne (at 30 June).
- Appointment of a new Service Manager.
- Service expansion into Treadwell Street.

Te Whare Whakaruruhau o Raumanuka remains committed to providing a culturally grounded, rehabilitative environment that empowers tāne to reconnect with their identity, rebuild positive relationships, and successfully reintegrate into their communities.



TE WHARE WHAKARURUHAU O RAUMANUKA		
Number of Tane	10	4
	FY2025	FY2024

## Te Āhuru Mōwai

Te Āhuru Mōwai tenancy and property teams continue to manage the needs of tenant whānau within the portfolio.

They are committed to improving the quality of housing and ensuring that tenant whānau are living well in their homes.

In this financial year 102 Te Āhuru Mōwai tenancies ended. This is the highest number of properties vacated by tenants in any financial year since Te Āhuru Mōwai went live in 2020. Forty percent of the portfolio has now been through the vacated property renovation process; this means that nearly all of these properties have had major capital improvements.



TE ĀHURU MŌWAI HOUSING SUPPORT		
Tenant satisfaction	87%	91%
	FY2025	FY2024
Occupancy	99%	99%
	FY2025	FY2024
Welcome visits within 6 weeks	100%	100%
	FY2025	FY2024
Annual inspections completed	90%	97%
	FY2025	FY2024



# PĀTAKA TOA

## Kura Toa

Te Kura o Toa opened in 2024 with its first cohort of seven students, providing a unique education pathway for Ngāti Toa rangatahi. The school was established in response to whānau aspirations for a culturally grounded learning environment that supports rangatiratanga, agency, and academic success.

Committed to supporting whānau in identifying and achieving their education and career goals, Te Kura o Toa removes barriers and creates pathways that enable whānau to exercise their rangatiratanga.

Guided by our education philosophy, He Awa Tupua, the school places choice at the centre of every champion's learning journey. Education at Te Kura o Toa nurtures individual potential, fostering critical thinkers who contribute positively to their local and global communities.

Through learner-centred environments that emphasize personal responsibility, collaborative exploration, and real-world relevance, Te Kura o Toa develops champions who are curious, resilient, and equipped to navigate the world. The school continues to grow as a whānau-driven, culturally rich alternative for education, reflecting the unique identity, values, and aspirations of Ngāti Toa.

## Te Hoe Ākau

Te Hoe Ākau has demonstrated unwavering commitment throughout the year in providing essential pathways back into employment, further training, and education opportunities for our whānau.

The service has achieved significant milestones, supporting 122 individuals to obtain their driver's licenses.

Te Awarua, the tertiary education support arm, has seen remarkable growth with over 100 students registering with their service over the past year through Whitireia. This programme has effectively supported the diverse needs of enrolled students.

In response to shifting government priorities, Te Hoe Akau has strategically pivoted its focus, resulting in a more concentrated work programme.

This realignment has enabled the service to strengthen its core offerings in two critical areas:

- Work placement - connecting whānau with meaningful employment opportunities and pathways to further education
- Pastoral care - providing wraparound support to ensure whānau have the resources and guidance needed to sustain their progress

This focused approach allows Te Hoe Ākau to provide targeted support that helps individuals and whānau achieve employment success.

PĀTAKA TOA SERVICES REACH				
Puna Matauranga Students	79 CY2024	94% are Ngāti Toa	100 CY2023	96% are Ngāti Toa
Mahi Toa Apprentices	189 FY2025	51% are Ngāti Toa	126 FY2024	39% are Ngāti Toa
Te Hoe Akau Whānau	148 FY2025	43% are Ngāti Toa	162 FY2024	45% are Ngāti Toa



## Te Puna Mātauranga

As we celebrate 2025 marking the 10th anniversary of Puna Mātauranga since opening its doors in 2015, we reflect with immense pride on the countless rangatahi who have walked through the doors of our whare over the past decade.

Many of these young people have gone on to achieve remarkable success - graduating as qualified electricians, plumbers, and builders, pursuing careers in the public sector, becoming lawyers and trainee doctors, while others have embarked on diverse journeys through work, travelled the world through sport, pursued further education, or entered life's broader classroom of experiences.

We also want to acknowledge our team over the past 10 years who have contributed their time and talents to the continued success of this service, their passion and dedication have brought up through this past decade.

Throughout this transformative decade, Puna Mātauranga has remained steadfast in its core purpose - to support the educational advancement of our whānau through an iwi-led service built on the fundamental values of whanaungatanga, manaakitanga, and rangatiratanga.

A significant milestone has been the establishment of our first satellite school, Kura Toa, which over the past 12 months has grown from 7 to 18 taura who are trailblazing the way for a complete rethink on where and how learning happens. Through Puna Mātauranga, this exciting opportunity has emerged, and we are enthusiastic about the next steps for this innovative kura.

Puna Mātauranga has remained solid in our mission while embracing opportunities to innovate and create new kaupapa as we listen to the evolving stories and needs of our

young people and their whānau. Ako Panui exemplifies this responsive approach - a literacy programme that provides one-on-one tutoring both in and outside of school, alongside whānau support through practical tips and strategies for the home environment to nurture our emerging readers. We have invested in the specialised literacy training of our own iwi tutors, enabling our kids to feel connected and confident in their journey.

We look forward with excitement to what the new year will bring and anticipate working with many more of our future leaders as we watch them grow together as a whānau.



### ENROLMENTS & NCEA QUALIFICATIONS

**17**

Total enrolled CY24

**14 | 82%**

Achieved NCEA L1-3

**29**

Total enrolled CY23

**23 | 79%**

Achieved NCEA L1-3

Education related measures follow the school calendar year



## Enriching the local curriculum

Enriching local curriculum focuses on sharing our stories and history with local schools and education centres in Porirua, strengthening connections with tamariki and their learning environments.

Our messages highlight the importance of restoring the mauri of Te Awarua o Porirua through collective action, upholding Te Tiriti o Waitangi and ensuring it is honoured across all spaces and celebrating our tūpuna and whakapapa for the enduring contributions they have made to our people.

In the last financial year our programme has focussed delivery on Primary and Intermediate students with a total of 129 students reached.



Enriching Local Curriculum		
Early Childhood	0 CY2024	14 CY2023
Primary School students	52.5 CY2024	51.5 CY2023
Intermediate students	76.5 CY2024	79.5 CY2023
Secondary students	0 CY2024	32 CY2023
Total students	129 CY2024	177 CY2023

Education related measures follow the school calendar year

## Strengthening early learning opportunities (SELO):

Delivered in Porirua and Wairau, Ahurea ki te Akomanga supports ECE centres to create culture and language-rich environments.

Using a Ngāti Toa place-based approach grounded in local history, tikanga, and pūrākau, the programme combines wānanga with monthly centre visits to provide hands-on coaching, mentoring, and strategic planning. In the last financial year 23 ECE Centres and 122 Kaiako came through this programme.

Centres focus on integrating waiata, karakia, storytelling, Māori symbols, and artwork into daily routines, building confidence and fluency in te reo Māori for both kaiako and tamariki. The programme has strengthened staff engagement and whānau involvement, embedding Māori culture into the learning environment and enhancing cultural identity. Ongoing reflection ensures te reo Māori remains central to practice, supporting long-term language acquisition and meaningful connections for tamariki and whānau alike. This kaupapa gives us, as mana whenua, the opportunity to share our unique history and perspectives with tamariki and kaiako in our rohe. It helps the richness, beauty, and importance of our culture flow into and strengthen our communities.

The team has successfully delivered local curriculum support across the Wairau district, reaching over 50 teachers and 10 ECE services.

The key achievement has been equipping kaiako with the knowledge and resources to effectively teach the histories of Ngāti Toa, ensuring these important narratives are woven into the delivery of education and strengthening cultural connections for tamariki across Te Taihū.

Strengthening Early Learning		
ECE Centres	23 CY2024	10 CY2023
Kaiako	122 CY2024	60 CY2023

## Mahi Toa

The Mahi Toa Trade Training Contract is concluding due to the withdrawal of government funding. As a result, the service will transition into a brokerage role, focusing on establishing connections with businesses, fostering relationships, and providing ongoing monthly pastoral care while promoting the Mauri Ora framework.

Mahi Toa is dedicated to equipping apprentices with essential tools and resources. Additionally, Mahi Toa will offer support and mentoring to ensure apprentices develop effectively, providing continuous assistance to prevent any unforeseen challenges related to coursework, workplace dynamics, and job responsibilities. The renewed focus for Mahi Toa anticipates expanding its reach to support a wider range of whānau members seeking to enter their chosen careers in the years ahead.

Over the past year we had a huge uptake of new apprentices across both Porirua and Te Taihū, with 51 new apprentices in the Kapiti/Porirua/Ōtaki/Wellington region and 8 in Te Taihū.

Including the new apprentices, this year also saw 8 Ngāti Toa whānau members and a further 5 Mahi Toa candidates from the community graduate in a variety of trades.

### Ngāti Toa Graduates;

- Jovan Kingi (Painter)
- Malcom Te Keeti (Painter)
- Solomon Bern-Hippolite (Builder)
- Evan Bishop (Builder)
- Andrew Parata (Builder)
- Kayne Davis (Builder)
- Kaelen Warren (Builder)
- Josie Teniteni-Smeaton (Electrician)

NEW APPRENTICES SIGNED ON DURING YEAR		
Porirua, Hutt, Ōtaki, Kapiti, Wellington	<b>51</b> FY2025	<b>24</b> FY2024
Te Tai Ihu	<b>8</b> FY2025	<b>1</b> FY2024



## Mahi Toa Iwi Profile

Evan Bishop is a 34-year-old father of five, building apprentice from Ngati Toa Rangatira.

Evan has enjoyed his journey and the experiences his apprenticeship has taught him. A major challenge was prioritising his time for work, sports, kapa haka and whānau.

Mahi Toa has helped Evan with tools and wage subsidy in the first two years of his apprenticeship. Evan appreciates the tools he has been provided which enable him to complete his mahi to a high standard, giving him the confidence to learn new skills and complete task in a timely manner. Evan has been working for Rangitupu Group Limited, a whānau owned construction company, based in the heart of Porirua. They are excited about Evan's growth and development and look forward to working with him in the future.





