

# AXEREAAL

Land and people for the future



**2026** EDITION

# AXERREAL, A COOPERATIVE GROUP WITH A COMMITMENT

**Axereal is a leading agricultural and food processing cooperative group operating in France and around the world.**

We originate grain and create value-added channels, and also specialise in processing grain for the malting, milling, plant protein and specialised activities markets.

Our role is to maximise the value of our cooperative members' production and help secure the long-term future of the farms in our area. In keeping with our cooperative mission, we contribute to the agricultural and food transition by propagating our regenerative agriculture model, from the fields all the way to the processing sites and develop sustainable, competitive, high-growth channels attuned to the expectations of the market.



## KEY FIGURES

**15**  
COUNTRIES

**11,000**  
FARMER MEMBERS

**€3.3bn**  
IN TURNOVER OF WHICH  
52% GENERATED OUTSIDE FRANCE

**3,000**  
STAFF

**8,000**  
TRADING CUSTOMERS

**€78M**  
IN INVESTMENTS

**4.5Mt**  
COLLECTED  
AND DEVELOPED  
TO ADD VALUE

**Almost 1,600**  
FARMERS WORKING WITHIN THE  
CULTIVUP RÉGÉNÉRATIF SUSTAINABLE  
AGRICULTURE INITIATIVE

**€188M**  
OPERATIONAL EBITDA

# LEADING THE WAY IN REGENERATIVE AGRICULTURE

**At Axereal, we launched our regenerative agriculture strategy in 2010. It forms part of our efforts to support farmers and food processing companies as they change the way they operate to restore soil health, reduce their carbon footprints and secure their value chains.**

We've spent a decade developing our CultivUp Régénératif approach – a concrete, measurable, certified programme recognised by the market's leading authorities. This pioneering regenerative agriculture programme is backed by in-depth agronomic expertise, reliable data and tried and tested technical tools. Thanks to unique maturity and top-name partners, the programme provides robust traceability and reliable measurement of the transition, aligned with the international SAI and SBTi certifications.

It helps the 1,600 farmers involved to improve the performance and resilience of their farms, adapt their practices and maximise returns on their production by accessing recognised channels. For food processing customers, certification guarantees the origin of regeneratively produced agricultural raw materials.

## THE AXEREAL SUSTAINABLE REGENERATIVE AGRICULTURE PROGRAM FOR CUSTOMERS AND FARMERS



### THE STANDARD

A market-leading regenerative agriculture standard offering access to channels [74 criteria].



### TOOLS & RESOURCES

Agronomic expertise, decision-making tools, transition measurement and R&D.



### STRATEGIES & CERTIFICATIONS

SAI certification, carbon strategies, SBTi, etc.



### LEADERSHIP & PROMOTION

Marketing claims, leadership for the community of farmers and customers.



### DATA & INDICATORS

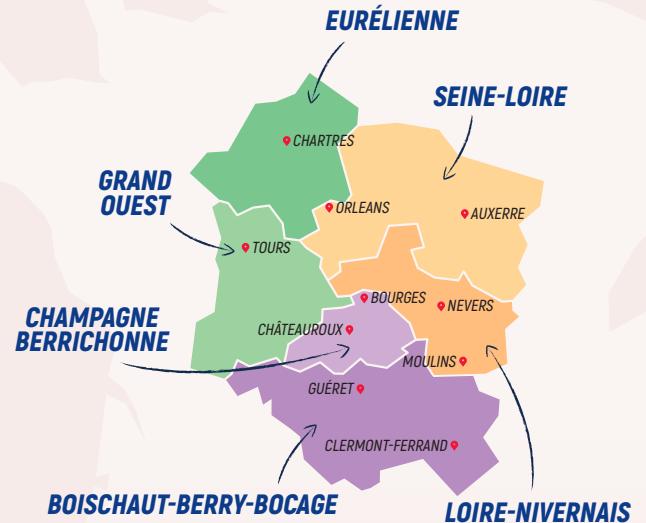
Traceability for practices, reliable data management and performance indicators.

# GOVERNANCE FROM THE GROUND UP

Axereal's governing bodies have always worked very closely with our local areas, through a six-region structure and permanent contact with stakeholders. This stems from our cooperative model and is one of the things that makes Axereal different. Listening attentively to our farmer members so that we can amplify their voices is another important facet of our approach.

