

10 Years

Building a
Stronger Jewish
Future. Together.



2015
2025

Partnerships,
Programs, and Impact
Across the
Jewish World

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Letter from the Leadership

Dear Friends and Partners,

Ten years ago, Israel's Prime Minister articulated a historic mission that Israel, the Jewish epicenter, must assume responsibility for the continuity and vitality of Jewish life across the Diaspora. From that vision, Mosaic United was born.

As we mark our tenth anniversary, I reflect with profound pride and gratitude on a decade of shared achievement and purpose one devoted to strengthening Jewish identity and deepening the connection between the Jewish people and the State of Israel.

Over these years, Mosaic United has grown from a bold vision into a global force for Jewish engagement and unity. Together with our partners, we have inspired hundreds of thousands of young Jews around the world to explore their roots, experience Israel firsthand, and embrace their place in the unfolding Jewish story.

From classrooms and youth movements to campuses and community centers across continents and cultures, Mosaic United has reached into every corner of the Diaspora. Together, we have empowered a generation to feel that they are an inseparable part of Am Yisrael.

We are not merely building programs. We are building connection. We are shaping identity. We are strengthening the unbreakable bond between our people and our homeland.

As we enter our second decade, we do so with renewed purpose guided by a revitalized strategy to focus our investments, expand our impact, and deepen partnerships across the global Jewish landscape. The challenges ahead are real, but our resolve is stronger than ever.

This is a call to leadership to visionaries, educators, and supporters who believe, as we do, that Jewish unity is not a dream but our destiny. Together, we can ensure that every Jew, wherever they live, feels an enduring bond to our people, our heritage, and our homeland.

Thank you for being an essential part of this journey for standing with us in faith, partnership, and purpose.

The next decade begins now. Let us lead it together stronger, prouder, and more united than ever.

Gary Torgow



Chairman
Mosaic United



A message from Amichai Chikli

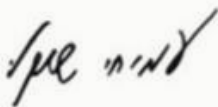
Ten years ago, Mosaic United was founded out of a sense of historic responsibility - the recognition that the State of Israel, as the epicenter of the Jewish people, has an active role to play in ensuring the continuity, vitality, and identity of Jewish life throughout the Diaspora, particularly among the younger generation. This publication marks a decade of purposeful action guided by that enduring mission.

Over the years, Mosaic United has come to represent a unique and powerful model of partnership. Its achievements are the result of close strategic collaboration between the Government of Israel, Jewish philanthropic leadership, and grassroots organizations around the world.

At the heart of Mosaic United's work lies a clear and unwavering objective: strengthening Jewish identity and deepening the bond between young Jews and the State of Israel. This connection is rooted in the enduring truth that Jews everywhere are one people - bound by shared history, a common destiny, and mutual responsibility.

This decade of action stands as both an achievement and a commitment to the future.

Amichai Chikli



Minister for Diaspora Affairs and Combating
Antisemitism

Empowerment and Partnership

Over the past ten years, Mosaic United and the Ministry of Diaspora Affairs and Combating Antisemitism have worked with hundreds of partner organizations, reshaping how Jewish identity and connection to Israel is supported and sustained throughout the Diaspora. Our partnership model has become a blueprint for strategic collaboration between the State of Israel, philanthropy, and grassroots organizations, increasing the effectiveness and efficiency of impacting and connecting to Jewish communities worldwide.

To date, together with its government of Israel and philanthropic partners, Mosaic has invested:

