GIVING BACK.

Looking Forward.

RECORD EARNINGS. ENGAGED EMPLOYEES. FEEDING OUR COMMUNITIES.



2022 ANNUAL REPORT



A *Message* from the Chairman and President

Bank of New Hampshire recently concluded its 192nd fiscal year and we are proud to report that it was one of the most productive and profitable years that we have experienced in our history. Despite continued instability in the economy, through a great deal of hard work and commitment from our employees, the Bank achieved record earnings, realizing \$26.6 million in net income, with total assets of \$2.430 billion. Also, for the first three quarters of data received for 2022, we were ranked number 1 for overall financial performance in the State of New Hampshire by Financial Management Consulting. As evidenced above, we are well positioned to address any potential headwinds coming our way.

An important element of our mission statement is to build brighter futures for our communities and while we support numerous non-profit organizations each year, in 2021 we implemented a primary focus area to concentrate our efforts. Over the past two years, our focus has been in the area of Food Insecurity. Through a successful partnership with the New Hampshire Food Bank, sponsoring 87 Mobile Food Pantries, we helped to feed over 34,800 families in the Granite State. As a result of this focus, \$580,000 was donated to various organizations making a measurable impact over that time. In addition, our employees logged over 3,000 volunteer hours this year, helping to serve over 160 non-profits. Seeing the impact we made with dedicating a significant portion of our donation budget to an area of focus, we have decided to realign our efforts for 2023 to another area of need - Youth Services.

In August, we conducted our second Employee Engagement survey and once again, we achieved an extremely high participation rate, with 96% of all employees completing the survey and total engagement increasing to a "best in class" 90%.

As we begin to look forward, we will be implementing a new brand focus for Bank of New Hampshire, introducing elements that will be more in line of who we, and our customers, are today. Through this year-long process, we learned through focus group sessions that we are viewed as a trusted source by our customers, achieving a remarkably high customer satisfaction score of 8.7 across a broad demographic, ranging from 21 years old to retirees.

Just has been the case since our inception in 1831, the positive results we experience would not be possible without the ongoing guidance and support of our Board of Directors and Corporators. We would like to recognize Robert (Bob) E. Benoit and Kenneth (Ken) L. Robinson, Jr., both of whom retired from the Board in 2022. We sincerely thank them for playing a significant role in laying the groundwork for the success we enjoy today.

Over the next year, we will continue to reinvest in the communities we serve by continuing our office renovations, which will include a much needed update to our home office facility in downtown Laconia. This investment will further reaffirm our commitment to the City of our origin, helping to be a catalyst for greater economic growth in the region.

The successes of our customers, communities, and employees has always been our top priority, contributing to the bank's position as a strong, stable organization. We strive to be the bank of choice, delivering best in class service by a qualified team of professionals, combined with innovative products and services to meet the needs of today's consumer. We will continue to work hard every day, pledging to remain a strong, independent, mutual institution for many years to come.

Suzanne L. Stiles Chairman of the Board

Coj

Christopher Logan President & CEO



Gold Recipients

Best Bank/Credit Union Best Customer Service Best Place to Work Best Home Mortgage Best Financial Advisor/Planner



Total giving of \$600,114.42; over \$330,000 to focus area of food insecurity

Ranked #1 in NH for financial strength for the first 3 quarters

Financial Management Consulting Group Inc.



Maintained ABOVE 4.8 out of 5 customer satisfaction

score for all in office visits in 2022

Named Best Commercial Lender and Best Local Bank

for Small Business in NH Business Review's 2023 Best of Business Awards



90% Best in Class employee engagement score

To remain an independent mutual financial institution, delivering innovative solutions and exceptional service, while assisting our employees, customers and communities to build brighter futures.