A photograph of a New Zealand Fantail bird perched on a branch, facing right. The bird has dark plumage with iridescent green and blue highlights on its wings and back, and a distinctive white patch on its throat. The background is a clear blue sky with some blurred branches. On the left side, there is a large, stylized, light blue Maori pattern that resembles a traditional koru or a series of interlocking geometric shapes.

# ŌHANGA

Our Prosperity



Growing a sustainable economic base. Our prosperity is supported by a culture of self-determination, resilience, and growth. We continue to realise the benefits of robust and ethical investments that are aligned to the aspirations of the iwi, working together collaboratively to grow the Ngāti Toa Rangatira economy.

Fundamental to our ongoing success is the protection and growth of our economic base providing ongoing opportunities for whānau wellbeing and success.



Please note the amounts shown above for FY2024 have been updated to reflect updated allocation methodology used for FY2025





# ŌHANGA TOA

## Our approach to achieving outcomes for Te Ōhanga Toa is He Kainga Ururua. This name takes inspiration from our tūpuna kōrero and Rangituhi

As we embark on the next phase of our economic journey, He Kāinga Ururua serves as a reminder of our strategic vantage point at the peak of Rangituhi and that everything we need to attend to our needs can be obtained through our unique Toatanga and strategic vantage points

He Kāinga Ururua recognises that to achieve Mauri Ora we must ensure we care for our assets, build our resources and grow our people. This is done through recognising stages of growth, from sowing seeds, seeing the shoots and experiencing the shade and shelter of mature trees, grounded in the resilience and strength of the Maunga and the nutrients derived from Papatuanuku and Ranginui.

He Kāinga Ururua reflects interconnectedness and resilience. Our strategy honours this balance, ensuring resources circulate equitably and sustain all participants in the Toa Economy.

Economic prosperity is an enabler to intergenerational success and future leadership for our iwi. It provides the foundation for sustainable growth, ensuring our whānau have the resources and opportunities to thrive. To achieve this, we must offer support, guidance, and opportunities for growth. He Kāinga Ururua, our Te Ōhanga Toa: Economic Development & Investment Strategy, inspired by Rangituhi, ensures resources circulate equitably, sustaining all participants in the Toa Economy. Investing in leaders and innovators strengthens our economic ecosystem, fostering connections locally and globally.

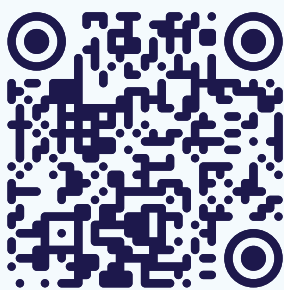
Economic prosperity enables education, employment, and innovation, allowing us to lead in a rapidly changing environment. By grounding our growth in cultural identity and values, we ensure meaningful and sustainable prosperity. Our mission is to empower whānau, reclaim iwi self-determination, and revitalise our environment through thought leadership, innovation, and connectedness. Most importantly, economic prosperity empowers our tamariki, rangatahi, and whānau to achieve their aspirations. It inspires hope and direction, harmonising economic growth with the wellbeing of our people and the whenua. Our vision is to be a strong, vibrant, and influential iwi, firmly grounded in our cultural identity and leading change to enable whānau wellbeing and prosperity.

**“Ki atu ana au ‘E Koro, haehae Matariki na, e tu mai ana a koe ‘Waiho i Porirua i te kainga ururua (Rangituhi) kia ngata ai to puku, e hao nei koe na, e.”**

**“I asked ‘Are we to be divided into little pieces?’ You replied, ‘Stay at Porirua the home of woods and bush (Rangituhi), there to attend to your needs.’”**

**Nā Te Rangihaeata mō Te Rauparaha**









## Introducing BizHub: Empowering Our Iwi Businesses

We were proud to launch BizHub earlier this year, a new iwi and Porirua business network designed to connect, strengthen, and grow the enterprises within our iwi and community. BizHub provides a central space where whānau-led businesses can share knowledge, access opportunities, and be supported on their journey toward sustainable growth.

### Through BizHub, businesses will gain exposure to:

- Connection & Collaboration – Bringing our business owners, entrepreneurs, and professionals together to exchange ideas, build partnerships, and strengthen our collective economy.
- Capability Building – Access to workshops, mentoring, and resources to upskill in areas such as digital tools, financial management, governance, marketing, and innovation.
- Market Opportunities – A platform to showcase iwi products and services, increasing visibility both within our community and across wider markets.
- Networking & Events – Regular hui, networking sessions, and forums to foster relationships and inspire new opportunities.
- Cultural & Values Alignment – Ensuring that business growth reflects our iwi values, embedding tikanga and whakapapa into how we do business.
- Access to Funding & Support Pathways – Guidance on investment opportunities, funding options, and connections with supportive agencies.

BizHub isn't just about business—it's about building an economy that reflects who we are as iwi, creating intergenerational wealth, and supporting our whānau to thrive.

To date we have had a range of businesses join us from all different sectors including Retail, Hospitality, Trade, Creative Industries, Health & Wellbeing, Education, Digital Technology and Professional Services.

Business sizes have also varied with about 40% Sole Traders, 29% with 1-5 staff, 8% with 6-10 staff and then 21% with 10 or more.

These business have taken the opportunity to have mentoring sessions, attend some business workshops and been able to connect with each other sharing experiences and advice.

After a strong start at Kai Tahi, BizHub is now moving to Ūpane. The new space provides:

- More room for co-working, mentoring, and workshops
- Free all-day parking nearby
- Flexible “plug-and-play” facilities for local businesses
- Relatable and accessible site for our Iwi member businesses







## BizFest

On 1 July this year we hosted BizFest in partnership with Porirua City Council.

BizFest was a cornerstone initiative within the BizHub programme, designed to showcase and strengthen the entrepreneurial and commercial landscape of Porirua. The event provided a platform for iwi, Māori, Pasifika, and wider local businesses to come together, build meaningful connections, and explore pathways to sustainable growth.



## The Strategic Value of BizFest

### Business Connectivity and Collaboration

- BizFest enabled Porirua enterprises to meet, connect, and foster partnerships across industries. Strengthening these networks encouraged collaboration, innovation, and collective solutions to shared challenges.

### Capability Development

- The event provided access to thought leaders, expert panels, and practical workshops. Businesses gained insights into governance, digital transformation, market development, and resilience planning—key areas for long-term sustainability.

### Market Visibility and Profile

- Participation increased the visibility of Porirua businesses at both regional and national levels. BizFest positioned Porirua as a hub of creativity, innovation, and cultural strength, supporting local enterprises to reach broader markets.

### Economic Growth and Resilience

- By connecting businesses with opportunities, funding pathways, and industry knowledge, BizFest contributed to building a more robust local economy. Strengthening local enterprises directly supported employment and whānau wellbeing within Porirua.

### Celebrating Diversity and Identity

- BizFest provided a unique platform to elevate iwi, Pasifika and Porirua values in business. Embedding culture and identity into business conversations ensured Porirua's growth reflected the strengths of its people.

For Porirua businesses, attendance at BizFest was not simply about being present at an event—it was a strategic investment in future growth. It offered exposure to new opportunities, strengthened collective capability, and built a resilient business ecosystem that benefits the entire community.



## Switched On Group Expansion

Switched On Group is on a journey to evolve itself into becoming a top tier infrastructure services business to enhance the built environment for whānau, business and communities across Aotearoa.

PAE New Zealand Limited (PAE) is one of Aotearoa's top facilities management and property services companies. Founded in 1991 and based in Lower Hutt, PAE looks after more than 3,500 buildings nationwide – from military bases to office blocks – keeping them safe, compliant, and running smoothly. In 2024, Switched On Group acquired 100% of PAE, strengthening our reach across both commercial (PAE) and residential (Switched On Housing) property management. PAE is currently being integrated and transitioned into the Switched On Group.



## What They Do

PAE's skilled team of 300+ permanent staff and around 600 subcontractors deliver:

- Asset Management – keeping critical equipment in top condition and planning for the future.
- Facilities Management – ensuring buildings are safe, compliant, and efficient.
- Project Management – delivering upgrades, refurbishments, and capital works.

## Trusted by New Zealand's Best

PAE has long-standing relationships with major organisations such as:

- NZ Defence Force – 30+ years of continuous service.
- Fonterra & Methanex – 20+ years of continuous service.
- Leidos Antarctic Services – 10+ years of continuous service.

They are also trusted by Airways, Craigs Investment Partners, and PGG Wrightson.

## Why Did We Invest

The strategic alignment to He Kāinga Ururua (Ōhanga strategy) is:

- Papatūānuku (Resilient) – it allows us to participate in a high demand growth market and extends our diversity reach across an integrated business eco-system.
- Whakapapa (Economic Sovereignty) – investing in PAE means owning a recession-resilient business with long-term contracts.
- Hine te Iwaiwa (Mokopuna Focused) – strengthens community connection and mauri ora outcomes through enhancing built environments.
- Tangaroa (Connected & Engaged) – strong environmental and social (ESG) values, and deep customer trust.
- Ranginui & Kōpu (Global Reach, Local Impact) – It expands our strategic global local partnerships to allow us to better paddle our own waka.
- Tāne Mahuta (Mature & Innovative) – It advances the mission of sustainable and thriving communities through Kaitiaki led practice.

### CASH YIELD ON INVESTMENTS

Joint Ventures	<b>6.3%</b>	<b>28.4%</b>
	FY2025	FY2024
Associates	<b>6.2%</b>	<b>4.3%</b>
	FY2025	FY2024



## Sharesies

In early 2025, Te Rūnanga o Toa Rangatira acquired shares of Sharesies Limited, an innovative online wealth platform.

Sharesies is a New Zealand stockbroker and micro-investing app that allows users to buy and sell fractions of shares on stock markets. Launched in 2017, Sharesies is a great place to start your investment journey. With investments starting as low as \$5, you have access to a user-friendly online platform with access to New Zealand, Australian, and US investment markets. You will also benefit from financial education and support with access to a variety of investment products and services. Investment products such as Whai Rawa have been specifically designed for our whānau.

We are thrilled to formalise our shareholding partnership with Sharesies and partnering with a business that strategically aligns with our values, while securing a promising investment opportunity. This investment represents a significant step forward in our strategy to create pathways for financial empowerment among our people, while diversifying our portfolio away from traditional assets into the borderless, weightless economy.