\$350

Strengthening Jewish identity and connection to Israel

Million

Driving Change Across Global Jewish Engagement

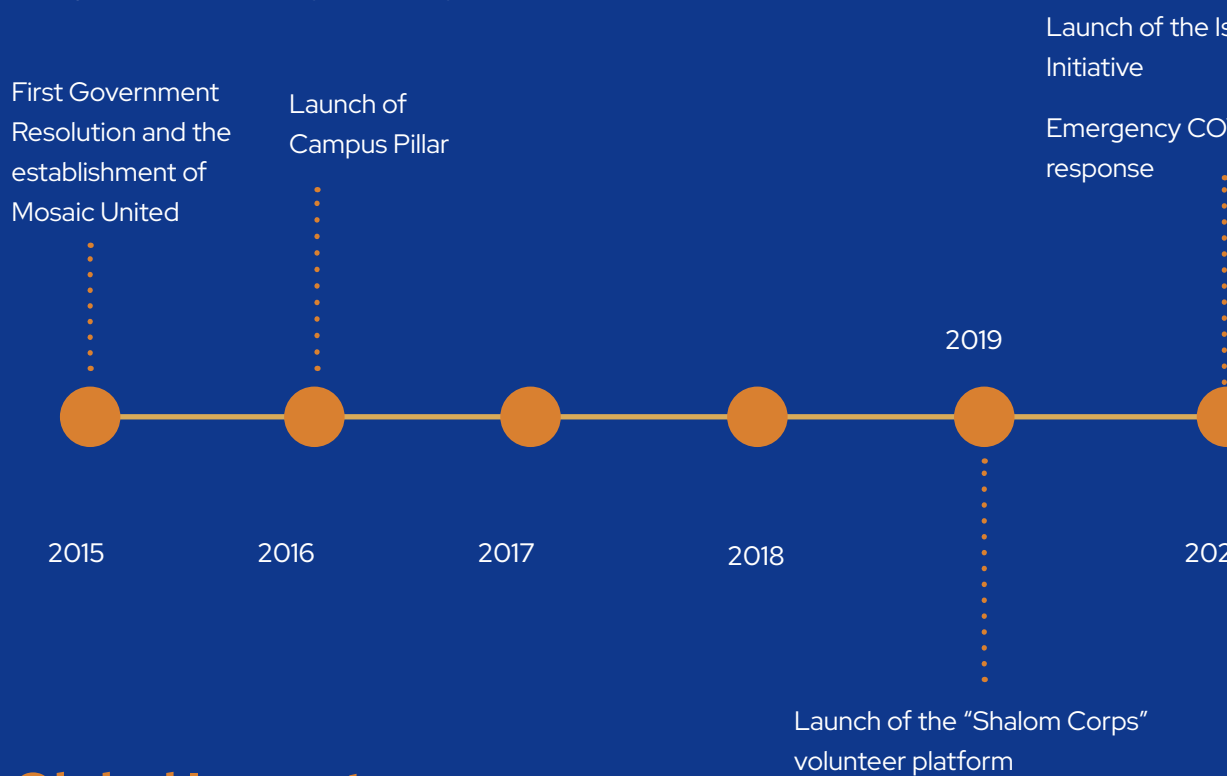
From the very beginning, Mosaic United set out not only to support programs but to strengthen the entire field of Jewish engagement. We invested in research and surveys to understand where the greatest needs and opportunities lay, and we worked with partners to identify the approaches most likely to create lasting impact. This knowledge allowed us to pioneer new models, establish shared standards, and equip organizations with the tools to be more effective, ensuring that the field as a whole is stronger, more connected, and better positioned to shape the Jewish future.

Here's what that looked like:

- Developed scalable, identity-driven program models across age groups and geographies
- Bringing together leading organizations in each sector to collaborate strategically and increase impact
- Introducing metrics and data-driven evaluation across multiple fields
- Supporting both large-scale global networks and grassroots initiatives
- Creating sustainable models that can adapt to emerging and urgent needs of the Jewish people
- Facilitated shared learning across our partner ecosystem
- Positioned mifgashim (meaningful encounters with Israelis) as a core method for Jewish engagement and connection
- Elevated volunteering and shared heritage as pathways into Jewish experiences