We operate to a sector-based governance structure, with a dedicated team looking after each sector. We have identified six main business areas, and allocated to each one a liaison administrator, a dedicated council or committee and a CEO with responsibility for the business and its results.

This tripartite model forms the link between the strategic directions set by the board and the way they are implemented on the ground.

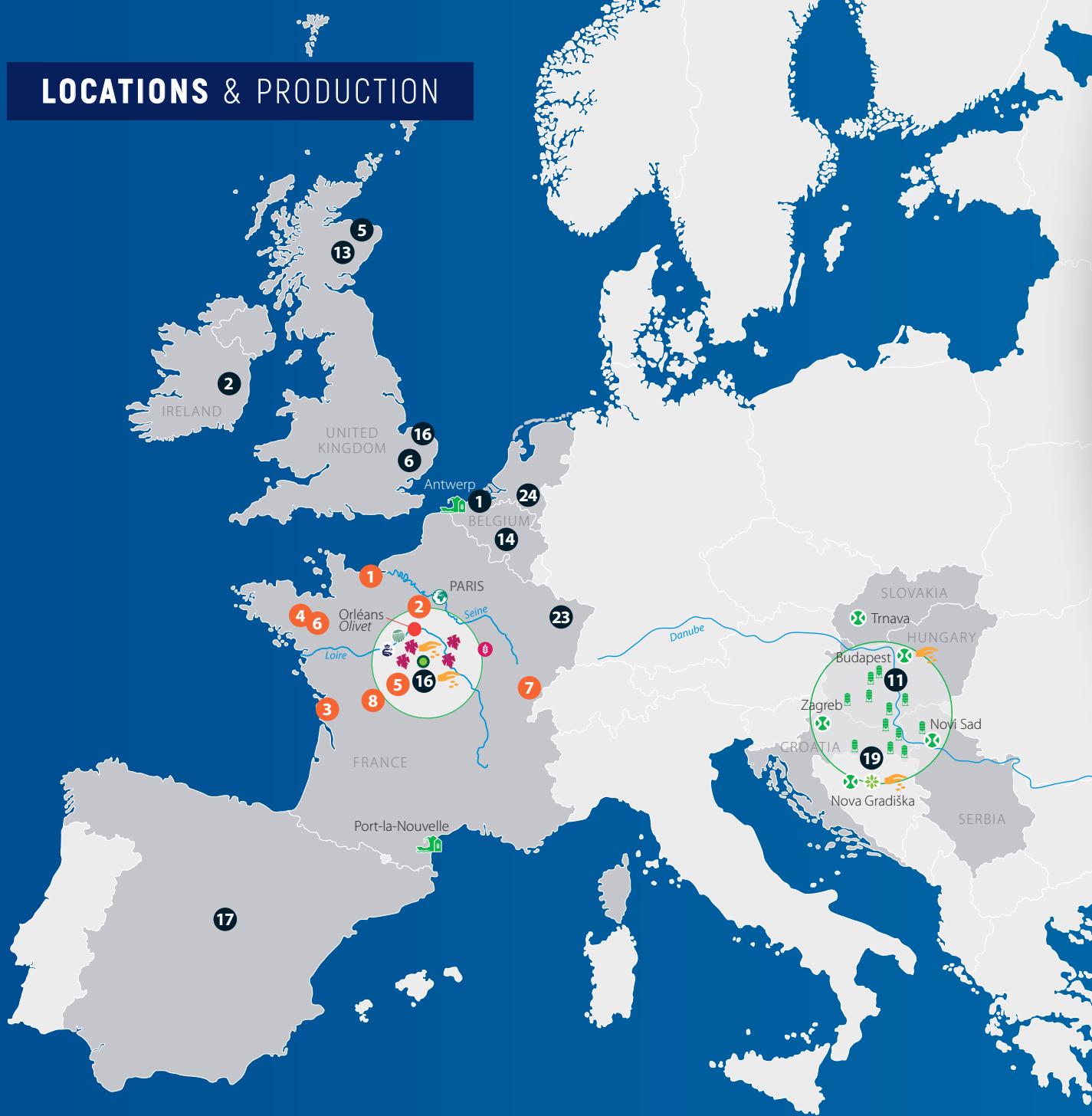


## BOARD OF DIRECTORS

Cooperative's decision-making body: drives and approves strategy



# LOCATIONS & PRODUCTION



**AXEREAŁ**  
AGRICULTURE



**Origination zones**



**Seed stations**



**International trading** / GRANIT NÉGOCE



**Logistics and port services**

**AXEREAŁ**  
CENTRAL EUROPE



**International agricultural businesses**



**Seed propagation farm**



**Grain elevators**

**SPECIALISED ACTIVITIES**



**Support for wine-growers** / AX'VIGNE



**Berry green lentils** / CIBÈLE



**Markets for co-products** / LALLEMAND



**Brewery** / BRASSERIE DE CHAMBORD

**BOORTMALT**  
MASTERS OF MALT

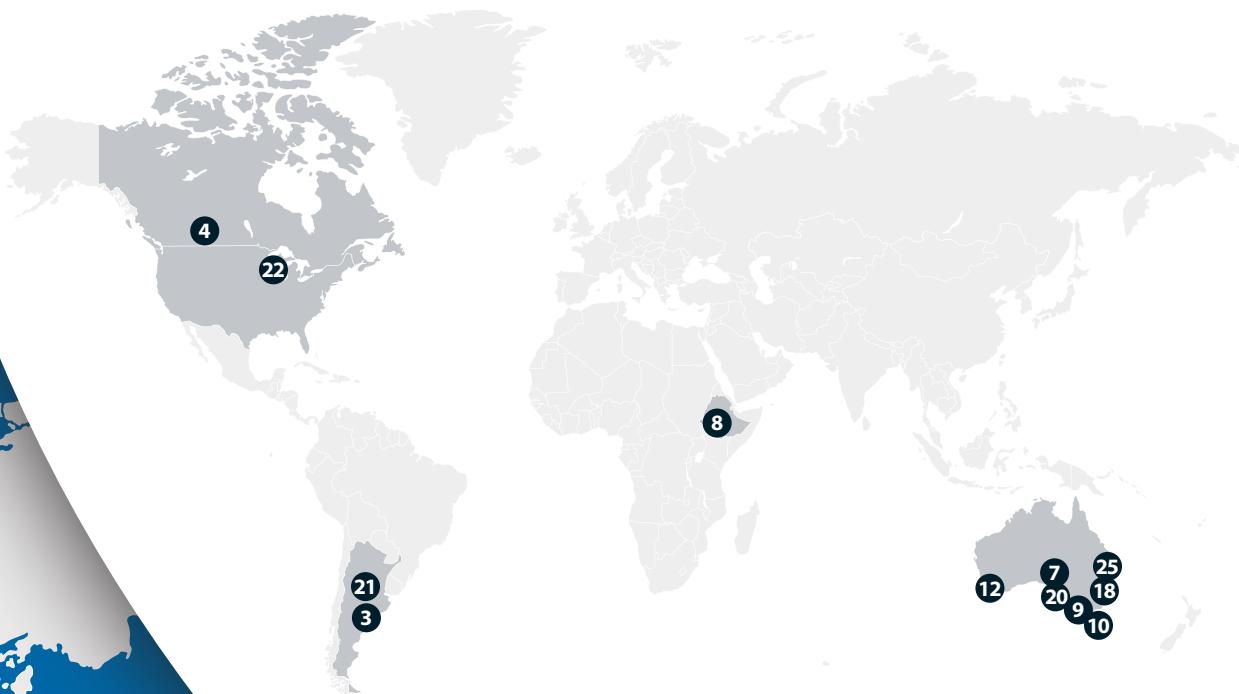
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|-------------------|-------------------|------------------|
| 1 Antwerp         | 9 Delacombe       | 18 Minto         |
| 2 Athy            | 10 Devonport      | 19 Nova Gradiška |
| 3 Bahia Blanca    | 11 Dunaújváros    | 20 Port Adelaide |
| 4 Biggar          | 12 Forresterfield | 21 Punta Alvear  |
| 5 Buckie          | 13 Glenesk        | 22 Sheboygan     |
| 6 Bury St Edmunds | 14 Herent         | 23 Strasbourg    |
| 7 Cavan           | 15 Issoudun       | 24 Swalmen       |
| 8 Debre Birhan    | 16 Knapton        | 25 Tamworth      |
|                   | 17 Madrid         |                  |

**AXIANE**  
MUNICIPALITY

- |              |                     |               |
|--------------|---------------------|---------------|
| 1 Caen       | 4 Maure-de-Bretagne | 6 Val d'Anast |
| 2 Gallardon  | 7 Vincelles         |               |
| 3 La Jarrrie | 5 Reuilly           | 8 Vivonne     |



**INTACT**  
MUNICIPALITY



# COMPLEMENTARY OPERATIONS

Axereal Group's operations are organised into six strategic divisions.