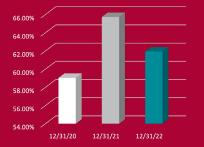
Consolidated Statements of Financial Condition

(dollars in thousands)

	DEC. 31, 2022*	DEC. 31, 2021
ASSETS		
Cash and Cash Equivalents		\$78,751
Investments securities	 . 321,403	451,874
LOANS		
Residential real estate	 . 523,300	541,295
Commercial real estate	 . 1,319,913	916,865
Commercial and industrial	 . 88,536	151,286
Consumer	 . 31,574	35,992
Gross loans	 . 1,963,323	1,690,438
Less allowance for loan losses	 . 22,798	22,600
Net loans	 1.940.525	1,667,838
Net Iouns	 . 1,340,323	1,007,000
Other assets	 . 135,473	117,507
	\$2,429,557	\$2,315,970
LIABILITIES AND SURPLUS		
LIABILITIES	2 051 510	1 0 4 0 0 0 0
		1,948,926
	 · · ·	1,118
Repurchase agreements		88,794
Other liabilities	 59.053	56,443
Total liabilities	 2,216,663	2,095,281
SURPLUS		
Retained Earnings	 251,816	224,887
Accumulated other		
comprehensive income	 (38,922)	4,198
Total surplus	 212,894	220,689
	\$2,429,557	\$2,315,970

*Unaudited

EFFICIENCY RATIO



TOTAL LOANS



TOTAL DEPOSITS



Consolidated Statements of Financial Condition

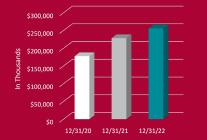
(dollars in thousands)

	DEC. 31, 2022*	DEC. 31, 2021
Interest income	 84,496	68,741
Interest expense	 6,266	2,258
Net interest and dividend income	 78,230	66,483
Provision of loan loss	 250	-
Net interest and dividend income	 77,980	66,483
after provision for loan losses		
Non-interest income		17,729
Non-interest expense	 58,641	54,766
Operating income before		
income taxes	 34,765	29,446
Total income taxes	 8,202	5,976
NET INCOME	\$26,563	\$23,470

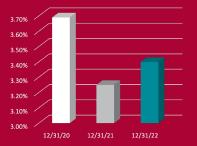
PERFORMANCE RATIOS

Tier 1 Capital Leverage Ratio 10.57%	10.04%
Return on Average Assets 1.14%	1.08%
Net Interest Margin 3.40%	3.25%
Efficiency Ratio 61.94%	65.74%
Non Interest Income Percentage 17.61%	21.05%

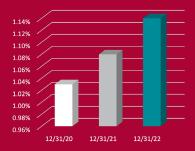
CAPITAL



NET INTEREST MARGIN



RETURN ON ASSETS



Management and Corporate Officers

EXECUTIVE MANAGEMENT TEAM

Christopher J. Logan President & CEO

Ross W. Bartlett Chief Lending & Risk Officer

Daniel R. Brown Chief Financial Officer

Cheri M. Caruso Chief Technology, Digital Banking & Operations Officer

Gayle E. Price Chief Human Resources Officer

Michael J. Seymour Chief Retail Banking & Marketing Officer

SENIOR VICE PRESIDENTS

Frank H. Anderson Private Banking Officer

Tania L. Bossey Senior Commercial Credit Officer

Eric C. Carter Digital Solutions & Innovation Officer

Debra L. Davis Bank Operations Officer

Robert A. Magan Senior Wealth Management & Private Banking Investment Officer

Dona G. Murray Investment Officer

Michael J. St. Onge Investment Officer

Christopher F. Walkley Commercial Banking Team Leader

Evelyn M. Whelton Retail Lending Sales Manager

VICE PRESIDENTS

Jacy C. Amenkowicz Commercial Banker

Tracy P. Ash Banking Office Manager

Tiffany M. Baert Marketing Officer

Natalia S. Beaulieu Compliance Officer

Tamara N. Blier Corporate Cash Management Officer

Lisa A. Byars Human Resources Officer

Dennis E. Cote Senior Mortgage Loan Officer

Cynthia C. Day Wealth Management Officer

Travis J. Frautten Commercial Banker

Joanne M. Gagnon Commercial Banker James L. Glover Banking Office Manager Deborah I. Greenwood