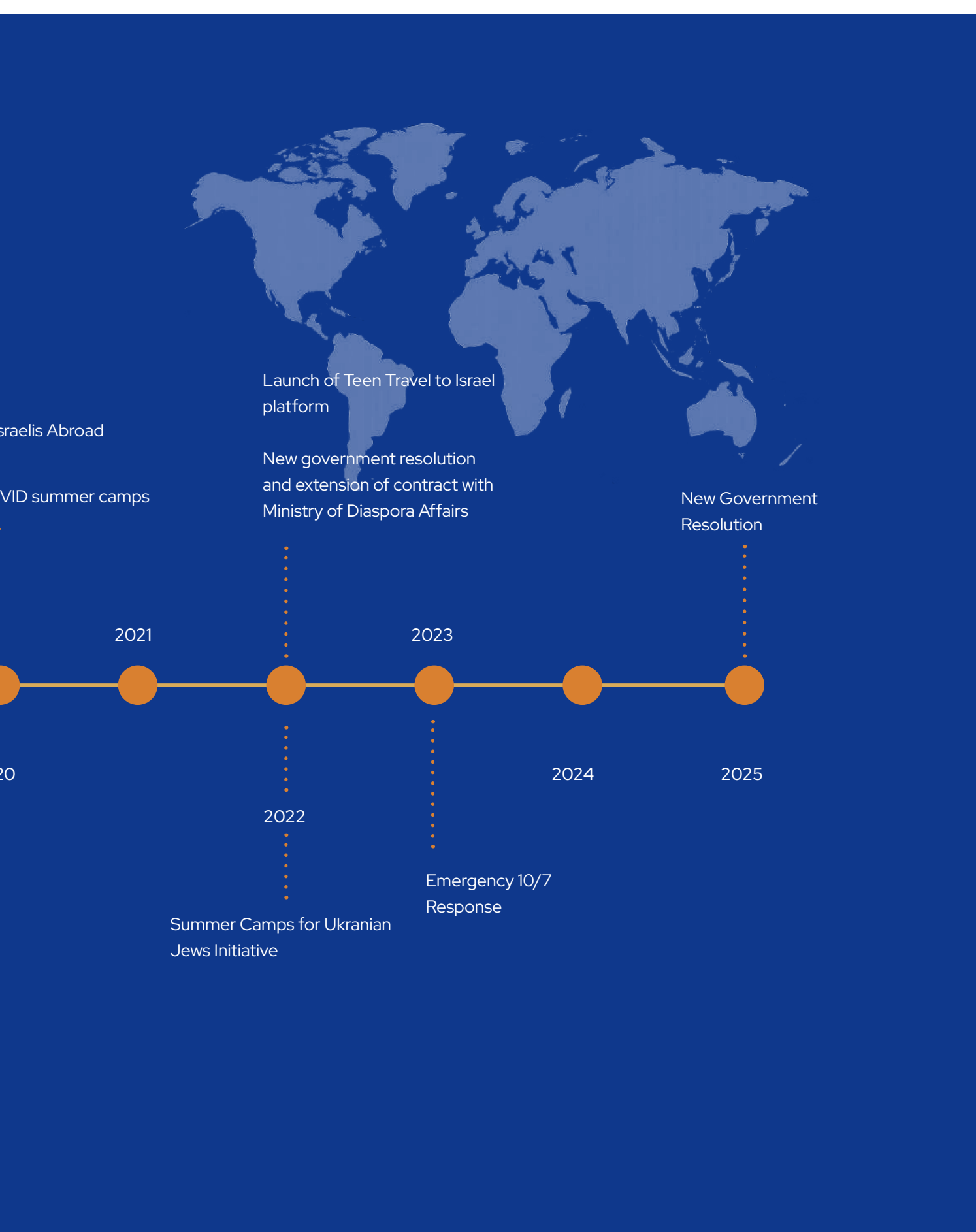
2015-2025


10 years of Building a Stronger Jewish Future



Global Impact at a Glance

- 275,000 participants engaged globally
- 200+ strategic partner organizations across 50+ countries
- 500+ campuses with programs
- 699,470 hours of Jewish volunteer service by 35,046 Volunteer participants
- 49 Jewish summer camps supported for Ukrainian children
- 30+ communities established and strengthened for Israelis living abroad
- Millions in strategic funding invested in Jewish identity building and connections to Israel





Programs on more than

500 Campuses

Worldwide

Campus Programs

Over the past decade, Mosaic United has reshaped Jewish life on campus. Through anchor partnerships with Hillel International, Chabad on Campus, and Olami, we brought the largest and most influential educational organizations in the field together for coordinated action, an unprecedented level of collaboration in campus engagement. Our funding has supported multiple program tracks, each with defined standards for Jewish educational leadership, student engagement, and program outcomes. These frameworks have set new benchmarks for quality impact on campuses worldwide. In recent years, we have extended our reach to support smaller campus initiatives and grassroots organizations, especially in regions with limited resources, and to partner with Israeli universities to provide meaningful experiences for Diaspora students studying in Israel. Today, the Mosaic United approach is recognized as a model for building vibrant and inclusive Jewish campus communities where Jewish students can grow in their identity in a safe environment and feel a part of the Jewish people. This is where the Jewish leaders of tomorrow begin to take their shape and lead.

In the last decade, Mosaic United's funding has reached over 175,000 students across campuses worldwide, deepening their engagement in Jewish identity and connection to Israel.

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- Over 175,000 Jewish students engaged
 - Partnerships with 3 anchor global networks
 - Common program standards adopted by partner organizations in multiple regions

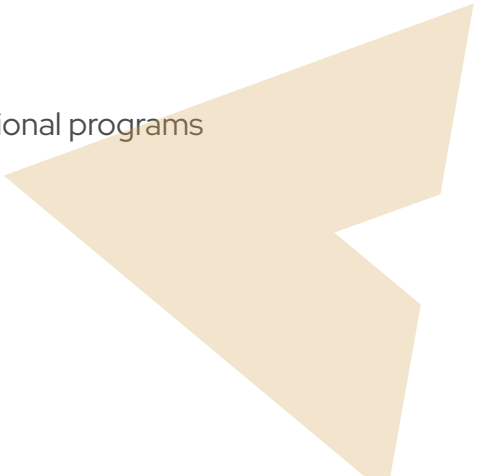
Focus Areas and Field Impact



Israelis Abroad

Over 5 years of operation, the Israelis Abroad initiative has shifted the global conversation by placing Israelis abroad at the center of the communal agenda and transforming how they are engaged in Jewish communities worldwide. Our work focuses on educational programming and community building that reach into the daily life of Israeli families abroad. With more than \$16.9 million invested and over 50,000 participants reached, we have partnered with more than 30 initiatives, from grassroots efforts to large-scale organizations, to create meaningful, sustained engagement.