Our journey with Sharesies also involves opportunities for internship for iwi members, creating career pathways in the financial technology sector. Brooke Metekingi started her internship with Sharesies under the He Kakano internship programme earlier this year and loved her experience so much she has since joined the Sharesies whānau permanently.

Sharesies has also been proactively working with our Kura Toa rangatahi to pilot financial literacy education opportunities with them, and this will continue to evolve to a wider audience.

The Rūnanga's investment partnership came at an exciting time for Sharesies, which recently expanded its offering beyond investing to now include KiwiSaver, insurance, and savings products. The platform facilitates more than \$1 billion in trades monthly and manages more than \$8 billion in assets.

By investing in a reputable company with an innovative platform such as Sharesies, which makes wealth creation accessible to all, we are actively contributing to creating pathways for our whānau and the community to build financial resilience and independence. This opportunity will provide our iwi members with not just tools for investment, but also the financial literacy and education needed to make informed decisions about their future. This aligns perfectly with our long-term vision of self-determination and prosperity for Ngāti Toa Rangatira. We look forward to seeing where our continued journey with Sharesies goes.



# Ngāti Toa Investment Update – 2025

## Total Equity – Strong Growth

Our iwi's total equity (the value of everything we own after debts) grew by about \$62 million in the 2025 financial year. This means a net return of 15.6%, which is almost double the hurdle rate growth return we aim for across our portfolio. The main driver for this came from the market value uplift of our properties and assets.

## Joint Venture Entities – Tough Year

Our joint ventures returned 27.7% for the year. This was primarily due to the down market activity in the construction sector, which meant lower than average capital intensive construction and development projects happening in the region.

## Associate Entities – Strong Performance

Our associate investments returned 17.9% for the year. This was supported by strong performance of our associate entities, which delivered a strong net return of ~25% in the second quarter.

## Managed Funds – Steady Gains

Our managed funds delivered a 9.8% return. The year served up a lot of volatile movements as markets responded to global events such as tariff wars, domestic policy changes and political unrest.

## Investment Properties – Solid Returns

Our rental properties returned 7.8% this year. We have a target yield of 6-8% in our property portfolio, so this result represents performance for the year at the upper end of the target range

We have achieved 1/3 of the overall spend to the iwi registered businesses. The year-on-year drop in percentage spent with iwi registered, Māori or Pacifica owned businesses is due to the nature of work being delivered changing from the prior year. We also continue to focus on increasing spending with iwi registered, Māori or Pacifica owned businesses through the priority areas of focus in He Kāinga Ururua (the Economic Development Strategy).

RETURN ON INVESTED CAPITAL		
Joint Ventures	27.7% FY2025	17.5% FY2024
Associates	17.9% FY2025	(7.4)% FY2024
Managed Funds	9.8% FY2025	8.9% FY2024
TOTAL EQUITY INTERESTS		
	\$437M FY2025	\$395M FY2024
RENTAL YIELD ON INVESTMENT PROPERTIES		
	7.8% FY2025	7.8% FY2024
IWI, MĀORI OR PACIFICA BUSINESSES		
	33% FY2025	38% FY2024
	\$7.8M FY2025	\$8.3M FY2024





### View Road

All the homes at View Road have now been fully refurbished, creating warm, safe, and welcoming spaces for our whānau.

Ten iwi members are already renting these homes, and we’re excited to be exploring new opportunities for others to step into home ownership.

Through a shared equity model with Te Rūnanga, we’re opening doors for first-time buyers and those seeking a second chance to own their own home. While properties are on the market, additional houses will continue to be offered for rent — giving iwi members access to affordable housing at rates below the market average.

This approach not only supports whānau to secure quality homes today, but also lays the foundation for stronger, more sustainable pathways to home ownership in the future.

VIEW ROAD - NUMBER OF HOUSES WITH TENANTS IN PLACE	
10	N/A
FY2025	FY2024

### Kenepuru Landing

The horizontal development activity for Stage 3 sections has been completed along with required titles being issued for section sales to start flowing.

The Karearea Drive entrance has been opened, with a notable Ngāti Toa Pou having been erected. Public transport corridors has also opened up through the Karearea entrance to the community.

KENEPURU - UNDERTAKE THE HORIZONTAL INFRASTRUCTURE FOR 118 LAND SECTIONS AT KENEPURU LANDINGS (STAGES 3A AND 3B) IN PREPARATION FOR SALE TO HOME BUILDERS	
ACHIEVED	N/A
FY2025	FY2024





A key theme across our technology and innovation initiatives this year has been the development of supportive career pathways. Our programmes have guided our whānau through a range of spaces, helping them to navigate challenges, adapt to change, and achieve success.

Recognising that progress is rarely linear, our delivery approach has been intentionally flexible and responsive. From Vivita Toa, which fosters a love of technology and innovation in our tamāriki, He Kākano our internship programme, to the Leadership Series, which equips our more seasoned iwi members to move into leadership opportunities, each initiative plays a vital role in building capability across generations.

### Ūpane

The NZ Certificate in Emergency Care (NZCEC) was the biggest programme delivered out of Ūpane this year, an 11-week kaupapa Māori course that equips taura with lifesaving skills, clinical experience, and a strong cultural foundation.

The latest intake included several Ngāti Toa whānau, with some going on to complete the programme and others finding value in the experience itself.

Delivered in partnership with Wellington Free Ambulance, this is the second cohort to complete the programme. We've successfully supported employment pathways, with one participant moving into a role at Wellington Free Ambulance Helpline.

Across the year Ūpane delivered 117 courses to 818 attendees.

ŪPANE		
Number of Courses	117 FY2025	107 FY2024
Number of Attendees	818 FY2025	1,376 FY2024



## Vivita Toa

Over the past six months, Vivita Toa, based at the Hei Oranga site, has evolved into a space for nurturing our tamariki and sparking curiosity through tech and innovation.

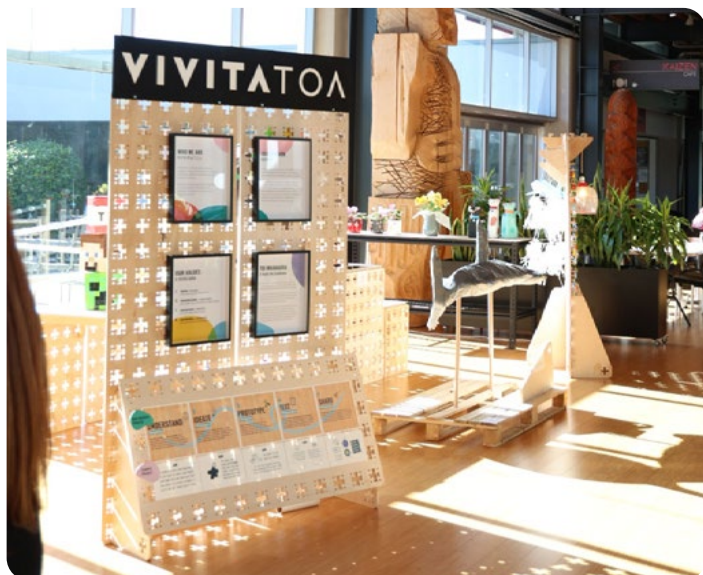
Whether through STEM, the arts, or environmental science, the focus remains on discovery and how technology can drive creative thinking.

The team has embraced this kaupapa adding the delivery of school holiday programmes that explore textiles, woodwork, gaming and VR – using real life experiences and making full use of the space. They've also worked closely with local schools to co-design projects that bring innovation and sustainability together.

### Key highlights include:

- October 2024: School holiday programmes exploring textiles and woodwork, encouraging creativity through diverse materials and mediums.
- April 2024: Toitū te Taiao – Sustaining the Environment, an exhibition developed with local kura, displayed at Pataka Art Museum, transforming everyday waste into purposeful art using upcycled materials.

Looking ahead, we're focused on building on this momentum, expanding our reach, deepening school partnerships, and continuing to create innovative, tech-driven experiences that inspire the next generation.







## He Kākano

This year, we followed the journey of three interns, each starting from a different place, and each now forging a unique path forward.

We're proud of what's been achieved, and it's all been possible through trusted relationships with genuine partners who share our values. Our team continues to provide pastoral care, but ultimately, it's about creating the opportunity and watching our whānau thrive.

This internship round saw the establishment of new relationships, with Sharesies joining the initiative to support the final stage of the journey and Te Puni Kōkiri stepping away.

Karlee Selwyn has just completed the last leg of her 18 month internship with Datacom. Over this time, she stepped well outside her comfort zone and gained invaluable skills that will stay with her for life. As Karlee moves on/secures a role, she hands the baton to our next intern, Ruka Feite, who began the internship leg with Te Tumu Paeroa and now begins his own journey with Datacom.

Ruka comes from the Te Hiko whānau, raised in Titahi Bay by proud parents Melissa Love and Tasi Feite, and closely nurtured under the care of his koro Uncle Toa Love and Nan Auntie Carol. Ruka completed his Computer Science degree but, like many, found it hard to get a break in the field. He continued to work as a lifeguard at Te Rauparaha Arena for several years before joining us as on the internship programme.

Now, as he transitions to Datacom, we see a bright future ahead. Exposure to new environments, confidence in unfamiliar spaces, and the courage to step outside his comfort zone, this is what transformation looks like for our whānau.

Brooke Metekingi, our third intern, took a different route. While she didn't initially receive an internship, she made a strong impression on the team at Sharesies, who later offered her a separate internship.

With a personal interest in shares and investing, this opportunity was a natural fit. Before this, Brooke worked as a Team Coordinator in the Pātaka Toa team, where she supported several iwi and community focused projects, such as the Significant Sites project, the Puna Mātauranga literacy programme, and naturally is a huge support within her own whānau. Now over six months into her role, Brooke has recently been offered a permanent position.

The internship programme has also led to the formation of the Ngāti Toa Intern support group, a collective space where all our interns connect, share, and uplift each other.







## Leadership Hub

This year, we expanded our offerings with two new programmes, the Wāhine Leadership Course and Governance Fundamentals both delivered for the first time outside of Porirua.