Retail Banking Regional Manager James R. Hayes

Corporate Cash Management Manager

Mary M. Henderson Banking Office Manager

Darren M. Howcroft Senior Financial Consultant

Martha L. Hughes Digital Sales & Service Manager

Anthony J. Ilacqua Retail Banking Regional Manager

Patricia R. Kingwill Banking Office Manager

Peter J. Lee Information Security & Vendor Management

Joan E. Leroux Digital Product Administrator

Therese C. D. Linden Wealth Management Client Support Manager

Michael P. Lowrey Data Processing Manager

Melissa A. Mansfield Retail Lending Operations Manager

Elizabeth A. O'Brien Banking Office Manager

Kelli J. Olsen Corporate Cash Management Officer

Jeanin M. Onos Retail Collections Officer

Alexandra P. Pelletier Retail Banking Operations Officer

Jared C. Price Controller

Sean P. Rankin Commercial Banker

Kathryn E. Reid Commercial Banker

Dirk R. H. Richardson Retirement Plans Officer

Lucinda A. Salta Prestige Plus Officer

Kathy A. Sanderson Senior Mortgage Loan Officer

Charles A. Schwab Commercial Banker

Jonathan D. Shapleigh Commercial Banker

Melissa L. Skeats Commercial Banking Administration Manager

Deborah A. Tessier Commercial Banker Karen S. Wilson Audit Manager Randy L. Woods Information Technology Manager

ASSISTANT VICE PRESIDENTS

Jessica L. Beane Banking Office Manager

Michelle A. Blake Banking Office Manager Edith M. Carter

Banking Office Manager

Deborah J. Clapp Senior Credit Analyst

Timothy M. Connolly Banking Office Manager Travis J. Craig

Banking Office Manager

Sarah A. Desrosiers Information Security Analyst

Vickie J. DiPrizio Mortgage Loan Officer

Thomas J. Galante Financial Consultant

Jennifer L. Goddard BSA Compliance Officer

Christine R. Heath Mortgage Loan Officer

Julie L. Hitchcock Mortgage Loan Officer

Semi Shin-Kenison Finance Manager

Barbara A. Laflamme Banking Office Manager

Bambi R. Lane Commercial Banker & CRA Officer

Elin K. Leonard Banking Office Manager Elizabeth W. Lyons

Banking Office Manager Tammie M. Mahoney

Mortgage Loan Officer

Mark J. Mastenbrook Director of Facilities

Rosemary E. Novotny Banking Office Manager

Nancy E. O'Connor Retail Lending Processing/ Post Closing Manager

Rebecca A. Rodgers Loan Operations Manager

Jannette D. Thompson Banking Office Manager

Edward F. Tobin Banking Office Manager

Megan E. Wells Banking Office Manager

Jonathan J. Winters Information Security Administrator

CORPORATE OFFICERS

Mary L. Allard Banking Office Manager

Flora L. Boyce Mortgage Loan Officer

Michelle C. Campbell Project Management Officer

Windy A. Carnes Customer Service Officer

Kevin P. Colburn Mortgage Loan Officer

Deanna M. Cormiea Banking Office Manager

Stephanie L. Durfee Electronic Banking Officer

Leia K. Fabian Assistant Banking Office Manager

Alison E. van Gelder Associate Wealth Management Officer

Sandra E. Grace Mortgage Loan Officer

Nicole J. Leroux Deposit Operations Officer

Douglas P. Morrissette Commercial Credit Officer

Megan E. Ryder Commercial Banking Officer

Amanda K. Wentzel Assistant Banking Office Manager

Cheryl A. Whalen Assistant Banking Office Manager

Banking Office Manager

Melissa H. Williams

Directors and Corporators

DIRECTORS

Suzanne L. Stiles, Chairperson Michael J. Long, Vice Chairperson Robert E. Benoit Gregory A. Goddard Benoit L. Lamontagne Christopher J. Logan Kaitlin M. O'Neil Dianne M. Peterson Kenneth L. Robinson, Jr. Charles F. Rolecek

SENIOR DIRECTORS

Claudette L. Ayotte Richard W. Burpee, Jr. Bruce D. Clow Gregory M. Dickinson Rodney N. Dyer John E. Gauthier David R. Lynch Carroll W. Stafford, Jr. Russell W. Thibeault H. Thomas Volpe John F. Weeks. Jr.