The **Agriculture France division** supports arable farmers from sowing through to harvest, and encompasses all the Group's grain origination and trading activities in France.

The **Agriculture Central Europe division** supports farmers in the Pannonian Plain countries and originates their grain.

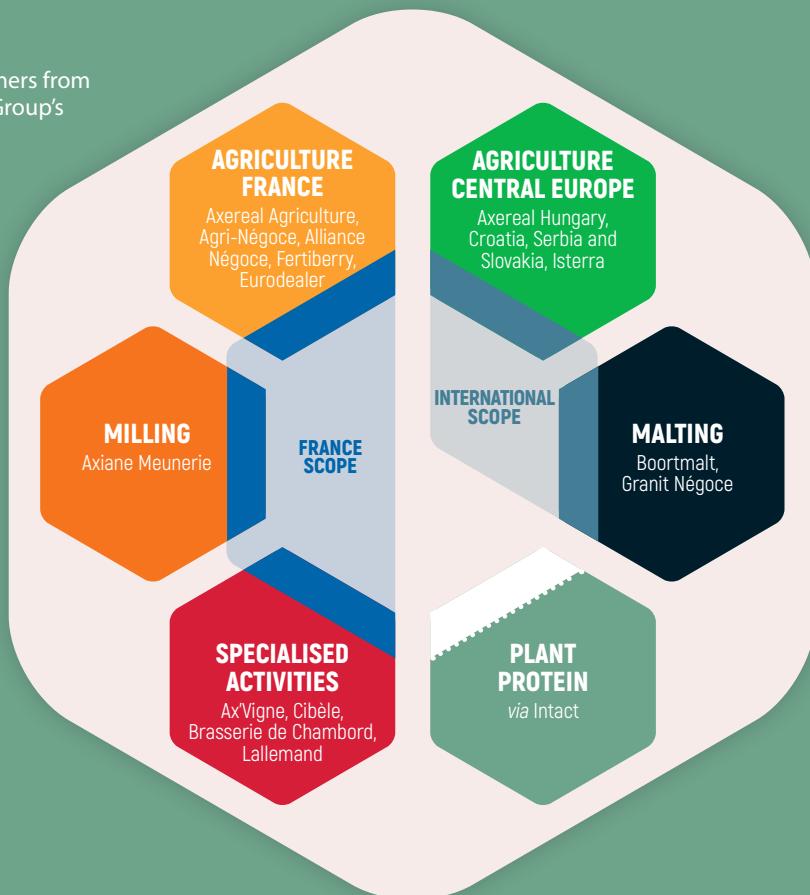
The **international Malting division**, represented by Boortmalt, produces and markets malt across the world, to the brewing, distillery and food sectors.

The **Milling division**, operated by Axiane Meunerie, secures the group its place as France's third largest miller. It supplies numerous artisan bakers and many big-name industrial bakeries.

The **Specialised Activities division** includes Ax'Vigne (products and services for wine growers), Cibèle (Berry green lentils and millet), Brasserie de Chambord (production and sale of premium beers) and Lallemand (grain offtake valorisation). These activities have strong local roots.

The **Plant Protein division** is operated by Intact, in which Axereal is a major partner. Intact processes legume crops, primarily protein peas, to make plant proteins and low-carbon alcohol for the food and cosmetics sectors.

The group head office at Olivet (Loiret, France) houses the support teams that complement these divisions.



## KEY FIGURES

### Agriculture (France)

**235**  
sites

**3.2Mt**  
storage capacity

### Agriculture (Central Europe)

**13**  
grain elevators

**4,000**  
partner farmers

### Malting

**25**  
malting plants

**3Mt**  
production capacity

### Milling

**8**  
mills

**600kt**  
milling capacity

### Specialised activities

**3,000hl**  
production capacity for  
La Chambord beer

**23**  
appellations  
supported by Ax'Vigne

### Plant protein

**30,000t**  
of protein peas

Annual processing capacity  
of the Intact plant in Baule

# AXEREAAL

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