Facilitated by Dr. Kathie Irwin, the Wāhine Leadership Course empowers wāhine to lead with confidence, grounded in kaupapa Māori and mātauranga. We were intentional in our delivery to reach more of our whānau, we delivered the course in Whakatū and Kirikiriroa, with strong attendance in both locations.

The Governance Fundamentals programme offers a practical introduction to governance for those stepping into roles with boards, trusts, or community organisations. Participants gained a clearer understanding of their responsibilities and greater confidence to contribute meaningfully in governance spaces.



## AWATOA

Is the pulse of a new creative movement—an ecosystem born of whenua, whakapapa, and wonder. It's a place where the natural flow of creativity is unlocked in every person. A space where curious minds can adventure, and ideas form, shift, collide, and flourish.

### Our Purpose:

To provide a space where creativity leads—and tools, mentors, and support our whānau of all ages to have the freedom to explore, play, question, and create.

### Our Kaupapa:

- Creativity as a Current: Like awa (rivers), creativity moves us forward—sometimes fast, sometimes slow, but always flowing.
- Curiosity as Compass: We trust in the questions and the wanderings of young and old minds alike.
- Expression Without Limits: Everyone can make, speak, imagine, invent, and express in their own way.
- Grounded in Whakapapa: Our creative journeys are shaped by who we are and where we come from.

**"Play is the best way for curiosity to be nurtured."**





# TE ĀO TUROA

Our Environment





Nurturing a resilient environment to sustain future generations. Our environment is sustained through reclaimed connections and mātauranga relevant to our natural resources.

We have the benefit of empowered kaitiaki who are leaders and co-managers of our natural environment, and a deep commitment to environmental sustainability. Our ability to adapt to the impacts of climate change will ensure we provide future generations with every opportunity.



Please note the amounts shown above for FY2024 have been updated to reflect updated allocation methodology used for FY2025





# OUR IMPACT

## Te Mana Taiao

Over the past financial year, our iwi has continued to face significant challenges as we navigate this new era of environmental management and governance. The change in Government has brought with it a wave of reform, particularly in the environmental sector, with multiple pieces of legislation either being amended or replaced.

This shifting landscape has required us to remain highly responsive and vigilant, ensuring that the voice of Ngāti Toa is heard and that our priorities for the Taiao are not diminished in the process.

With change comes uncertainty. National direction has at times felt unsettled and unpredictable, requiring us to continually evaluate and adapt our position. Despite this, we have remained active, resilient, and steadfast in upholding our values and ensuring that our environmental priorities remain intact. Our commitment to protecting and enhancing the Taiao has guided us through this turbulence, allowing us to focus on what matters most to us as an iwi: the health and wellbeing of our environment, our people, and future generations.

While the year has presented challenges, it has also been a period of growth and clarity. Being tested in this way has sharpened our focus and strengthened our resolve. Importantly, we have achieved a number of highlights, true wins for our iwi and our rohe, that demonstrate the impact of our mahi and the value of remaining committed in uncertain times. These milestones remind us that even in an era of reform and rapid change, the integrity of Te Mana o tō tatou nei Taiao.









## Te Wai o Parirua – Porirua Harbour Accord

On Waitangi Day 2025, Ngāti Toa Rangatira, together with Greater Wellington Regional Council, Porirua City Council, Wellington City Council and Wellington Water, took a historic step forward by signing the Porirua Harbour Accord – Te Wai o Parirua.

This agreement represents a collective commitment to restore and enhance the health of Te Awarua o Porirua, our taonga that has sustained our iwi for generations.

For Ngāti Toa, the harbour is not just a body of water, but our living pātaka kai, a place that embodies our whakapapa, our mātauranga, and our ability to provide for our whānau. Over time, environmental degradation has impacted our ability to interact with, protect, and pass on the knowledge and practices tied to our harbour.

The Accord is therefore a significant milestone in our journey to revitalise this taonga, ensuring it can once again provide sustenance, identity, and wellbeing for our people. The Accord sets in motion both short-term and long-term remediation and implementation plans, designed to deliver tangible improvements for the harbour.

By aligning with our partners in this kaupapa, we are creating opportunities to weave together mātauranga Māori and western science, enabling innovative approaches that will strengthen the ecological resilience of Te Awarua o Porirua.

This collaboration not only represents an environmental commitment but also a recognition of Ngāti Toa's enduring role as kaitiaki. Through this mahi, we look forward to seeing real and lasting change for the harbour and future generations who will inherit in continuing to enhance the mana and mauri of Te Awarua o Porirua.









## Pest Control

When combined with clean up days, weed and pest control gives us the best chance at developing ecosystems that directly impact local taonga species population health, and the health of the taiao that supports our own oranga.

This year, our pest and weed control mahi has been another step in realising Ngāti Toa's vision for a thriving taiao. In tandem with clean-up days and restoration efforts, we are reviving the natural balance of our whenua and waterways — places that hold our stories, our whakapapa, and our future.

These actions bring life to the habitats of our taonga species and honour our role as kaitiaki. Every trap set, every invasive plant removed, strengthens the mauri of our rohe and supports the oranga of our people. This is not just environmental work - it is the ongoing expression of Ngāti Toatanga: caring for the land so it can care for us.

This year the team almost doubled the hectares of whenua where weed and pest control has been undertaken growing from 472ha in 2024 to 950ha in 2025.



### HECTARES OF PEST ANIMAL AND WEED CONTROL UNDERTAKEN

**950<sub>ha</sub>**  
FY2025

**472<sub>ha</sub>**  
FY2024

## Planting

This year marked a significant step forward in restoring the health and resilience of our waterways and surrounding ecosystems.

We focused on strategic planting across riparian, restorative, and wetland areas, with particular attention to the upper catchments of Porirua Harbour's key contributory streams.

We increased our planting efforts by 6000 new trees and stems on last years numbers. These plantings were carefully planned to reduce sedimentation, improve the flow and quality of wai, and re-establish natural habitats that nurture biodiversity. Through this mahi, we continue to strengthen the mauri of our waterways and bring our rohe closer to a thriving, self-sustaining environment that honours the aspirations of Ngāti Toa.



### NUMBER OF TREES/STEMS PLANTED (RIPARIAN, RESTORATIVE, WETLAND)

**18,500**  
FY2025

**12,500**  
FY2024



## Engagement

Tiaki Taiao has demonstrated resilience and innovation this year, achieving key restoration outcomes while navigating significant challenges.

Despite a shifting political landscape that impacted our resourcing, we remained steadfast in our commitment to uphold and restore the mana of our wai, ngāhere, and whenua.

Through strong collaboration with community groups, schools, council, and Crown entities, we were able to deliver more engagement projects than the previous year that nurtured biodiversity initiatives such as planting days and clean-ups that brought people together, connected them to the Taiao and strengthened our collective kaitiakitanga.

Tiaki Taiao has continued to build its capacity by investing in our kaimahi - supporting them to gain relevant work-related certifications – and upgrading essential equipment to improve efficiency, complete tasks on time, and deliver mahi within budget. These efforts reflect our commitment to both the restoration of our environment and the development of our people, ensuring that Ngāti Toa continues to lead by example in caring for our land and our waterways.



### NUMBER OF ENGAGEMENT DATES (PLANTING, CLEANUPS, BIODIVERSITY)

**10**

FY2025

**7**

FY2024





## Legislative change and reform

Over the past year, Ngāti Toa Rangatira has remained both active and vigilant in responding to a period of significant legislative change and reform.

This has included major developments such as the amendments to the Fast-Track consenting process, the Treaty Principles Bill, Regulatory Standards, ongoing amendments to the Resource Management Act, Conservation reforms, and a broader shift in national direction. Each of these changes has required careful scrutiny, critical analysis, and strong advocacy to ensure that the rights and interests of Ngāti Toa are recognised and upheld.

This body of work has been a substantial undertaking for our iwi, bringing with it many trials and tribulations. The evolving policy landscape has the potential to affect our settlement arrangements, our environmental responsibilities, and our ability to act as kaitiaki. In the face of this uncertainty, Ngāti Toa has remained steadfast and resilient, proactively assessing the impacts of reform, developing clear responses, and submitting on key matters where our voice must be heard.

Through these efforts, we have upheld the mana of Ngāti Toa and reinforced our place at the table in decisions of national importance. Our submissions and statements, available on our website, highlight the breadth of our engagement and demonstrate our ongoing commitment to protecting both our settlement and our environment.

We are mindful that further changes are on the horizon. Ngāti Toa will continue to remain vigilant, responsive, and prepared to ensure that future reforms reflect and respect our role as mana whenua and Treaty partner.

## Resource Consents

Over the past year, Ngāti Toa Rangatira has engaged with and responded to a significant number of resource consent applications and developed Cultural Impact Assessments across our rohe and wider interests.

These processes are critical to ensuring that developments, infrastructure upgrades, and land-use changes appropriately recognise our settlement interests, protect sites of cultural significance, and deliver outcomes that align with our values as kaitiaki.

Key projects we have been involved in include the Transpower Cook Strait Cable, the Wellington Airport seawall replacement, the Plimmerton Farms, Muri Road, Kenepuru Landings developments, the Blenheim Sewerage Treatment Plant, Te Kakaho, Kohatu Motor Sports Park at Golden Downs Forestry, and the Kiwirail Parumoana seawall replacement. We have also contributed to Waka Kotahi's wetland reinstatement and biodiversity offsetting project at Paekākāriki and partnered with Taumata Arowai on a case study of the Titahi Bay Wastewater Treatment Plant to help inform future national standards for wastewater management.

This breadth of engagement reflects the scale and complexity of development and infrastructure proposals across our rohe. For Ngāti Toa, each of these consents represents more than a technical process, they are opportunities to uphold our responsibilities as mana whenua, protect our Taiao, and ensure that our mātauranga and cultural values are embedded in decision-making.

This mahi is ongoing, and our team remains highly engaged in the consenting space. By maintaining a consistent presence, we are not only responding to immediate proposals but also shaping the way consent processes recognise iwi values, support better environmental outcomes, and give effect to our role as Treaty partner and kaitiaki.