CORPORATORS

Alison Ambrose Michael R. Baron Gail M. Batstone Russell J. Beane H. Edmund Bergeron Susan M. Burpee, DC Thomas E. Cantin Susannah Chance Robert P. Cheney, Jr. Dean J. Christon Thomas A. Clairmont Michael F. Conklin Joseph M. Conley James P. Daley III Dennis M. Denoncourt **Deborah DeScenza** Mary B. DeVeau Robert A. Dietz Nancy E. Dirubbo Stephen M. Duprey Robert J. Evans, MD Bruce R. Hamel John Howe David V. Jean Frederick S. Kelsey, MD Scott Labnon Daniel Lee Frank H. Lemav Robert J. MacLeod Barbara J. McCahan, Ph.D. Edgar D. McKean Ellen Mulligan

Timothy M. Naro James L. Paine, DVM Heidi M. Paiva Andrew Pike **Richard M. Piper** Wayne W. Presby II Wende Richter **Christine L. Santaniello Christopher Shumway Curtis J. Stafford** Brenda M. Stowe, DVM John B. Sullivan, Jr. Sean C. Sullivan Peter Widmark David H. Wood Brian G. Young

Back row left to right: Daniel R. Brown, EVP - Chief Financial Officer; Michael J. Seymour, EVP - Chief Retail Banking & Marketing Officer; Gayle E. Price, EVP - Chief Human Resources Officer; Ross W. Bartlett, EVP - Chief Lending & Risk Officer.

Front row left to right: Christopher J. Logan, President & CEO; Cheri M. Caruso, EVP - Chief Technology, Digital Banking & Operations Officer.



Banking Offices

ANTRIM 77 Main Street 603.588.6333

BEDFORD 32 South River Road 603.471.7043

CAMPTON 21 Tower Road 603.726.3442

CLAREMONT 14 Sullivan Street 603.542.3072

CONCORD 167 North Main Street 603.224.5444

CONCORD 11 Triangle Park Drive 603.228.6101 **CONWAY** 29 Main Street 603.447.2408

DOVER 845 Central Avenue 603.740.4277

GILFORD 1441 Lakeshore Road 603.528.1121

GILFORD One Country Club Road 603.528.3000

GORHAM 583 Main Street 603.466.3352

HILLSBOROUGH 325 West Main Street 603.464.5444

LACONIA 62 Pleasant Street 603.527.3210 LINCOLN 76 Main Street 603.745.3431

LITTLETON 125 Main Street 603.444.5192

MANCHESTER 705 Hooksett Road 603.626.1301

MOULTONBOROUGH 960 Whittier Highway 603.476.2265

OSSIPEE 300 Route 16B 603.539.4278

PLYMOUTH 6 Riverside Drive 603.536.4200

ROCHESTER 301 North Main Street 603.330.7000

WHITEFIELD 22 King's Square 603.837.2532 WEALTH MANAGEMENT OFFICE 3 Eagle Square Concord, NH

LOAN PRODUCTION OFFICE 12 Northbrook Drive Falmouth, ME

WEALTH MANAGEMENT SERVICES

Securities and insurance products are offered through Cetera Investment Services LLC (doing insurance business in CA as CFG STC Insurance Agency LLC), member FINRA/SIPC. Advisory services are offered through Cetera Investment Advisers LLC. Neither firm is affiliated with the financial institution where investment services are offered. Registered location: 62 Pleasant Street, Laconia, NH 03246

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