Beyond program delivery, the initiative has strengthened the field itself by introducing common metrics, building long-term relationships, and building coordinated strategies among leaders and organizations. Flagship efforts include Tzofim Olami's Hebrew-speaking leadership programs, the Israeli Communities Leaders Network and Conference, the expansion of Israeli Communities Europe into a thriving regional network, and Chabad for Israelis culturally tailored Jewish life programs. Through these efforts, we have built a lasting infrastructure for Israeli life abroad, ensuring that communities remain connected to each other, to Israel, and to the wider Jewish people, while enriching both their local identity and the shared future of the Jewish world.

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- More than 50,000 unique participants engaged
 - Established leadership networks and flagship cultural-educational programs
- 



30

Supported over 30 initiatives across North America, Europe, Latin America, and beyond

Initiatives



Кв. 459-502
Громадська сила

700,000

Nearly 700,000 total volunteer hours completed

Jewish Volunteering (Shalom Corps)

Since its founding in 2019, Shalom Corps has demonstrated the power of Jewish service to transform lives and strengthen identity. Born during the global pandemic and tested through multiple crises, including October 7, Shalom Corps pioneered a mid-length immersive volunteering model that engages primarily under-connected young Jews. In as little as one to four weeks of service, participants show lasting growth in Jewish connection, people-hood, and civic responsibility. Partner organizations deliver meaningful service in Israel and abroad, integrating Jewish learning and community building into every experience. This model has proven to be both strategic and scalable, creating a generation of socially engaged young Jews rooted in values and committed to global Jewish responsibility.

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- Over 25,700 volunteers engaged in immersive service programs
 - More than 70% of participants reached were previously under-engaged Jewish young adults
 - Service projects implemented in Israel and 40+ countries worldwide

Focus Areas and Field Impact

Teens

Mosaic United has invested in programs that engage Jewish teens during their most formative years, partnering with youth movements, camps, and teen travel initiatives to create immersive educational experiences that connect Jewish youth with their heritage, identity, and Israel. Our focus on mifgashim (meaningful encounters between Israeli and Diaspora teens), has deepened connections and built a stronger shared sense of peoplehood amongst participants. By working with a diverse range of partners, we ensure that Jewish teens from different backgrounds can explore their heritage, connect with Israel, and build lifelong connections to the global Jewish community. These programs are shaping the next generation of Jewish life and are a critical part in ensuring a stronger Jewish future.

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- Hundreds of mifgashim between Israeli and Diaspora teens facilitated
 - 70+ partner organizations supported, from youth movements to summer programs
 - Global teen identity survey launched and shared with the field
 - Nearly 1,000 Israeli teens from evacuated communities were matched and sent to 49 Jewish summer camps worldwide for 10–20-day journeys of healing and belonging. There, they experienced authentic mifgashim that strengthened their resilience, Jewish identity, and shared peoplehood.



More than

14,000
teens

reached
globally



Looking Ahead

The Next Ten Years

Mosaic United is committed to deepening its impact and preparing the next generation of the Jewish people for the challenges and opportunities ahead.

We will expand our efforts to reach under-engaged young Jews (under 20) through dynamic communal and educational programming, and continue to **serve as a bridge between the Israeli government and global Jewry**.

In the coming years, we will develop three areas of focus in which Mosaic offers a unique value proposition, and which resonate organically with our positioning globally and vis a vis the Israeli government:

- (1) **Mifgashim**: meaningful cross-cultural educational encounters between Israeli and non-Israeli peers,
- (2) **Talent**: raising the bar and strengthening the profession of informal Jewish education and
- (3) **Innovation**: inspiring a spirit of creativity, novelty, and risk on the informal education landscape.

Through this framework, Mosaic seeks to **connect diverse audiences and organizations, funders and the field, and Israel and the Diaspora**. We are committed to a disciplined, data-driven approach and to strengthening the global Jewish marketplace of offerings.

We will **strengthen our presence in Latin America, Europe, and emerging Jewish communities**, while continuing to **invest in the ecosystem of partner organizations** that make this work possible.

Our vision is not only to continue what we have built, but to **help shape the future architecture of global Jewish engagement**—ensuring that **Jewish identity**, connection to Israel, and Jewish people hood remain strong for decades to come.



Building a Stronger Jewish Future. Together.