NUMBER OF SUBMISSIONS & CULTURAL IMPACT ASSESSMENTS

Number of submissions and input into RMA and associated environmental plans and policies

**15**  
FY2025

**20**  
FY2024

Number of Cultural Impact assessments and other related research

**5**  
FY2025

**3**  
FY2024





## Environmental Planning

Planning has continued to be a central focus for our team throughout the year.

We have worked alongside our partners at Greater Wellington Regional Council, Wellington City Council, Hutt City Council, Porirua City Council, Kāpiti Coast District Council, Marlborough District Council, Nelson City Council and Tasman District Council on a wide range of planning matters that shape the future of our rohe. This has included the South Coast Management Plan Tātou ki Uta, Local water done well, the identification of sites and places of significance to Ngāti Toa, reserve management planning, spatial planning initiatives, and the ongoing implementation of whitua processes. Each of these areas provides important opportunities to embed our mātauranga, our histories, and our aspirations into the policies and plans that guide regional and local decision-making.

A significant challenge has been the shift in National direction, which has paused much of the formal planning work until 2027. Despite this, Ngāti Toa has remained proactive and engaged. We have focused on targeted areas of work where influence can still be achieved, ensuring that the cultural, historical, and environmental values of Ngāti Toa are protected. By maintaining strong partnerships with councils, we continue to advocate for planning frameworks that deliver positive Taiao outcomes, safeguard our cultural landscapes, and reinforce our responsibilities as kaitiaki.

This year also saw our deep involvement in the Regional Policy Statement (RPS) process. The RPS sets the overarching direction for planning across the Wellington region, and it was critical that Ngāti Toa’s voice as mana whenua was present at the decision-making table. Our involvement extended into the Environment Court, where we participated in both mediation and hearings to advocate for the protection of our settlement interests, our cultural heritage, and our environmental priorities. This was a demanding and often complex process, but it underscored the importance of ensuring iwi perspectives are reflected in the highest levels of planning policy.

Through this mahi, our team has reinforced the role of Ngāti Toa as a Treaty partner and as kaitiaki. Our ongoing presence in the planning and policy space ensures that even in the face of legislative change and uncertainty, the long-term wellbeing of our Taiao and our people remains at the forefront of regional and local decision-making.

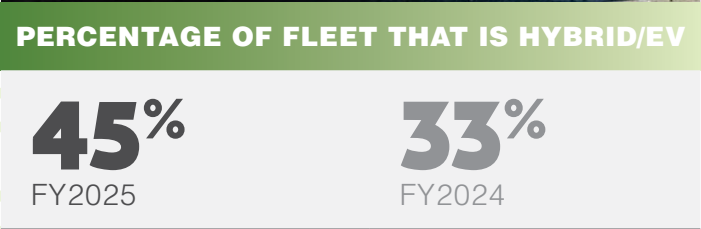
## Transitioning to a hybrid fleet

Our fleet vehicles have been reduced to 128, which is a mix of owned, lease to own and leased. With this in mind, we are able to reduce our carbon emissions, as we reduce our fleet.

A breakdown of our fleet vehicles is as follows:

→ Petrol	42
→ Hybrid	58
→ Electric	2
→ Diesel	26

Kaimahi have also been given the opportunity to lease an electric bike for use, which will further reduce their own personal carbon emissions.

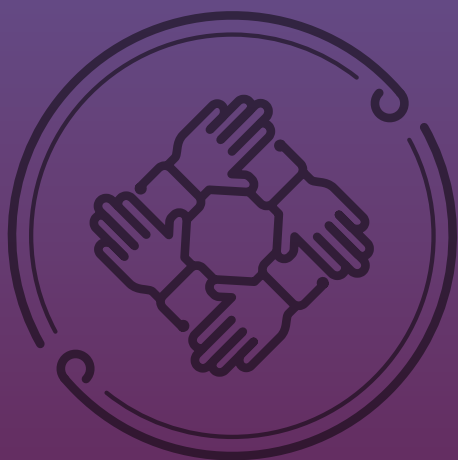




# WHAI MANA

Our Organisation





Building a strong organisation founded on leadership and connection. Our organisation is strengthened by sound governance and management structures that support our growth and prosperity.

We recognise the need to provide development and leadership opportunities for our tamariki and rangatahi. We build platforms for efficient and effective connectivity of our people. We nurture strategic partnerships that benefit our local and global interests, and align with our values and strengthen our aspirations.



Please note the amounts shown above for FY2024 have been updated to reflect updated allocation methodology used for FY2025





## Iwi Engagement

The past 12 months have kept the Communications and Events team busy, particularly in the final quarter as we delivered the Hui-ā-Tau programme of events leading into the end of the year.

## Toa on Tour

This is the third year the Rūnanga services and Board have hit the road to showcase their services and offerings for iwi members.

Last year, we held roadshows in Porirua, Kirikiriroa, Whakatū, and Sydney all focused on showcasing and connecting with iwi members.

In Sydney, we gathered with whānau at Nurragingy Reserve, where two pou carved by brothers Hermann and Tana Salzmman stand strong. From there, we returned to Blacktown Sports Park for kōrero and kai.

Our Ngāti Toa whānau living outside of Porirua have relished the opportunity to connect through Toa on Tour. While nothing beats coming home, the purpose of these hui is to reconnect, keep our whānau updated on key Rūnanga kaupapa, and provide meaningful opportunities for engagement.

## Toa on Tour profile

Kia ora, ko Arama Marangai Morehouse au, 22 ōku tau.

I grew up on the Gold Coast, Australia, and about six months ago I had the opportunity to move home to Porirua to work for Te Rūnanga o Toa Rangatira. A couple years ago, the rūnanga visited the Gold Coast during Toa on Tour, where I learned about the impactful work our whānau were doing here. That experience inspired me to return home. Being involved with our whānau in Ngāti Toa QLD, along with frequent visits home, confirmed this decision.

In Brisbane, I studied Audio Engineering and worked in the music industry, producing and touring music for myself and other artists around the country. I now create digital content for Pātaka Toa, working in social media, videography, and graphic design for our iwi-led education and employment services.

Outside of work, my passions include camping, diving, and te reo Māori. Being amongst my whanaunga, both in and outside of work, is a privilege, and I feel blessed to be home.



IWI ENGAGEMENT			
Number of iwi panui sent	66 FY2025	47 FY2024	
Number of hui-a-iwi held	13 FY2025	6 FY2024	



## Haka – Stand as a Nation

Iwi members from across the motu gathered at Eden Park last year to set a new world record for the most participants performing ‘Ka Mate’.

The Guinness World Record title for the largest haka was previously held by 4,028 individuals in France.

In the lead up to the event, haka practice sessions were held at Takapūwāhia Marae, with whānau joining in person and tuning in online from wherever they were. A special call went out to the ART Confederation, Āti Awa and Ngāti Raukawa whānau, who joined us on the haerenga to Eden Park.

The atmosphere on the day was incredible. Ngāti Toa iwi members, alongside kai haka Hayley Galo and Te Puoho Kātene, led the crowd from the stage, alongside performers such as Six60 and other musicians. The record was successfully broken, with 6,500 participants counted, securing the title for Aotearoa, with Ngāti Toa proudly leading from the front.



## Hui ā motu to Hui ā Rohe

Under the call of Kiingi Tūheitia in January 2024, iwi across the motu united in kotahitanga, responding to government actions such as the Treaty Principles Bill and supporting movements like the Hīkoi mō te Tiriti.

Since then, hui at Waitangi, the National Iwi Chairs Forum, and regional gatherings have carried vital kōrero, culminating in the establishment of Te Amorangi ki Mua, a working group, including our CE Helmut Modlik, tasked with advancing Te Whare o te Rangatiratanga.

Although reaching agreement has been challenging, iwi leaders decided to return to their people first to unite locally on matters of shared interest and strengthen relationships, before bringing these perspectives back into the wider kōrero.

Guided by this approach, the Rūnanga brought together iwi leaders from Horowhenua to Te Tau Ihu, with an initial focus on emergency preparedness and exploring a formal framework for collective action. This group of iwi have now more formally established themselves as Te Kāhui Whakarehunga – with representation from Te Ūpoko o Te Ika, Te Karu o Te Ika and Te Pane o Te Ika.





## Hikoi Mō Te Tiriti

As momentum grew nationwide against the Coalition Government and the Treaty Principles Bill, Ngāti Toa prepared to host the main ope of the national hikoi.

The hikoi set off from Cape Reinga on Monday 11 November and arrived in Porirua on 17 November, before moving into Pōneke the following day where thousands took to the streets.

An estimated 100,000 people joined the hikoi.

As is often the case, Ngāti Toa Rangatira was tasked with hosting the core group at Takapūwāhia and Hongoeka Marae. The rōpū was welcomed onto Takapūwāhia with a large pōwhiri that began at the bottom of Te Hiko Street, with the Porirua community lining Wineera Drive in support. It was a powerful and moving sight.



## Tau mai e Kapiti, Tau mai Te Mana o Kupe

In 2024, a momentous milestone was reached in the journey of Ngāti Toa Rangatira with the return of Kapiti and Mana Islands—two taonga of immense historical, cultural, and spiritual significance.

This event marks a pivotal chapter in our ongoing efforts to restore the mana and guardianship of our iwi over our ancestral lands and waters.

Kapiti and Mana Islands have long held a central place in the identity and whakapapa of Ngāti Toa. They are not only landmarks of immense natural beauty and biodiversity, but also symbols of our tūpuna's resilience, leadership, and kaitiakitanga. The return of these islands acknowledges the deep historical connection Ngāti Toa has maintained across generations and affirms the Crown's recognition of our iwi's enduring rangatiratanga.

This return is more than the transfer of ownership—it is the restoration of relationship. It enables Ngāti Toa to reassert our role as kaitiaki, ensuring that the mauri of these sacred places is preserved and strengthened for future generations. We now move forward with renewed purpose and responsibility, working in partnership with the Department of Conservation and other stakeholders to protect the ecological integrity of the islands, while enabling cultural revitalisation, education, and appropriate access.

We mihi to those that worked tirelessly to negotiate our settlement, and to our kaumātua, rangatahi, and uri who have carried the kaupapa forward over decades. Their unwavering commitment and vision have made this historic return possible. The islands' return is not only a legacy of the past—it is a promise to the future.





## Porirua Assembly on Climate

Ngāti Toa as Kaitiaki for everyone who calls Porirua home

Earlier this year, Ngāti Toa, in partnership with Te Reo o Ngā Tāngata, led an innovative Tiriti-based Porirua Assembly on Climate — a first of its kind in Aotearoa — to bring everyday Porirua people together with Mana Whenua to kōrero, deliberate, and shape climate action for Porirua.

The Assembly reflected a true microcosm of Porirua, with voices from across our diverse community. Importantly, rangatahi were enabled to participate, with over eight local schools involved in shaping the kōrero.

Recommendations include native reforestation, integrating mātauranga Māori in land-use planning, embedding youth representation in council, and building resilient infrastructure across Porirua.

Through this kaupapa, Toa demonstrates its role as kaitiaki — not only for our people, but for everyone who calls Porirua home. The Assembly has set the direction; now the real mahi begins as we work alongside others to bring the recommendations to life and ensure a thriving, climate-resilient Porirua for generations to come.







STAFF THAT WHAKAPAPA TO NGĀTI TOA

Whakapapa Ngāti Toa	194 FY2025	188 FY2024
Total headcount	515 FY2025	495 FY2024

## Herani Elkington

Ko au ko Herani Elkington, he uri nō Ngāti Toa Rangatira, ā, e 28 ōku tau. I grew up at the pā, surrounded by whānau, whenua and everything that makes home feel like home.

I’m number four of sixteen tamariki. Between Mum and Dad there are four of us, and I’m the youngest. Dad also has other children, which brings us to a big whānau of sixteen in total. Our eldest sibling is 34, and the youngest will be turning two this October. Among us there are already four moko boys, with a fifth expected any day now.

These days I live in Titahi Bay with my mum, my partner of 12 years, Caleb Tawhai, and our beautiful son, Raniera, who is three years old. Before moving home in 2022, Caleb and I were based in Hastings (Flaxmere), working in the horticultural packing sheds. When we became hapū, we made the decision to return home so our boy could be raised around whānau and on the whenua that raised us. It was also important for us to be close to both of our parents who are here in Porirua.

When we came back, we connected with Te Hoe Ākau. They supported us with Mauri Ora plans, helped me get into an online reo course, and found Caleb mahi in the drainlaying industry. I also joined one of their work readiness workshops where I could take Raniera along with me. From there, I got my full licence and eventually took part in He Ara Anamata at Ūpane.

It was through He Ara Anamata that I discovered my strengths. I loved learning, supporting my peers, and stepping up when others needed a hand. My social and caring nature came through, and my customer service and people skills grew stronger. Those qualities were noticed by the manager, who offered me a role with the Rūnanga.

I’ve now been with the Rūnanga for just over a year, starting in admin support with Ūpane. Since then, Ūpane has returned under Pou Ratonga, and our team has rebranded as ĀWATOA. We are now part of a growing movement that champions innovation, entrepreneurship, and new futures for our whānau and iwi.

### What I love about my mahi

What I love about this mahi is the variety – no two days are the same. I’ve enjoyed learning new skills, meeting new people, and building connections, all while being surrounded by whānau. It’s a very different path from the apple sheds, but one that I’m truly grateful for. The true purpose of what I do, even though it’s a small contribution, is about supporting the prosperity and uplifting of our people, our whānau.





## Miriama Bullard (nee Rei)

**My whakapapa links me to Ngāti Toa Rangatira through both my parents.**

On my fathers side I am from Te Whatarauhi Nohorua, both my parents are direct descendants of Ngāti Haumia and Ngāti Toa Rangatira.

On my mothers side I descend from sisters Kauhoe and Waipunahau who were the wives of Pohe and Kapū from Te Ati Awa and Te Rangihiroa.

I've held various jobs throughout my career, the list is long! I originally began my 'iwi' working career with Te Āti Awa ki Kapiti as an administrator, and later as a Mana Wahine Navigator, supporting our Māori wāhine in cervical and breast screening.

It was through this role that I formed a close relationship with my Te Āti Awa whānau. That role then led me closer to home, to Te Rūnanga o Toa Rangatira where I have now been since 30 July 2013.

What I enjoy most about working for Te Rūnanga o Toa Rangatira is being alongside my relations, be it good or bad, we look after each other. Sometimes we don't realise how good we've got it.

Recently I completed study through Te Wānanga o Raukawa and graduated as a Toiora Practitioner (aka Social Worker) though I think "TP" sounds better. My favourite part was learning about the connection between the ART Confederation and how it all began, that was the highlight of my study. Whakapapa is something everyone should learn and I am now able to trace my lineage right back to Hoturoa.

Four years of study at the Wānanga taught me to be less judgmental (though this is still a work in progress), to step out of my circle when the swish is too much, and to spend more time with my whānau, any one of them will do.

I'm now part of the Care Services team under Toa-Te Roopu Āwhina, working as a Matua Whāngai Social Worker though around the office, I'm often called the nanny or referred to as the stern aunty. Someone's got to do it, and I don't mind!

My biggest aspiration is to continue further studies, working towards my Master's degree and it will have to be with our Raukawa whānau. This is the final part of my roadmap towards completing my study journey. I aspire to be 'that' kaumātua, offering my experience, wisdom, or advice to those who need it, no matter what race, ethnicity, or background and enhancing my Mātauranga skills.

Looking ahead, I'd love to keep learning you're never too old! And maybe squeeze in some travel, a bit beyond Aussie, a cruise with my favourite cousins sounds just right. I don't have a favourite whakatauki, I always thought I'd write my own. So, watch this space.









# TOA EDUCATION & SPORTS GRANTS







# EDUCATION GRANTS

## Recipients

Aaron Hemi  
 Abbie Gibson  
 Abigail James  
 Alana Smith  
 Amber Moriarty  
 Amiria Salzmann  
 Ana Ropata  
 Angus Parker  
 Anthony Raumati  
 Ariana Davis  
 Ariana Drabble  
 Ariki Osborne  
 Asher Rei  
 Ashleigh Jones  
 Auburn Parata  
 Ava Edwards  
 Ben Hawkins  
 Bessie Joseph  
 Bianca Elkington  
 Brigham Riwai-Couch  
 Caitlin Huria  
 Calisa Hippolite  
 Carly Elkington  
 Chante Botica  
 Chevourne Tairi  
 Chloe Tukukino  
 Christina Duncan  
 Cody Ford

Conner Chadwick  
 Danae Abolins-Thompson  
 Destiny Stuart  
 Dion Keogh  
 Donna Box  
 Elysha Taylor  
 Emile Kelly  
 Frank Hippolite  
 Frankie Davis  
 Gloria Wereta  
 Grace Stewart  
 Guy Ritani  
 Haana Parata  
 Henarenu Whakaroa  
 Hori Walker  
 Jade Osborne-Aitken  
 Jaquan Nin  
 Jarden Parata-French  
 Jared Fermanis  
 Jazaius Kalolo  
 Jershon Elkington  
 Jessica Bothwell  
 Jodi Matenga  
 Joanne Forde  
 Jolene Rangihaeata  
 Jordanna Hermens  
 Jorsiah Metekingi  
 Joshua Matenga

Josiah Metekingi  
 Julius Matenga  
 Kahura Moke  
 Kahe Pomare  
 Kauri Turangi-Joseph  
 Kelsea Elkington  
 Kennedy Filo  
 Khyan-Rei Collins  
 Klein Salmon  
 Kohurangi Rowlands-Ngatai  
 Lara Smith  
 Latoya Narayan  
 Letisha-Rei Weston-Jacobson  
 Levi Marychurch  
 Liahona Walus  
 Lilian Roberts  
 Lily Fearn  
 Lisa Totoro  
 Louisa Donnell  
 Mahara Parai  
 Maika Shortland  
 Manutai Wi Rutene-Pomare  
 Maraëa White  
 Marama Elkington  
 Marley Robben  
 Melannie Warahi  
 Merania Solomon



Meretene Davis  
 Metapere Staples'Rei  
 Mikkeline Olsen  
 Misty Rei Spiers  
 Moana Solomon  
 Moana Wakefield  
 Moana Woods  
 Molly Gibson  
 Mykie Katene  
 Myron Elkington  
 Nalia Kauluwehi  
 Natalia Klenner-Carr  
 Nathaniel Cashell  
 Ngapera Parata  
 Norelle Parker  
 Pene Bishop-Paenga  
 Pare Southon  
 Paula Taufao  
 Pirihiara Balt  
 Rebecca Daniels  
 Rebecca Pitcher  
 Rebekah James  
 Rehua Guthrie  
 Renata King  
 Reubyn Clarke  
 Rhiannon Robinson  
 Ruihia Pemberton  
 Robert Max Reilly Katene

Roimata Templeton  
 Ruth Joseph  
 Saffron Katene  
 Samantha Duggan  
 Sarah Solomon  
 Shanelle Cootes  
 Shanell Kelly  
 Sharlene Maoate-Davis  
 Simone Leaupepe  
 Sonny-Lee Lake  
 Stacia Haitana  
 Sterling Tucker  
 Stephanie Ross  
 Stevie-Rei Kenny  
 Strantz Kendall  
 Sue-Ann Parish  
 Tamaarangi Tuta Te Rei  
 Tamara Solomon  
 Taimona Wright  
 Tanira Kingi  
 Tapua Metekingi  
 Te Aomania Grace-Paul  
 Te Ariki Wi Neera  
 Te Ataraukura Tapuke  
 Te Paea Paringatai  
 Te Rauparaha Horomona  
 Te Rongopai Clay-Mackay  
 Teina Parata

Teresa Foster  
 Tia Joyce  
 Tiana Tongi  
 Tiffany Richards  
 Trina Elkington-Ball  
 Trini Ropata-Tawhiri  
 Victoria Bain  
 Unaiki Rei  
 Waiariki Grace  
 Wakatiwai Parai  
 William Fermanis  
 Zara-Lee Rota





International

Ihaia Te Hira	Waka Ama	Waka Ama Aotearoa NZ	IVF Va'a World Club Sprint Championships 2024
Titan Nin	Waka Ama	Te Toki Voyaging Trust	IVF Va'a World Club Sprint Championships 2024
Te Rito Rika	Waka Ama	Hei Matau Paddlers	IVF Va'a World Club Sprint Championships 2024
Kaliya Te Hira	Waka Ama	Waka Ama Aotearoa NZ	IVF Va'a World Club Sprint Championships 2024
Salanoa Gray	Waka Ama	Te Toki Voyaging Trust	IVF Va'a World Club Sprint Championships 2024
Majjik Peneha	Waka Ama	Mareikura Waka Ama Club	IVF Va'a World Club Sprint Championships 2024
Liahona Nin	Waka Ama	Waikato Dragon Boat Association	IVF Va'a World Club Sprint Championships 2024
Ngawaiata Nin	Waka Ama	Waikato Dragon Boat Association	IVF Va'a World Club Sprint Championships 2024
Noti Henare	Waka Ama	Ōtaki Waka Hoe	IVF Va'a World Club Sprint Championships 2024
Nauvoo Teariki	Waka Ama	Australian Outrigger Canoe Racing Association Poitūkohu Māori o Aotearoa	IVF Va'a World Club Sprint Championships 2024
Hemi Neale	Basketball		NABI
Keriana-Marie Hippolite	Basketball	Basketball NZ	FIBA World Cup U17 2024
Kodin Wilton	Volleyball	NZ Junior Volleyball	Australian National Junior Champs
Corban Paewai	Basketball	University of Waikato	FISU Oceania 3x3 Basketball Continental Qualifying Tournament WBSC Qualifying Softball Tournament
Yvanni Gibson	Softball	Softball NZ	
Marnie Barber	Waka Ama	Waka Ama Aotearoa NZ	IVF Va'a World Club Sprint Championships 2024
Kobie Barlow Roberts	Tag	Tag NZ	All Nations 3PTag Youth Tournament





## Individual

<b>Vicki-Lee Taurima-Taliauli</b>	Netball	Kapi Mana Netball Centre	
<b>Anna-Marie Kopa Temarama</b>	Darts	Kapi Mana Darts Association	NZ Darts Council Nationals
<b>Jordan Temarama</b>	Darts	Kapi Mana Darts Association	NZ Darts Council Nationals
<b>Jazaius Kalolo</b>	Rugby League	Māori Rugby League	NZ Māori Rugby League Nationals
<b>Kalae Kenny</b>	Basketball	Porirua Basketball Association	Foot Locker U16 Nationals
<b>Ian Balt</b>	Basketball	Porirua Basketball Association	Foot Locker U16 Nationals
<b>Pirihira Balt</b>	Netball	Kapi Mana Netball Centre	NZ Netball U18 National Champs
<b>Decodah Silva</b>	Basketball	Porirua Basketball Association	Foot Locker U16 Nationals
<b>Kauri Reweti</b>	Basketball	Porirua Basketball Association	Foot Locker U16 Nationals
<b>Baylee Meroiti</b>	Netball	Kapi Mana Netball Centre	NZ Netball U18 National Champs
<b>Manaia Henare</b>	Waka Ama	Ōtaki Waka Hoe	IVF Va'a World Club Sprint Championships 2024
<b>Kewa Hippolite</b>	Basketball	Porirua Basketball Association	AON Central Regional U14 Tournament
<b>Dayton Boladuadua</b>	Basketball	Fiji Basketball NZ	1st National National Polynesian Basketball Tournament 2024
<b>Estienne-Jane Boladuadua</b>	Basketball	Fiji Basketball NZ	1st National National Polynesian Basketball Tournament 2024
<b>Te Ahu-Potiki Grace</b>	Tag	Horowhenua/Kapiti Tag	All Nations 3P Tag Youth Tournament
<b>Kyla Leary</b>	Basketball	Nayland College	South Island Secondary School
<b>Jayden Leary</b>	Basketball	Nayland College	South Island Secondary School
<b>Brooklyn Leary</b>	Basketball	Nayland College	South Island Secondary School
<b>Tiaki Solomon</b>	Basketball	Porirua Basketball Association	AON Central Regional U14 Tournament
<b>Isaiah Collins</b>	Basketball	Porirua Heat	1st National National Polynesian Basketball Tournament 2024
<b>Joseph Kelly</b>	Surfing	Wellington Boardriders	2024 Māori National Surfing Championships



# SPORTS GRANTS

## Individual

Luke Barnsley	Surfing	Surfing NZ	Aotearoa Māori Surf Titles 2024
J'Adoube Elkington	Surfing	Surfing NZ	Aotearoa Māori Surf Titles 2024
Kalae Kenny	Basketball	Fiji Basketball Association	FIBA U15 Oceania Cup 2024
Nevaeh Scirkovich	Basketball	Hamilton Girls Basketball	AA Secondary School Basketball National Tournament
Harper Kerse-Whiteoak	Tag	Northern Stingrays	NZTFI Junior Tag Nationals 2024
Monica Guthrie-Barlow	Hockey	Waikato Maniapoto	NZ Māori Hockey Tournament 2024
Oriwia Guthrie	Hockey	Waikato Maniapoto	NZ Māori Hockey Tournament 2024
Rehua Guthrie	Hockey	Waikato Maniapoto	NZ Māori Hockey Tournament 2024
Dillon Solomon	Golf		NZ National Māori Golf Tournament 2025
Ariki Elkington	Golf		NZ National Māori Golf Tournament 2025
Baden Te Rito Haeata	Basketball	Basketball Pacific NZ	Basketball Pacific NZ Koru Tour
Tame Hippolite	Golf		NZ National Māori Golf Tournament 2025
Ian Ware	Golf		NZ National Māori Golf Tournament 2025
Ritchie Wineera	Golf		NZ National Māori Golf Tournament 2025
Evan Bishop	Golf		NZ National Māori Golf Tournament 2025
Randall Bishop	Golf		NZ National Māori Golf Tournament 2025
Dillon Solomon	Golf		NZ National Māori Golf Tournament 2025
Reiona King	Pickleball	Hamilton Pickleball Club	NZ Masters Pickleball Competition
Keira Shedlock Noble	Hockey	NZ Māori Hockey	World Cup Qualifier
Ariana Davis	Hockey	NZ Māori Hockey	Iwi TOA Māori Hockey 5's
Lewis Temarama	Softball	Wellington Evergreen Softball Club	Men's Evergreens Softball Tournament
Keira Shedlock Noble	Hockey	Wellington Hockey	NZ National U18 Hockey Tournament
Te Kerehi Thompson	Netball	Rotorua Mens & Mixed Netball Association	NZMMNA Mens Nationals
Ayesha Burn	Crossfit	NBR Functional Training	NZ Nationals
Tania Noble Shedlock	Hockey	Wellington Hockey	National NHC Tournament
Keira Shedlock Noble	Hockey	Wellington Hockey & NZ Hockey	National NHC Tournament & NZ Junior Blackstick Camp
Nate Kohe Baker	Rugby League	Wellington Orca's U16	NZ Rugby League National Rangatahi
Evania Grace	Touch	Kapiti Horowhenua Touch	Touch NZ Youth Nationals

## Individual

<b>Kahuwaero Hanara</b>	Basketball	Toa Basketball	NZ Maori Basketball Nationals 2025
<b>Nikora Greening</b>	Softball	Softball NZ	u19 NZ Softball Tournament
<b>Marnie Barber</b>	Waka Ama	Aratika Water Sports Club	NZ Waka Ama Sprint Nationals 2025
<b>Ziggy Cootes</b>	Waka Ama	Ōtaki Waka Hoe	NZ Waka Ama Sprint Nationals 2025
<b>Ziggy Cootes</b>	Basketball	Raukawa ki te Tonga Basketball	NZ Maori Basketball Nationals 2025
<b>Toa Waka Ama</b>	Waka Ama	Toa Waka Ama	NZ Waka Ama Sprint Nationals 2025
<b>Toa Waka Ama</b>	Waka Ama	Toa Waka Ama	NZ Waka Ama Sprint Nationals 2025
<b>Liahona Nin</b>	Waka Ama	Te Toki Voyaging Trust	NZ Waka Ama Sprint Nationals 2025
<b>Ngawaiata Nin</b>	Waka Ama	Waikato Dragon Boat Waka Ama Association	NZ Waka Ama Sprint Nationals 2025
<b>Sonny Smith</b>	Touch Rugby	Wellington Touch Association	Touch NZ Youth Nationals 2025
<b>Noah Black-Smith</b>	Touch Rugby	Wellington Touch Association	Touch NZ Youth Nationals 2025
<b>Zoe Collins</b>	Rowing	Porirua Rowing Club	Rowing National Championships
<b>Kyra Williams</b>	Touch Rugby	Touch Kapiti Horowhenua	Touch NZ Junior National Tournament 2025
<b>Wiremu Nin</b>	Waka Ama	Hamilton Boys High School	National Secondary School Waka Ama Competition
<b>Pirihira Balt</b>	Netball	Kapi Mana Netball Centre	Netball NZ U18 Nationals
<b>Kalae Kenny</b>	Basketball	Porirua Basketball Association	Basketball NZ U16 Nationals

## Club

<b>Rakaipaaka Basketball Club</b>	Basketball	Rakaipaaka Basketball	NZ Maori Basketball Nationals 2025
<b>Ngāti Raukawa ki te Tonga Basketball</b>	Basketball	Raukawa ki te Tonga Basketball	NZ Maori Basketball Nationals 2025
<b>Toa Womens Hockey Club</b>	Hockey	Toa Womens Hockey Club	
<b>Toa Basketball</b>	Basketball	Toa Basketball	NZ Maori Basketball Nationals 2025
<b>Toa Rugby League</b>	Rugby League	Toa Rugby League	
<b>Toa Softball</b>	Softball	Toa Softball Club	







# TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

## Summary Consolidated Financial Statements

**For the year ended 30 June 2025.**

The Board Members are pleased to present the summary consolidated financial statements of Te Rūnanga o Toa Rangatira Incorporated Group for the year ended 30 June 2025.

For and on behalf of the Board.



Callum Kātene  
Tumuaki



Lesley Udy  
Tumuaki Tuarua

23 October 2025



# Independent Auditor's Report

For the year ended 30 June 2025



## Independent auditor's report to the members of Te Runanga o Toa Rangatira

### Report on the summary financial statements

#### Opinion

The summary financial statements on pages 93 to 96 and 11 to 80, which comprise the summary consolidated statement of financial position as at 30 June 2025, the summary consolidated statement of comprehensive income, summary consolidated statement of changes in equity, summary statement of cash flows and summary service performance information for the year then ended, and related notes, are derived from the audited financial statements of Te Runanga o Toa Rangatira (the "Entity") and its subsidiaries (together the "Group") for the year ended 30 June 2025.

In our opinion, the accompanying summary financial statements are consistent, in all material respects, with the audited financial statements, in accordance with FRS-43: *Summary Financial Statements* issued by the New Zealand Accounting Standards Board.

#### Summary financial statements

The summary financial statements do not contain all the disclosures required for full financial statements under generally accepted accounting practice in New Zealand. Reading the summary financial statements and the auditor's report thereon, therefore, is not a substitute for reading the audited financial statements and the auditor's report thereon. The summary financial statements and the audited financial statements do not reflect the effects of events that occurred subsequent to the date of our report on the audited financial statements.

#### The audited financial statements and our report thereon

We expressed an unmodified audit opinion on the audited financial statements in our report dated 29 October 2025.

#### Those charged with governance responsibilities for the summary financial statements

Those charged with governance are responsible on behalf of the Entity for the preparation of the summary financial statements in accordance with FRS-43: *Summary Financial Statements*.

# Independent Auditor's Report

For the year ended 30 June 2025



## **Auditor's responsibility**

Our responsibility is to express an opinion on whether the summary financial statements are consistent, in all material respects, with the audited financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (New Zealand) (ISA (NZ)) 810 (Revised): *Engagements to Report on Summary Financial Statements*.

Ernst & Young provides agreed upon procedures to the Entity's subsidiaries. Partners and employees of our firm may deal with the Entity on normal terms within the ordinary course of trading activities of the business of the Entity. We have no other relationship with, or interest in, the Entity and its subsidiaries.

A stylized, handwritten-style signature of 'Ernst &amp; Young' in a dark blue color.

Chartered Accountants  
Wellington  
29 October 2025



TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

For the year ended 30 June 2025

# Summary consolidated statement of comprehensive revenue and expense

	2025	2024
	\$000's	\$000's
Total revenue incl. non operating	167,850	104,037
Total expenditure incl. non operating	(120,433)	(110,060)
<b>(Loss) surplus</b>	<b>47,417</b>	<b>(6,023)</b>
Share in profit (loss) of joint ventures/associates	(9,230)	2710
<b>(Loss) surplus for the year before tax</b>	<b>38,187</b>	<b>(3,314)</b>
Tax expense	3,048	1,897
<b>Net (loss) surplus after tax</b>	<b>41,235</b>	<b>(1,416)</b>
<b>Other comprehensive revenue and expense:</b>		
Total other comprehensive revenue and expense	582	2,736
<b>Total comprehensive revenue and expense for the year</b>	<b>41,817</b>	<b>1,319</b>
<b>Total comprehensive revenue and expense is attributable to:</b>		
Te Rūnanga o Toa Rangatira	41,880	1,349
Non-controlling interest	(63)	(29)
	<b>41,817</b>	<b>1,319</b>

TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

As at 30 June 2025

# Summary consolidated statement of financial position

	2025	2024
	\$000's	\$000's
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	44,019	35,920
Other current assets	123,746	123,044
<b>Total current assets</b>	<b>167,765</b>	<b>158,964</b>
<b>Non-current assets</b>		
Property, plant and equipment	54,256	50,409
Investment property	741,666	497,479
Other non-current assets	59,809	87,338
<b>Total non-current assets</b>	<b>855,731</b>	<b>635,227</b>
<b>Total assets</b>	<b>1,023,496</b>	<b>794,191</b>
<b>Liabilities</b>		
Current liabilities	705	1,181
Other current liabilities	70,106	54,971
<b>Total current liabilities</b>	<b>70,811</b>	<b>56,152</b>
<b>Non-current liabilities</b>		
Loans and borrowings	513,555	331,064
Other non-current liabilities	2,294	11,956
<b>Total non-current liabilities</b>	<b>515,849</b>	<b>343,020</b>
<b>Total liabilities</b>	<b>586,660</b>	<b>399,172</b>
<b>Net assets</b>	<b>436,836</b>	<b>395,019</b>
<b>Equity</b>		
Equity	436,785	394,904
Non-controlling interest	52	115
<b>Total equity</b>	<b>436,836</b>	<b>395,019</b>



TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

For the year ended 30 June 2025

## Summary consolidated statement of changes in net assets/equity

	2025	2024
	\$000's	\$000's
Balance 1 July	395,019	393,699
Total comprehensive income	41,880	1,349
Movement in non-controlling interest	(63)	(29)
<b>Total equity</b>	<b>436,836</b>	<b>395,019</b>

## Consolidated statement of cash flows

	2025	2024
	\$000's	\$000's
Net cash (outflow)/ inflow from operating activities	(5,351)	8,135
Net cash (outflow) from investing activities	(178,442)	(16,006)
Net cash (outflow)/ inflow from financing activities	192,368	(1,155)
<b>Net (decrease)/increase in cash and cash equivalents</b>	<b>8,575</b>	<b>(9,026)</b>
Cash and cash equivalents at 1 July	34,739	43,765
<b>Cash and cash equivalents at 30 June</b>	<b>43,314</b>	<b>34,739</b>

TE RŪNANGA O TOA RANGATIRA INCORPORATED GROUP

For the year ended 30 June 2025

# Summary notes to the consolidated financial statements

## Our financial statements

### a. General Information

Te Rūnanga o Toa Rangatira Incorporated (the Rūnanga) is an incorporated society and a registered charity under the Charities Act 2005, registration number CC42382. The Rūnanga is domiciled in New Zealand and the registered office and principal place of business is 26 Ngatitōa Street, Takapuwahia, Porirua.

The primary activity of the Rūnanga is the provision of assistance by way of relief of poverty, promotion of health, and wellbeing and advancement of education for all members of Ngāti Toa Rangatira and the community.

The Rūnanga is the mandated iwi organisation and corporate trustee over the Ngāti Toa Rangatira settlement assets. The subsidiary entities of the Group are primarily involved in managing the preservation of the settlement assets and to build capability of the investment assets.

The consolidated full financial statements comprise the Rūnanga and its controlled entities, associates, and joint arrangements (together referred to as the "Group" and individually as "Group Entities").

The consolidated full financial statements have been prepared in accordance with the requirements of the Financial Reporting Act 2013, which includes the requirement to comply with New Zealand Generally Accepted Accounting Practice (NZ GAAP). The Group is a public benefit entity and these consolidated financial statements comply with the PBE Accounting Standards as appropriate for Tier 1 not-for-profit public benefit entities. As a registered charity, the Rūnanga is required to prepare financial statements in accordance with NZ GAAP as specified in standard XRB A1. The Group is a Tier 1 reporting entity as it has total expenditure greater than \$33 million in the current and preceding reporting periods.

The consolidated full financial statements are for the year ended 30 June 2025 and were authorised for issue by the Board on 23 October 2025.

### b. Basis of preparation

The summary financial statements are prepared on a going concern basis using the historical cost basis modified as defined in the specific accounting policies in the full financial statements (principally fair valuation of investments and revaluation of certain property, plant and equipment).

These summary financial statements are presented in New Zealand dollars (\$), which is the Group's functional currency and have been rounded to the nearest thousand unless otherwise stated.

### c. Summary financial statements

The summary financial statements comply with PBE FRS 43 Summary Financial Statements. They cannot be expected to provide as complete an understanding as is provided by the full financial statements. The specific disclosures included in the summary statements have been extracted from the full Group financial

statements. A copy of the full financial statements can be obtained from the Ngāti Toa website [www.ngatitōa.iwi.nz](http://www.ngatitōa.iwi.nz) and is available from the office at 3 Wi Neera Drive, Porirua.

The Group full financial statements approved 23 October 2025 have received an unqualified audit report. These summary financial statements have been examined by the auditor for consistency with the full financial statements. An unqualified auditor's report is provided on these summary financial statements.

### d. Subsequent events

After the reporting date, the below non-adjusting subsequent events occurred:

On 3 July 2025, the Group received \$38.6m funding for its new commissioning agency, Māhutonga. Māhutonga is the Whānau Ora Commissioning Agency delivered by the Group, dedicated to supporting whānau wellbeing and self-determination across its rohe.

On 18 July 2025, the Group ("vendor") and Purchaser satisfied all conditions under the Agreement for Sale and Purchase of 17 Camrose Grove dated 18 December 2024, rendering the agreement unconditional. A deposit was paid by the Purchaser on that date and transaction settlement occurred 20 working days thereafter. The total purchase price is \$8.5m with \$1m vendor finance provided. The Purchaser agreed to a profit-sharing arrangement whereby the Vendor will receive 40% of Net Profits from subsequent sales of developed lots, subject to terms outlined in a Variation Agreement dated 18 July 2025.

On 24 and 28 July 2025, the Group completed the sale of a total of 148,747 New Zealand Units (NZUs) for total net proceeds of \$8.4m (after deducting broker fees). These NZUs were reclassified from intangible assets to assets held for sale as at 30 June 2025.

Subsequent to balance date, the Group entered into a tripartite agreement, dated 29 July 2025, with a financier and the prospective tenant of a development property in Kenepuru Landing's commercial hub. The agreement grants the financier certain rights, including the ability to remedy landlord defaults prior to any lease termination, and restricts the tenant from terminating the lease solely due to enforcement actions by the financier. The agreement supports a loan facility of up to \$2m to assist with funding the property development.

On 1 August 2025, the Group's conditional Agreements for Sale and Purchase for the Whitireia Radio New Zealand (RNZ) Site and the adjoining Owhiti Park property became unconditional. Final settlement occurred on 28 August 2025. The combined acquisition price for the properties is \$5.1m. These acquisitions increase the Group's land holdings by approximately 53 hectares and secure long-term rental income through leaseback arrangements with RNZ.

After balance date, the Group completed property sales relating to Stage 3A of its development project in Kenepuru Landing. A total of \$6.4m property sales were recognised from various settlements until 13 October 2025.



# ŪPANE, WHITI TE RĀ









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TE RŪNANGA O  
TOA RANGATIRA